

Backgrou

This is a tool a
based on the a

Using this calc

NOTE: This cal
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Instructions

Cell Colors

Step
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id

dapted from MHOA's permit fee calculator for local public health departments (LHDs) in Massachusetts. The calculator is based on actual costs associated for the LHD to provide the service. Fee schedules must be defensible and not arbitrary.

calculator, we project the cost to the next 5 years. As such, we recommend revisiting the permit fees and the calculator every 5 years.

The calculator only includes environmental health activities that involve a permit. All other environmental health activities are not included in this calculator. These may include, and not limited to, complaint investigations (housing, nuisance, food safety, etc.), data analysis, answering calls, etc.

Data Entry Cells

Needham-specific Notes

Action
Based on your department's information, create a table of all of your department's staff like the one on the " Staff Table " tab for the Town of Needham (Table A). Take time to assess the % of dedicated environmental health portion of work for each employee.
Using the data from Table A, fill in the yellow "Input Boxes" on the " Inputs " tab.
On the " EH Hourly Rate Calculation " tab: estimate the projected COLA and salary step increases for your staff in coming fiscal years. You may need to talk to your municipal CFO on this. For Town of Needham, we used 3% as a combined increase for both COLA and steps. If the projected increase for your community is different, please adjust the formula in Tables B and C accordingly. Keep in mind that you are estimating this for future years and the difference of a percentage point will not have a substantial change in the final permit fee schedule.

If you anticipate a staffing increase (or a decrease!) for EH or Administrative employees within the next 5 years, please make adjustments in the formulas in Tables B, C, F, and G. Town of Needham anticipates the addition of a community health program coordinator in FY23 and a health inspector in FY24.

We use a 3% anticipated annual increase in the operating budget. If your anticipated annual adjustment is different, please make that change in Tables D and E.

Please make adjustments in Table H as needed. Each municipality may have minor differences. Also, we estimate an 1 hour time loss in traffic during an average work day for EH staff.

Please make adjustments in the estimated time for Admin and Inspectors in the "**Permits**" tab (Columns C & D). Add new rows and permit types as needed (or delete irrelevant ones).

Please make adjustments in the estimated time for Admin and Inspectors in the "**Plan Reviews**" tab (Columns B & C). Add new rows and permit types as needed (or delete irrelevant ones).

s to set permit fees. Permit fees should be arbitrary.

update it once every 5 years.

alth functions of a local health department are l, noise, odor, etc.), training and continue

Output
Salary and FTE table for current fiscal year (Table A).
Completed " Inputs " tab
Refined formulas in Tables B and C in " EH Hourly Rate Calculation " tab

Refined formulas in Tables B, C, F, and G in "**EH Hourly Rate Calculation**" tab

Refined formulas in Tables D & E in "**EH Hourly Rate Calculation**" tab

Refined variables in Table H in "**EH Hourly Rate Calculation**" tab

Updated Columns C & D in "**Permits**" tab

Updated Columns B & C in "**Plan Reviews**" tab

Cell Colors

	Data Entry Cells
	Needham-specific Notes

Staff Table

Needham is a town in located on the rocky uplands of Norfolk County, MA with a population of 32,091 (2020 Census). This calculator captures the unique permitting context.

1. Needham's Environmental Health Department has the following employees as of FY24:

Table A.

Position	FTE
Director of Health and Human Services	1
Assistant Director of Public Health for Community & Environmental Health	1
Assistant Director of Public Health for Nursing & Behavioral Health	1
Environmental Health Agent	1
Administrative Analyst	1
Health Agent	0.2
Health Inspector	0.25
Substance Use Prevention Program Coordinator	1
Substance Use PreventionProgram Coordinator	1
Traveling Meals Coordinator	0.6
Epidemiologist/Data Analyst	1
Public Health Nurse	0.67
Public Health Nurse	1
Administrative Assistant	0.4
Project Manager	1
TOTAL	11.12

* Annual Available Vacation Hours for each employee, as part of their benefits.

** Percentage of work in FTE that is directly in environmental health and inspection. The Assistant Director must be 100% directly on environmental health and inspections. The Assistant Director must be needed. The Administrative Assistant spends a percentage of her time solely on handling of EH complaints. The remaining percentage of her time may be spent on (specific), including accounting, payroll, purchasing, taking board meeting minutes.

needs of the town and should be used only for Needham's

Annual Salary	Portion EH FTE**	Vacation Hours*	EH % of Vacation*
\$ 136,989.00	0.00		0
\$ 106,529.00	0.20	200	40
\$ 106,529.00	0.00		0
\$ 73,262.00	1.00	120	120
\$ 78,078.00	0.30	160	48
\$ 14,560.00	0.20	0	0
\$ 22,100.00	0.25	0	0
\$ 91,416.00	0.00		0
\$ 87,887.00	0.00		0
\$ 45,548.00	0.00		0
\$ 70,005.00	0.00		0
\$ 63,167.00	0.00		0
\$ 90,266.00	0.00		0
\$ 24,227.00	0.00		0
\$ 94,751.00	0.00		0
\$ 968,325.00	1.95	480	208

Note: While the Health Department has current staff, the Environmental Department has necessary cha

Column H is the EH portion of that.

tions. For example, Health Inspectors are working
may also spend some of her time on inspections as
EH-related functions, such as permitting and
on general department-wide work (not EH-
s, answering calls, and other office work.

These highlighted positions were not listed in the FY24 Needham's
Department list, we have included them here because they are part of
and therefore, should be accounted for in permit fees. As
all Health staffing changes, please refer back to this table to make any
changes.

Needham's Budget Re-Categorization

Since the calculator requires an Environmental Health Budget and a Public Health Division Budget, BME Stra Needham's budget so that it can be inputted into the calculator. For budget-line items also include EH compor using the proportion of Needham's EH FTE.

FY24 Budget Line Item	Cost	Operating Budget Categorization
Advertising of Flu Clinics	\$4,250	Non-EH Operating Budget (FY24)
Dues and Subscriptions (EH)	\$776	Environmental Health Specific Operating Budget (FY24)
Dues and Subscriptions (non-EH)	\$2,329	Non-EH Operating Budget (FY24)
EH Software Licensing Fee	\$9,720	Environmental Health Specific Operating Budget (FY24)
Environmental Health Agent Licensure	\$300	Environmental Health Specific Operating Budget (FY24)
Graphic Designer to support community education materials	\$6,000	Non-EH Operating Budget (FY24)
Instate Travel Expenses (EH)	\$700	Environmental Health Specific Operating Budget (FY24)
Instate Travel Expenses (non-EH)	\$2,100	Non-EH Operating Budget (FY24)
Legal Notices BOH (EH)	\$2,625	Environmental Health Specific Operating Budget (FY24)
Legal Notices BOH (non-EH)	\$875	Non-EH Operating Budget (FY24)
Licensed Professional Services (EH)	\$9,650	Environmental Health Specific Operating Budget (FY24)
Licensed Professional Services (non-EH)	\$86,850	Non-EH Operating Budget (FY24)
Mailing, Printing, and Photocopying (EH)	\$1,063	Environmental Health Specific Operating Budget (FY24)
Mailing, Printing, and Photocopying (non-EH)	\$3,188	Non-EH Operating Budget (FY24)
Maintenance and Calibrations on Monitoring Equipment for Environmental Health Inspections needed every other year	\$500	Environmental Health Specific Operating Budget (FY24)

