

From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: 3 fixes for procurement
Date: Wednesday, February 1, 2023 10:44:55 AM

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3 steps to make procurement work harder for residents

More and more, city leaders are looking to leverage the collective billions they spend on goods and services to achieve ambitious goals. And after the upheavals of COVID-19 and the murder of George Floyd, building wealth and growing business opportunities in communities of color is at the top of many mayors' lists. As **Boulder**, Colo., **Lansing**, Mich., **Long Beach**, Calif., and **Phoenix** are showing, even small changes in procurement practices can make a big difference for residents.

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First-of-its-kind program uplifts the efforts of Africa's mayors

Fifteen mayors from across Africa gathered in **Cape Town**, South Africa, last week to kick off the African Mayoral Leadership Initiative, the first leadership program focused specifically on African city leaders. Bloomberg Philanthropies is supporting the initiative, which was conceived by the African Centre for Cities at the University of Cape Town and Big Win Philanthropies, by leveraging lessons learned through its family of existing city leadership programs, including the flagship Bloomberg Harvard City Leadership Initiative.

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5 questions on helping cities bring bold ideas to life

From expanding efforts to strengthen local leadership to Israel, to launching the Bloomberg Initiative for Cycling Infrastructure at CityLab, the Bloomberg Philanthropies Government Innovation team accomplished a lot in 2022. Here, **James Anderson**, who leads the Government Innovation program, reflects on what inspires their work and how they're building on these efforts in 2023.

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MEET JENNY SCHIAVONE



Title: Chief Digital Officer
City: Denver

When Jenny Schiavone became **Denver's** first-ever chief digital officer last year, she immediately focused on ways the city's frontline functions—including 311 and its website—could strengthen the relationship between residents and local government. Her team's efforts are already getting powerful results.

[Read more](#)

WHAT WE'RE READING

PUBLIC SAFETY: Cities like **Baltimore** and **Louisville**, Ky., pursue community violence intervention approaches using funding from the American Rescue Plan Act. ([ProPublica](#))

CLIMATE CHANGE: U.S. mayors are overwhelmingly concerned about climate change but split on whether to restrict gas stoves and leaf blowers. ([Yahoo News](#))

INNOVATION: Cities such as **Chattanooga**, Tenn., and **Espoo**, Finland, are increasingly using virtual models called "digital twins" to help with real-world urban planning. ([CNN](#))

TRANSPORTATION: **Amsterdam** opens an underwater parking structure that can accommodate 7,000 bicycles. ([Bloomberg CityLab](#))

PROCUREMENT: The **Syracuse**, N.Y., innovation team shares its roadmap for overhauling the way they city buys goods and services. ([Innovate Syracuse](#))

NETWORK NEWS

GRANT OPPORTUNITY: Applications are **due Friday** for the [Bloomberg Initiative for Cycling Infrastructure \(BICI\)](#). It's a competitive grant program seeking to foster catalytic change in city cycling infrastructure around the world, with grants of up to \$1 million available for global cities. [Learn more and apply here.](#)

GRANT OPPORTUNITY: The [Cities for Financial Empowerment Fund](#) invites U.S. cities and counties to apply for funding and technical assistance aimed at

creating dedicated Offices of Financial Empowerment and training leaders to run them. [Apply here](#) by March 3.

GRANT OPPORTUNITY: Mayors of U.S. cities with 30,000 or more residents are invited to apply for the [Bloomberg Philanthropies 2022 Public Art Challenge](#). Up to 10 winners will be chosen to receive up to \$1 million to create temporary public art projects that address important civic issues.

FINANCIAL EMPOWERMENT: The [Cities for Financial Empowerment Fund](#) is launching the next [FEC Academy](#), an initiative that will guide local government partners through each step of planning to launch a financial counseling program. U.S. cities and counties with populations of 50,000 or more can [apply here](#) for the academy by March 3 and sign up for an [informational webinar](#) to be held Feb. 7 at 2 p.m. ET.

TRANSPORTATION RESILIENCE: Join the Local Infrastructure Hub to learn how to take advantage of \$1.4 billion in competitive grants anticipated through US DOT's Promoting Resilient Operations for Transformative, Efficient, and Cost-saving Transportation (PROTECT) program. Participants will hear from U.S. cities using a variety of innovative technologies and tactics to improve our understanding and mitigate climate-related transportation systems risks. The webinar is on Feb. 8 at 12 p.m. ET. [Register here](#).

JOB OPPORTUNITY: Prosperity Now is hiring a [Director of Operations](#) for the Black Wealth Data Center.

JOB OPPORTUNITY: The **Boston** Mayor's Office of Housing is hiring a [Management and Performance Analyst](#).

JOB OPPORTUNITY: The Community Foundation for Mississippi is hiring a [Partnerships Coordinator](#) to liaise with the city of **Jackson**, Miss., and cross-sector supporters of the city.

JOB OPPORTUNITIES: The Bloomberg Center for Cities at Harvard University is hiring for the following roles:

- [Senior Executive Associate](#)
- [Communications Specialist](#)
- [Digital Communications Specialist](#)

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [Senior Advisor, Public Innovation](#)
- [Monitoring & Evaluation Associate](#)
- [Service Designer](#)
- [Research Data Analyst](#)
- [Communications Associate](#)
- [Executive Assistant](#)

JOB OPPORTUNITY: Join the team behind this newsletter! The Bloomberg Cities Insights Unit is hiring a [Social Media & Content Associate](#).



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Freedman Consulting, LLC | 1300 Connecticut Ave., NW Suite 275 | Washington, DC 20036

From: [Bloomberg Government Innovation](#)
To: [Samuel Nighman](#)
Subject: 3 new AI uses
Date: Friday, July 18, 2025 10:03:28 AM

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3 ways AI can help cities add a human touch to service delivery



As cities explore how to accelerate their efforts with artificial intelligence, some of the most promising uses aren't about public-facing tools like chatbots. Instead, the real breakthroughs may be in finding new ways to use AI to handle some of the most time-consuming tasks that bog down government workers.

That's a focus of Stanford Professor Daniel Ho's work as he partners with local governments to both offload internal tasks to AI *and* cut down on the number of those tasks altogether. The ultimate goal? Freeing up staff to spend more time on the parts of their jobs that most help residents.

[Read more](#)

What We're Reading —

LEADERSHIP: A laser focus on data and operational transparency has helped Mayor Ben Walsh of **Syracuse**, N.Y., palpably improve city services. ([Governing](#))

ECONOMIC DEVELOPMENT: From **Seattle** to **Baltimore**, cities are taking new steps (such as changing zoning rules and forming partnerships with universities) to bring small manufacturers to their downtowns. ([New York Times](#))

PUBLIC SAFETY: German cities such as **Mannheim** explore night-cab subsidies to address growing violence against women. ([Bloomberg CityLab](#))

COLLABORATION: A new report offers a blueprint for how the U.K. government and local authorities can better complement each others' efforts on improving outcomes for children. ([Nesta](#))

Network News —

INFRASTRUCTURE STRATEGY: Join the Local Infrastructure Hub for insights into how recent federal legislation is reshaping the fiscal landscape for municipalities. Attendees will gain new perspective on meeting updated clean energy investment timelines, managing grant awards, and aligning grant efforts with current federal priorities. The session is on Tuesday, July 22, at 2pm ET. Register [here](#).

GEN AI & PROCUREMENT: Join the Procurement Excellence Network on Thursday, July 24, at 2pm ET for a practical conversation on how generative AI is beginning to transform procurement jobs, processes, and policies. This session will explore early use cases, from market research to solicitation drafting, and offer frameworks for piloting gen AI tools that reduce risk while improving efficiency. Participants will walk away with insights, strategies, and next steps for leveraging emerging technology safely and effectively. Register [here](#).

SCALING INNOVATION: What does it mean to scale innovation? It isn't just about expanding programs—it's about deepening impact for the people who matter most: residents. Join the next Public Innovators Network event on Monday, July 28, at 9am ET to hear how city leaders are building on success and embedding innovation into systems to deliver lasting impact, from pilot projects to citywide solutions. Apply to join [here](#).

FISCAL STEWARDSHIP: As leaders work to get in sync with a rapidly evolving federal funding environment, the Local Infrastructure Hub is providing guidance for municipalities on how to think ahead. From preparing for budget cuts to scenario planning, participants will be offered new tools to help them respond confidently to whatever comes next. The session is on Tuesday, July 29, at 2pm ET. Register [here](#).

JOB OPPORTUNITY: LSE Cities is seeking a project manager for city teams

in the European City Leadership Initiative, a program to help mayors and their teams strengthen leadership skills, drive public-sector innovation, and tackle complex urban challenges. [Learn more here.](#)

JOB OPPORTUNITY: The City of Newark, N.J., is seeking a grants development and innovation officer. [Learn more here.](#)

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- [i-team Data Analytics Manager, Columbus, Ohio](#)
- [i-team Data Analytics Manager, Lansing, Mich.](#)
- [i-team Data Analytics Manager, Memphis, Tenn.](#)
- [i-team Data Analytics Manager, Philadelphia, Pa.](#)
- [i-team Data Analytics Manager, Pittsburgh, Pa.](#)
- [i-team Data Analytics Manager, St. Louis, Mo.](#)
- [i-team Director, Pittsburgh, Pa.](#)



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To: [Samuel Nighman](#)
Subject: 8 podcasts for city innovators
Date: Thursday, February 27, 2025 10:05:13 AM

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Stream these: 8 podcasts for city innovators

City leaders are on the constant hunt for new ideas that help them keep pace with emerging challenges—and one of the best places to find them is with the slew of podcasts that explore the innovations unlocking urban progress. From creative thinking on securing resident buy-in for ambitious undertakings to mayoral insights on managing crises, this latest edition of our annual list of podcasts for urban innovators offers something for everyone.

[Read more](#)



21 new cities awarded the Bloomberg Philanthropies What Works Cities Certification

Results for America on Wednesday [announced](#) that 21 new cities, including the first four in Canada, have been awarded the **Bloomberg Philanthropies What Works Cities Certification** for establishing exceptional data capabilities to inform policy, allocate funding, improve services, evaluate programs, and engage residents. The What Works Cities Certification standard reflects the practices, policies, and infrastructure municipalities must have in place to effectively harness data for better decision-making. With the announcement, 104 cities in North, Central, and South America have now achieved the What Works Cities Certification distinction, and 700 cities have submitted assessments since 2017.

"The Bloomberg Philanthropies What Works Cities Certification is one of the largest-ever philanthropic efforts to improve how local governments use data

to improve people's lives," said James Anderson, who leads the Government Innovation program at Bloomberg Philanthropies. "This work is helping reform-minded mayors across the Americas bring their organizations into the 21st century. Whether to stem housing shortages, reduce traffic fatalities, or improve resident service and responsiveness, these city halls are tapping data, digital, and artificial intelligence to rise to the challenge—and we are thrilled to support their progress."

Read more at [Cities Today](#) and in [El Pais](#).

WHAT WE'RE READING

IDEA SHARING: Among the initial 11 ideas included in the Bloomberg Cities Idea Exchange—a platform for spreading solutions between cities around the world—is "Pay It Forward" from **Istanbul**. A past winner of the Bloomberg Philanthropies Mayors Challenge, the initiative began as a digital platform residents could use to help each other pay utility bills during the pandemic. It's since been expanded to provide aid after natural disasters such as earthquakes. Since its inception, the platform has distributed \$12 million in relief to families facing crises nationwide. Now, it's being looked at by cities from **Reykjavik** to **Melbourne** to **Buenos Aires** to **Pittsburgh** as a model for replication, a process the Idea Exchange supports with resources to help local leaders adapt solutions to their unique context.

As James Anderson, who leads the Government Innovation program at Bloomberg Philanthropies, explains, "We think it will be able to be used by other mayors in other places, for a wide variety of needs that are super local and super pressing." He adds, "One of the things that I have observed over the years is that building solidarity is often a secondary or a tertiary benefit of a city initiative. [Pay-It-Forward] is one that really articulates solidarity as its first objective." ([The Philadelphia Citizen](#))

DIGITAL: In an interview with Nature Cities, **Kyiv** Chief Information Officer Victoria Itskovych describes the critical services the city is digitizing during wartime. Among them is Mental Guard, geared at delivering high-quality psychological support to populations in need. It's just one part of a larger collaboration with Bloomberg Philanthropies to strengthen the city's digital capacity and delivery. Critically, the work isn't about the technology itself, but about adapting to address urgent and evolving priorities. As Itskovych explains, "In addition to all the wiring, smart cities must also effectively engage citizens, work across sectors, and bring 'whole of society' approaches into decision-making, problem-solving, and policymaking." ([Nature Cities](#))

DATA: In his State of the City address, Mayor Jon Mitchell of **New Bedford**, Mass., touts his new Citywide Data Strategy, developed in partnership with Bloomberg Philanthropies and Johns Hopkins University as part of the city's participation in the City Data Alliance. Among other things, he sees more comprehensive data use as a way to increase resident trust that local resources

are being used wisely. ([WPRI](#))

HEALTH: A systematic effort bringing together the local government and advocacy groups to prevent new HIV infections in **Amsterdam** produces remarkable success, including a 95 percent reduction in new cases since 2010. ([POLITICO Living Cities](#))

NETWORK NEWS

REPLICATING SOLUTIONS: Bloomberg Philanthropies has announced the initial set of municipal programs and policies to enter the Bloomberg Cities Idea Exchange, which helps spread proven and promising solutions from one city to others around the world. City leaders everywhere are [invited to register](#) now for the Idea Exchange and learn more.

PUBLIC INNOVATORS NETWORK: Join the Public Innovators Network (formerly the Bloomberg Cities Network) for access to a trusted peer network, exclusive events and experiences, resources and specialized content, and your city's own innovation spotlight. Open to local government leaders and staff who are committed to using innovation, data, collaboration, and resident engagement, the Network is the premier place to learn from one another and access cutting-edge resources and support from Bloomberg Philanthropies. Apply to join [here](#).

JOB OPPORTUNITY: The City of **Tigard**, Ore., is seeking its next city manager. Learn more [here](#).

SCHOLARSHIP OPPORTUNITY: The Bloomberg Scholarships for Public Service, funded by Bloomberg Philanthropies, aim to support exceptional professionals dedicated to improving public-sector services at both national and local government levels. These scholarships are a testament to Bloomberg Philanthropies' commitment to creating better, longer lives for people around the world. The deadline to [apply](#) is March 31, 2025, at 12pm GMT.

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Subject: 8 podcasts for city innovators
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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: 9 podcasts for city innovators
Date: Wednesday, March 6, 2024 2:01:38 PM

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Stream these: 9 city-focused podcasts for 2024

As local leaders seek fresh ways to deliver deeper impact for residents, many are finding inspiration in podcasts that explore the urban experience and how cities can drive global changes. And, because there are so many options—there are an estimated five million podcasts out there today—we are once again spotlighting some of the best for city leaders.

Some of our 2024 recommendations are brand-new series, while others are longtime favorites. They all uplift city progress and point to how local leaders can make it happen.

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WHAT WE'RE READING

MENTAL HEALTH: In an interview with local media, Bloomberg Philanthropies' James Anderson discusses an investment in digitization and mental health supports in **Kyiv**, explaining how it fits into the Government Innovation program's larger mission. "We've been tasked with helping mayors innovate, respond to crisis, and find new ways to solve big problems with the belief that if cities win, then the world wins." ([Kyiv Post](#))

HOUSING: One approach local leaders can consider as they address housing affordability in their cities: subsidizing the conversion of pre-existing, market-rate properties into more affordable ones. ([Governing](#))

CHILDCARE: The mayor of **Nagareyama**, a suburb of **Tokyo**, is turning heads with a daycare-transit solution connected to the train stations parents use for work commutes. It's part of a larger suite of parent-friendly services that appear to be helping with local birth rates, and is being replicated in other cities. ([CityLab](#))

URBAN PLANNING: After decades of planning that was far friendlier to cars than pedestrians, the classic street-grid approach is making a comeback in municipalities like **Bastrop**, outside **Austin**, Texas, and could help make cities more sustainable. ([The Atlantic](#))

CLIMATE CHANGE: Joining a long list of local officials across the country, leaders in **Chicago** have filed suit against large oil companies, seeking to hold them accountable for the climate crisis. ([E&E News](#))

NETWORK NEWS

ROAD SAFETY: Join the Local Infrastructure Hub for a webinar on how U.S. cities are using Safe Streets and Roads for All grants to drive street design and transportation planning, with an emphasis on new technologies. The session will be on Wednesday, Mar. 20, at 2pm ET. [Register here](#).

SUSTAINABILITY: Join the Local Infrastructure Hub for a session on how U.S. cities can utilize the Bipartisan Infrastructure Law and Inflation Reduction Act to make their fleets more environmentally friendly. The webinar will be on Tuesday, Mar. 19, at 2pm ET. [Register here](#).

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- [Senior Research Fellow in Public Sector Capabilities](#)

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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: 2023: Big hopes for public innovation
Date: Wednesday, January 4, 2023 2:30:59 PM

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Big hopes for the year ahead

More than 90 chief innovation officers from cities around the world recently gathered for the Chief Innovators Studio—the largest such gathering since Bloomberg Philanthropies began seeding the innovation movement in local governments a decade ago, and the first chance for this group to reconnect in person since the pandemic. As 2023 begins, we asked a number of these chief innovation officers to share their biggest hopes for public innovation in the year to come. Here's what they shared.

[Read more](#)

MEET **MARK PALAMARCHUCK**



Title: Director, Parks & Recreation
City: Portsmouth, Va.

Mark Palamarchuck and his colleagues went into schools, recreation centers, and neighborhoods to test a prototype of a new smartphone app. "Don't be afraid to tear this thing apart," he'd tell residents doing the testing. "We want to make sure it's something people will use."

[Read more](#)

WHAT WE'RE READING

ROAD SAFETY: Four years after adopting Vision Zero, **Jersey City**, N.J., goes a full year in 2022 without recording a traffic fatality. ([Bloomberg CityLab](#))

HOUSING: As remote work slams city tax revenues, local officials are considering office conversions to ease housing shortages and boost property values. ([New York Magazine](#))

CLIMATE: New neighborhood-level climate impact maps are a trove for local leaders looking to target emissions-reduction strategies where they're needed most. ([New York Times](#))

MENTAL HEALTH: In 2023, urban planners and local leaders should embrace the idea that the aesthetic quality of buildings and public spaces has the power to lift spirits and connect people. ([Wired](#))

NETWORK NEWS

CITY DATA ALLIANCE: The application period is now open for the next set of mayors to join the [Bloomberg Philanthropies City Data Alliance](#). This program will identify 100 mayors who are the most sophisticated, ambitious, and advanced at harnessing data and help them set a new standard for local governments committed to using data to power better results for residents. Mayors in North, Central, and South America are welcome to apply for this initiative to take their data expertise to the next level. Participating mayors will receive a six-month acceleration program including executive education and individualized city coaching and consultation, as well as an up-to 12-month investment to improve a critical data practice. Programming will begin in April 2023. **The last day to indicate your interest to be part of the next group**

of City Data Alliance Cities is Jan. 13. Please complete an [interest form](#) and receive your application now!

GRANT OPPORTUNITY: Mayors of U.S. cities with 30,000 or more residents are invited to apply for the [Bloomberg Philanthropies 2022 Public Art Challenge](#). Up to 10 winners will be chosen to receive up to \$1 million to create temporary public art projects that address important civic issues. [Learn more and apply here](#).

GRANT OPPORTUNITY: Applications are now open for the [Bloomberg Initiative for Cycling Infrastructure \(BICI\)](#). It's a competitive grant program seeking to foster catalytic change in city cycling infrastructure around the world, with grants of up to \$1 million available for global cities. [Learn more and apply here](#).

JOB OPPORTUNITY: The city of **Detroit** is looking for an innovative leader to be its next [Sustainability Director](#).

JOB OPPORTUNITY: The city of **Mobile**, Ala., is hiring a [designer](#) for its newly created Office of Strategic Initiatives.

JOB OPPORTUNITIES: The Bloomberg Center for Cities at Harvard University is hiring for the following roles:

- [Program Coordinator for Executive Education](#)
- [Events Coordinator](#)
- [Communications Specialist](#)

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [Senior Advisor, Public Innovation](#)
- [Monitoring & Evaluation Associate](#)
- [Service Designer](#)
- [Research Data Analyst](#)
- [Product Coordinator](#)
- [Associate Product Manager](#)
- [Communications Associate](#)

JOB OPPORTUNITY: Join the team behind this newsletter! The Bloomberg Cities Insights Unit is hiring a [Social Media & Content Associate](#).



