

From: GFOA <newsletter@gfoa.org>
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gfoa.org

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It's Almost the End of the Fiscal Year: Do You Know Where Your Federal Funds Are?

As the federal fiscal year winds down, it's worth asking: what happens if appropriated federal dollars don't make it where they're supposed to go? The Impoundment Control Act (ICA) lays out the only lawful process for the executive branch to delay or cancel appropriated funds. Since its enactment in 1974, presidents have submitted more than 1,100 rescission proposals, totaling over \$25 billion in approved cancellations. Understanding the ICA's steps and timelines is essential for anyone managing federal resources, especially when it comes to grants, formula programs, and pass-through awards to states and local governments. [Click here](#) to view GFOA's guide on the ICA and strengthen your grasp of this safeguard.

Don't Miss the Chance to Learn More!

Register for GFOA's 7th Annual *MiniMuni Conference*, October 21–23, featuring a session on how federal funding dynamics shape public finance.



Wrap Up 2025 with Training in Denver

Join us in Denver this December for a variety of courses, including popular academies and specialized trainings designed to strengthen your skills and support your work to build thriving communities. Courses include:

Accounting Academy, December 9–12

Advanced Budget Academy, December 9–12

Budget Academy, December 9–12

ERP Readiness and System Selection, December 9–10

Rethinking Budgeting Readiness Assessment Workshop,
December 12

Understanding Government Compensation and Payroll,
December 11–12

Spots are filling quickly, but there's still time to register. [Learn More →](#)



Applications Now Open: Leadership Academy in Phoenix

GFOA's Leadership Academy equips senior public finance professionals with the skills, confidence, and connections to lead in today's complex world, building stronger leaders for stronger communities. Join us **March 22–27, 2026**, at Arizona State University in Phoenix for a week of interactive sessions, self-assessments, case studies, and leadership discussions designed to enhance both personal and organizational growth. [Learn More & Apply →](#)



Seeds of Transformation

Tax increment financing (TIF) has long been both promising and controversial. Introduced in the 1950s, it allowed cities to spur investment and infrastructure by funding development with future tax growth rather than raising taxes. Today, debates continue over whether TIFs still have a place in public finance and what reforms are needed to ensure communities truly benefit. Baltimore's TIF program offers an ideal case study for the future of this financing tool. [Learn More →](#)



Outstanding Public Service: Maria Gamboa

Maria Gamboa, finance director for the City of Henderson, Nevada, has contributed to award-winning initiatives—including Henderson's receipt of the Malcolm Baldrige Award for Performance Excellence, the What Works Cities Gold designation from Bloomberg, and GFOA's Triple Crown Award. Maria prioritizes mentorship and supports employee development. Congratulations on receiving GFOA's Recognition for Outstanding Public Service. [Learn More →](#)

[View all 2025 recipients →](#)



Celebrating CPFOs: James Inglis

James Inglis, CPFO, finance director for the City of Corvallis, Oregon, completed his CPFO journey after more than a decade in public finance. Seeking a stronger technical foundation and a way to benchmark his experience against national standards, James found that the certification process broadened his perspective beyond budget and contracts to encompass all aspects of public finance. [Learn More →](#)



Listen: Discussion of Rethinking Budgeting Readiness Assessment

The *Public Money Pod* podcast from the Harris School of Public Policy, Center for Municipal Finance at the University of Chicago, recently interviewed Mark McAvoy, City Administrator of Liberty Lake, Washington. [Listen](#) as Mark discusses how the city used GFOA's assessment tool to approach budgeting and planning for its first major infrastructure replacement cycle.



From the CEO: Celebrating 250 Years of Local Democracy and the Leaders Who Fund Its Future

In 2026, our nation will celebrate the 250th anniversary of its founding—a milestone that calls not only for reflection on the nation's history but also on the role local governments have played in shaping it from the ground up. Local government leaders are united in a challenge to use resources more efficiently, promote transparency, make better decisions, deliver better results, encourage sustainable management of

our institutions, and promote trust. [Read more](#) from GFOA's Chris Morrill in the latest issue of *Government Finance Review*.



GFOA's 2025 New South Wales Conference Scholarship Recipient Announced

Kimberly Coffman is a municipal finance professional with more than 17 years of experience in budgeting, treasury, accounting, and auditing. She currently serves as Budget Manager for the City of Norman, Oklahoma, where she oversees a \$300 million operating and capital budget and provides financial guidance to city leadership and council.

In addition to attending the conference in Australia in December, Kimberly will share her experiences afterwards through GFOA publications and at #GFOA2026 in Chicago next summer.



Member Community Discussions

Take the discussion further by joining and participating in [GFOA Member Communities](#). Here are some of the latest questions/topics being discussed.

"We're looking to update our travel policy. Can you share an example of yours?"

View/Reply →

"Are there any local government/cities that have implemented a fund balance/reserves policy that you can share with us?"

[View/Reply →](#)

"I'm looking for guidance on structuring internal budget meetings with departments."

[View/Reply →](#)

"We've gotten quite a few requests from departments wanting to keep a vehicle (as a spare) or transfer to another department that really needs a vehicle but does not have the budget to purchase one. Does anyone have a sample 'asset transfer form' they'd be willing to share?"

[View/Reply →](#)

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