Medical Supplies	\$3,000	Non-EH Operating Budget (FY24)
Mileage (EH)	\$3,000	Environmental Health Specific Operating Budget (FY24)
Mileage (non-EH)	\$850	Non-EH Operating Budget (FY24)
Nuisance Abatement	\$1,000	Environmental Health Specific Operating Budget (FY24)
Office Supplies and Equipment (EH)	\$1,250	Environmental Health Specific Operating Budget (FY24)
Office Supplies and Equipment (non-EH)	\$3,750	Non-EH Operating Budget (FY24)
Other Property Related Services - Pest Control (EH)	\$8,450	Environmental Health Specific Operating Budget (FY24)
Other Property Related Services - Pest Control (non-EH)	\$8,450	Non-EH Operating Budget (FY24)
Other Supplies and Equipment for Wellness Supplies (examples include Stress Balls, Hand Sanitizer Kits)	\$2,300	Non-EH Operating Budget (FY24)
Out of State Travel Expenses (EH)	\$1,750	Environmental Health Specific Operating Budget (FY24)
Out of State Travel Expenses (non-EH)	\$5,250	Non-EH Operating Budget (FY24)
Postage (EH)	\$250	Environmental Health Specific Operating Budget (FY24)
Postage (non-EH)	\$750	Non-EH Operating Budget (FY24)
Professional and Technical Consultant (EH)	\$9,240	Environmental Health Specific Operating Budget (FY24)
Professional and Technical Consultant (non-EH)	\$18,760	Non-EH Operating Budget (FY24)
Seminars and Trainings (EH)	\$1,650	Environmental Health Specific Operating Budget (FY24)
Seminars and Trainings (non-EH)	\$3,350	Non-EH Operating Budget (FY24)
Wireless Communications (EH)	\$3,432	Environmental Health Specific Operating Budget (FY24)
Wireless Communications (non-EH)	\$2,568	Non-EH Operating Budget (FY24)

tegies created this tool to re-categorize
nent, we parsed out the EH component

Notes
0% EH
25% EH 75% Other
100% EH
100% EH
0% EH
25% EH 75% Other
75% EH 25% Other
10% EH 90% Other
25% EH 75% Other
100% EH

Total Environmental Health Specific Operating Budget (Does not include staff salaries)	\$55,355.87
Public Health Division-Wide General Operating Budget (Does not include staff salaries)	\$154,619.13

0% EH
Tim calculated for EH employees
Mileage (Non-EH) = Total Mileage - Mileage (EH)
100% EH
25% EH
75% Other
50% EH
50% Other
0% EH
25% EH
75% Other
25% EH
75% Other
33% EH
66% Other
33% EH
66% Other
Tim calculated for EH employees
Wireless Communciations (Department-wide) = Total Wireless Communication - Wireless Communications (EH)

Instructions

Cell Colors

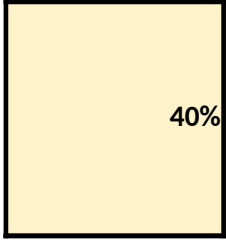
	Data Entry Cells
	Needham-specific Notes

Description	General Notes
Salaries of all Environmental Health Employees (FY24):	EH employees include: 1. health inspectors and all other similar employees that perform environmental health inspections. 2. dedicated environmental health supervisors and managers. 3. fractional salaries if director/assistant director is they spend a portion of their time on EH inspections. 4. Salaries of EH portion of admin/clerks - admin/clerks typically spend some of their time solely on EH-related functions, such as permitting and handling of EH complaints.
Salaries of all Administrative Employees (FY24):	Administrative employees include health director, assistant health director, and administrative assistants/clerks. If director/assistant director also performs EH inspections, exclude those fractional FTEs. Also exclude dedicated EH portion of admin/clerks.
Environmental Health Specific Operating Budget (FY24):	EH specific operating budget items may include costs on electronic inspection software, inspection equipment (tablets, thermometers, moisture meter, etc.), inspection supplies (alcohol swabs, sanitizer strips, gloves, pool chemicals, etc.), inspector mobile phone and data plan, inspector protective uniform, etc.
Department-wide General Operating Budget (FY24):	Department-wide general operating budget items are those that are not EH specific. These may include office supplies, training, dues and subscriptions, postage, office phones, legal advertisement, mileage reimbursement, computer supplies, printer toner, etc.
Total Number of Annual Available Hours of Vacation for All Environmental Health Employees (FY24)	Include all annual available hours of vacation of all EH employees. For fractional EH employees, include annual available vacations hours proportionally.

Fringe Benefit Rate (Estimated), as a Percentage of Salary (FY24).

You may need to ask your municipality's CFO. Typical rate is 15% to 25%.

Input Boxes	Input Box Notes/Formula, if applicable
\$ 154,651	20% of Assistant Director + All of Inspectors + 30% of Administrative Analyst
\$ 139,878	80% of Assistant Director + 70% Administrative Analyst
\$ 55,356	EH dedicated operating budget for Needham. This number is being pulled in from Cell G4 on the "Budget Re-categorization" tab.
\$ 154,619	Non-EH operating budget for Needham. This number is being pulled in from Cell G5 on the "Budget Re-categorization" tab.
208.00	This number is being pulled in from the Table A (Cell H20) on the "Staff Table" tab.



Needham-Specific Action Steps

This formula needs to be updated manually as staffing changes in Table 1 in the "Staff Table" Tab.

This formula needs to be updated manually as staffing changes in Table 1 in the "Staff Table" Tab.

See "Needham's Budget Re-categorization" Tab for how Needham's FY24 budget items were categorized and EH proportions were calculated to generate the "EH Specific Operating Budget".

See "Needham's Budget Re-categorization" tab for how Needham's FY24 budget items were categorized and EH proportions were calculated to generate the "Department-wide General Operating Budget".

Update Fringe Benefit Rate as needed

Environmental Health Hourly Rate: \$ 133.91

Note: This value is

The basics on determining the Environmental Health hourly rate:

- * Program Area specific - Environmental Health, Community Health, Public Health Nursing, Emergency
- * Distribute department-wide "Administrative Personnel Costs" to each Program Area based on number of department director/assistant director that do not provide direct EH services, as well as non-EH positions
- * Distribute department-wide "General Operating Costs" to each Program Area based on number of employees, dues and subscriptions, training, etc.
- * Personnel overhead is estimated at 20% of salaries (fringe benefits, employer payroll taxes, retirement, etc.)
- * Facility and town-wide (city-wide) operational overhead costs are not included (accounting & financial services). However, these expenses are certainly included if you are a standalone district or if you know your department's share of these costs.

Please update all highlighted input boxes in the following tables as needed.