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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: A "strategic and visionary" focus
Date: Friday, March 22, 2024 1:00:40 PM

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Addis Ababa tackles poverty with a solution as big as the problem itself

There's something special in the works in **Addis Ababa**. The Ethiopian capital is taking on poverty by addressing early-childhood development with a citywide effort that's as sweeping as the challenge demands. In order to ensure all of her city's children reach their full potential, Mayor Adanech Abiebie is utilizing a data-informed, portfolio-style approach at creating 12,000 playgrounds, deploying 5,000 parental coaches, transforming 1,000 preschools, closing 120 streets for play on Sundays, and more.

Here's an inside look behind the scenes of a big idea in a bold city, how it's being brought to life by an ambitious mayor and a strategic agency that is virtually unprecedented on the continent, and how it aims to inspire other cities throughout Africa and around the world.

[Read more](#)

WHAT WE'RE READING

TRANSPORTATION: Vision Zero traffic approaches appear to be paying off in **New York City** and nearby cities such as **Hoboken**, N.J., which recently marked seven straight years without a traffic death. ([Bloomberg](#))

ARTIFICIAL INTELLIGENCE: The number of cities experimenting with generative AI continues to grow, with the small city of **Wentzville**, Mo., joining bigger players like **Boston** in deploying the tech to communicate with residents. ([GovTech](#))

ACCESSIBILITY: Smartphone-based technology that uses publicly displayed codes to help residents with partial or full sight loss navigate public transit systems is spreading to municipalities across the U.S. ([Next City](#))

IMMIGRATION: As mayors work to accommodate migrant populations, new census data shows a 15 percent spike in immigration to 50 top metro areas across the United States. ([Wall Street Journal](#))

NETWORK NEWS

HEALTHY FUTURES: Are you a mayor, policymaker, or urban leader who works on healthy futures for children? Join the Start with Children Summit in **Bratislava**, Slovakia, this May 28-29 to collaborate on strategies to build cities that prioritize the health and wellbeing of kids. [Register here](#).

JOB OPPORTUNITY: The Public Sector Capabilities Index, a research initiative from the UCL Institute for Innovation and Public Purpose, is recruiting for these roles:

- [Data Analytics and Visualization Research Fellow](#)
- [Senior Research Fellow in Public Sector Capabilities](#)

JOB OPPORTUNITY: **Honolulu** is currently seeking a [Director of Information Technology and Chief Information Officer](#).

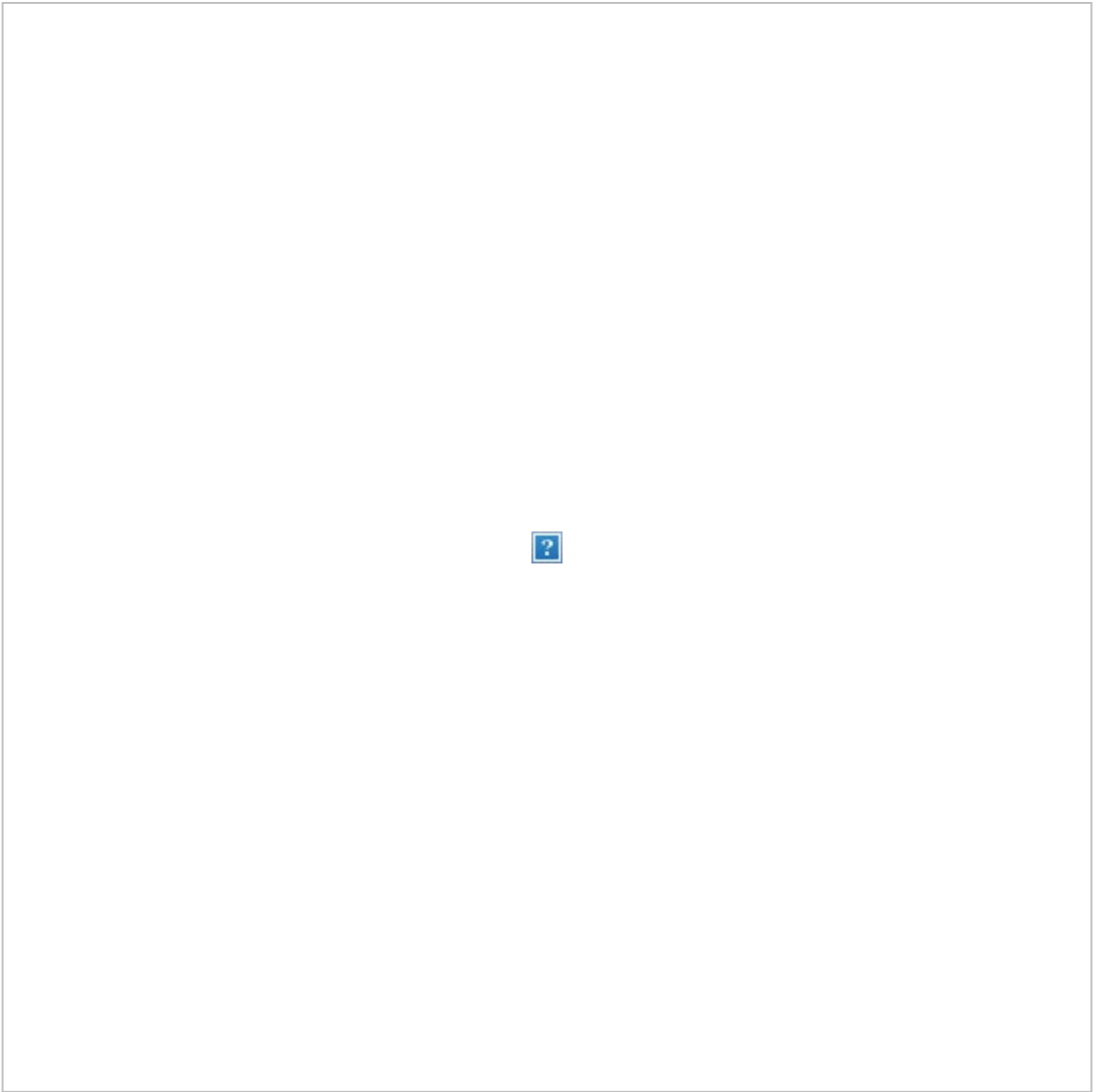
JOB OPPORTUNITY: The Clean Air Fund is looking to recruit a [Breathe Cities Executive Director](#) to join their team in **London**.

JOB OPPORTUNITIES: The People Lab, located at the Bloomberg Center for Cities at Harvard University, is hiring for these roles:

- [Senior Research Associate](#)
- [Research Associate](#)

JOB OPPORTUNITIES: The Bloomberg Center for Cities at Harvard University is hiring for these roles:

- [Grant & Finance Manager](#)
- [Senior Director, Collaborations](#)
- [Director, Conferences and Convenings](#)



Bloomberg Philanthropies | 25 East 78th Street | New York, NY 10075

From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: A closer look at time unlocks cross-cutting action
Date: Wednesday, August 21, 2024 12:29:59 PM

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Center bottom photo by Sebastián Orjuela

A closer look at time helps cities keep pace with residents' needs

City leaders have always worked to save residents time and effort. But now, time use is emerging as a unifying guidepost across sectors, fostering cross-collaboration and providing a focused way to assess how policies impact residents' daily lives.

This approach takes a holistic view of time spent commuting, accessing services, working, and enjoying leisure, with the goal of maximizing the time residents have for what matters most to them. And it allows local agencies to make joint progress on an array of challenges—sometimes under the leadership of a "time policy officer" charged with addressing the temporal aspects of city life—by deploying a portfolio of time-related interventions.



Read more

WHAT WE'RE READING

INFRASTRUCTURE: **Waterloo**, Iowa, Mayor Quentin Hart celebrates the impact of the Local Infrastructure Hub, a Bloomberg Philanthropies-supported civil-society consortium helping small- and medium-sized municipalities apply for—and win—federal dollars. In particular, he emphasizes how step-by-step coaching and other support from the Hub was crucial to Waterloo securing a grant to tackle equity in its local transit system. ([Des Moines Register](#))

CLIMATE: Local leaders in **Kumasi**, Ghana, award 14 microgrants as part of the Bloomberg Philanthropies Youth Climate Action Fund, which provides technical assistance and funding to help activate tens of thousands of young people to design, produce, and govern urgent climate solutions in their cities. ([Ghana Web](#))

ECONOMIC DEVELOPMENT: **San Francisco** uses a public-private partnership to experiment with temporarily providing free rent to new businesses to help them gain a foothold in the city's downtown. ([The New York Times](#))

ARTIFICIAL INTELLIGENCE: The city of **Boston** shares encouraging progress from an effort that aims to reduce congestion and emissions by using artificial intelligence to model traffic patterns. ([Cities Today](#))

NETWORK NEWS

SUSTAINABILITY: Join the Local Infrastructure Hub for a webinar on what cities need to know about Greenhouse Gas Reduction Fund financing. The session will cover how cities can prepare, prioritize, and determine which projects from their Climate Action Plan are a good fit for the funding, including some notes about where to go if they don't yet have a climate action plan. The webinar will be on Tuesday, Sept. 10, at 2pm ET. Register [here](#).

TURBOCHARGING PROCUREMENT: Join the Procurement Excellence Network for a training on change management and overcoming obstacles in driving procurement transformation within your government. The webinar will explore diagnostic and analytical tools to help cities identify and move past barriers to implementing reforms. The session is on Friday, Sept. 20, at 12pm ET. Register [here](#).

JOB OPPORTUNITY: The city of **Long Beach** is hiring an AI fellow who will help craft AI policies, create resources, and develop educational materials that empower city staff to use AI safely and effectively. Apply [here](#) by Aug. 23.

JOB OPPORTUNITIES: The city of **Tampa** is hiring for the following roles:

- [Housing and Community Development Director](#)
- [Administrator for Development and Economic Opportunity](#)

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [Civic Designer, Akron, OH](#)
- [Civic Designer, Chattanooga, TN](#)
- [Civic Designer, Cleveland, OH](#)
- [Civic Designer, Dayton, OH](#)
- [Civic Designer, Hampton, VA](#)
- [Civic Designer, Lansing, MI](#)
- [Civic Designer, Memphis, TN](#)
- [Civic Designer, Newport News, VA](#)





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From: [Bloomberg Government Innovation](#)
To: [Samuel Nighman](#)
Subject: A Florida city's innovation breakthrough
Date: Wednesday, May 28, 2025 2:01:36 PM

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What building a culture of innovation looks like



At first glance, the scene playing out last spring inside a conference room in **Port St. Lucie**, Fla., might have resembled a routine exercise in human-centered design. Civil servants pored over resident feedback, crafted and refined takeaways about where the city was succeeding and where it was falling short, and brainstormed new ideas. But more noteworthy than the exercise itself was who was taking part: every member of the city council and the mayor, who worked alongside department heads to incorporate resident insights into the city's annual strategic plan. In doing so, Port St. Lucie leaders are acting on the recognition that innovation can't be confined to standalone teams or labs if cities are to deliver the efficiency and responsiveness residents expect.

Here's what local leaders everywhere can learn from this Florida city's work to inject a spirit and understanding of innovation throughout its city hall.

[Read more](#)

What We're Reading —

TRANSIT: Former federal and Massachusetts state transit official Stephanie Pollack sheds light on what stalls transit projects in cities—and how innovation tools can unlock breakthroughs. ([Statecraft](#))

ARTIFICIAL INTELLIGENCE: On NPR's 1A, Mayor Tim Kelly of **Chattanooga**, Tenn., Mayor Matt Mahan of **San Jose**, Calif., and James Anderson, who leads the Government Innovation program at Bloomberg Philanthropies, discuss the promise of human-centered AI in local government. As Anderson explains, "Residents on the street across all age groups recognize a gap between the services they're provided from Starbucks or Amazon and what they're getting from local governments." And AI tools are helping cities meet the moment. ([NPR/1A](#))

DEMOCRACY: Mayors from European cities such as **Oslo**, Norway, and **Sofia**, Bulgaria, come together to emphasize the role they must play in protecting democracy—and how greater transparency is more essential than ever to building trust. ([Eurocities](#))

HOUSING: Shipping containers and 3D-printed houses are among the growing array of options available to local leaders working to rapidly build new units to replace homes lost to recent wildfires. ([Los Angeles Times](#))

Network News —

JOB OPPORTUNITY: The AMALI Initiative led by Big Win Philanthropy, the African Centre for Cities (ACC) at the University of Cape Town (UCT), and supported by Bloomberg Philanthropies is seeking a [program director](#). The role includes overall coordination and leadership of the initiative, which is designed to bolster the capacity of governors and mayors leading Africa's largest cities to deliver in a way that dramatically redefines the trajectory of their respective cities.

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [i-team Data Analytics Manager, Hampton, Va.](#)
 - [i-team Data Analytics Manager, Jackson, Miss.](#)
 - [i-team Data Analytics Manager, Lansing, Mich.](#)
 - [i-team Data Analytics Manager, Pittsburgh, Pa.](#)
 - [i-team Director, Pittsburgh, Pa.](#)
-



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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: A new frontier in data
Date: Wednesday, May 3, 2023 10:51:11 AM

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A new frontier in data: upskilling everyone in city hall

As cities reach for new heights in using data to deliver better outcomes for residents, they're finding that all workers—not just the data experts—need to up their game. Here's how cities from **Baltimore** to **Montevideo**, Uruguay, to **Tempe**, Ariz., are ramping up training with an eye toward building data skills, starting with workers on the front lines of local government.

[Read more](#)

WHAT WE'RE READING

TRANSPORT: People in Germany can now buy a monthly transit pass for unlimited travel on all city buses, subways, and trams in every municipality throughout the country. ([Bloomberg CityLab](#))

HOUSING: Across the U.S., cities such as **Boston**, **New York City**, and **Pittsburgh** are converting offices to housing as a potential lifeline for struggling downtown business districts. ([Associated Press](#))

FINANCIAL EMPOWERMENT: As concerns over the economy grow, the CFE Fund's model of offering free financial counseling services to the public from within local government is spreading. ([Forbes](#))

DATA: Cross-agency teams are helping **Carlsbad**, Calif., accelerate digital transformation and the capacity for data-informed decision making. ([Route Fifty](#))

NETWORK NEWS

WHAT WORKS CITIES: What Works Cities Certification provides cities at all points in their data journey with a standard of excellence that shows how investing in data and evidence practices can lead to better and more equitable results for residents. Get started by taking a data [self-assessment](#) to benchmark progress, get a roadmap for improvement, and join the WWC community to receive exclusive resources, training, and a one-of-a-kind peer learning space. The deadline to submit an assessment is July 14. Join the Certification team [May 4 at 2 p.m. ET](#) or [May 18 at 1 p.m. ET](#) to learn more.

SAFE STREETS: Join the Local Infrastructure Hub for a session on the Safe Streets and Roads for All federal grant opportunity. As U.S. cities prepare to apply for the 2023 grants, this session will highlight winning projects from 2022 and provide insights to future applicants. The workshop is May 9 at 2 p.m. ET. [Register here](#).

LEARNING OPPORTUNITY: Applications are open for the Executive MSc in Cities program at the London School of Economics. This is an 18-month program for urban professionals who want to rethink the way their organizations deliver large-scale change in cities, gain a critical understanding of the key issues affecting cities today, and how these are linked. Bloomberg Scholarships for Public Service of as much as £39,113 are available for applicants who work for a public-sector organization, regardless of nationality or place of residence. [Learn more and apply here](#).

JOB OPPORTUNITY: The city of **Birmingham**, Ala., is hiring a [Program Manager and Senior Accountant](#) to lead implementation of an \$11 million Good Jobs Challenge federal grant.

JOB OPPORTUNITIES: The Bloomberg Center for Government Excellence at Johns Hopkins University (GovEx) is hiring for the following roles:

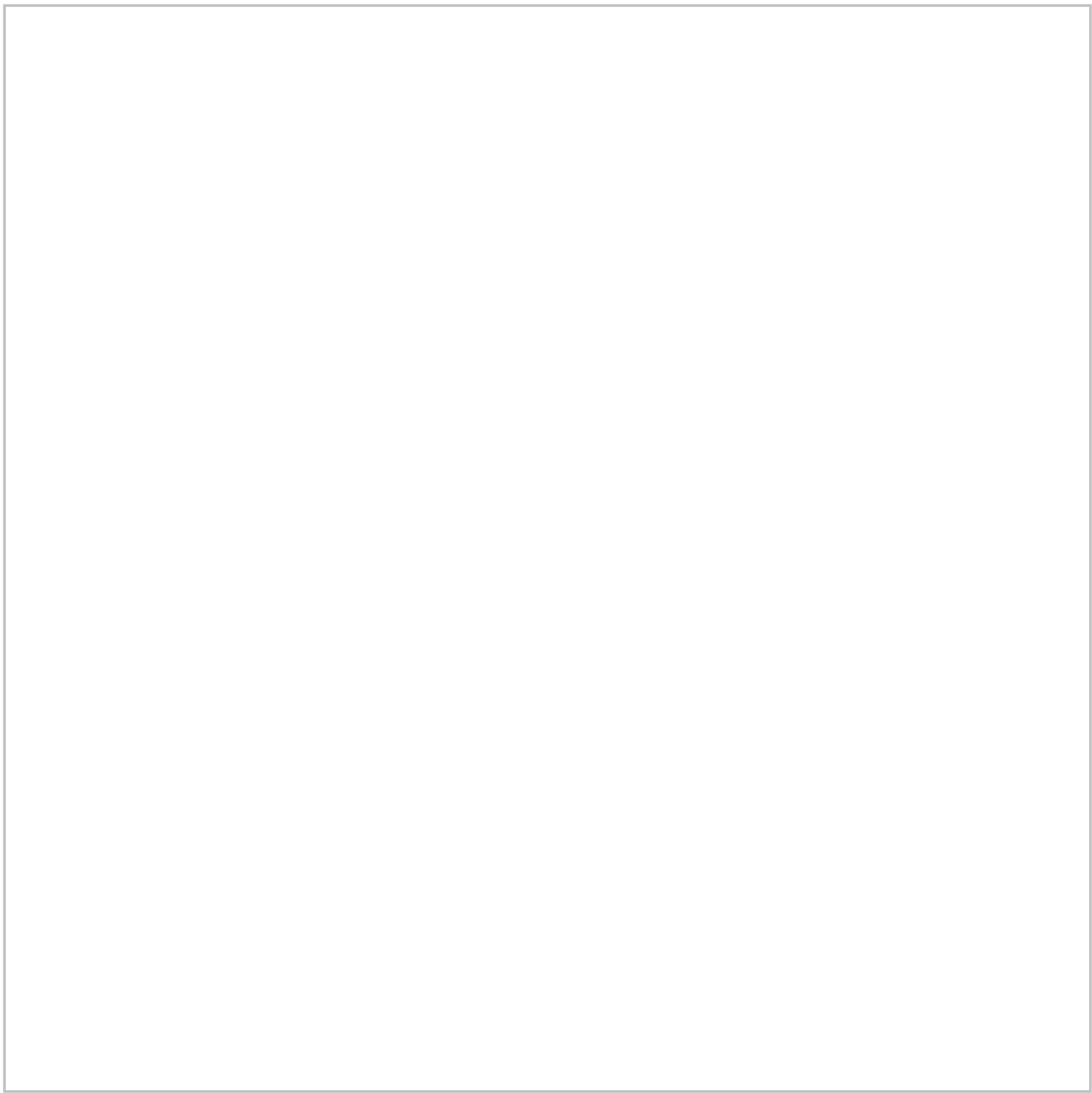
- [Back-End Data Engineer](#)
- [Data Scientist](#)
- [Program Coordinator](#)
- [Program Manager](#)
- [Quantitative Analyst](#)
- [Senior Advisor, Economic Mobility](#)
- [Communications Manager](#)
- [Creative and Design Specialist](#)
- [Senior Advisor](#)

JOB OPPORTUNITIES: The Bloomberg Center for Cities at Harvard University is hiring for the following roles:

- [Front-End Developer](#)
- [Research Associate, The People Lab](#)

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [Content Marketing Specialist](#)
- [Marketing Associate](#)
- [Project Manager](#)
- [Events Manager](#)
- [Strategy and Operations Practice Administrator](#)
- [Communications Practice Administrator](#)



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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: A new path to solutions in cities
Date: Wednesday, May 8, 2024 10:00:23 AM

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Explainer: 'Positive deviance' and how it's helping cities tackle challenges

Groundbreaking solutions in cities are often the result of visionary mayoral leadership. But sometimes certain communities achieve significantly better outcomes than their similarly resourced neighbors—and it isn't immediately obvious to local leaders why.