Table B

EH Personnel Budget (3% projected annual overall increases after COLA and steps):

FY24	\$	154,651	Total 1.95 EH FTE
FY25	\$	159,291	Total 1.95 EH FTE
FY26	\$	164,069	Total 1.95 EH FTE
FY27	\$	168,992	Total 1.95 EH FTE
FY28	\$	174,061	Total 1.95 EH FTE
FY29	\$	179,283	Total 1.95 EH FTE

Note: The current formula in Cells B18-B22 is calculated to account for higher/lower annual increase, you can change the formula to project a 2% annual increase, you can change the formula. If you anticipate a staffing increase/decrease EH per the formulas in the table directly by adding/subtracting the year line.

5 yr Avg (FY25 to FY29): \$ 169,139

40% Personnel Overhead Costs (insurance/retirement): \$ 67,655.69

EH Inspectors Costs \$ 236,795

Note: Average # of EH Inspectors FTEs (FY25 to FY29): 1.95

Note: Calculated based on the formula calculation if Fringe

Table C

Administrative Personnel Budget (3% projected annual overall increases after COLA and steps):

FY24	\$	139,878	
FY25	\$	144,074	Note: The current formula in Cells B34-B38 is calculated to account for higher/lower annual increase, you can change the formula to project a 2% annual increase, you can change the add anticipated budgeted costs directly to the appropriate fiscal year line.
FY26	\$	148,396	
FY27	\$	152,848	
FY28	\$	157,434	
FY29	\$	162,157	
5 yr Avg (FY25 to FY29):		\$	152,982
Personnel Overhead Costs (insurance/retirement):		\$	61,192.73
Administrative Personnel Costs		\$	214,175

Note: Calculated based on current formula. Add anticipated budgeted costs directly to the appropriate fiscal year line.

Table D

EH Specific Operating Budget (budgetary items that are only applicable to EH, 3% projected annual increase):

FY24	\$	55,355.87	
FY25	\$	57,016.55	Note: The current formula in Cells B46-B50 is calculated to account for higher/lower annual increase, you can change the formula to project a 2% annual increase, you can change the add anticipated budgeted costs directly to the appropriate fiscal year line.
FY26	\$	58,727.04	
FY27	\$	60,488.85	
FY28	\$	62,303.52	
FY29	\$	64,172.62	
5 yr Avg (FY25 to FY29):		\$	60,542

Table E

Department-wide General Operating Budget (3% projected annual increase):

FY24	\$	154,619.13	
FY25	\$	159,257.70	Note: The current formula in Cells B57-B61 is calculated to account for higher/lower annual increase, you can change the formula to project a 2% annual increase, you can change the add anticipated budgeted costs directly to the appropriate fiscal year line.
FY26	\$	164,035.44	
FY27	\$	168,956.50	
FY28	\$	174,025.19	
FY29	\$	179,245.95	
5 yr Avg (FY25 to FY29):		\$	169,104

Table F

Environmental Health % Share

Total Department Personnel (FTE):

FY24	11.12
FY25	11.12
FY26	11.12
FY27	11.12
FY28	11.12
FY29	11.12

5 yr Avg (FY25 to FY29): 11.1

Note: Currently the calculator does not include any anticipated staffing needs in both total department you can enter the expected FTE change in cells B69- more Inspector in FY26, you would enter 2.95 FTE to

Total Environmental Health Personnel (FTE):

FY24	1.95
FY25	1.95
FY26	1.95
FY27	1.95
FY28	1.95
FY29	1.95

5 yr Avg (FY25 to FY29): 1.95

Environmental Health %: 17.54% (5 yr Avg)

Overall EH Budget is calculated based on values from Tables B-F.

EH % Share of Administrative Personnel Budget:	\$	37,558
EH % Share of Administrative General Operating Budget:	\$	29,654
EH Inspectors Budget:	\$	236,795
EH Specific Operating Budget:	\$	60,542
Overall 5-year Average EH Budget:	\$	364,548

Table G

Average Annual Available Vacation Hours for EH Employees

Total Number of Annual Available Hours of Vacation for All Environmental Health Employees:

FY24	208.00
FY25	208.00
FY26	208.00
FY27	208.00
FY28	208.00
FY29	208.00

Note: Currently the calculator does not include any anticipated changes, you can enter the expected vac

5 yr Avg (FY25 to FY29):	208.00
Average Annual Available Vacation Hours for EH Employees per FTE:	106.67

Table H

Total Projected Annual Work Hours:

Total Gross Annual Work Hours:	1950
Average Annual Vacation Hours per FTE:	106.67
Annual Personal Hours:	15
Projected Annual Sick Hours:	120
Annual Federal Holidays:	82.5
Projected Other Paid Leave (2 days/yr):	15
Subtotal (annual total work hours):	1610.83
Annual Time Loss in Traffic (hrs.)	215
Total Projected Annual Work Hours:	1396.06

EH Hourly Rate Calculation:

Overall EH Budget/# of EH Inspector FTE/Total Annual Work Hours

\$ 133.91

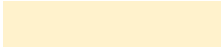


y Preparedness, etc.

per of employees (FTE). Administrative Personnel includes the portion
rtion of administrative assistants/clerks.

employees (FTE). These include office supplies, postage, telephone,
ent, etc.).

ie, HR, electricity, facility, municipal leadership, etc.). You can
re of these costs from your town or city finance officials.



ating a 3% increase in the EH Personnel budget. If you want
n change the formula to reflect it. For example, if you'd like
multiplier in the formula from 1.03 to 1.02.

sonnel within the next 5 years, please make adjustments in
ting the salary of the personnel to the appropriate fiscal

based on 40% Fringe Benefits Rate from Inputs Tab. Update
e Benefit Rate changes.



ating a 3% increase in the Admin Personnel budget. If you
ou can change the formula to reflect it. For example, if
change the multiplier in the formula from 1.03 to 1.02.

istrative personnel within the next 5 years, please make
adding/subtracting the salary of the personnel to the

based on 40% Fringe Benefits Rate from Inputs Tab. Update
e Benefit Rate changes.

ating a 3% increase in the EH operating budget. If you want
n change the formula to reflect it. For example, if you'd like
multiplier in the formula from 1.03 to 1.02. You can also
ppropriate fiscal year line.

ating a 3% increase in the Department-wide general
/lower annual increase, you can change the formula to
nnual increase, you can change the multiplier in the
ted budgeted costs directly to the appropriate fiscal year

staffing changes between FY24-FY29. If there are any personnel and/or EH personnel over the next five years, 73 and/or B78-82. For example, if you expect to add one to cell B79 and 12.12 FTE to cell B70.

vacation hour changes between FY24-FY29. If there are any vacation hours change in cells B104-108.

Time Loss in Traffic per Work Day (hrs.):	1
Time Loss in Traffic per Work Week (hrs.):	5
Annual Hours Loss in Traffic:	215

Standard Weekly Work Hours:	37.5
Total Number of Work Weeks Annually:	42.96

Permit Type	Permit Duration	Admin Time (min)
*** FOOD ***		
Farmers Market Seasonal Permit	Seasonal	30
Food Service – less than 50 seats	Annual	30
Food Service – 50 to 149 seats	Annual	30
Food Service – 150 to 250 seats	Annual	30
Food Service – more than 250 seats	Annual	30
Food Service – Catered Feeding Location	Annual	30
Food Service – Residential Kitchen	Annual	30
Food Service - Risk Level 1	Annual	30
Food Service - Risk Level 2	Annual	100
Food Service - Risk Level 3	Annual	110
Food Service - Risk Level 4	Annual	110
Food Service - 2nd Reinspection	Other	15
Mobile Food Service Vendors Non-Selectboard approved vendors	Annual	30
Retail Food Establishment – Prepackaged foods, Refrigeration	Annual	30
Retail Food Establishment less than 1,500 square feet	Annual	45
Retail Food Establishment between 1,500 and 3,000 square feet	Annual	60
Retail Food Establishment between 3,000 and 6,000 square feet	Annual	60
Retail Food Establishment between 6,000 & 10,000 square feet	Annual	60
Retail Food Establishment more than 10,000 square feet	Annual	60
Temporary/One Day Event Permit	Annual	30
*** TITLE V/SEPTIC ***		
Installer’s Annual Permit (new- including exam)	Annual	45
Installer’s Renewal (no exam)	Annual	30
Installer’s Recertification Test (biennial)	Biennial	15
Soil Application Inspection (less than 2 hours)	Annual	30
Soil Application (each additional hour over 2 initial hours)	Annual	5
Septic Construction Permit (Major)	Annual	150
Septic Construction Permit (Minor)	Annual	30
Septic System Excavation & Trench Permit	Annual	15
Septic System Variance Request	Annual	30
*** WELL ***		
Well Application – Geothermal, Irrigation	Annual	80

~~~ SWIMMING POOLS ~~~

|                                                        |          |    |
|--------------------------------------------------------|----------|----|
| Public/Semi-Public Pool – Permit (Annual)              | Annual   | 30 |
| Public/Semi-Public Pool – Permit (Seasonal)            | Seasonal | 30 |
| Public/Semi-Public Pool – Re-Inspection                | Annual   | 15 |
| Public/Semi-Public Pool – Variance Initial Application | Annual   | 30 |
| Public/Semi-Public Pool – Variance Renewal             | Annual   | 15 |

~~~ CAMPS ~~~

| | | |
|----------------------------------|--------|----|
| Camp License (For Profit Groups) | Annual | 15 |
| Camp License (Non-Profit Groups) | Annual | 15 |

~~~ MARIJUANA ~~~

|                                                             |          |     |
|-------------------------------------------------------------|----------|-----|
| Marijuana Treatment Center (MTC) Initial Permit Application | One Time | 60  |
| Marijuana Treatment Center (MTC) Annual Permit Renewal      | Annual   | 120 |
| Marijuana Home Cultivation Permit (Home Permit)             | Annual   |     |