This concept, known as "positive deviance," describes individuals or communities that achieve remarkable success or exhibit highly effective behaviors despite facing the same constraints as their peers. With a long history in international development, positive deviance is now gaining traction among city leaders as a strategy to address stubborn urban challenges. Here's a closer look at what it's about, and how it's already being applied in cities.



[Read more](#)

WHAT WE'RE READING

MENTAL HEALTH: A new Bloomberg Philanthropies-supported effort to provide rapid-response psychological assistance to school children impacted by the ongoing war in Ukraine rolls out in **Kyiv**. ([Kyiv Post](#))

GOVERNANCE: Part of the success story of metro mayors, who are making strides at the regional level in the United Kingdom: leaving ideology at the door and focusing instead on delivery for residents. ([Financial Times](#))

PUBLIC SAFETY: A data-fueled, community-powered campaign to slash gun violence in **Baton Rouge**, La., is emulating strategies used in the city of **Newark**, N.J., while calling on residents with lived experience to help track the results. ([The New York Times](#))

MASS TRANSIT: **Los Angeles** installs cameras on buses that will use artificial intelligence to help authorities cite vehicles blocking bus lanes in hopes of boosting public-transit accessibility and performance in the city. ([Los Angeles Times](#))

NETWORK NEWS

COMMUNITY INNOVATION: Join the National League of Cities (NLC) and MetroLab Network for a webinar to learn more about the National Science Foundation Regional Innovation Engines (NSF Engines) program. The program funds up to \$160 million in any given city over 10 years to bring innovation and economic growth to communities. The session is on Friday, May 10, at 1pm ET. [Register here](#).

INFRASTRUCTURE: Join the Local Infrastructure Hub for a webinar on the Bridge Investment Program (BIP). This federal funding is designed to support planning and construction projects for bridges in poor condition—or fair condition and at risk of falling into poor condition. This webinar will provide information about the current round of funding and feature mayors who won 2022 BIP grants. The session is on Tuesday, May 14, at 2pm ET. [Register here](#).

BROADBAND DEPLOYMENT: Join the Local Infrastructure hub for a webinar on microtrenching in cities. This method of installing underground utilities can be faster, more cost-effective, and less disruptive than alternatives. With the Bipartisan Infrastructure Law providing \$65 billion for broadband deployment, including a focus on expanding access to underserved areas, this session will explore cities' experiences with microtrenching by both private and public

broadband providers, lessons learned, and how it can best be integrated into federally-funded projects. The session is on Wednesday, May 22, at 2pm ET. [Register here](#).

HEALTHY FUTURES: Are you a mayor, policymaker, or urban leader who works on healthy futures for children? Join the Start with Children Summit in **Bratislava**, Slovakia, this May 28-29 to collaborate on strategies to build cities that prioritize the health and wellbeing of kids. [Register here](#).

JOB OPPORTUNITY: The city of **Baltimore** is seeking a [Chief of Implementation and Innovation](#) to join their Department of Housing & Community Development and help lead the mayor's strategy tackling vacant properties.

JOB OPPORTUNITY: The city of **Paterson**, N.J., is seeking two [data analysts](#) to join their innovation team (i-team).

JOB OPPORTUNITY: The Natural Resources Defense Council (NRDC) is seeking a [Senior Director of Economic Development](#) who will be deeply involved in the Bloomberg American Sustainable Cities (BASC) initiative.

JOB OPPORTUNITY: The city of **Louisville**, Ky., is seeking an [Executive Director of Parks and Recreation](#).

JOB OPPORTUNITY: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring a [Senior Advisor for Civic Engagement](#).

JOB OPPORTUNITIES: The People Lab, located at the Bloomberg Center for Cities at Harvard University, is hiring a [Research Associate](#) and a [Senior Research Associate](#).

JOB OPPORTUNITIES: The Bloomberg Center for Cities at Harvard University is hiring for the following roles:

- [Senior Director, Collaborations](#)
- [Senior Associate, Administration and Finance](#)
- [Program Coordinator, Executive Education](#)
- [Senior Program Director for City Support and Student Engagement](#)
- [Research Associate for Professor Matt Lee](#)



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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: A playbook for mission-driven government
Date: Thursday, June 20, 2024 9:30:11 AM

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A playbook for taking missions to the next level in cities

The breadth of today's biggest challenges has leaders at every level of government taking enterprising and expansive efforts to tackle them. Increasingly, this includes developing missions—ambitious, concrete, and cross-sectoral approaches to existential problems—as vessels for progress.

This work has long been championed by Professor Mariana Mazzucato, who is the founding director of University College London's Institute for Innovation and Public Purpose and who has partnered with Bloomberg Philanthropies to introduce and embed this approach in city halls around the world. Now, in a just-published report, Mazzucato outlines a new, concrete roadmap for governments—including local governments—to deepen these efforts.

[Read more](#)



Nine new cities recognized for exceptional data practices

This week, Results for America announced that nine new cities in the United States and Latin America have been awarded the Bloomberg Philanthropies What Works Cities Certification for establishing exceptional data capabilities to inform policy, allocate funding, improve services, evaluate programs, and engage residents. They include **Boise**, Idaho; **Dallas**, Texas; **Issaquah**, Washington; and **Sugar Land**, Texas, from the U.S., and **Guatemala City**, Guatemala; **Las Condes**, Chile; **Mendoza**, Argentina; **Porto Alegre**, Brazil; and **San Pedro Garza García**, Mexico, from Latin America. An additional four cities "leveled up" to the gold certification tier, and a total of 83 cities have now achieved What Works Cities Certification distinction since the program's launch in 2017.

[Read more](#)

WHAT WE'RE READING

HOMELESSNESS: In **Paterson**, N.J., the RealFix program—a Global Mayors Challenge-winning effort that provides maintenance medication to people recovering from opioid addiction—achieves another success as a resident with a long history of substance misuse moves into his own home after years on the street. ([Paterson Press](#))

CLIMATE: Local officials in **Tandil**, Argentina, invite ideas from youth about how to tackle climate change with support from the Bloomberg Philanthropies Youth Climate Action Fund, which provides technical assistance and funding to help young people design, produce, and govern urgent solutions in their cities. ([The Voice of Tandil](#))

INFRASTRUCTURE: As cities continue to seek available federal dollars, local leaders are racing to find the grant-writing capacity they need to seize the opportunity. The Local Infrastructure Hub, a Bloomberg Philanthropies-backed initiative that provides support to small- and mid-sized communities, is helping take on the challenge across the country. ([Bloomberg CityLab](#))

PUBLIC SPACE: Leaders in **Hoboken**, N.J., are following in the footsteps of **Portland**, Ore., in exploring how a digital map of curbs across the city could help them manage uses of space—and, in turn, address resident concerns around parking, congestion, deliveries, and climate. ([GovTech](#))

NETWORK NEWS

CLEAN ENERGY: Join the Local Infrastructure Hub for a crash course on microgrids, which are small-scale electric power networks that help cities increase the use of renewables and decrease dependence on conventional electric power networks. This webinar will help cities understand how microgrids can reduce peak power consumption and improve resilience, as well as blended project finance strategies available through federal grants. The session will be on Wednesday, June 26, at 2pm ET. Register [here](#).

JOB OPPORTUNITY: The city of **Baltimore** is seeking a [Chief of Implementation and Innovation](#) to join their Department of Housing & Community Development and help lead the mayor's strategy tackling vacant properties.

JOB OPPORTUNITIES: The Office of Analytics, Performance, and Innovation

in **Syracuse** is hiring for the following roles:

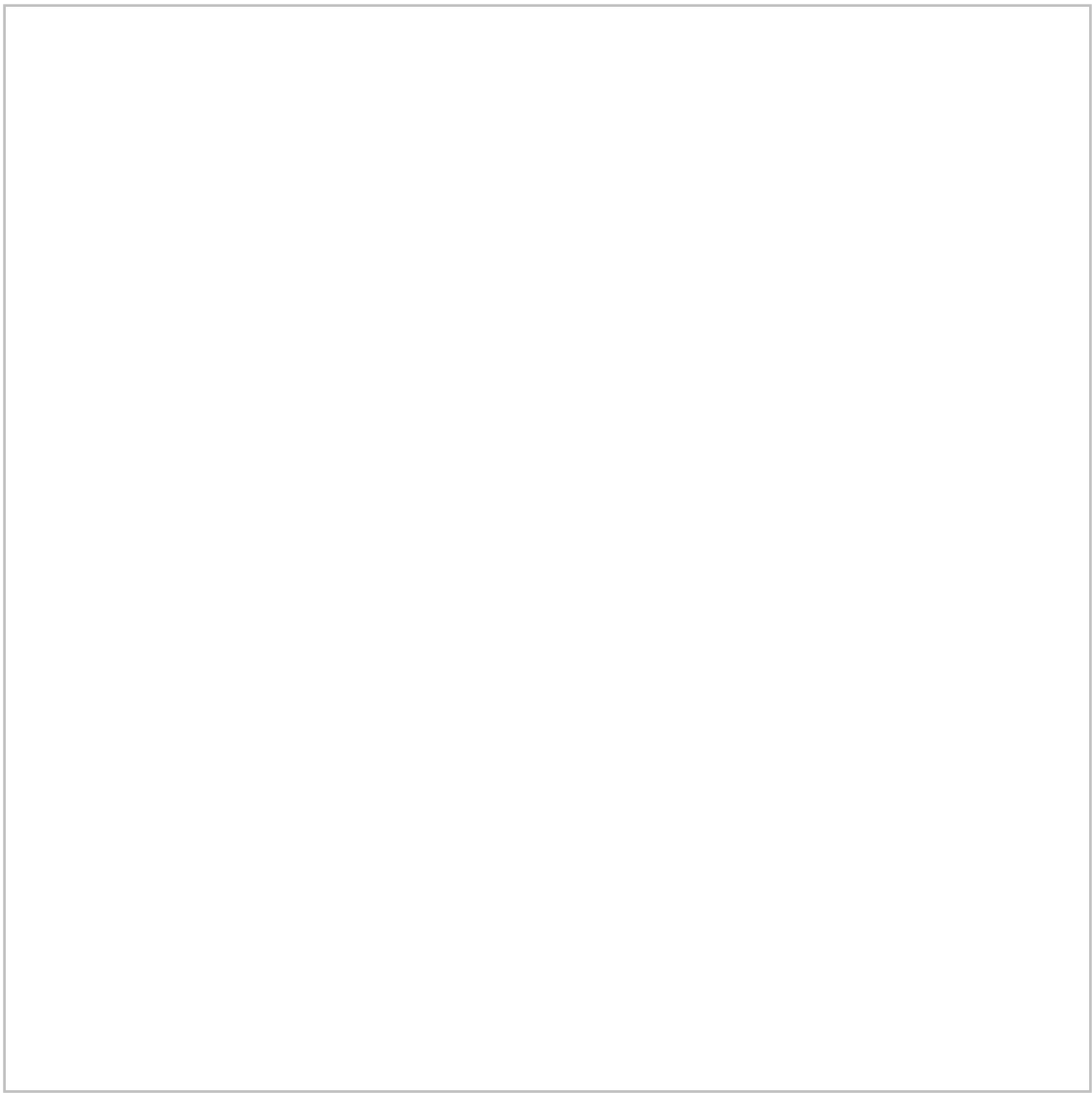
- [Software Implementation Specialist](#)
- [Enterprise Support Specialist](#)

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [i-team Director, Newport News, Virginia](#)
- [i-team Director, Hampton, Virginia](#)
- [i-team Director, Akron, Ohio](#)
- [i-team Director, Chattanooga, Tennessee](#)

JOB OPPORTUNITIES: The Bloomberg Center for Cities at Harvard University is hiring for the following roles:

- [Senior Director, Collaborations](#)
- [Senior Associate, Administration and Finance](#)
- [Program Coordinator, Executive Education](#)
- [Senior Program Director for City Support and Student Engagement](#)
- [Impact Assessment and Evaluation Specialist](#)



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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: Activating youth for climate action
Date: Thursday, January 11, 2024 10:01:32 AM

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How city leaders can spur youth engagement on climate

Cities are leading the charge against climate change. At the same time, the world's young people are increasingly at the forefront of climate action. Understandably, many mayors are eager to combine these forces—local and youth action—to drive their climate efforts to new heights. But so far, cities are struggling to engage young people in this work meaningfully, and at scale.

That's why more than 150 mayors came together last month at COP28 in **Dubai** for a Bloomberg Philanthropies-organized Mayors Innovation Studio that zeroed in on strategies to help cities better engage youth in local climate efforts—not just as beneficiaries or champions, but as co-creators and implementers of new, more ambitious solutions. The approaches surfaced build on the energy and urgency of the world's youth, and can serve as guides for next-level climate work in cities everywhere by breaking from the mold of top-down community engagement.



Read more

WHAT WE'RE READING

URBAN FUTURES: What will cities look like in 2024? Bloomberg Philanthropies' James Anderson was among a group of urban experts to offer predictions. In addition to a continued shift from analog to digital and AI—and the trend of cities increasingly serving as platforms rather than just service providers—he expects localities to double down on crafting policy with their residents, rather than imposing it from on high. ([Smart Cities Dive](#))

CLIMATE ACTION: In an opinion piece, **Paterson**, N.J., Mayor Andre Sayegh describes a slew of aggressive efforts to prepare his city for climate change, from purchasing electric vehicles to seeking funding for a flood resiliency wall. He also plans to apply for funding from the Youth Climate Action Fund, a new Bloomberg Philanthropies initiative to help mayors activate young people in the fight to cut emissions. ([NorthJersey.com](#))

NEW ECONOMY: Major metropolises like **Seattle** and **New York City** are now offering protections for gig workers who deliver food and provide other services via apps from companies like DoorDash and Uber. New rules include minimum pay based on time and distance rather than individual gigs, and other cities like **Minneapolis** could follow suit. ([Bloomberg CityLab](#))

PUBLIC TRANSIT: In the Finnish city of **Oulu**, biking isn't just an alternative to traditional vehicles, but a way of life even in remarkably frigid winter months, thanks to a comprehensive system of bike paths that get cleared of snow before regular roads. The city's bike routes are also bolstered by safety measures like some 320 underpasses, which facilitate use by young children in the winter. ([BBC](#))

NETWORK NEWS

TRANSPORTATION: The Local Infrastructure Hub will host an event on how cities can apply for Charging and Fueling Infrastructure (CFI) grants. The grants support cities that are grappling with pre-construction activities for electric-vehicle charging and alternative fueling stations. The webinar is on Tuesday, Jan. 23, at 2pm ET. Register for the event [here](#).

JOB OPPORTUNITIES: The People Lab, located at the Bloomberg Center for Cities at Harvard University, is hiring for these roles:

- [Senior Research Associate](#)
- [Research Associate](#)

JOB OPPORTUNITIES: The Bloomberg Center for Cities at Harvard University is hiring for these roles:

- [Grant & Finance Manager](#)
- [Senior Director, Collaborations](#)
- [Director, Conference and Convenings](#)

JOB OPPORTUNITY: The African Centre for Cities (ACC) at the University of Cape Town is looking for a [Project Coordinator](#) for its data program.

JOB OPPORTUNITY: The Bloomberg Center for Government Excellence at Johns Hopkins University (GovEx) is seeking to hire a [Senior Advisor](#).

JOB OPPORTUNITY: The city of **South Bend**, Ind., is hiring for an [IT Project Manager](#) in its Department of Innovation & Technology.



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Bloomberg Philanthropies | 25 East 78th Street | New York, NY 10075

From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: Advancing innovation in 2023
Date: Friday, December 22, 2023 10:09:16 AM

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8 ways Bloomberg Philanthropies advanced public innovation in 2023

At Bloomberg Philanthropies, we know that city leaders are on the frontlines of the world's greatest challenges. We also know that they're the source of some of the most ambitious solutions and, at the same time, too often lack the resources needed to put those ideas into action.

That understanding is at the core of our decade-plus support of cities, which is focused on developing better public-sector leaders, inspiring ambitious policy innovation, building more effective city halls, and spreading great ideas at scale. It was also at the heart of eight of our most significant priorities throughout 2023, highlighted by the launch of a new effort to turbocharge idea sharing between city leaders.

[Read more](#)

WHAT WE'RE READING

HOMELESSNESS: A new partnership between **Salt Lake City** and the state of Utah results in a "microshelter community" capable of housing 50 people in tiny homes that provide private spaces, lockable doors, and electricity. ([Salt Lake Tribune](#))

TRANSIT SAFETY: Local officials are taking on **Minneapolis-St. Paul** metro rider safety with a new, comprehensive approach: Addressing root causes through social-services support for residents dealing with mental health, addiction, and housing problems, and fare enforcement conducted by metro staff as opposed to police. ([Governing](#))

LEADERSHIP: Newly elected **Missoula**, Mont., Mayor Andrea Davis just took part in First 100 Days leadership training at Harvard's Bloomberg Center for Cities to build her capacity on everything from scheduling to crisis response. In an interview with her hometown paper that also featured Bloomberg Philanthropies' James Anderson—who is from Missoula—she talked about how pivotal camaraderie between mayors can be. ([Missoulian](#))

WATER USE: The Local Infrastructure Hub, a partnership including Bloomberg Philanthropies, is helping thousands of small and medium-sized cities make effective federal grant applications. One of them, **Corrales**, N.M., is seeking funding to improve its waste-water treatment systems. ([Rio Rancho Observer](#))

TRANSPORTATION: In an effort to bridge transportation gaps for low-income residents, **Seattle** is mulling a pilot program offering residents a pre-loaded "mobility wallet" for on-demand rides and micro mobility. The program would mirror a similar effort currently being tested in **Los Angeles**. ([Cities Today](#))

NETWORK NEWS

JOB OPPORTUNITIES: The People Lab, located at the Bloomberg Center for Cities at Harvard University, is hiring for these roles:

- [Senior Executive Assistant and Faculty Program Manager](#)
- [Senior Research Associate](#)
- [Research Associate](#)

JOB OPPORTUNITIES: The Bloomberg Center for Cities at Harvard University is hiring for these roles:

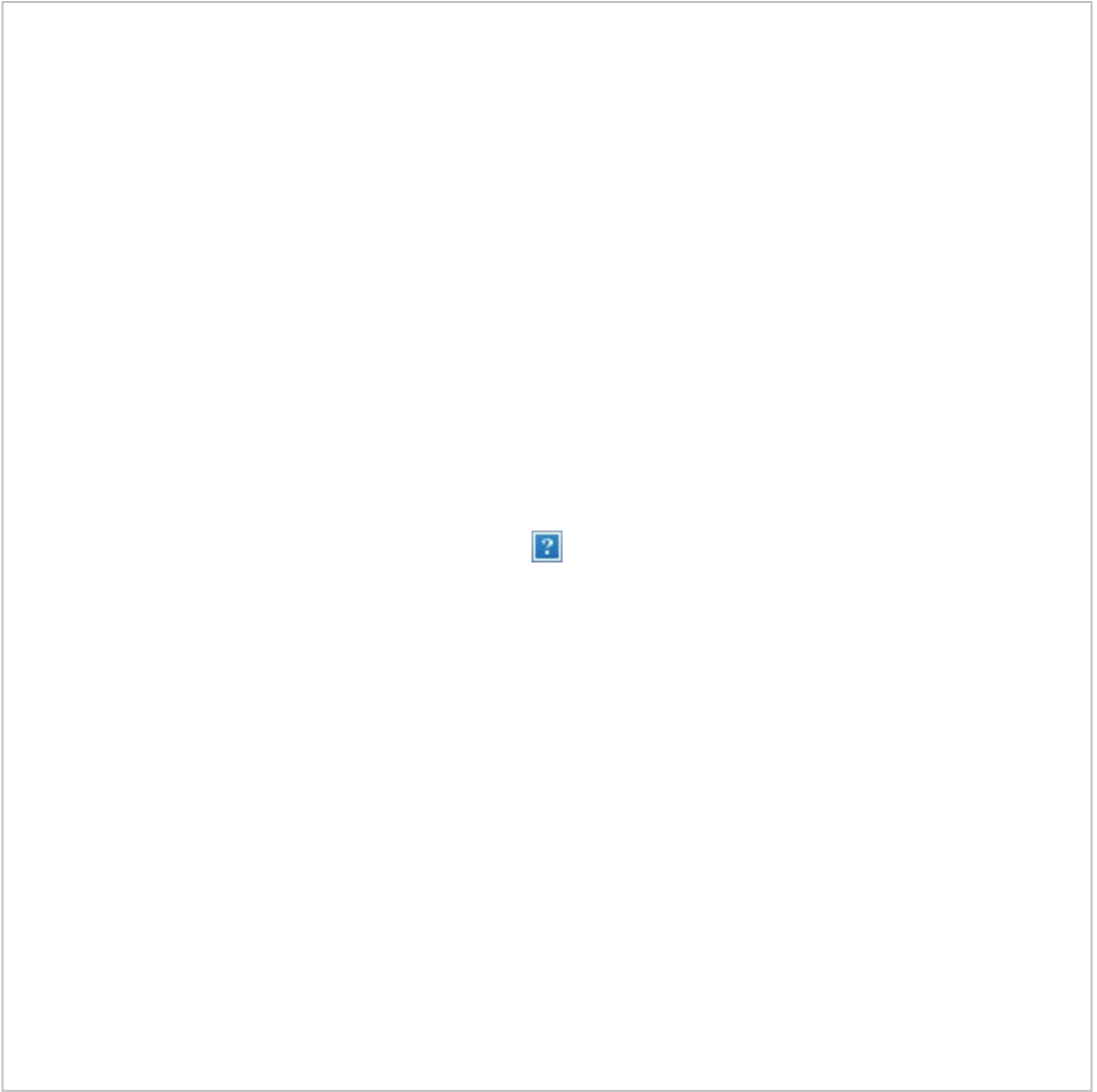
- [Grant & Finance Manager](#)
- [Senior Director, Collaborations](#)
- [Director, Conference and Convenings](#)

JOB OPPORTUNITY: The African Centre for Cities (ACC) at the University of Cape Town is looking for a [Project Coordinator](#) for its data program.