~~~ TANNING ~~~

| | | |
|--|----------|----|
| Initial Permit Application | One Time | 40 |
| Permit Renewal (per Tanning Bed/Booth) | Annual | 40 |

~~~ MISCELLANEOUS ~~~

|                                                              |        |     |
|--------------------------------------------------------------|--------|-----|
| Tobacco Permit                                               | Annual | 30  |
| Animal Permit                                                | Annual | 30  |
| - Additional per species for laboratory animals              | Annual | 10  |
| Beaver Removal Permit                                        | Annual | 120 |
| Biosafety Laboratory Initial Registration and Annual Renewal | Annual | 330 |
| - Plan Modification and Reinspection                         | Annual | 45  |
| Body Art Establishment                                       | Annual | 30  |
| Body Art Practitioner Permit                                 | Annual | 40  |
| Bodyworks Establishment Permit                               | Annual | 40  |
| Bodyworks Practitioner Permit                                | Annual | 40  |
| Demolition Permit                                            | Annual | 20  |
| Hauler Company (Grease, Medical, Rubbish, Septic)            | Annual | 20  |
| Hotel/Motel                                                  | Annual | 20  |
| Pre-Residency Housing Inspection                             | Annual | 30  |
| Sharps Permit                                                | Annual | 20  |

| Inspection Time (min) | Total Time (min) | Hours to Perform Service | Hourly Rate | Cost of Service | Calculated Permit Fee (rounded up to nearest \$10) |
|-----------------------|------------------|--------------------------|-------------|-----------------|----------------------------------------------------|
| 10                    | 40               | 0.67 \$                  | 133.91 \$   | 89.27 \$        | 90.00                                              |
| 300                   | 330              | 5.50 \$                  | 133.91 \$   | 736.51 \$       | 740.00                                             |
| 300                   | 330              | 5.50 \$                  | 133.91 \$   | 736.51 \$       | 740.00                                             |
| 300                   | 330              | 5.50 \$                  | 133.91 \$   | 736.51 \$       | 740.00                                             |
| 300                   | 330              | 5.50 \$                  | 133.91 \$   | 736.51 \$       | 740.00                                             |
| 120                   | 150              | 2.50 \$                  | 133.91 \$   | 334.78 \$       | 340.00                                             |
| 30                    | 60               | 1.00 \$                  | 133.91 \$   | 133.91 \$       | 140.00                                             |
| 60                    | 90               | 1.50 \$                  | 133.91 \$   | 200.87 \$       | 210.00                                             |
| 150                   | 250              | 4.17 \$                  | 133.91 \$   | 557.96 \$       | 560.00                                             |
| 315                   | 425              | 7.08 \$                  | 133.91 \$   | 948.54 \$       | 950.00                                             |
| 480                   | 590              | 9.83 \$                  | 133.91 \$   | 1,316.80 \$     | 1,320.00                                           |
| 30                    | 45               | 0.75 \$                  | 133.91 \$   | 100.43 \$       | 110.00                                             |
| 30                    | 60               | 1.00 \$                  | 133.91 \$   | 133.91 \$       | 140.00                                             |
| 45                    | 75               | 1.25 \$                  | 133.91 \$   | 167.39 \$       | 170.00                                             |
| 45                    | 90               | 1.50 \$                  | 133.91 \$   | 200.87 \$       | 210.00                                             |
| 120                   | 180              | 3.00 \$                  | 133.91 \$   | 401.73 \$       | 410.00                                             |
| 0                     | 60               | 1.00 \$                  | 133.91 \$   | 133.91 \$       | 140.00                                             |
| 90                    | 150              | 2.50 \$                  | 133.91 \$   | 334.78 \$       | 340.00                                             |
| 120                   | 180              | 3.00 \$                  | 133.91 \$   | 401.73 \$       | 410.00                                             |
| 30                    | 60               | 1.00 \$                  | 133.91 \$   | 133.91 \$       | 140.00                                             |
| 30                    | 75               | 1.25 \$                  | 133.91 \$   | 167.39 \$       | 170.00                                             |
| 0                     | 30               | 0.50 \$                  | 133.91 \$   | 66.96 \$        | 70.00                                              |
| 30                    | 45               | 0.75 \$                  | 133.91 \$   | 100.43 \$       | 110.00                                             |
| 120                   | 150              | 2.50 \$                  | 133.91 \$   | 334.78 \$       | 340.00                                             |
| 60                    | 65               | 1.08 \$                  | 133.91 \$   | 145.07 \$       | 150.00                                             |
| 90                    | 240              | 4.00 \$                  | 133.91 \$   | 535.65 \$       | 540.00                                             |
| 30                    | 60               | 1.00 \$                  | 133.91 \$   | 133.91 \$       | 140.00                                             |
| 0                     | 15               | 0.25 \$                  | 133.91 \$   | 33.48 \$        | 40.00                                              |
| 0                     | 30               | 0.50 \$                  | 133.91 \$   | 66.96 \$        | 70.00                                              |
| 0                     | 80               | 1.33 \$                  | 133.91 \$   | 178.55 \$       | 180.00                                             |



|     |     |         |           |           |        |
|-----|-----|---------|-----------|-----------|--------|
| 180 | 210 | 3.50 \$ | 133.91 \$ | 468.69 \$ | 470.00 |
| 180 | 210 | 3.50 \$ | 133.91 \$ | 468.69 \$ | 470.00 |
| 60  | 75  | 1.25 \$ | 133.91 \$ | 167.39 \$ | 170.00 |
| 30  | 60  | 1.00 \$ | 133.91 \$ | 133.91 \$ | 140.00 |
| 0   | 15  | 0.25 \$ | 133.91 \$ | 33.48 \$  | 40.00  |

|    |    |         |           |           |        |
|----|----|---------|-----------|-----------|--------|
| 60 | 75 | 1.25 \$ | 133.91 \$ | 167.39 \$ | 170.00 |
| 60 | 75 | 1.25 \$ | - \$      | - \$      | -      |

|     |     |         |           |           |        |
|-----|-----|---------|-----------|-----------|--------|
| 240 | 300 | 5.00 \$ | 133.91 \$ | 669.56 \$ | 670.00 |
| 240 | 360 | 6.00 \$ | 133.91 \$ | 803.47 \$ | 810.00 |
|     | 0   | 0.00 \$ | 133.91    | \$        | -      |

|     |     |         |           |           |        |
|-----|-----|---------|-----------|-----------|--------|
| 100 | 140 | 2.33 \$ | 133.91 \$ | 312.46 \$ | 320.00 |
| 100 | 140 | 2.33 \$ | 133.91 \$ | 312.46 \$ | 320.00 |

|     |     |         |           |             |          |
|-----|-----|---------|-----------|-------------|----------|
| 150 | 180 | 3.00 \$ | 133.91 \$ | 401.73 \$   | 410.00   |
| 0   | 30  | 0.50 \$ | 133.91 \$ | 66.96 \$    | 70.00    |
| 15  | 25  | 0.42 \$ | 133.91 \$ | 55.80 \$    | 60.00    |
| 60  | 180 | 3.00 \$ | 133.91 \$ | 401.73 \$   | 410.00   |
| 180 | 510 | 8.50 \$ | 133.91 \$ | 1,138.25 \$ | 1,140.00 |
| 45  | 90  | 1.50 \$ | 133.91 \$ | 200.87 \$   | 210.00   |
| 60  | 90  | 1.50 \$ | 133.91 \$ | 200.87 \$   | 210.00   |
| 0   | 40  | 0.67 \$ | 133.91 \$ | 89.27 \$    | 90.00    |
| 100 | 140 | 2.33 \$ | 133.91 \$ | 312.46 \$   | 320.00   |
| 0   | 40  | 0.67 \$ | 133.91 \$ | 89.27 \$    | 90.00    |
| 0   | 20  | 0.33 \$ | 133.91 \$ | 44.64 \$    | 50.00    |
| 0   | 20  | 0.33 \$ | 133.91 \$ | 44.64 \$    | 50.00    |
| 60  | 80  | 1.33 \$ | 133.91 \$ | 178.55 \$   | 180.00   |
| 60  | 90  | 1.50 \$ | 133.91 \$ | 200.87 \$   | 210.00   |
| 30  | 50  | 0.83 \$ | 133.91 \$ | 111.59 \$   | 120.00   |

**Notes:**

Fees highlighted in yellow are Risk-based Permits built into Calculator based on Needham's new system.

| Plan Review Type                                                  | Admin Time (min) | Inspector Time (min) |
|-------------------------------------------------------------------|------------------|----------------------|
| <b>~~~ FOOD ~~~</b>                                               |                  |                      |
| Plan Reviews for All Food Service or Retail Establishments        | 0                | 180                  |
| Plan Reviews for New Mobile Food Trucks (Seasonal)                | 30               | 30                   |
| <b>~~~ MARIJUANA ~~~</b>                                          |                  |                      |
| Plan Review (Everything)                                          | 30               | 480                  |
| Removed (Security and other type of plan reviews)                 |                  |                      |
| <b>~~~ SWIMMING POOLS ~~~</b>                                     |                  |                      |
| Public/Semi-Public Pool – Plan Review (includes 2 free revisions) | 30               | 240                  |
| Public/Semi-Public Pool – Plan Revisions                          | 0                | 30                   |
| <b>~~~ SEPTIC ~~~</b>                                             |                  |                      |
| Septic Plan Review (includes one free revision)                   | 30               | 90                   |
| - Addition to home with Septic                                    | 15               | 45                   |
| - Deed Restriction                                                | 15               | 15                   |
| - Additional Plan Reviews for Septic Design                       | 15               | 60                   |
| <b>~~~ MISCELLANEOUS ~~~</b>                                      |                  |                      |