JOB OPPORTUNITIES: The city of **South Bend**, Ind., is hiring for [several roles](#) in its Department of Innovation & Technology. Current postings include:

- [Director - Digital Services](#)
- [Product Manager](#)

JOB OPPORTUNITY: The Bloomberg Center for Government Excellence at Johns Hopkins University (GovEx) is seeking to hire a [Senior Advisor](#).



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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: AI's human touch
Date: Friday, July 18, 2025 2:03:28 PM

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3 ways AI can help cities add a human touch to service delivery



As cities explore how to accelerate their efforts with artificial intelligence, some of the most promising uses aren't about public-facing tools like chatbots. Instead, the real breakthroughs may be in finding new ways to use AI to handle some of the most time-consuming tasks that bog down government workers.

That's a focus of Stanford Professor Daniel Ho's work as he partners with local governments to both offload internal tasks to AI *and* cut down on the number of those tasks altogether. The ultimate goal? Freeing up staff to spend more time on the parts of their jobs that most help residents.

[Read more](#)

What We're Reading —

LEADERSHIP: A laser focus on data and operational transparency has helped Mayor Ben Walsh of **Syracuse**, N.Y., palpably improve city services. ([Governing](#))

ECONOMIC DEVELOPMENT: From **Seattle** to **Baltimore**, cities are taking new steps (such as changing zoning rules and forming partnerships with universities) to bring small manufacturers to their downtowns. ([New York Times](#))

PUBLIC SAFETY: German cities such as **Mannheim** explore night-cab subsidies to address growing violence against women. ([Bloomberg CityLab](#))

COLLABORATION: A new report offers a blueprint for how the U.K. government and local authorities can better complement each others' efforts on improving outcomes for children. ([Nesta](#))

Network News —

INFRASTRUCTURE STRATEGY: Join the Local Infrastructure Hub for insights into how recent federal legislation is reshaping the fiscal landscape for municipalities. Attendees will gain new perspective on meeting updated clean energy investment timelines, managing grant awards, and aligning grant efforts with current federal priorities. The session is on Tuesday, July 22, at 2pm ET. Register [here](#).

GEN AI & PROCUREMENT: Join the Procurement Excellence Network on Thursday, July 24, at 2pm ET for a practical conversation on how generative AI is beginning to transform procurement jobs, processes, and policies. This session will explore early use cases, from market research to solicitation drafting, and offer frameworks for piloting gen AI tools that reduce risk while improving efficiency. Participants will walk away with insights, strategies, and next steps for leveraging emerging technology safely and effectively. Register [here](#).

SCALING INNOVATION: What does it mean to scale innovation? It isn't just about expanding programs—it's about deepening impact for the people who matter most: residents. Join the next Public Innovators Network event on Monday, July 28, at 9am ET to hear how city leaders are building on success and embedding innovation into systems to deliver lasting impact, from pilot projects to citywide solutions. Apply to join [here](#).

FISCAL STEWARDSHIP: As leaders work to get in sync with a rapidly evolving federal funding environment, the Local Infrastructure Hub is providing guidance for municipalities on how to think ahead. From preparing for budget cuts to scenario planning, participants will be offered new tools to help them respond confidently to whatever comes next. The session is on Tuesday, July 29, at 2pm ET. Register [here](#).

JOB OPPORTUNITY: LSE Cities is seeking a project manager for city teams

in the European City Leadership Initiative, a program to help mayors and their teams strengthen leadership skills, drive public-sector innovation, and tackle complex urban challenges. Learn more [here](#).

JOB OPPORTUNITY: The City of Newark, N.J., is seeking a grants development and innovation officer. Learn more [here](#).

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [i-team Civic Designer, Rochester, N.Y.](#)
- [i-team Data Analytics Manager, Columbus, Ohio](#)
- [i-team Data Analytics Manager, Lansing, Mich.](#)
- [i-team Data Analytics Manager, Memphis, Tenn.](#)
- [i-team Data Analytics Manager, Philadelphia, Pa.](#)
- [i-team Data Analytics Manager, Pittsburgh, Pa.](#)
- [i-team Data Analytics Manager, St. Louis, Mo.](#)
- [i-team Director, Pittsburgh, Pa.](#)



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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: Anatomy of a pioneering innovation
Date: Wednesday, May 17, 2023 10:45:43 AM

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Bogotá breaks new ground in city innovation (again). Here's how.

This city has been an urban-innovation pioneer for years, launching ambitious initiatives around mobility and caregiving that are seen as models around the world. Now, **Bogotá** is tackling another big challenge—financial inclusion for its large number of street vendors and small businesses—and bringing data and digital tools to bear in exciting new ways. Here's what you need to know about this groundbreaking effort.

[Read more](#)



20 mayors join City Data Alliance

Bloomberg Philanthropies yesterday announced that 20 mayors from North and South America will join the Bloomberg Philanthropies City Data Alliance. As part of the Alliance, the mayors will receive executive education and coaching on how to leverage data to strengthen city government operations, innovate public services, and produce better outcomes for residents including improving access to health care, reimagining waste management systems, expanding affordable housing, or combatting homelessness.

- [Read the announcement here.](#)
 - [Read coverage in *Bloomberg CityLab* here.](#)
 - [Read coverage in *StateScoop* here.](#)
-

WHAT WE'RE READING

ELECTRIC VEHICLES: **Detroit** is "going full-bore" at building out charging infrastructure for electric vehicles, creating a model for other cities to consider as they transition to EVs. ([Axios](#))

WORK: A four-day work week is coming for municipal employees in **Lyon**, France, in a test of a strategy aimed at overcoming the worker shortages impacting many other cities. ([The Mayor.eu](#))

DIGITIZATION: Already known as a pioneer in digital inclusion, **Chattanooga**, Tenn., is now launching a transformation effort that will overhaul both front-end digital experiences for residents and back-end processing for employees. ([Government Technology](#))

FEDERAL FUNDS: As cities across the U.S. look to tap an unprecedented amount of federal recovery funds, the U.S. Department of the Treasury highlights how some of those cities are using these dollars to boost public-sector capacities around service delivery, evaluation, planning, and more. ([U.S. Treasury](#))

GOVERNANCE: With the world facing what some are calling a "democratic recession," a new collection of essays addresses whether cities should serve as democratic bulwarks and how governance structures and citizen-engagement efforts in **Cape Town**, **Greater Manchester**, **Philadelphia**, and other cities are building democracy. ([German Marshall Fund and Chicago Council on Global Affairs](#))

NETWORK NEWS

FEDERAL ASSISTANCE BOOTCAMPS: The Local Infrastructure Hub has a new set of bootcamps designed to help local leaders develop comprehensive and strategic funding applications for federal grants made available to cities as part of the Bipartisan Infrastructure Law and Inflation Reduction Act. This next series will focus on five grant opportunities that address highway-rail crossing improvements, drinking water systems, broadband planning, local infrastructure projects, and bridge infrastructure. [Learn more and register your city to participate here.](#)

ASPHALT ART GRANTS: Bloomberg Philanthropies is inviting cities of any size in Canada, Mexico, and the United States to apply for a chance to receive \$25,000 grants through the [Asphalt Art Initiative](#). The Asphalt Art Initiative supports arts-driven street redesign projects that improve safety, revitalize public spaces, and engage local communities. Data shows asphalt art to be a creative, low-cost way to make streets safer, including a 50-percent drop in the rate of crashes involving pedestrians or cyclists after projects are installed. Three previous rounds of Asphalt Art Initiative grants have supported 64 projects across the U.S. and Europe. The deadline for cities to apply is June 12. Interested cities can [learn more and apply here.](#)

WHAT WORKS CITIES: What Works Cities Certification provides cities at all points in their data journey with a standard of excellence that shows how investing in data and evidence practices can lead to better and more equitable results for residents. Get started by taking a data [self-assessment](#) to benchmark progress, get a roadmap for improvement, and join the WWC community to receive exclusive resources, training, and a one-of-a-kind peer learning space. The deadline to submit an assessment is July 14. Join the Certification team on [May 18 at 1 p.m. ET](#) to learn more.

LEARNING OPPORTUNITY: Applications are open for the Executive MSc in Cities program at the London School of Economics. This is an 18-month program for urban professionals who want to rethink the way their organizations deliver large-scale change in cities, gain a critical understanding of the key issues affecting cities today, and how these are linked. Bloomberg Scholarships for Public Service of as much as £39,113 are available for applicants who work for a public-sector organization, regardless of nationality or place of residence. [Learn more and apply here.](#)

JOB OPPORTUNITY: The city of **Bellevue**, Wash., is hiring a [Deputy City Manager](#).

JOB OPPORTUNITY: The Harvard Kennedy School Government Performance Lab is hiring for the role of [Assistant Director, Procurement Excellence Network](#).

JOB OPPORTUNITY: The African Centre for Cities at the University of Cape Town is hiring three [City Advisors](#) to deliver data coaching and capacity building in cities participating in the African Mayoral Leadership Initiative.

JOB OPPORTUNITIES: The Bloomberg Center for Government Excellence at Johns Hopkins University (GovEx) is hiring for the following roles:

- [Back-End Data Engineer](#)
- [Data Scientist](#)
- [Program Manager](#)
- [Quantitative Analyst](#)
- [Senior Advisor, Economic Mobility](#)
- [Communications Manager](#)
- [Creative and Design Specialist](#)

JOB OPPORTUNITIES: The Bloomberg Center for Cities at Harvard University is hiring for the following roles:

- [Front-End Developer](#)
- [Research Associate, The People Lab](#)
- [Fall 2023 Graduate Student Research Fellowship, The People Lab](#)
- [Fall 2023 Undergraduate Student Research Fellowship, The People Lab](#)

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [Content Marketing Specialist](#)
- [Marketing Associate](#)
- [Project Manager](#)

[Events Manager](#)

- [Strategy and Operations Practice Administrator](#)
- [Communications Practice Administrator](#)



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From: [Bloomberg Government Innovation](#)
To: [Samuel Nighman](#)
Subject: Announcing 50 Mayors Challenge finalists
Date: Wednesday, June 25, 2025 12:00:54 PM

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How coalition building can drive action on
sticky challenges



Effective collaboration in cities isn't necessarily about corralling the loudest voices. It's often about strategically identifying critical partners, tapping their insights and resources at pivotal moments, and using initial successes to generate momentum, broaden support, and cement trust.

Here's a closer look at how two cities—**Atlanta** and **Austin**, Texas—are doing just that, and at the insights their work offers other cities as they look to build coalitions that accelerate and improve delivery for residents.

[Read more](#)

Bloomberg Philanthropies names 50 global finalists in 2025 Mayors Challenge



Bloomberg Philanthropies on Wednesday announced the 50 finalists of its latest Mayors Challenge, a competition to spur local government innovation that improves lives in cities around the world. The sixth Challenge elevates municipalities that have proposed the boldest ideas to bolster essential municipal services.

From **Boise** to **Belfast**, **Ansan** to **Addis Ababa**, **Toronto** to **Taipei**, the 50 finalists, selected from more than 630 applications, hail from 33 countries and represent over 80 million residents. Their ideas aim to increase public transit ridership, lower household energy costs, expand urban green space, speed service response, strengthen sanitation, improve youth safety, safeguard water supply, and more.

Each finalist city will receive \$50,000 to prototype its idea. They will also participate in Bloomberg Philanthropies' Ideas Camp in July to hone and test their concepts with feedback from experts and fellow peers. In January 2026, the 25 city halls with the most promising ideas will each be awarded \$1 million and operational assistance to bring their proposals to life.

Read more

What We're Reading —

MISSIONS: A new report from Nesta and Georgetown University offers a framework to help public-sector leaders ensure their ambitious approaches to tackling complex challenges actually deliver upon that promise. ([Nesta](#))

SHAPING MARKETS: Brooke Smith of the Government Innovation team at Bloomberg Philanthropies and **Rourkela**, India, Municipal Commissioner Ashutosh Kulkarni highlight the impact of the city's Mayors Challenge-winning effort to provide cold storage that slashes food waste and bolsters farmers' revenue. The critical ingredient? Recognizing that cities must use innovation and collaboration to develop homegrown solutions, especially when national governments and the private sector fall short. ([Nature Cities](#))

HOUSING: As local leaders in **Vienna** use competitions to incentivize green development, cities like **Denver** are looking to the Austrian city's larger social housing model for inspiration. ([NPR](#))

EFFECTIVENESS: Mayor Jane Castor of **Tampa**, Fla., and her city are showing what it means to use data to deliver: ensuring hurricane recovery is targeted where it's most needed, speeding up the issuance of housing permits, and more. As Castor writes, "Municipalities are mounting a quieter, more practical effort: steadily shaping how government can effectively create progress—not through theory or dogma, but through evidence-backed, tested initiatives built from the bottom up." ([Governing](#))

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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: Announcing 50 Mayors Challenge finalists
Date: Wednesday, June 25, 2025 3:01:02 PM

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How coalition building can drive action on
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- [i-team Data Analytics Manager, Hampton, Va.](#)
- [i-team Data Analytics Manager, Lansing, Mich.](#)
- [i-team Data Analytics Manager, Memphis, Tenn.](#)
- [i-team Data Analytics Manager, Philadelphia, Pa.](#)

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From: [Bloomberg Philanthropies Arts Team](#)
To: [Paula Gannon](#)
Subject: Asphalt Art Initiative Grant Opportunity in Canada, U.S., and Mexico
Date: Friday, May 5, 2023 12:10:34 PM

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To Whom It May Concern,

We hope this email finds you well. You are receiving this message because you downloaded our Asphalt Art Guide and provided your email address.

We wanted to share a new grant opportunity through the [Asphalt Art Initiative](#), which supports arts-driven street redesign projects that improve safety, revitalize public spaces, and engage local communities. Cities of all sizes in Canada, Mexico, and the United States are invited to apply for \$25,000 grants and technical assistance for asphalt art projects installing in 2024. The deadline to apply is June 12, 2023.

We will be hosting a virtual info session on May 11 to answer any questions, should you be interested in applying. For more details and to RSVP for the info session, visit: asphaltart.bloomberg.org/grants

All the best,

The Bloomberg Philanthropies Arts Team

Bloomberg Philanthropies

25 East 78th Street

New York, NY 10075

[Bloomberg.org](https://bloomberg.org)

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From: [Bloomberg Philanthropies Arts Team](#)
To: [Paula Gannon](#)
Subject: Asphalt Art Initiative Grant Opportunity in Canada, U.S., and Mexico
Date: Friday, May 5, 2023 12:40:02 PM

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All the best,

The Bloomberg Philanthropies Arts Team

Bloomberg Philanthropies

25 East 78th Street

New York, NY 10075

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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: Big bets on early childhood
Date: Wednesday, March 15, 2023 11:06:43 AM

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This early-education approach has cities everywhere talking

Ten years after **Providence**, R.I., won the first Bloomberg Philanthropies Mayors Challenge with a new approach at early-childhood learning, today more than 100 communities have adopted the idea—engaging more than 60,000 children, parents, and teachers. Here's how one of those communities, **Birmingham**, Ala., is building on Providence's pioneering work and placing a big bet on its own groundbreaking enterprise, Birmingham Talks.

[Read more](#)

MEET ANNIE DREWRY



Title: Chief of Performance, Strategy & Innovation

City: Tulsa, Okla.

Annie Drewry likes to say that, as valuable assets go, data is the new oil. A geologist by training, she would know. Now in a new role with the city of **Tulsa**, she aims to help the city make the most of what she sees as one of its most valuable assets.

[Read more](#)

WHAT WE'RE READING

LEADERSHIP: Tackling wicked problems like climate change calls for a new innovation leadership role: the "mission manager." ([Danish Design Center](#))

RESIDENT ENGAGEMENT: From **Helsinki** to **Louisville**, Ky., to **New Rochelle**, N.Y., digital tools are creating new opportunities for communities to engage in collective decision making. ([Next City](#))

DATA: **Arlington**, Texas, becomes the first U.S. city to publish a data service standard. ([Public Digital](#))

PROCUREMENT: For too long, government purchasing has been treated as a back-office function, and the contracting process has been an afterthought to program design. Here are five ways local governments can make spending smarter. ([Route Fifty](#))

NETWORK NEWS

EV CHARGING: Join the Local Infrastructure Hub for a session featuring Biden Administration officials and policy experts, who will share best practices to help cities compete for federal funds to support electric vehicle charging. The session is on March 21 at 2 p.m. ET. [Register here](#).

PUBLIC SAFETY: Join Mayors Against Illegal Guns University to learn how cities can use data from a major new federal report to crack down on gun trafficking. The webinar is March 16 at 2 p.m. ET. [Register here](#).

JOB OPPORTUNITY: The city of **Baton Rouge**, La., is hiring an [Outreach](#)

[Coordinator](#) for the Department of Information Services.

JOB OPPORTUNITY: The Bloomberg Center for Cities at Harvard University is hiring a [Senior Executive Associate](#).

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [Project Manager](#)
- [Events Manager](#)
- [Strategy and Operations Practice Administrator](#)
- [Communications Practice Administrator](#)

JOB OPPORTUNITY: Join the team behind this newsletter! The Bloomberg Cities Insights Unit is hiring a [Digital Content Associate](#).



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Freedman Consulting, LLC | 1300 Connecticut Ave., NW Suite 275 | Washington, DC 20036

From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: Bloomberg CityLab 2024: What to expect
Date: Friday, October 11, 2024 12:16:10 PM

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Bloomberg CityLab: The world's local leaders come to Mexico City

As more than 500 mayors, top urban thinkers, civic leaders, creatives, and innovators prepare to gather in **Mexico City** for the 11th Bloomberg CityLab, here's everything you need to know about this year's preeminent global cities summit, the local government challenges and solutions that will be spotlighted, and how to join in.

[Read more](#)

WHAT WE'RE READING

GOVERNMENT INNOVATION: Referring to Michael R. Bloomberg, founder of Bloomberg L.P. and Bloomberg Philanthropies and 108th mayor of **New York City**, as the "world's mayor," a new story details the Government Innovation program's global reach. With funding and technical support for around 700 city governments in 150 countries, Bloomberg Philanthropies is leading the field of pro-bono capacity building at the local level. And from What Works Cities certification to the Global Mayor's Challenge to the City Data Alliance and much more, it's become an indispensable resource to help cities gauge their progress. ([The Conversation](#))

CITYLAB: In an interview, James Anderson, who leads the Government Innovation program at Bloomberg Philanthropies, discusses why the administration of former Mexico City Mayor—and new President of Mexico—Claudia Sheinbaum is such a powerful model for other cities across the world. Specifically, he emphasizes the digital transformation in the city—which is set to host Bloomberg CityLab 2024 next week—and the imperative for local governments to carefully buy or build technology that makes sense for their needs and reflects their values. ([Bloomberg Línea](#))

TRANSIT: Barcelona leads the way in tapping regenerative braking on subways as a power source for train stations and EV chargers, and local leaders from New York City to **New Delhi** are being encouraged to follow suit. ([Grist](#))

ENGAGEMENT: Polish cities such as **Kraków** and **Wrocław** draw interest in replication from Western Europe with innovative approaches to supporting seniors, such as centering them in public spaces and inviting them to have a stronger role in local policymaking. ([The Guardian](#))

NETWORK NEWS

PUBLIC INNOVATORS NETWORK: Join the Public Innovators Network (formerly the Bloomberg Cities Network) for access to a trusted peer network, exclusive events and experiences, resources and specialized content, and your city's own innovation spotlight. Open to local government leaders and staff who are committed to using innovation, data, collaboration, and resident engagement, the Network is the premier place to learn from one another and access cutting-edge resources and support from Bloomberg Philanthropies. Apply to join [here](#).

FINANCING SUSTAINABILITY: Join the Local Infrastructure Hub for a webinar on financing strategies for greenhouse gas reduction projects through the National Clean Investment Fund. Attendees will hear directly from lenders and leave with best practices for accessing funding. The session is on Tuesday, Oct. 15, at 2pm ET. Register [here](#).

JOB OPPORTUNITY: Bloomberg Associates is seeking a Municipal

Cybersecurity Consultant to work alongside a small team to enhance and improve cybersecurity programs with partner cities and help them embrace modern (and more secure) technology solutions. Apply [here](#).

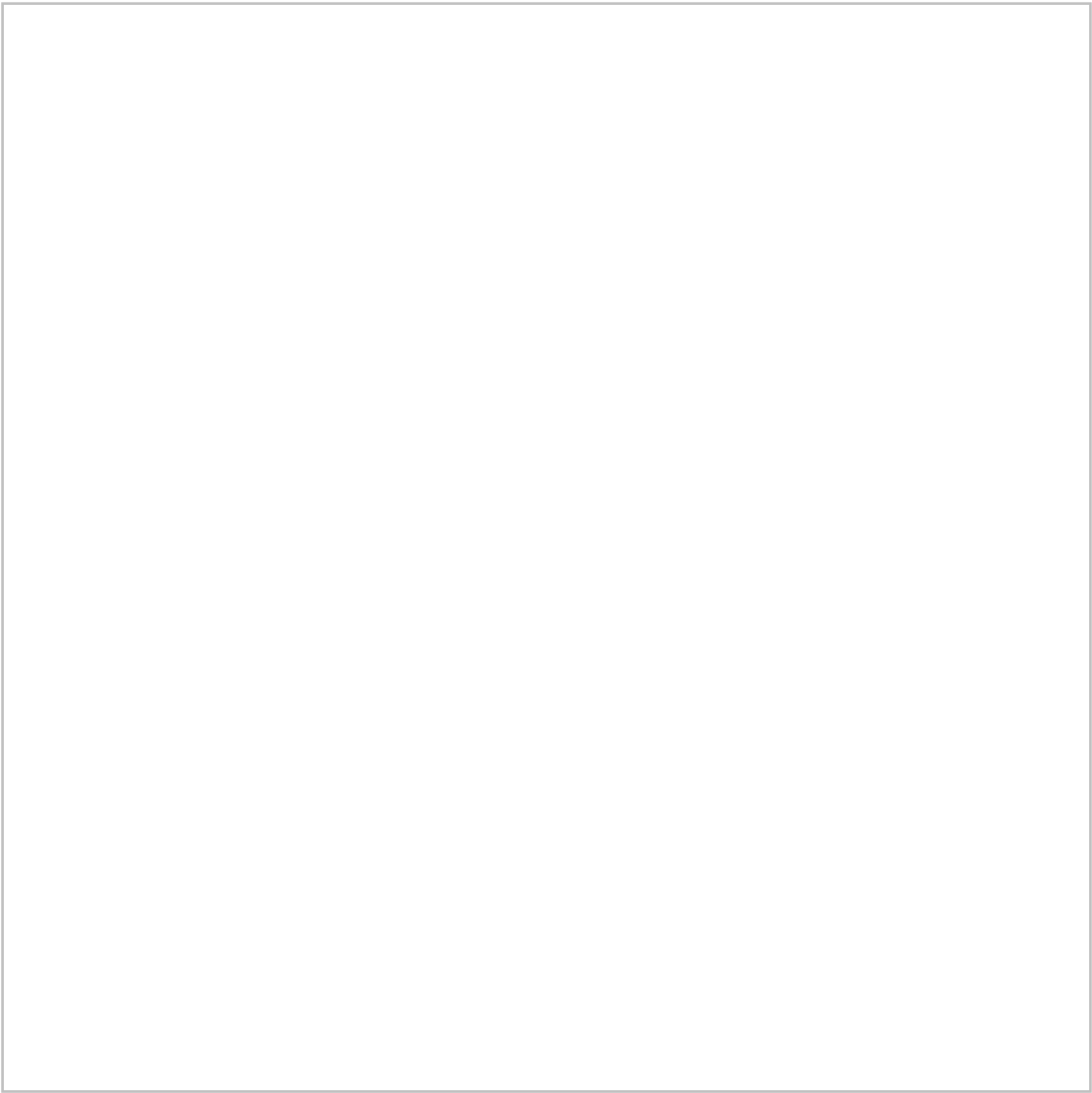
JOB OPPORTUNITY: The Bloomberg Center for Government Excellence at Johns Hopkins University seeks a [Senior Director for Data Programs](#). They will join a team of government, data, and performance practice experts supporting senior government leaders across the United States, Canada, and Latin America in using data to get better results for residents.

JOB OPPORTUNITIES: The Bloomberg Center for Cities at Harvard University is hiring for the following roles:

- [Program Coordinator, City Support](#)
- [Research Associate](#)
- [Senior Operations Manager](#)

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- [i-team Civic Designer, Dayton, OH](#)
- [i-team Civic Designer, Kansas City, MO](#)
- [i-team Civic Designer, Lansing, MI](#)
- [i-team Civic Designer, Philadelphia, PA](#)
- [i-team Data Analytics Manager, Atlanta, GA](#)
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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: Bloomberg CityLab: Local leaders take global stage
Date: Tuesday, October 15, 2024 10:32:22 AM

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Bloomberg CityLab: The world's local leaders take the stage in CDMX

Cities are in the global spotlight this morning as hundreds of mayors, top urban thinkers, civic leaders, and creatives gather in **Mexico City** for the 11th Bloomberg CityLab. Organized by Bloomberg Philanthropies in partnership with the Aspen Institute, this year's preeminent global cities summit will showcase how municipalities throughout Latin America have used innovation to deliver transformative solutions for residents. And it will offer attendees and viewers alike an opportunity to explore the innovations shaped by city halls around the world that have the potential to reshape nations.

Don't miss the conversations—starting at 11am EDT and [available via livestream here](#)—which will feature fresh perspective on cities' most pressing challenges from leading voices, including:

- Members of the new administration of Mexican President—and former Mayor of Mexico City—Claudia Sheinbaum, such as José Antonio Peña Merino, who will discuss moving local digital innovation to the national

level, and Foreign Secretary Juan Ramón de la Fuente, who will dig into a range of global issues, such as managing migration and climate change, and how cities can be a part of what's next.

- Cruz Pérez Cuéllar, mayor of **Juárez**, Mexico, and Eric Enriquez, mayor of **Las Cruces**, New Mexico, who will dive into governing on both sides of the border and the opportunities their regional partnership brings.
- Astronaut and Electrical Engineer Katya Echazarreta, the first Mexican-born woman to travel to outer space, who will invite viewers to think differently about pursuing moonshot innovation in cities here on Earth.

Learn more and watch live

CITYLAB RESOURCES

- Watch the CityLab livestream [here](#).
- Follow @BloombergCities on [X](#), [Instagram](#), and [LinkedIn](#), and use the hashtag #CityLabCDMX.

WHAT WE'RE READING

ENGAGEMENT: In a new Bloomberg Philanthropies survey of 85 mayors, 60 percent say polarization is worse than ever and 58 percent want to innovate when it comes to countering misinformation. These challenges were the focus of this week's Mayors Innovation Studio at Bloomberg CityLab 2024 in Mexico City. The session, which included mayors from around the world, zeroed in on actionable communication, engagement, and trust-building strategies that can help build and sustain confidence in local government and enable mayors to cut through the noise of a crowded media landscape to deliver for residents. ([Bloomberg CityLab](#))

CLIMATE: Local leaders in **Accra**, Ghana, award a microgrant to a project focused on sustainable waste management with support from the Bloomberg Philanthropies Youth Climate Action Fund, which provides technical and financial assistance to activate young people around urgent climate solutions in their cities. ([GhanaWeb](#))

INFRASTRUCTURE: With cities being offered unprecedented federal support in tackling challenges such as climate change, James Anderson, who leads the Government Innovation program at Bloomberg Philanthropies, explains how

the Local Infrastructure Hub has been a game-changer as they develop the capacity to effectively seek out—and win—grants for their communities. The Hub, a civil-society consortium that provides boot camps and other supports to cities and towns across the United States, has worked with local leaders who have collectively secured some \$2.5 billion in federal funding. Now, even as the national political landscape could change dramatically in the coming months, cities are set up to lead even more on climate action for the foreseeable future. ([TIME](#))

TRANSIT: A growing network of cablebus vehicles that transport roughly 80,000 residents a day has helped Mexico City dramatically improve access to the larger transit system from outlying neighborhoods, following the example of cities such **Medellin**, Colombia, and **La Paz**, Bolivia. ([Bloomberg CityLab](#))

NETWORK NEWS

PROCUREMENT BOOTCAMP: Is your government looking to develop a contract management plan for a high-priority solicitation or an existing contract? Join a new multi-session training opportunity for up to 10 governments/agencies facilitated by the Harvard Kennedy School Government Performance Lab Procurement Excellence Network. This five-session virtual bootcamp is scheduled to run between January-April 2025. For more information and to complete a brief online application (due Oct. 25, 2024), click [here](#).

INFRASTRUCTURE FUNDING: Join the Local Infrastructure Hub for a webinar on how the updated Uniform Grants Guidance can help your city leverage federal funding to plan and implement impactful infrastructure and climate projects. The session will be held on Tuesday, Oct. 29, at 2pm ET. Register [here](#).

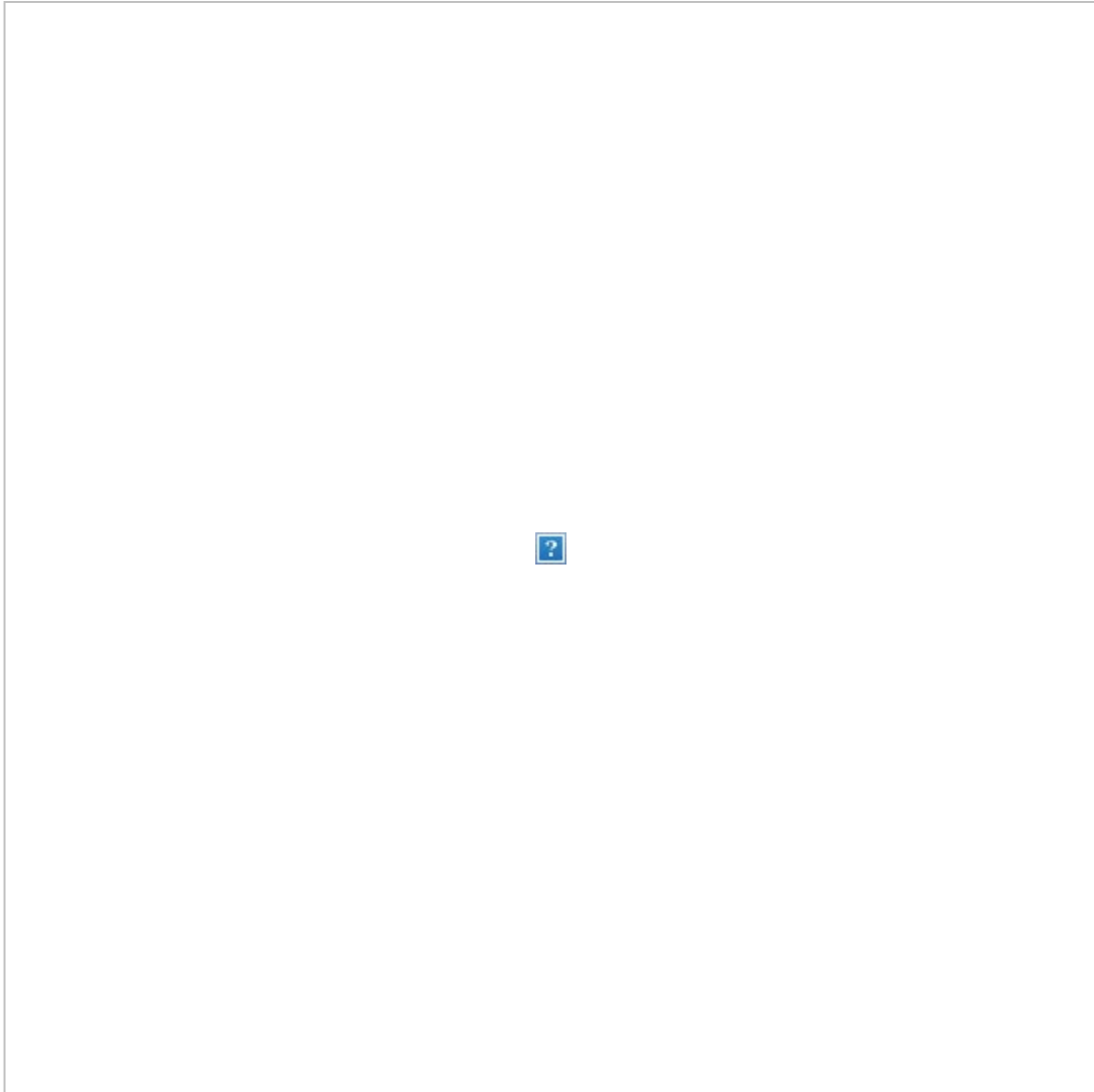
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- [i-team Civic Designer, Philadelphia, PA](#)
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Subject: Borrowing and building on others' ideas
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Big lessons from a small city on borrowing and scaling up an idea

Public-sector innovation thrives when cities learn from each other, build upon one another's successes, and, in doing so, reduce the time and risks involved in adopting proven ideas. But the effective replication of already-winning ideas isn't as simple as it might sound. It requires both a strategy to uncover great ideas and the know-how to adapt and implement them to ensure they best meet the needs of the city. These elements are core to a blossoming effort in **Helsingborg**, Sweden, where leaders are replicating **Stockholm's** Biochar Project, a winner of the 2014 Bloomberg Philanthropies Mayors Challenge. In doing so, the city is not only embracing biochar, it's taking the idea to the next level.

[Read more](#)



10 global cities win support for innovative cycling infrastructure

Bloomberg Philanthropies is awarding cities from five continents funding and technical assistance to build innovative cycling infrastructure and sustainable mobility options for residents. Each winning city will receive technical assistance from the Global Designing Cities Initiative on project development, cycling facility design, data collection, and resident engagement.

- [Read the announcement here.](#)
 - [Read coverage in The Guardian.](#)
 - [Read coverage in Bloomberg CityLab.](#)
-



Send your local infrastructure leader to CityLab 2023

This year's CityLab, the preeminent global cities summit organized by Bloomberg Philanthropies in partnership with the Aspen Institute, [will be held](#) Oct. 18-20 in **Washington, D.C.** A key focus will be honoring those leading the charge on infrastructure, especially when it comes to leveraging new federal funding. Help us recognize these innovative leaders by nominating yours to attend.

[Nominate here](#)

WHAT WE'RE READING

DATA: In **Istanbul**'s push to make urban data available to everybody, the city is rolling out initiatives that both increase transparency and drive innovation. ([Bloomberg CityLab](#))

GOVERNANCE: As more cities look to "night mayors" and policies around nighttime governance, examples from cities such as **Amsterdam** and **New York City** can help ensure these efforts cater to the safety, cultural preservation, and economic growth of their "nocturnal ecosystems." ([Fortune](#))

GUN SAFETY: A new report highlights the importance of "red flag" laws in preventing gun-related harm, emphasizing the need for coordinated training, comprehensive safety plans, and systematic reviews to ensure transparency and equity in the implementation of these laws. ([Everytown for Gun Safety](#))

SUSTAINABILITY: Cities such as **Toronto**, **Munich**, and **Kongsvinger**, Norway, are embracing and spreading the concept of a "circular economy" that reduces consumption of materials while spurring job creation and benefiting the environment—and already have a good body of practice to show for it. ([Social Europe](#))

NETWORK NEWS

REGISTER FOR THE LOCAL INFRASTRUCTURE HUB: Local officials working to access the historic levels of federal infrastructure funding that may be available for their communities have a new resource center to help. The Local Infrastructure Hub is offering a new bootcamp series that will provide cities, towns, and villages with less than 150,000 residents pro-bono technical assistance, robust coaching, and expert guidance to support them in developing competitive applications.

The upcoming bootcamps are focused on five key grant opportunities, including:

- Highway-rail crossing improvements
- Drinking water systems
- Broadband planning
- Bridge enhancements
- Reconnecting communities divided by infrastructure

Last chance to register for these pro-bono bootcamps [here](#).

ASPHALT ART GRANTS: Bloomberg Philanthropies is inviting cities of any size in Canada, Mexico, and the United States to apply for a chance to receive \$25,000 grants through the [Asphalt Art Initiative](#). The Asphalt Art Initiative supports arts-driven street redesign projects that improve safety, revitalize public spaces, and engage local communities. Data shows asphalt art to be a creative, low-cost way to make streets safer, including a 50-percent drop in the

rate of crashes involving pedestrians or cyclists after projects are installed. Three previous rounds of Asphalt Art Initiative grants have supported 64 projects across the U.S. and Europe. The deadline for cities to apply is June 12. Interested cities can [learn more and apply here](#).

WHAT WORKS CITIES: What Works Cities Certification provides cities at all points in their data journey with a standard of excellence that shows how investing in data and evidence practices can lead to better and more equitable results for residents. Get started by taking a data [self-assessment](#) to benchmark progress, get a roadmap for improvement, and join the WWC community to receive exclusive resources, training, and a one-of-a-kind peer learning space. The deadline to submit an assessment is July 14.

PLACEMAKING FELLOWSHIP: Tommy Pacello was an urban innovator in every sense of the word. As a member of the first cohort of Bloomberg Philanthropies' Innovation Teams, he led the revitalization of some of Memphis' most distressed urban corridors and was a nationally-regarded leader in the New Urbanism movement. The Tommy Pacello Placemaking Fellowship, established posthumously in 2022, supports design-build projects, public space improvements, and other activities that celebrate his unique approach to placemaking. [Apply here](#), and learn more about Tommy's [life and work here](#).

JOB OPPORTUNITY: The Harvard Kennedy School Government Performance Lab is hiring for the role of [Assistant Director, Procurement Excellence Network](#).

JOB OPPORTUNITIES: The Bloomberg Center for Government Excellence at Johns Hopkins University (GovEx) is hiring for the following roles:

- [Data Scientist](#)
- [Program Manager](#)
- [Senior Advisor, Economic Mobility](#)
- [Communications Manager](#)
- [Creative and Design Specialist](#)

JOB OPPORTUNITIES: The Bloomberg Center for Cities at Harvard University is hiring for the following roles:

- [Front-End Developer](#)
- [Fall 2023 Graduate Student Research Fellowship, The People Lab](#)
- [Fall 2023 Undergraduate Student Research Fellowship, The People Lab](#)

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [Project Manager](#)
- [Events Manager](#)
- [Strategy and Operations Practice Administrator](#)
- [Communications Practice Administrator](#)



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To: [Samuel Nighman](#)
Subject: Breaking data silos for early action
Date: Thursday, March 27, 2025 12:31:19 PM

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Sharing data helps cities take anticipation to the next level

Cities with robust data operations often aim to use that capacity to both manage performance and anticipate emerging challenges. It's a pursuit that **New York City** helped pioneer as far back as 2010, when it began more systematically using predictive analytics to better spot nascent trends and fine-tune resource allocation accordingly. However, scaling these efforts citywide has often been challenging due to barriers in data sharing across any given city's agencies.

Now, as more cities enhance their data capabilities, many are also prioritizing breaking down these silos—building on the vision set by New York and other major cities over a decade ago: to share and integrate data to anticipate and prevent problems before they escalate. Whether that means protecting people from potential housing displacement or micro-targeting personalized support for youth who appear likely to miss school, here's how two cities—**Charlotte**, N.C. and **Recife**, Brazil—are using stronger internal collaboration to power data-driven anticipation.