| Bodyworks Establishment Plan Review                               | 15               | 120                  |
| Body Art Plan Review                                              | 15               | 180                  |
| Camp Plan review                                                  | 10               | 90                   |
| Biosafety Plan Review                                             | 60               | 360                  |

| Total Time<br>(min) | Hours to<br>Perform<br>Service | Hourly Rate | Cost of Service | Calculated Plan<br>Review Fee (rounded<br>up to nearest \$10) |
|---------------------|--------------------------------|-------------|-----------------|---------------------------------------------------------------|
| 180                 | 3.00                           | \$ 133.91   | \$ 401.73       | \$ 410                                                        |
| 60                  | 1.00                           | \$ 133.91   | \$ 133.91       | \$ 140                                                        |
| 510                 | 8.50                           | \$ 133.91   | \$ 1,138.25     | \$ 1,140                                                      |
| 0                   | 0.00                           | \$ 133.91   | \$ -            | \$ -                                                          |
| 270                 | 4.50                           | \$ 133.91   | \$ 602.60       | \$ 610                                                        |
| 30                  | 0.50                           | \$ 133.91   | \$ 66.96        | \$ 70                                                         |
| 120                 | 2.00                           | \$ 133.91   | \$ 267.82       | \$ 270                                                        |
| 60                  | 1.00                           | \$ 133.91   | \$ 133.91       | \$ 140                                                        |
| 30                  | 0.50                           | \$ 133.91   | \$ 66.96        | \$ 70                                                         |
| 75                  | 1.25                           | \$ 133.91   | \$ 167.39       | \$ 170                                                        |
| 135                 | 2.25                           | \$ 119.96   | \$ 269.91       | \$ 270                                                        |
| 195                 | 3.25                           | \$ 119.96   | \$ 389.87       | \$ 390                                                        |
| 100                 | 1.67                           | \$ 121.96   | \$ 203.27       | \$ 210                                                        |
| 420                 | 7.00                           | \$ 123.96   | \$ 867.72       | \$ 870                                                        |

Support from  
Municipal Funds (Cost  
minus Fee)

| Permit Type                                                   | Calculated Plan Review Fee |        | Calculated Permit Application Fee |
|---------------------------------------------------------------|----------------------------|--------|-----------------------------------|
| ~~~ FOOD ~~~                                                  |                            |        |                                   |
| Farmers Market Seasonal Permit                                | \$                         | -      | \$ 90.00                          |
| Food Service – less than 50 seats                             | \$                         | -      | \$ 740.00                         |
| Food Service – 50 to 149 seats                                | \$                         | -      | \$ 740.00                         |
| Food Service – 150 to 250 seats                               | \$                         | -      | \$ 740.00                         |
| Food Service – more than 250 seats                            | \$                         | -      | \$ 740.00                         |
| Food Service – Catered Feeding Location                       | \$                         | -      | \$ 340.00                         |
| Food Service – Residential Kitchen                            | \$                         | -      | \$ 140.00                         |
| Food Service - Risk Level 1                                   | \$                         | -      | \$ 210.00                         |
| Food Service - Risk Level 2                                   | \$                         | -      | \$ 560.00                         |
| Food Service - Risk Level 3                                   | \$                         | -      | \$ 950.00                         |
| Food Service - Risk Level 4                                   | \$                         | -      | \$ 1,320.00                       |
| Food Service - 2nd Reinspection                               | \$                         | -      | \$ 110.00                         |
| Mobile Food Service Vendors Non-Selectboard approved vendors  | \$                         | -      | \$ 140.00                         |
| Retail Food Establishment – Prepackaged foods, Refrigeration  | \$                         | -      | \$ 170.00                         |
| Retail Food Establishment less than 1,500 square feet         | \$                         | -      | \$ 210.00                         |
| Retail Food Establishment between 1,500 and 3,000 square feet | \$                         | -      | \$ 410.00                         |
| Retail Food Establishment between 3,000 and 6,000 square feet | \$                         | -      | \$ 140.00                         |
| Retail Food Establishment between 6,000 & 10,000 square feet  | \$                         | -      | \$ 340.00                         |
| Retail Food Establishment more than 10,000 square feet        | \$                         | -      | \$ 410.00                         |
| Temporary/One Day Event Permit                                | \$                         | -      | \$ 140.00                         |
| Plan Reviews for All Food Service or Retail Establishments    | \$                         | 410.00 | \$ -                              |
| Plan Reviews for New Mobile Food Trucks (Seasonal)            | \$                         | 140.00 | \$ -                              |
|                                                               |                            |        | \$ -                              |
| ~~~ TITLE V/SEPTIC ~~~                                        |                            |        |                                   |
|                                                               |                            |        | \$ -                              |
| Installer’s Annual Permit (new- including exam)               | \$                         | -      | \$ 170.00                         |
| Installer’s Renewal (no exam)                                 | \$                         | -      | \$ 70.00                          |
| Installer’s Recertification Test (biennial)                   | \$                         | -      | \$ 110.00                         |
| Soil Application Inspection (less than 2 hours)               | \$                         | -      | \$ 340.00                         |
| Soil Application (each additional hour over 2 initial hours)  | \$                         | -      | \$ 150.00                         |
| Septic Construction Permit (Major)                            | \$                         | -      | \$ 540.00                         |

|                                                 |    |        |    |        |
|-------------------------------------------------|----|--------|----|--------|
| Septic Construction Permit (Minor)              | \$ | -      | \$ | 140.00 |
| Septic System Excavation & Trench Permit        | \$ | -      | \$ | 40.00  |
| Septic System Variance Request                  | \$ | -      | \$ | 70.00  |
| Septic Plan Review (includes one free revision) | \$ | 270.00 | \$ | -      |
| - Addition to home with Septic                  | \$ | 140.00 | \$ | -      |
| - Deed Restriction                              | \$ | 70.00  | \$ | -      |
| - Additional Plan Reviews for Septic Design     | \$ | 170.00 | \$ | -      |

**~~~ WELL ~~~**

|                                           |    |   |    |        |
|-------------------------------------------|----|---|----|--------|
| Well Application – Geothermal, Irrigation | \$ | - | \$ | 180.00 |
|-------------------------------------------|----|---|----|--------|

**~~~ SWIMMING POOLS ~~~**

|                                                                   |    |        |    |        |
|-------------------------------------------------------------------|----|--------|----|--------|
| Public/Semi-Public Pool – Permit (Annual)                         | \$ | -      | \$ | 470.00 |
| Public/Semi-Public Pool – Permit (Seasonal)                       | \$ | -      | \$ | 470.00 |
| Public/Semi-Public Pool – Re-Inspection                           | \$ | -      | \$ | 170.00 |
| Public/Semi-Public Pool – Variance Initial Application            | \$ | -      | \$ | 140.00 |
| Public/Semi-Public Pool – Variance Renewal                        | \$ | -      | \$ | 40.00  |
| Public/Semi-Public Pool – Plan Review (includes 2 free revisions) | \$ | 610.00 | \$ | -      |
| Public/Semi-Public Pool – Plan Revisions                          | \$ | 70.00  | \$ | -      |

**~~~ CAMPS ~~~**

|                                  |    |   |    |        |
|----------------------------------|----|---|----|--------|
| Camp License (For Profit Groups) | \$ | - | \$ | 170.00 |
| Camp License (Non-Profit Groups) | \$ | - | \$ | -      |

**~~~ MARIJUANA ~~~**

|                                                             |    |          |    |        |
|-------------------------------------------------------------|----|----------|----|--------|
|                                                             | \$ | -        | \$ | -      |
| Marijuana Treatment Center (MTC) Initial Permit Application | \$ | -        | \$ | 670.00 |
| Marijuana Treatment Center (MTC) Annual Permit Renewal      | \$ | -        | \$ | 810.00 |
| Marijuana Home Cultivation Permit (Home Permit)             | \$ | -        | \$ | -      |
| Plan Review (Everything)                                    | \$ | 1,140.00 | \$ | -      |

**~~~ TANNING ~~~**

|                                        |    |   |    |        |
|----------------------------------------|----|---|----|--------|
| Initial Permit Application             | \$ | - | \$ | 320.00 |
| Permit Renewal (per Tanning Bed/Booth) | \$ | - | \$ | 320.00 |

~~~ MISCELLANEOUS ~~~

| | | | | |
|--|----|--------|----|----------|
| Tobacco Permit | \$ | - | \$ | 410.00 |
| Animal Permit | \$ | - | \$ | 70.00 |
| - Additional per species for laboratory animals | \$ | - | \$ | 60.00 |
| Beaver Removal Permit | \$ | - | \$ | 410.00 |
| Biosafety Laboratory Initial Registration and Annual Renewal | \$ | - | \$ | 1,140.00 |
| - Plan Modification and Reinspection | \$ | - | \$ | 210.00 |
| Body Art Establishment | \$ | - | \$ | 210.00 |
| Body Art Practitioner Permit | \$ | - | \$ | 90.00 |
| Bodyworks Establishment Permit | \$ | - | \$ | 320.00 |
| Bodyworks Practitioner Permit | \$ | - | \$ | 90.00 |
| Demolition Permit | \$ | - | \$ | 50.00 |
| Hauler Company (Grease, Medical, Rubbish, Septic) | \$ | - | \$ | 50.00 |
| Hotel/Motel | \$ | - | \$ | 180.00 |
| Pre-Residency Housing Inspection | \$ | - | \$ | 210.00 |
| Sharps Permit | \$ | - | \$ | 120.00 |
| Bodyworks Establishment Plan Review | \$ | 270.00 | \$ | - |
| Body Art Plan Review | \$ | 390.00 | \$ | - |

| Total Calculated Fee for Permit Application | |
|---|--|
|---|--|

| | |
|----|----------|
| \$ | 90.00 |
| \$ | 740.00 |
| \$ | 740.00 |
| \$ | 740.00 |
| \$ | 740.00 |
| \$ | 340.00 |
| \$ | 140.00 |
| \$ | 210.00 |
| \$ | 560.00 |
| \$ | 950.00 |
| \$ | 1,320.00 |
| \$ | 110.00 |
| \$ | 140.00 |
| \$ | 170.00 |
| \$ | 210.00 |
| \$ | 410.00 |
| \$ | 140.00 |
| \$ | 340.00 |
| \$ | 410.00 |
| \$ | 140.00 |
| \$ | 410.00 |
| \$ | 140.00 |

| | |
|----|--------|
| \$ | 170.00 |
| \$ | 70.00 |
| \$ | 110.00 |
| \$ | 340.00 |
| \$ | 150.00 |
| \$ | 540.00 |

| | |
|----|--------|
| \$ | 140.00 |
| \$ | 40.00 |
| \$ | 70.00 |
| \$ | 270.00 |
| \$ | 140.00 |
| \$ | 70.00 |
| \$ | 170.00 |

| | |
|----|--------|
| \$ | 180.00 |
|----|--------|

| | |
|----|--------|
| \$ | 470.00 |
| \$ | 470.00 |
| \$ | 170.00 |
| \$ | 140.00 |
| \$ | 40.00 |
| \$ | 610.00 |
| \$ | 70.00 |

| | |
|----|----------|
| \$ | 170.00 |
| \$ | - |
| \$ | - |
| \$ | - |
| \$ | 670.00 |
| \$ | 810.00 |
| \$ | - |
| \$ | 1,140.00 |

| | |
|----|--------|
| \$ | 320.00 |
| \$ | 320.00 |

| | |
|----|----------|
| \$ | 410.00 |
| \$ | 70.00 |
| \$ | 60.00 |
| \$ | 410.00 |
| \$ | 1,140.00 |
| \$ | 210.00 |
| \$ | 210.00 |
| \$ | 90.00 |
| \$ | 320.00 |
| \$ | 90.00 |
| \$ | 50.00 |
| \$ | 50.00 |
| \$ | 180.00 |
| \$ | 210.00 |
| \$ | 120.00 |
| \$ | 270.00 |
| \$ | 390.00 |

| Permit Type | Total Number of Permits * | Current Permit Fees * |
|-------------|---------------------------|-----------------------|
|-------------|---------------------------|-----------------------|

This sheet tracks what the projected revenue is based on calculated permit fees and the total number of permits. You are also able to compare Needham's current permit fees (Column C) against the calculated permit fees.

*** FOOD ***

| | | |
|---|--|-----------|
| Farmers Market Seasonal Permit | | \$ 50.00 |
| Food Service – less than 50 seats | | \$ 250.00 |
| Food Service – 50 to 149 seats | | \$ 450.00 |
| Food Service – 150 to 250 seats | | \$ 550.00 |
| Food Service – more than 250 seats | | \$ 650.00 |
| Food Service – Catered Feeding Location | | \$ 175.00 |
| Food Service – Residential Kitchen | | \$ 125.00 |
| Food Service - Risk Level 1 | | |
| Food Service - Risk Level 2 | | |
| Food Service - Risk Level 3 | | |
| Food Service - Risk Level 4 | | |
| Food Service - 2nd Reinspection | | |
| Mobile Food Service Vendors Non-Selectboard approved vendors | | \$ 125.00 |
| Retail Food Establishment – Prepackaged foods, Refrigeration | | \$ 125.00 |
| Retail Food Establishment less than 1,500 square feet | | \$ 150.00 |
| Retail Food Establishment between 1,500 and 3,000 square feet | | \$ 250.00 |
| Retail Food Establishment between 3,000 and 6,000 square feet | | \$ 450.00 |
| Retail Food Establishment between 6,000 & 10,000 square feet | | \$ 550.00 |
| Retail Food Establishment more than 10,000 square feet | | \$ 750.00 |
| Temporary/One Day Event Permit | | \$ 50.00 |

*** TITLE V/SEPTIC ***

| | | |
|--|--|-----------|
| Installer's Annual Permit (new- including exam) | | \$ 250.00 |
| Installer's Renewal (no exam) | | \$ 125.00 |
| Installer's Recertification Test (biennial) | | \$ 50.00 |
| Soil Application Inspection (less than 2 hours) | | \$ 425.00 |
| Soil Application (each additional hour over 2 initial hours) | | \$ 75.00 |
| Septic Construction Permit (Major) | | \$ 400.00 |
| Septic Construction Permit (Minor) | | \$ 125.00 |
| Septic System Excavation & Trench Permit | | \$ 50.00 |
| Septic System Variance Request | | \$ 150.00 |

~~~ WELL ~~~

| | | |
|---|----|--------|
| Well Application – Geothermal, Irrigation | \$ | 250.00 |
|---|----|--------|

~~~ SWIMMING POOLS ~~~

| | | |
|--|----|--------|
| Public/Semi-Public Pool – Permit (Annual) | \$ | 300.00 |
| Public/Semi-Public Pool – Permit (Seasonal) | \$ | 200.00 |
| Public/Semi-Public Pool – Re-Inspection | \$ | 125.00 |
| Public/Semi-Public Pool – Variance Initial Application | \$ | 150.00 |
| Public/Semi-Public Pool – Variance Renewal | \$ | 75.00 |

~~~ CAMPS ~~~

| | | |
|----------------------------------|----|--------|
| Camp License (For Profit Groups) | \$ | 250.00 |
| Camp License (Non-Profit Groups) | \$ | 125.00 |