[Read more](#)

WHAT WE'RE READING

EMERGENCY RESPONSE: A pilot program in Los Angeles County trains volunteers to serve as specialized partners to professional firefighters, bridging the gap between residents and authorities during extreme climate events. ([Bloomberg CityLab](#))

PROCUREMENT: A new paper presents a detailed framework for making procurement more adaptive, responsive, and purpose-driven. ([The Institutional Architecture Lab](#))

DIGITAL: A new report lays out a comprehensive vision for a more "effective local digital ecosystem"—and outlines the ways municipalities in the United Kingdom can better align their efforts with the central government. ([Future Governance Forum](#))

SERVICE DELIVERY: Launching AI-enabled city services is a new priority for the chief information officer of **Pittsburgh**, which was recently awarded the Gold Bloomberg Philanthropies What Works Cities certification for exceptional use of data. ([GovTech](#))

NETWORK NEWS

ECONOMIC MOBILITY: Join the Local Infrastructure Hub for a primer on Opportunity Zones, a tax benefit to incentivize development in economically distressed communities defined by individual census tracts. This session will discuss how cities can advance economic mobility and meet infrastructure goals. The webinar is on Tuesday, April 1, at 2pm ET. Sign up [here](#).

SCHOLARSHIP OPPORTUNITY: The Bloomberg Scholarships for Public Service, funded by Bloomberg Philanthropies, aim to support exceptional professionals dedicated to improving public-sector services at both national and local government levels. These scholarships are a testament to Bloomberg Philanthropies' commitment to creating better, longer lives for people around the world. The deadline to [apply](#) is March 31, 2025, at 12pm GMT.

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- [i-team Civic Designer, Charlotte, NC](#)

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- [i-team Data Analytics Manager, Columbus, OH](#)
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Subject: Breaking data silos for early action
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To: [Mayor Ruthanne Fuller](#)
Subject: Bridging the city capacity gap
Date: Thursday, April 20, 2023 11:00:17 AM

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Mike Bloomberg on bridging the capacity gap in cities

As the problems facing cities mount—from climate, to public health, to public safety—so too are mayors' ambitions to tackle these challenges. But as Mike Bloomberg, the 108th Mayor of New York City and the founder of Bloomberg Philanthropies, told those gathered at Tuesday's opening of the Bloomberg Center for Cities at Harvard University, "Too often, cities are falling short of their ambitions. They are aiming high—only to hit the ceiling." Here, Bloomberg explains the causes of this capacity gap—and what can be done to bridge it.

[Read more](#)



Bloomberg Center for Cities at Harvard University opens

The new Bloomberg Center for Cities at Harvard University, which includes an expansion of the flagship Bloomberg Harvard City Leadership Initiative, houses executive training for mayors and local officials, multidisciplinary research, and city government fellowships to foster a new generation of public servants.

- [Read the announcement here.](#)
- [Read coverage in *Axios* here.](#)
- [Read coverage in *The Boston Globe* here.](#)

MEET ERIC ROMERO



Title: Director of Information Services

City: Baton Rouge, La.

Eric Romero analyzed the pain points in **Baton Rouge's** procurement process and modeled the impact of several workflow tweaks. Those changes helped reduce the time required to process professional services contracts from 51 days to 20.

[Read more](#)

WHAT WE'RE READING

INNOVATION: Phoenix asks residents for their ideas around offering chilled drinking water in public places, offers \$3,500 for the best among them. ([Cronkite News](#))

REDEVELOPMENT: Seattle Mayor Bruce Harrell reveals a downtown revitalization plan aimed at attracting companies and workers back to the city core, including steps to improve safety and increase frequency of special events. ([Geek Wire](#))

TRANSPORT: In **Belgium**, all employees will soon be eligible to be paid to ride a bicycle to work. ([Brussels Times](#))

PUBLIC HEALTH: Purposeful policy choices that facilitate social connection can help city leaders enhance the public health of city employees and residents, writes The People Lab's Elizabeth Linos and Jeremy Margolis. ([OECD's Cogito blog](#))

NETWORK NEWS

EARTH DAY CELEBRATION: Join the Local Infrastructure Hub for a session featuring top federal officials, mayors, and experts. They will explore how cities can leverage the federal Justice40 initiative to ensure that climate investments are targeted towards disadvantaged communities, as well as opportunities to use federal funding for tree planting, reforestation, and green space enhancement. The session is on April 25 at 2 p.m. ET. [Register here](#).

LEARNING OPPORTUNITY: Applications are open for the Executive MSc in

Cities program at the London School of Economics. It's an 18-month program for urban professionals who want to rethink the way their organizations deliver large-scale change in cities, gain a critical understanding of the key issues affecting cities today, and how these are linked. Bloomberg Scholarships for Public Service of as much as £39,113 are available for applicants who work for a public-sector organization, regardless of nationality or place of residence. [Learn more and apply here.](#)

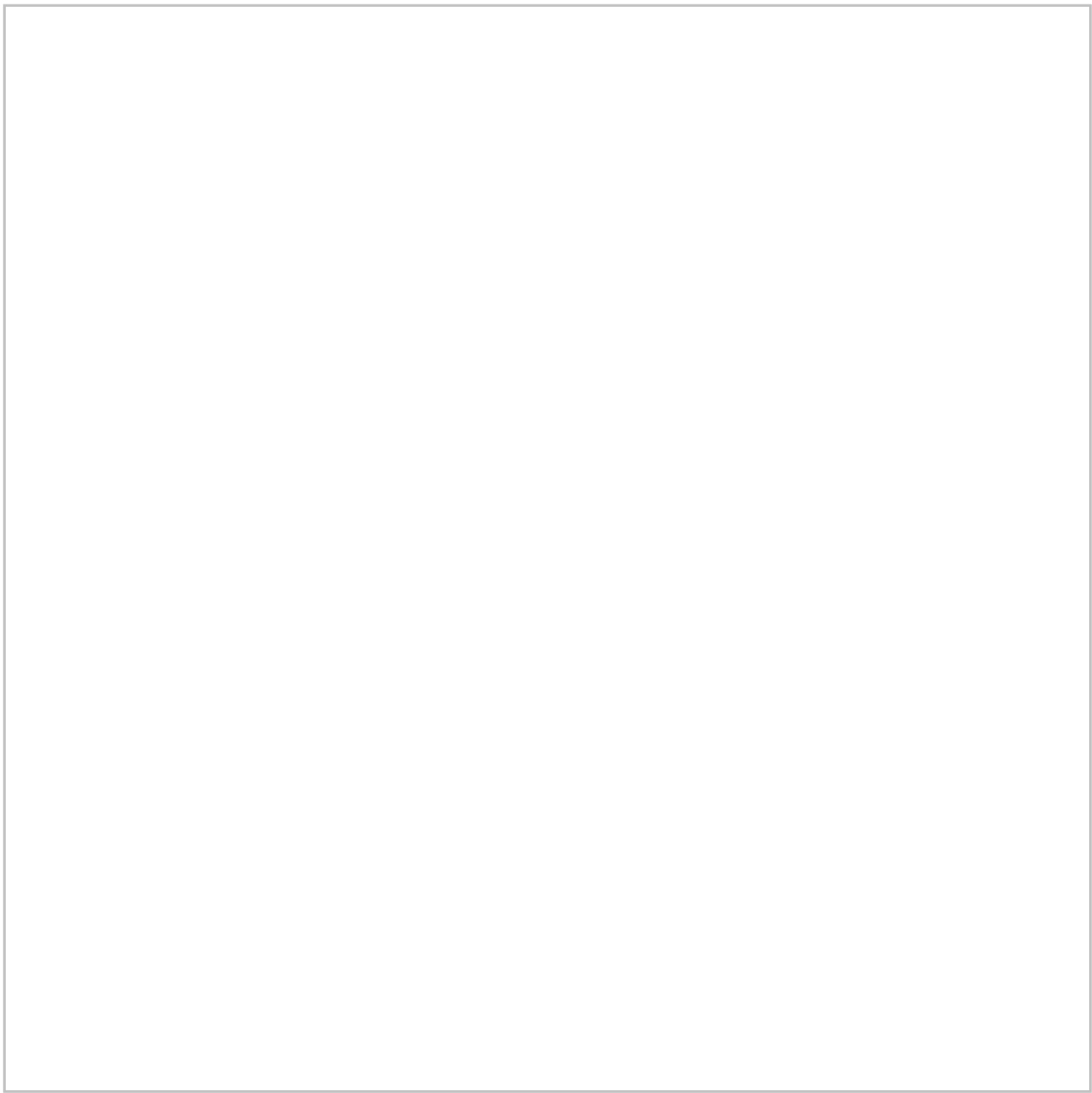
JOB OPPORTUNITIES: The city of **Syracuse**, N.Y., is hiring for two roles related to the city's "extreme procurement makeover" project: [Purchasing Analyst](#) and [Assistant Director of Equity Compliance](#).

JOB OPPORTUNITIES: The Bloomberg Center for Cities at Harvard University is hiring for the following roles:

- [Front-End Developer](#)
- [Research Associate, The People Lab](#)

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

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To: [Emily Kuhl](#)
Subject: BU CADER Registration Confirmation
Date: Thursday, June 15, 2023 1:12:01 PM

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Dear Emily Kuhl,

Welcome to BU CADER's online programs! You've successfully submitted payment and completed registration for **CADER: LGBT in Massachusetts Online Course**. Please review the information below to learn more about your next steps.

To access your CADER online course/certificate, please click here: [Blackboard Course Access](#)

If you are experiencing technical difficulties, please submit a Technical Assistance form

For any concerns that cannot be resolved with The Network directly, please follow the complaint resolution process outlined on the [State Authorization & Distance Education](#) website.

Boston University School of Social Work
The Network for Professional Education
Center for Aging & Disability Education & Research (CADER)
264 Bay State Road
Boston, MA 02215
cader@bu.edu

From: [Center for Aging & Disability Education & Research \(CADER\)](#)
To: [Norine Silton](#)
Subject: BU CADER Registration Confirmation
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Boston, MA 02215
cader@bu.edu

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Center for Aging & Disability Education & Research (CADER)
264 Bay State Road
Boston, MA 02215
cader@bu.edu

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To: [Elizabeth Lund](#)
Subject: BU CADER Registration Confirmation
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Dear Elizabeth Lund,

Welcome to BU CADER's online programs! You've successfully submitted payment and completed registration for **CADER: LGBT in Massachusetts Online Course**. Please review the information below to learn more about your next steps.

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Boston University School of Social Work
The Network for Professional Education
Center for Aging & Disability Education & Research (CADER)
264 Bay State Road
Boston, MA 02215
cader@bu.edu

From: [Center for Aging & Disability Education & Research \(CADER\)](#)
To: [Mignonne Murray](#)
Subject: BU CADER Registration Confirmation
Date: Monday, July 3, 2023 2:12:02 PM

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Dear Mignonne Murray,

Welcome to BU CADER's online programs! You've successfully submitted payment and completed registration for **CADER: LGBT in Massachusetts Online Course**. Please review the information below to learn more about your next steps.

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The Network for Professional Education
Center for Aging & Disability Education & Research (CADER)
264 Bay State Road
Boston, MA 02215
cader@bu.edu

From: [Center for Aging & Disability Education & Research \(CADER\)](#)
To: [Nancy Gagnon](#)
Subject: BU CADER Registration Confirmation
Date: Thursday, June 29, 2023 9:52:01 AM

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Dear Nancy Gagnon,

Welcome to BU CADER's online programs! You've successfully submitted payment and completed registration for **CADER: LGBT in Massachusetts Online Course**. Please review the information below to learn more about your next steps.

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264 Bay State Road
Boston, MA 02215
cader@bu.edu

From: [Center for Aging & Disability Education & Research \(CADER\)](#)
To: [Julie Joy](#)
Subject: BU CADER Registration Confirmation
Date: Wednesday, June 28, 2023 2:32:03 PM

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Dear Julie Joy,

Welcome to BU CADER's online programs! You've successfully submitted payment and completed registration for **CADER: LGBT in Massachusetts Online Course**. Please review the information below to learn more about your next steps.

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cader@bu.edu

From: [Center for Aging & Disability Education & Research \(CADER\)](#)
To: [Ilana Seidmann](#)
Subject: BU CADER Registration Confirmation
Date: Wednesday, June 14, 2023 3:22:01 PM

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Dear Ilana Seidmann,

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Center for Aging & Disability Education & Research (CADER)
264 Bay State Road
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cader@bu.edu

From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: Building a culture of innovation
Date: Wednesday, May 28, 2025 10:00:50 AM

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What building a culture of innovation looks like



At first glance, the scene playing out last spring inside a conference room in **Port St. Lucie**, Fla., might have resembled a routine exercise in human-centered design. Civil servants pored over resident feedback, crafted and refined takeaways about where the city was succeeding and where it was falling short, and brainstormed new ideas. But more noteworthy than the exercise itself was who was taking part: every member of the city council and the mayor, who worked alongside department heads to incorporate resident insights into the city's annual strategic plan. In doing so, Port St. Lucie leaders are acting on the recognition that innovation can't be confined to standalone teams or labs if cities are to deliver the efficiency and responsiveness residents expect.

Here's what local leaders everywhere can learn from this Florida city's work to inject a spirit and understanding of innovation throughout its city hall.

[Read more](#)

What We're Reading —

TRANSIT: Former federal and Massachusetts state transit official Stephanie Pollack sheds light on what stalls transit projects in cities—and how innovation tools can unlock breakthroughs. ([Statecraft](#))

ARTIFICIAL INTELLIGENCE: On NPR's 1A, Mayor Tim Kelly of **Chattanooga**, Tenn., Mayor Matt Mahan of **San Jose**, Calif., and James Anderson, who leads the Government Innovation program at Bloomberg Philanthropies, discuss the promise of human-centered AI in local government. As Anderson explains, "Residents on the street across all age groups recognize a gap between the services they're provided from Starbucks or Amazon and what they're getting from local governments." And AI tools are helping cities meet the moment. ([NPR/1A](#))

DEMOCRACY: Mayors from European cities such as **Oslo**, Norway, and **Sofia**, Bulgaria, come together to emphasize the role they must play in protecting democracy—and how greater transparency is more essential than ever to building trust. ([Eurocities](#))

HOUSING: Shipping containers and 3D-printed houses are among the growing array of options available to local leaders working to rapidly build new units to replace homes lost to recent wildfires. ([Los Angeles Times](#))

Network News —

JOB OPPORTUNITY: The AMALI Initiative led by Big Win Philanthropy, the African Centre for Cities (ACC) at the University of Cape Town (UCT), and supported by Bloomberg Philanthropies is seeking a [program director](#). The role includes overall coordination and leadership of the initiative, which is designed to bolster the capacity of governors and mayors leading Africa's largest cities to deliver in a way that dramatically redefines the trajectory of their respective cities.

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [i-team Data Analytics Manager, Hampton, Va.](#)
 - [i-team Data Analytics Manager, Jackson, Miss.](#)
 - [i-team Data Analytics Manager, Lansing, Mich.](#)
 - [i-team Data Analytics Manager, Pittsburgh, Pa.](#)
 - [i-team Director, Pittsburgh, Pa.](#)
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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: Building collaboration muscle
Date: Wednesday, February 22, 2023 10:06:30 AM

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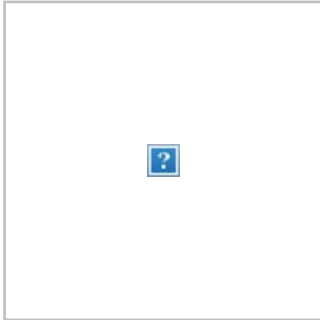


Building collaboration muscles for next-level problem solving

Last week, 77 civic leaders from 10 cities around the world were in New York City to kick off a special program of the Bloomberg Harvard City Leadership Initiative focused on boosting collaboration capabilities. Teams from each city are working on complex problems like blight, homelessness, and economic recovery, which City Hall can't begin to address without effective partnerships across sectors and boundaries. As this year's teams learn how to strengthen their collaboration muscles, Bloomberg Cities spotlights how three teams from last year's program—from **Green Bay**, Wis., **Mannheim**, Germany, and **Scottsdale**, Ariz.—already are putting these lessons to work.

[Read more](#)

MEET ELIS TEIXEIRA



Title: Director, Observatory of Fortaleza

City: Fortaleza, Brazil

Elis Teixeira leads a city agency in **Fortaleza** tasked with assembling the intelligence local leaders need to make better decisions. Through her work in the Bloomberg Philanthropies City Data Alliance, she's focused on getting that information in their hands faster.

[Read more](#)

WHAT WE'RE READING

LEADERSHIP: Black mayors of **Chicago, Houston, Los Angeles**, and **New York City** have formed an informal alliance as they confront some of their cities' biggest challenges. ([New York Times](#))

HOUSING: Art, design, and sustainability come together in a new development in **Johannesburg**. Known as Drivelines, the structure is made entirely from upcycled shipping containers. ([Bloomberg CityLab](#))

TECHNOLOGY: Cities including **Knoxville**, Tenn., **London**, and **New York City** are pioneering the use of "noise cameras" to help cut down on loud vehicles that are frequent sources of resident complaints. ([Smart Cities Dive](#))

RESIDENT ENGAGEMENT: As billions of federal dollars continue to pour into U.S. cities, **Cleveland, Oakland**, Calif., and **Portland**, Ore., are showing the benefits of participatory budgeting. ([The Fulcrum](#))

NETWORK NEWS

INFLATION REDUCTION ACT GUIDANCE: Find out how to maximize your community's benefits from programs available through the federal Inflation Reduction Act, including consumer-facing tax credits, building retrofits, and conversion to cleaner forms of energy. This webinar featuring Biden Administration officials and policy experts takes place Feb. 28 at 2 p.m. ET. [Register here.](#)

ELECTRIC BUSES: Join the Local Infrastructure Hub for a session on federal funding availability for electric buses and U.S. cities' experiences with electric buses to date. The session is on March 15 at 2 p.m. ET. [Register here](#).

GRANT OPPORTUNITY: The [Cities for Financial Empowerment Fund](#) invites U.S. cities and counties to apply for funding and technical assistance aimed at creating dedicated Offices of Financial Empowerment and training leaders to run them. [Apply here](#) by March 3.

FINANCIAL EMPOWERMENT: The [Cities for Financial Empowerment Fund](#) is launching the next [FEC Academy](#), an initiative that will guide local government partners through each step of planning to launch a financial counseling program. U.S. cities and counties with populations of 50,000 or more can [apply here](#) for the academy by March 3.

JOB OPPORTUNITY: The city of **Tampa**, Fla., is hiring a [Director of Purchasing](#) to lead \$425 million a year in centralized procurement.

JOB OPPORTUNITY: Rochester Public Utilities in **Rochester**, Minn., is seeking a seasoned and strategic leader to become the next [General Manager](#).

JOB OPPORTUNITIES: The city of **Syracuse**, N.Y., Office of Accountability, Performance & Innovation is hiring for the following roles:

- [Gun Violence Prevention Data Analyst](#)
- [Innovation Project Manager](#)
- [Performance Management and Innovation Specialist](#)

JOB OPPORTUNITIES: The Bloomberg Center for Cities at Harvard University is hiring for the following roles:

- [Senior Executive Associate](#)
- [Digital Communications Specialist](#)

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [Senior Advisor, Public Innovation](#)
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JOB OPPORTUNITY: Join the team behind this newsletter! The Bloomberg Cities Insights Unit is hiring a [Digital Content Associate](#).



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From: [Bloomberg Government Innovation](#)
To: [Samuel Nighman](#)
Subject: Building housing fast
Date: Wednesday, April 23, 2025 2:01:01 PM

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The partnership that's starting to break a city's housing logjam



When it comes to housing, the numbers don't lie: There's a shortage of 7.1 million affordable and available rental homes for residents with extremely low incomes across the United States, which means that there are only 35 homes for every 100 households that need them. But the numbers don't lie in **Cincinnati**, either. Only two and a half years after taking the unconventional step of rerouting their own affordable housing fund to an external partner that crowds in additional resources and streamlines development, local leaders are on track to fund nearly three times as many affordable units annually as the city once produced on its own.

It's an effort that reflects Bloomberg Philanthropies' belief that cities can move faster and farther toward their priorities when they supplement their own efforts by tapping into a broad range of outside resources, talent, and know-how. Here's a closer look at the work in Cincinnati and the insights it offers other cities—in the face of any challenge—as they endeavor to make local government more nimble and productive.