~~~ MARIJUANA ~~~

| | | |
|---|----|----------|
| Marijuana Treatment Center (MTC) Initial Permit Application | \$ | 2,500.00 |
| Marijuana Treatment Center (MTC) Annual Permit Renewal | \$ | 1,250.00 |
| Marijuana Home Cultivation Permit (Home Permit) | \$ | 150.00 |

~~~ TANNING ~~~

| | | |
|--|----|--------|
| Initial Permit Application | \$ | 500.00 |
| Permit Renewal (per Tanning Bed/Booth) | \$ | 125.00 |

~~~ MISCELLANEOUS ~~~

| | | |
|--|----|--------|
| Tobacco Permit | \$ | 700.00 |
| Animal Permit | \$ | 100.00 |
| - Additional per species for laboratory animals | \$ | 50.00 |
| Beaver Removal Permit | \$ | 75.00 |
| Biosafety Laboratory Initial Registration and Annual Renewal | \$ | 500.00 |
| - Plan Modification and Reinspection | \$ | 250.00 |
| Body Art Establishment | \$ | 700.00 |
| Body Art Practitioner Permit | \$ | 575.00 |
| Bodyworks Establishment Permit | \$ | 125.00 |
| Bodyworks Practitioner Permit | \$ | 25.00 |
| Demolition Permit | \$ | 100.00 |
| Hauler Company (Grease, Medical, Rubbish, Septic) | \$ | 150.00 |
| Hotel/Motel | \$ | 250.00 |
| Pre-Residency Housing Inspection | \$ | 80.00 |

| | | | |
|---------------|--|------|-----------|
| Sharps Permit | | \$ | 100.00 |
| TOTAL | | 0 \$ | 16,130.00 |

| Calculated Permit Application Fees | Permit Fee Difference | Current Revenue * | Projected Revenue Based on Calculated Fees |
|---|-----------------------|-------------------|--|
| mits issued. The table has been customized to Needham's permit fees. Please fill in Column B with permit fees (Column E). | | | |

| (Plan Review Fees <u>Not</u> Included) | | | |
|--|---------------|------|------|
| \$ 90.00 | \$ (40.00) | \$ - | \$ - |
| \$ 740.00 | \$ (490.00) | \$ - | \$ - |
| \$ 740.00 | \$ (290.00) | \$ - | \$ - |
| \$ 740.00 | \$ (190.00) | \$ - | \$ - |
| \$ 740.00 | \$ (90.00) | \$ - | \$ - |
| \$ 340.00 | \$ (165.00) | \$ - | \$ - |
| \$ 140.00 | \$ (15.00) | \$ - | \$ - |
| \$ 210.00 | \$ (210.00) | \$ - | \$ - |
| \$ 560.00 | \$ (560.00) | \$ - | \$ - |
| \$ 950.00 | \$ (950.00) | \$ - | \$ - |
| \$ 1,320.00 | \$ (1,320.00) | \$ - | \$ - |
| \$ 110.00 | \$ (110.00) | \$ - | \$ - |
| \$ 140.00 | \$ (15.00) | \$ - | \$ - |
| \$ 170.00 | \$ (45.00) | \$ - | \$ - |
| \$ 210.00 | \$ (60.00) | \$ - | \$ - |
| \$ 410.00 | \$ (160.00) | \$ - | \$ - |
| \$ 140.00 | \$ 310.00 | \$ - | \$ - |
| \$ 340.00 | \$ 210.00 | \$ - | \$ - |
| \$ 410.00 | \$ 340.00 | \$ - | \$ - |
| \$ 140.00 | \$ (90.00) | \$ - | \$ - |
| \$ 170.00 | \$ 80.00 | \$ - | \$ - |
| \$ 70.00 | \$ 55.00 | \$ - | \$ - |
| \$ 110.00 | \$ (60.00) | \$ - | \$ - |
| \$ 340.00 | \$ 85.00 | \$ - | \$ - |
| \$ 150.00 | \$ (75.00) | \$ - | \$ - |
| \$ 540.00 | \$ (140.00) | \$ - | \$ - |
| \$ 140.00 | \$ (15.00) | \$ - | \$ - |
| \$ 40.00 | \$ 10.00 | \$ - | \$ - |
| \$ 70.00 | \$ 80.00 | \$ - | \$ - |

| | | | | | | | |
|----|----------|----|----------|----|---|----|---|
| \$ | 180.00 | \$ | 70.00 | \$ | - | \$ | - |
| \$ | 470.00 | \$ | (170.00) | \$ | - | \$ | - |
| \$ | 470.00 | \$ | (270.00) | \$ | - | \$ | - |
| \$ | 170.00 | \$ | (45.00) | \$ | - | \$ | - |
| \$ | 140.00 | \$ | 10.00 | \$ | - | \$ | - |
| \$ | 40.00 | \$ | 35.00 | \$ | - | \$ | - |
| \$ | 170.00 | \$ | 80.00 | \$ | - | \$ | - |
| \$ | - | \$ | 125.00 | \$ | - | \$ | - |
| \$ | 670.00 | \$ | 1,830.00 | \$ | - | \$ | - |
| \$ | 810.00 | \$ | 440.00 | \$ | - | \$ | - |
| \$ | - | \$ | 150.00 | \$ | - | \$ | - |
| \$ | 320.00 | \$ | 180.00 | \$ | - | \$ | - |
| \$ | 320.00 | \$ | (195.00) | \$ | - | \$ | - |
| \$ | 410.00 | \$ | 290.00 | \$ | - | \$ | - |
| \$ | 70.00 | \$ | 30.00 | \$ | - | \$ | - |
| \$ | 60.00 | \$ | (10.00) | \$ | - | \$ | - |
| \$ | 410.00 | \$ | (335.00) | \$ | - | \$ | - |
| \$ | 1,140.00 | \$ | (640.00) | \$ | - | \$ | - |
| \$ | 210.00 | \$ | 40.00 | \$ | - | \$ | - |
| \$ | 210.00 | \$ | 490.00 | \$ | - | \$ | - |
| \$ | 90.00 | \$ | 485.00 | \$ | - | \$ | - |
| \$ | 320.00 | \$ | (195.00) | \$ | - | \$ | - |
| \$ | 90.00 | \$ | (65.00) | \$ | - | \$ | - |
| \$ | 50.00 | \$ | 50.00 | \$ | - | \$ | - |
| \$ | 50.00 | \$ | 100.00 | \$ | - | \$ | - |
| \$ | 180.00 | \$ | 70.00 | \$ | - | \$ | - |
| \$ | 210.00 | \$ | (130.00) | \$ | - | \$ | - |

| | | | | | | | | |
|----|-----------|----|---------|--|----|---|----|---|
| \$ | 120.00 | \$ | (20.00) | | \$ | - | \$ | - |
| \$ | 17,650.00 | | | | \$ | - | \$ | - |

Revenue Difference

Number of permits for

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\$ -

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**Notes: The Impacts to Revenue tab only accounts for Permits. P
Reviews are not included.**

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