READ MORE

What We're Reading —

COLLABORATION: A citywide effort to clean up public spaces—involving everyone from everyday residents to religious leaders—pays dividends in the Indian city of **Indore**. ([The Guardian](#))

HOUSING: Mayor Carlos Moedas of **Lisbon** calls on the private sector to more systematically contribute to increasing the city's supply of affordable housing. ([Bloomberg CityLab](#))

ARTIFICIAL INTELLIGENCE: Rochelle Haynes, managing director of Bloomberg Philanthropies What Works Cities—which certifies local governments for exceptional data practices—describes how municipal uses of AI are evolving and why clean data remains foundational for that process. ([Route Fifty](#))

ENGAGEMENT: A new guide to community engagement offers actionable strategies for ensuring human-centered design principles are at the core of city projects and programs. ([Bloomberg Associates](#))

Network News —

STREET SAFETY: Join the Local Infrastructure Hub for insight into how your city can prepare a competitive application for federal Safe Streets and Roads for All (SS4A) funding on Tuesday, April 29, at 2pm ET. Register [here](#).

URBAN RESILIENCE: Join the Local Infrastructure Hub for a fresh look at the potential for technology to amplify cities' resilience efforts. The session is on Wednesday, April 30, at 2pm ET. Register [here](#).

JOB OPPORTUNITY: The AMALI Initiative led by Big Win Philanthropy, the African Centre for Cities (ACC) at the University of Cape Town (UCT), and supported by Bloomberg Philanthropies is seeking a [program director](#). The role includes overall coordination and leadership of the initiative, which is designed to bolster the capacity of governors and mayors leading Africa's largest cities to deliver in a way that dramatically redefines the trajectory of their respective cities.

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Ohio

- [i-team Data Analytics Manager, Jackson, Miss.](#)
- [i-team Data Analytics Manager, Montgomery, Ala.](#)
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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: Building housing fast
Date: Wednesday, April 23, 2025 2:00:59 PM

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The partnership that's starting to break a city's housing logjam



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READ MORE

What We're Reading —

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- [i-team Data Analytics Manager, Montgomery, Ala.](#)
- [i-team Civic Designer, Nashville, Tenn.](#)
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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: Building residents' financial resilience
Date: Thursday, January 26, 2023 11:52:03 AM

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Introducing the chief financial empowerment officers

About half of all Americans' finances are so fragile that they can't afford to pay an unexpected \$500 car repair or medical bill. In a growing number of cities, there's now a chief financial empowerment officer at city hall working on strategies to help them. We spoke with three of these city innovators to find out how they're building on successful free financial counseling programs to connect residents with additional services that build financial resilience.

[Read more](#)

MEET MELISA BREDÁ



Title: Undersecretary of Evidence-Based Public Policy
City: Buenos Aires

Melisa Breda leads a roughly 50-person team in **Buenos Aires** city government tasked with getting the best available data into the hands of decision makers.

[Read more](#)

WHAT WE'RE READING

PUBLIC SAFETY: U.S. mayors are "naming and shaming" gun manufacturers in a bid to force the companies to take responsibility for the impact of gun violence. ([Axios](#))

TRANSPORT: High-speed train service is planned between **Paris** and **Berlin** to connect the two capitals and offer a greener way to travel than flying. ([Bloomberg CityLab](#))

ROAD SAFETY: **Oakland**, Calif., will introduce "smart loading zones" for commercial fleet operators to reduce traffic congestion, improve road safety, and manage limited curb space. ([Smart Cities Dive](#))

ARTIFICIAL INTELLIGENCE: Building on work in **Helsinki** and **Amsterdam**, a group of European cities has created a common system for registering the algorithms they're using for service delivery and decision making. ([Eurocities](#))

NETWORK NEWS

GREEN INFRASTRUCTURE: Join the Local Infrastructure Hub to learn how federal funding streams from the Bipartisan Infrastructure Law and the Inflation Reduction Act can be integrated or complement one another in different types of infrastructure projects, particularly green infrastructure projects. The webinar is on Jan. 31 at 2 p.m. ET. [Register here](#).

FINANCIAL EMPOWERMENT: The [Cities for Financial Empowerment Fund](#) is launching the next [FEC Academy](#), an initiative that will guide local government

partners through each step of planning to launch a financial counseling program. U.S. cities and counties with populations of 50,000 or more can [apply here](#) for the academy by March 3, and sign up for an [informational webinar](#) to be held Feb. 7 at 2 p.m. ET.

TRANSPORTATION RESILIENCE: Join the Local Infrastructure Hub to learn how to take advantage of \$1.4 billion in competitive grants anticipated through US DOT's Promoting Resilient Operations for Transformative, Efficient, and Cost-saving Transportation (PROTECT) program. Participants will hear from U.S. cities using a variety of innovative technologies and tactics to improve our understanding and mitigate climate-related transportation systems risks. The webinar is on Feb. 8 at 2 p.m. ET. [Register here](#).

GRANT OPPORTUNITY: The [Cities for Financial Empowerment Fund](#) invites U.S. cities and counties to apply for funding and technical assistance aimed at creating dedicated Offices of Financial Empowerment and training leaders to run them. [Apply here](#), and [register here](#) for an informational webinar on Jan. 30 at 2 p.m. ET to learn more.

GRANT OPPORTUNITY: Mayors of U.S. cities with 30,000 or more residents are invited to apply for the [Bloomberg Philanthropies 2022 Public Art Challenge](#). Up to 10 winners will be chosen to receive up to \$1 million to create temporary public art projects that address important civic issues.

GRANT OPPORTUNITY: Applications are **due Feb. 3** for the [Bloomberg Initiative for Cycling Infrastructure \(BICI\)](#). It's a competitive grant program seeking to foster catalytic change in city cycling infrastructure around the world, with grants of up to \$1 million available for global cities. [Learn more and apply here](#).

JOB OPPORTUNITIES: The Bloomberg Center for Cities at Harvard University is hiring for the following roles:

- [Senior Executive Associate](#)
- [Communications Specialist](#)
- [Digital Communications Specialist](#)

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: Cass Sunstein: Remove "sludge" from city hall
Date: Friday, July 21, 2023 10:07:34 AM

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Cass Sunstein on removing 'sludge' from city hall's gears

City innovators are familiar with "nudge," the idea Cass Sunstein and Richard Thaler popularized in 2008 that government can use insights from behavioral science to encourage people to make better choices. Now, Sunstein wants public-sector leaders to take on something else: "sludge." That's the term he uses to describe the many hurdles governments put in the way of people accessing the services they need. Reducing sludge in the system, he argues, saves people time, spurs economic growth, and restores human dignity. Bloomberg Cities spoke with Sunstein about what city leaders need to know to combat sludge at the local level.

[Read more](#)



Seventh class of mayors begins leadership training program

This week, 40 mayors from nine countries and six continents kicked off their participation in the Bloomberg Harvard City Leadership Initiative. Established by Bloomberg Philanthropies, Harvard Kennedy School, and Harvard Business School as a first-of-its-kind program to help close the gap in executive development for the public sector, the Bloomberg Harvard City Leadership Initiative equips mayors and senior city leaders with the tools and expertise to expand their problem-solving capacity, strengthen their city halls, and improve outcomes for residents. Since the program's 2017 launch, 275 mayors and more than 470 senior city leaders have participated in the training.

- Read the announcement [here](#).
- Read in *Time*: [Mike Bloomberg's Organization is Guiding Hundreds of Mayors](#)

WHAT WE'RE READING

HOUSING: **Boston** is tackling the impact of remote work on its downtown and a shortage of affordable housing by offering generous tax breaks to companies that convert office spaces into residential units. ([Bloomberg CityLab](#))

INNOVATION: A new initiative in **Seattle** demonstrates the power of simplifying the application process for city benefit and discount programs. Changes slash the time it takes to apply by up to 80 percent, easing the path for eligible residents to access thousands of dollars in aid. ([The Seattle Medium](#))

CLIMATE: The city of **Paris** is setting an example on how to address rising temperatures by implementing innovative measures such as green rooftop terraces, lighter pavements, and more street trees. (Yale Environment 360) ([Yale Environment 360](#))

ROAD SAFETY: In **Jacksonville**, Fla., one of the most dangerous cities in the U.S. to walk in, Mayor Donna Degan proposes to nearly double spending on road, sidewalk, and crosswalk improvements for pedestrians. ([First Coast News](#))

NETWORK NEWS

RECONNECTING COMMUNITIES: Join the Local Infrastructure Hub for a session on the best strategies for reconnecting communities that are cut off from opportunity and burdened by past transportation infrastructure decisions. The webinar will feature federal transportation policy experts, mayors who've successfully secured funding for this opportunity in the FY22 grant cycle, and leaders in the field. The session is on July 25 at 2 p.m. ET. [Register here](#).

JOB OPPORTUNITY: The city and county of **Honolulu** is hiring a [chief data officer](#).

JOB OPPORTUNITIES: The city of **Syracuse**, N.Y., Office of Analytics, Performance, and Innovation is hiring for the following roles:

- [Director of Digital Services](#)
- [Director of Analytics and Data Management](#)

JOB OPPORTUNITIES: The Bloomberg Center for Government Excellence at Johns Hopkins University (GovEx) is hiring for the following roles:

- [Senior Advisor, Economic Mobility](#)
- [Creative and Design Specialist](#)

JOB OPPORTUNITIES: The Bloomberg Center for Cities at Harvard University is hiring for the following roles:

- [Assistant Director of Operations, The People Lab](#)
- [Faculty and Research Assistant, Data-Smart City Solutions](#)

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [Research Data Analyst](#)
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From: Gonzalez, Raul
To: Sonchavatt, Tieng; Yvonne Vu; droberts@stoughton-ma.gov; sutton@stoughton-ma.gov; bsabee@comcast.net; trapper@stoughton-ma.gov; fbruttini@stoughton-ma.gov; king@stoughton-ma.gov; reggie@stoughton-ma.gov; stutrica@stoughton-ma.gov; cmcchee@stoughton.ochi.org; jerricks@natickma.gov; morganer@natickma.gov; chang@bedfordma.gov; akil_mondesi@bedfordma.gov; hhsdepartmentcalendar@bedfordma.gov; sstanton@bedfordma.gov; ctioctsky@bedfordma.gov; hporter@bedfordma.gov; chris@staus@bedfordma.gov; gonzaalez@bedfordma.gov; natickframinghamma.gov; jhormann@framinghamma.gov; jaron@framinghamma.gov; SAR@framinghamma.gov; csistsky@framinghamma.gov; kea@framinghamma.gov; kolear@framinghamma.gov; sarkis@framinghamma.gov; anaf@framinghamma.gov; druse@lynnma.gov; davis@lynnma.gov; daniel@lynnma.gov; jared@lynnma.gov; jalmonte@lynnma.gov; gussett@lynnma.gov; faustina.cuevas@gmail.com; tubulep@lynnschools.org; jesslock@lynnma.gov; fucuevas@lynnma.gov; mchamsarian@lynnma.gov; aclaussen@lynnma.gov; ryanmeter@lynnma.gov; dockerman@natickma.gov; mlentini@natickma.gov; csugerman@natickma.gov; pope.fnc@m@natickma.gov; kpartanen@natickma.gov; lmcnelly@natickma.gov; dmckenzie@natickma.gov; jmarcette@natickma.gov; watters@natickma.gov; salemoff@natickma.gov; natickgram@gmail.com; skang.pb@natickma.gov; rossi@natickpolice.com; jiducia.fixon@natickma.gov; carson@revere.org; kbuesch@revere.org; mlinedahl@revere.org; corra@revere.org; vlahos@revere.org; tresh@revere.org; jarell@revere.org; phil@revere.org; kbuesch@revere.org; jkrah@revere.org; mmondestin@revere.org; drana@revere.org; abou-foude@revere.org; buck@revere.org; garcia@revere.org; spental@revere.org; kbarton@revere.org; Faust, Ben; Dassen, Marc; marija.bingulac@bos.frb.org; keenen@revere.org; anna.steiger@bos.frb.org; kshaban@raceforward.org; jedwards@framinghamma.gov; Partidge, Jessie; Danielle Osterman; tkawerawski@revere.org; trainor@revere.org; cinze@revere.org; tony@t101@outlook.com; Jon.Thibault@lynnma.gov; ywong@lynnma.gov; cmcchee@stoughton-ma.gov; mtsdell@stoughton-ma.gov; sawey@stoughton-ma.gov; twing@stoughton-ma.gov; bholmes@stoughton-ma.gov; bholmes@stoughton-ma.gov; chabok@gmail.com; L.ford@stoughtonschools.org; micatrol@stoughton-ma.gov; mred@stoughton-ma.gov; phaler@roch.org; tere@revere@gmail.com; bexera@stoughton-ma.gov; Faulkner, Patricia; Christa Kofeler@umb.edu; boopa.malone@gmail.com; Gordon, Goodwin; jordan@naacollective.com; Allen, Desirée; howard@vcs@gmail.com; charpe@falm.com; shane175@aol.com; maggie@my.gust@gmail.com; jennifer_ichuk@bedfordps.org; koierre-louis@townofsharon.org; Hattie Kerwin Derrick; meekins@town.northborough.ma.us; shazamajid@yahoo.com; cnsesley@town.westborough.ma.us; albert.alex@andoverma.us; dcapers@somervillema.gov; hah@framinghamma.gov; kmccarthy@natickma.gov; gonzaalez@springfieldcityhall.com; mkean@townhall.westwood.ma.us; tmarzilli@town.arlington.ma.us; sbuttopp@yahoo.com; antonia.thompson@massmail.state.ma.us; smurray@townhall.westwood.ma.us; king@framinghamma.gov; kishich@newburyport.org; bhy@edu.educ@bedford-ma.gov; efrandes@somervillema.gov; rangan@oxford-ma.gov; mobashan@cityofpittsfield.org; cpeers@chelsea.ma.gov; khalayack@gmail.com; aphillips@cambridge.ma.gov; coleman@townhall.westwood.ma.us; jramon@danversma.gov; lwong@southdalema.gov; cdlr@town.winnepo.ma.us; salmonte@cumethen.ma.us; donna.a.jang@gmail.com; blanchelle@cityofmalden.org; Torres-Cullane, Emily C.; ballen@cambridge.ma.gov; dweller@provincetown-ma.gov; young@bamherma.gov; moystori@bamherma.gov; schatterjee@boltonest.org; adfetter@cambridge.ma.gov; guthy@natickma.gov; kane@cambridge.ma.gov; fulton@townhall.westwood.ma.us; Bunnell, Nabe; jenna.berber@andoverma.us; de.arlington@gmail.com; valdes@somervillema.gov; Thompson, Arizona (NOR); Zelada, Sara; Heather Gutierrez; Charles J. Sisk; Abdur Rahman@bos.frb.org; Crowley, Lisa; Stackel, Jill K.; Howard, Angela; Troy Smith; sanwar@cambridge.ma.gov; townmanager@bedfordma.gov; drcorn@cambridge.ma.gov; krees@revere.org; Brown, Angela; Lorena Escobedo; yfahani@beverlyma.gov; Cheryl McCormick; Jonlin, Camille; Bliss, Abigail; Kaur, Gurdeep; Tarik Maddy; christian@raceforward.org; prince.corbett@co.ramsey.mn.us; Joseph, Pierre; albertw@es@gmail.com

Cc:
Subject: Celebrating REMAP - Thank you!
Date: Wednesday, July 19, 2023 4:44:32 PM
Attachments: [image001.png](#)

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Dear all,

I wanted to extend my heartfelt gratitude to each and every one of you for joining us at the REMAP celebration held yesterday, July 18, 2023. It was a joyous occasion, and your presence made it all the more meaningful.

We were honored to have Prince Corbett, the Racial & Health Equity Administrator with Ramsey County, Minnesota, as our guest speaker. Prince shared his inspirational story and valuable insights from his experiences implementing organizational changes. Alongside Prince, we had the privilege of hearing from Faustina Cuevas, the Diversity, Equity & Inclusion Officer for the City of Lynn, and Jillian Harvey, the Director of Diversity, Equity & Inclusion for the Town of Arlington. Their contributions enriched the discussions and provided us with diverse perspectives on advancing racial equity.

I want to express my sincere appreciation to all of you for your active participation in shaping the agenda and contributing to the peer exchange sessions. Your input, ideas, and aspirations have greatly enhanced our collective planning for the future. Your commitment to advancing racial equity is truly commendable!

During the event, we also presented certificates of participation to our REMAP pilot communities. It was a moment of recognition for the significant progress each municipality has made on their journey towards equity.

I would also like to extend a special thank you to the Federal Reserve Bank of Boston and the GARE coaches for their valuable support and guidance throughout the REMAP program. Your dedication and expertise have been instrumental in the success of this initiative.

I hope you found the live resource tables informative and engaging, providing you with valuable connections and opportunities to explore support beyond the formal REMAP pilot. You can connect with us through here:

- GARE Membership – Janine Christiano (jchristiano@raceforward.org) <https://www.racial-equityalliance.org/members/join/>
- Massachusetts Wealth Study/Federal Reserve Bank of Boston – Marija Bingulac (Marija.Bingulac@bos.frb.org) <https://www.bostonfed.org/community-development.aspx>
- DEI Coalition – Jill Harvey (madedcoalition@gmail.com) <https://app.civicroundtable.com/community/1671477278788x743768978082496500?tab=Feed>
- MAPC Technical Assistance Program – Raul Gonzalez (gonzaalez@mapc.org) <https://www.mapc.org/about-mapc/funding-opportunities/>

The progress we have made is truly remarkable, but we must also acknowledge that there is still more work to be done. As mentioned during the REMAP celebration, we are eager to continue our journey towards advancing racial equity. In the coming weeks, we will be reaching out to you with more information about the next iteration of our efforts. Please keep an eye out for these communications and stay tuned for further details!

Once again, thank you for your presence and contributions at the REMAP celebration. Your commitment to advancing racial equity is inspiring, and I have no doubt that your efforts will continue to make a lasting impact in your communities. If you have any further questions, please don't hesitate to reach out to any of us.

Wishing you continued success in your ongoing journey towards racial equity.

Raul





Raúl González
 Senior Planner
 rgonzalez@mapc.org | 617-933-0763
 Preferred pronouns: he, him, his

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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: Cities dare more civil servants to be innovators
Date: Thursday, November 21, 2024 2:33:02 PM

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These cities are daring every civil servant to be an innovator

Cities everywhere have already proven that when they invest in innovation, they deliver game-changing solutions that improve residents' lives and strengthen their communities. Now, as they look to deepen and fortify these efforts so they can take on ever more complex challenges, a critical next step will be to provide opportunities for more and more city employees to contribute their ideas, energy, and talent to the innovation process.

This leap—from innovation labs and teams at the margins of the public sector to citywide approaches that are open to virtually everyone in local government—remains a work in progress in most cities. Yet there are some efforts—to collect ideas from everyone in city hall, to spread innovation skills across every agency, and to create playbooks that can be used for virtually any challenge—that are already producing insights that can inform and inspire local leaders looking to take that next step.

[Read more](#)



Apply now to the Bloomberg Philanthropies Mayors Challenge

Michael R. Bloomberg has announced Bloomberg Philanthropies' largest-ever Mayors Challenge, a competition to spur government innovation that improves lives in cities around the world. The sixth Challenge calls on mayors to work with residents and entrepreneurs to radically reimagine their most essential municipal services, from public transportation to waste management to housing to emergency response and more.

Cities from anywhere in the world with 100,000 residents or more can apply [here](#) through Dec. 20, 2024. Fifty finalists, to be unveiled in March 2025,

will receive \$50,000 and participate in an Ideas Camp to hone, model, and test their concepts. In October 2025, the 25 cities with the most inventive ideas will each be awarded \$1 million and operational assistance to put their ideas into action.

[Learn more](#)

WHAT WE'RE READING

INNOVATION: Gov. Wes Moore of Maryland appoints Francesca Ioffreda as the state's chief innovation officer. With support from Bloomberg Philanthropies, Ioffreda's seven-member team will lean on practices such as data analysis and rapid prototyping to roll out new public-sector programs that deliver for residents. ([StateScoop](#))

TRANSIT: Mayor Manuel de Araújo of **Quelimane**, Mozambique, explains how he's challenged the conventional wisdom to improve safety for cyclists in his city, thanks in part to his city's partnership with the Bloomberg Initiative for Cycling Infrastructure. ([Streetsblog](#))

HOUSING: A breakout session at Bloomberg CityLab 2024 in **Mexico City** spotlighted housing affordability strategies that are showing signs of success in cities across the world. ([Bloomberg Associates](#))

CLIMATE: Congestion pricing regains traction in **New York City** as a way to reduce traffic and pollution and fund local infrastructure, setting the largest city in the United States up to follow in the footsteps of local governments from **Singapore** to **London**. ([New York Times](#))

NETWORK NEWS

REPLICATING SOLUTIONS: Bloomberg Philanthropies recently announced the initial set of municipal programs and policies to enter the Bloomberg Cities Idea Exchange, which helps spread proven and promising solutions from one city to others around the world. City leaders everywhere are [invited to register](#) now for the Idea Exchange and complete an interest form indicating which solutions are of most interest to them. Once they do so, they will be invited to an accompanying webinar.

Upcoming one-hour webinars are below—with more to come in the weeks ahead on additional solutions that may be of interest to your city.

1. [Street homelessness](#): Converting shipping containers into shelter. **Intro**

webinar on Nov. 22 at 12pm ET

2. [Traffic fatalities](#): Passing sensible speed limits. **Intro webinar on Nov. 26 at 9am ET**
3. [Greenhouse gas emissions](#): Retrofitting public buildings. **Intro webinar on Dec. 3 at 11am ET**

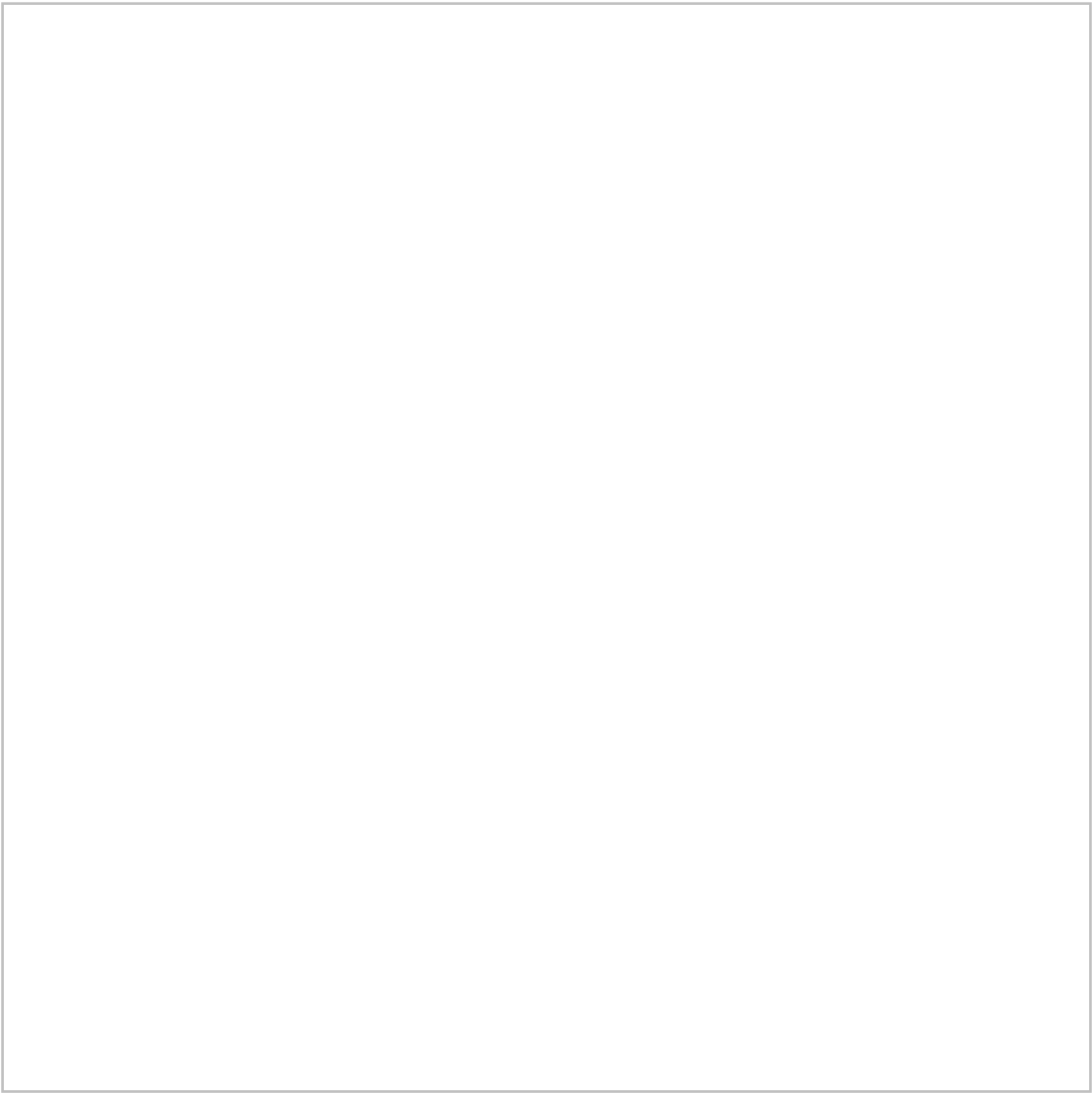
Interested cities can [register here](#) to join the Idea Exchange now and take part in these sessions.

PUBLIC INNOVATORS NETWORK: Join the Public Innovators Network (formerly the Bloomberg Cities Network) for access to a trusted peer network, exclusive events and experiences, resources and specialized content, and your city's own innovation spotlight. Open to local government leaders and staff who are committed to using innovation, data, collaboration, and resident engagement, the Network is the premier place to learn from one another and access cutting-edge resources and support from Bloomberg Philanthropies. Apply to join [here](#).

JOB OPPORTUNITY: The Bloomberg Center for Cities at Harvard University is [hiring](#) a Program Coordinator, City Support, for the Bloomberg Harvard City Leadership Initiative.

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [i-team Civic Designer, Charlotte, NC](#)
 - [i-team Civic Designer, Dayton, OH](#)
 - [i-team Civic Designer, Kansas City, MO](#)
 - [i-team Civic Designer, Lansing, MI](#)
 - [i-team Civic Designer, Philadelphia, PA](#)
 - [i-team Data Analytics Manager, Atlanta, GA](#)
 - [i-team Data Analytics Manager, Raleigh, NC](#)
-



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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: Cities dig into AI
Date: Wednesday, November 8, 2023 12:00:56 PM

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Cities are ramping up to make the most of generative AI

Generative artificial intelligence promises to transform the way we work, and city leaders are taking note. According to a recent survey by Bloomberg Philanthropies in partnership with the Centre for Public Impact, the vast majority of mayors (96 percent) are interested in how they can use generative AI tools like ChatGPT to improve local government. Yet only a small fraction of cities (2 percent) are actively deploying the technology, citing a number of issues—including important ethics and privacy considerations—that are getting in the way of broader implementation.

It was with the aim of getting ahead of these obstacles that close to 100 mayors came together last month for the 2023 Mayors Innovation Studio (MIS), which was part of Bloomberg CityLab. This year's MIS was designed to provide mayors hands-on experience with generative AI and the opportunity to work with leading experts to chart a course for how to most effectively and responsibly leverage this technology in cities. Here are some of the strategies

they discussed.

Read more

WHAT WE'RE READING

STREET SAFETY: Narrower traffic lanes in cities could help lower the risk of traffic-related collisions, according to a new report from the Johns Hopkins Bloomberg School of Public Health's Bloomberg American Health Initiative. Researchers analyzed lane widths in seven U.S. cities—**Dallas, New York City, Philadelphia, Salt Lake City, Miami, Denver, and Washington, D.C.**—and found that reducing lane width to nine feet (from the long-favored 11 and 12 feet) can help reduce traffic-related collisions and create more space for other safety and livability features, such as bike lanes and wider sidewalks. ([JHU Bloomberg School of Public Health](#))

CLIMATE CHANGE: As cities plan effective strategies to combat climate change, **Phoenix** and **Bellevue**, Wash., are among many cities demonstrating how to leverage data in doing so. Using data-driven strategies honed through Bloomberg Philanthropies' What Works Cities initiative, Phoenix is focusing on enhancing urban forestry and shade, while Bellevue is working to drastically reduce community-wide greenhouse gas emissions. ([Forbes](#))

HEALTHY COMMUNITIES: A new, inclusive public-health campaign in **New York City** aims to boost the average life expectancy of residents to at least 83 years old by enhancing mental health services, addressing opioid misuse, and promoting better dietary habits. ([Washington Post](#))

INFRASTRUCTURE: Built for a comparatively inexpensive \$139 million per mile, **Montreal's** recently opened 42-mile rapid transit project offers a cost-effective blueprint for other cities building mass-transit systems. ([Bloomberg CityLab](#))

ARTIFICIAL INTELLIGENCE: **Seattle** introduces a policy for using generative AI tools, promoting privacy, fairness, and accountability, and creating guidelines that mandate human review while using the technology. ([Geekwire](#))

NETWORK NEWS

APPLY FOR LOVE YOUR BLOCK: Cities looking to tackle the negative impacts of vacant, abandoned, and deteriorating properties can apply now for

\$100,000 [Love Your Block](#) grants. The Love Your Block program, which was established and is supported by Bloomberg Philanthropies and presented by the Bloomberg Center for Public Innovation, is an impact grant program that supports volunteer-fueled projects to address local public problems. The program focuses on helping cities partner with community groups and activate resident volunteers to repair, remediate, and address blight in their neighborhoods. Learn more about the grant opportunity by registering for an [informational webinar](#) and apply [here](#) by December 4.

SUSTAINABLE TRANSPORT: The Local Infrastructure Hub will host a webinar session celebrating the two-year anniversary of the Bipartisan Infrastructure Law by hearing success stories and guidance from federal experts and city leaders. The session is on Nov. 14 at 2 p.m. ET. [Register here](#).

PROCUREMENT: The Procurement Excellence Network (PEN) will celebrate its one-year anniversary with a webinar on November 15 at 2 p.m. ET. The event will feature discussions of key insights from the year as well as a look at the future of the network. [Register here](#).

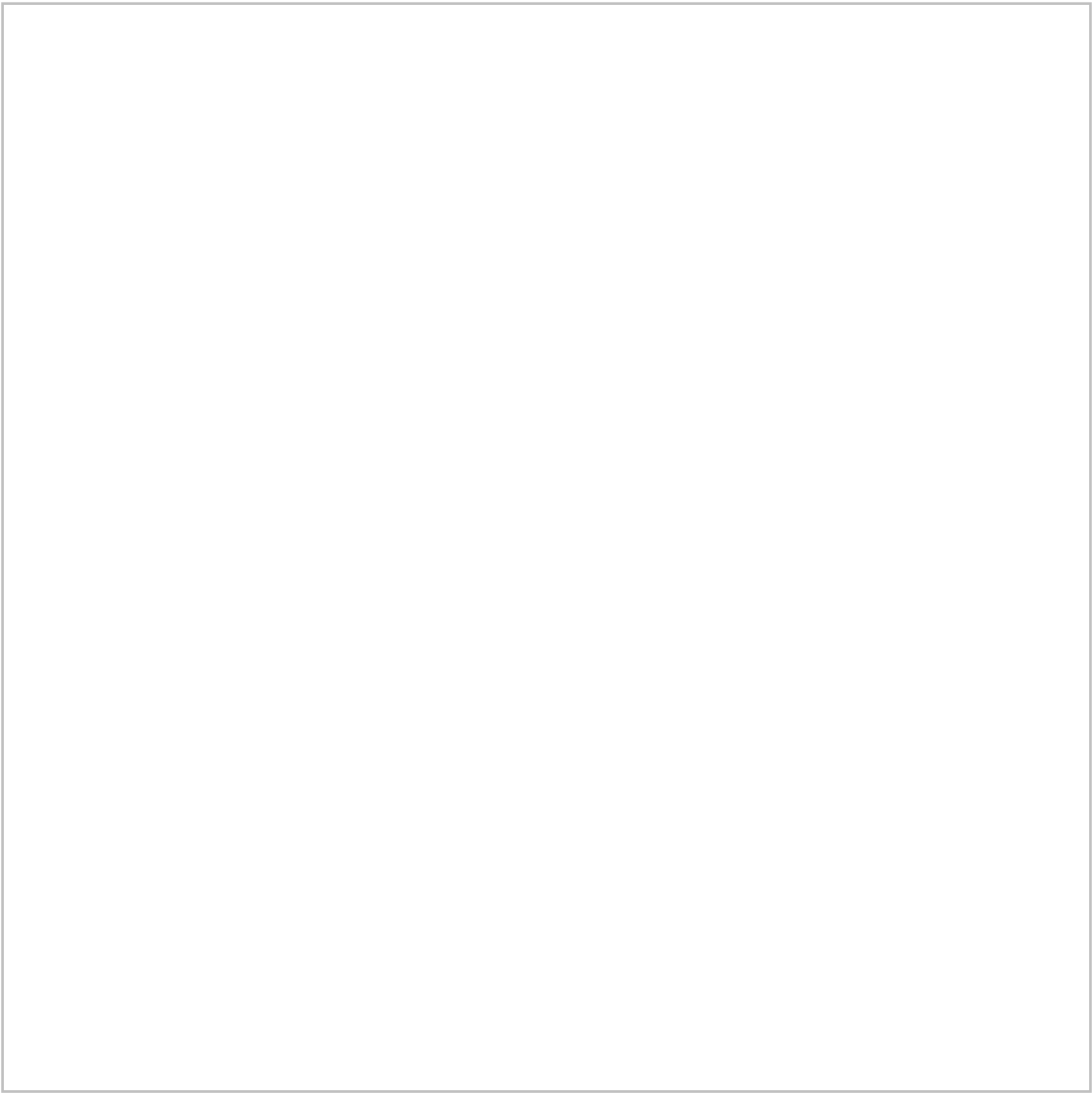
JOB OPPORTUNITY: The city of **Allentown**, Pa., is hiring a [Director of Human Resources](#).

JOB OPPORTUNITIES: The city of **South Bend**, Ind., is hiring for [several roles](#) in its Department of Innovation & Technology. Current postings include:

- [Chief Digital Officer](#)
- [Manager, Customer Success](#)
- [Manager of Enterprise Software](#)

JOB OPPORTUNITY: The Bloomberg Center for Government Excellence at Johns Hopkins University (GovEx) is seeking to hire a [Senior Advisor](#).

JOB OPPORTUNITY: The Bloomberg Center for Cities at Harvard University is hiring for the role of [Assistant Director, Administration and Finance](#).



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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: Cities get creative with experimentation
Date: Friday, June 13, 2025 2:30:53 PM

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Cities find new ways to de-risk experimentation



Experimentation has long played a key role in city innovation, helping leaders better understand residents' needs and assess whether new solutions can effectively meet them. But testing new ideas in government is not always easy. Concerns about liability, public expectations, and limited resources can make it difficult to try something new, even when the need is clear.

As cities manage growing demands and tighter budgets, some are finding new ways to reduce the risks associated with experimentation. The goal is to make it more practical, more affordable, and more likely to lead to action.

[Read more](#)

What We're Reading —

ARTIFICIAL INTELLIGENCE: Local leaders in **San Francisco** tap AI to identify redundancies in the municipal code so civil servants can prioritize service delivery over producing unnecessary reports. ([Politico](#))

TRANSIT: A new analysis of 15 transit systems across the world finds that ridership has bounced back more strongly in European and Asian cities since the pandemic, in part because of greater service frequency but also because of fare support for residents. ([Bloomberg CityLab](#))

EFFICIENCY AND EFFECTIVENESS: Geoff Mulgan, a professor at University College London, lays out his thinking on how to cut waste and reorganize government—and, in doing so, improve public trust. ([Demos](#))

HOMELESSNESS: **Denver** records a 45 percent drop in the number of people living unsheltered on city streets since 2023. Touting "the largest two-year reduction in street homelessness in U.S. history," Mayor Mike Johnston recounts efforts that began with his declaring a state of emergency around the issue on his first day in office and have since helped place 5,500 people in permanent housing. ([KDVR](#))

Network News —

RETHINKING THE STATE: Dynamic capabilities—the ability of local governments to adapt, reconfigure, and drive transformation from within—have never been more critical. In this session, part of the Rethinking the State forum at University College London's Institute for Innovation and Public Purpose (IIPP), thought leaders from across the field of public innovation will discuss how cities are using dynamic capabilities to deliver long-term impact.

Chaired by Professor Dan Hill of the Melbourne School of Design, the discussion will feature James Anderson, who leads the Government Innovation program at Bloomberg Philanthropies, IIPP Founding Director and UCL Professor Mariana Mazzucato, and Bridgette Morris, manager of innovation and customer insights at the city of Cape Town.

The session takes place Wednesday, June 18, at 10:30am ET (3:30pm BST) at the UCL Institute for Innovation and Public Purpose in London, and will also be live-streamed. Register [here](#).

THE FUTURE OF WORK: Join Harvard Business School Professor and author of *The World Is Your Office* Prithwiraj (Raj) Choudhury for a timely conversation on how geographic flexibility is reshaping where and how talent thrives in cities. The talk is on Wednesday, June 18, at 12pm ET. Register [here](#).

JOB OPPORTUNITY: The Bloomberg Center for Cities is helping recruit a research associate for the ReBuild Initiative at the Harvard University Graduate School of Design. The initiative aims to develop a new approach to urban planning and design. Apply [here](#).

JOB OPPORTUNITY: Partners for Public Good, a nonprofit dedicated to helping state and local governments harness core operational functions such as procurement to drive public impact, is seeking a senior technologist. Learn more [here](#).

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [i-team Civic Designer, Rochester, N.Y.](#)
- [i-team Data Analytics Manager, Columbus, Ohio](#)
- [i-team Data Analytics Manager, Hampton, Va.](#)
- [i-team Data Analytics Manager, Lansing, Mich.](#)
- [i-team Data Analytics Manager, Pittsburgh, Pa.](#)
- [i-team Data Analytics Manager, St. Louis, Mo.](#)
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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: City fellows pay quick dividends
Date: Thursday, November 16, 2023 10:01:20 AM

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How these grad students helped cities act on mayoral priorities

Cities around the world have great ambitions when it comes to addressing their biggest challenges. However, they don't always have the resources they need to drive rapid progress on these goals. This past summer, 16 cities had a unique opportunity to bridge that gap when, as part of the Bloomberg Harvard City Leadership Initiative, a Harvard summer fellow was assigned to their city hall to help accelerate action on a mayoral priority.

In just 10 weeks, each of these graduate students made significant headway, not the least of which was demonstrating what a difference fresh eyes and dedicated capacity can make when aimed at a city's most important challenges. Here's how three of these Harvard summer fellows, who focused on equity in different ways, made an impact—and what their experience can teach all city leaders.



Read more

WHAT WE'RE READING

TRUST IN GOVERNMENT: City leaders in **Barranquilla**, Colombia, used innovative methods of trust-building to establish a sprawling system of public parks, resulting in 93 percent of residents living within an eight-minute walk of green space. ([Bloomberg Center for Public Innovation](#))

MASS TRANSIT: New research suggests that cities with innovative approaches to transit pricing—and specifically monthly fare caps that make transit use free after a certain number of trips—also experience boosts in ridership, which could help fill depleted coffers. ([Governing](#))

URBAN PLANNING: Supercharging a growing national trend, **Austin**, Texas, removed parking requirements for new developments, becoming the largest city in the United States to do so. This move is designed to both combat climate change and promote the construction of more affordable housing. ([Texas Tribune](#))

STREET SAFETY: After a dramatic rise in accidents where pedestrians were injured or killed, a growing number of cities are proposing bans on right turns at red lights. **Washington, D.C.**, approved a ban last year, and **San Francisco** is now considering a similar move. ([Associated Press](#))

NETWORK NEWS

APPLY FOR LOVE YOUR BLOCK: Cities looking to tackle the negative impacts of vacant, abandoned, and deteriorating properties can apply now for \$100,000 [Love Your Block](#) grants. The Love Your Block program, which was established and is supported by Bloomberg Philanthropies and presented by the Bloomberg Center for Public Innovation, is an impact grant program that supports volunteer-fueled projects to address local public problems. The program focuses on helping cities partner with community groups and activate resident volunteers to repair, remediate, and address blight in their neighborhoods. Learn more about the grant opportunity by registering for an [informational webinar](#) and apply [here](#) by Dec. 4.

ARTIFICIAL INTELLIGENCE: Join City AI Connect, a global learning community and digital platform established by Bloomberg Philanthropies for cities to trial and advance the usage of generative artificial intelligence to improve public services. Sign up [here](#).

APPLY FOR THE CITYSTART INITIATIVE: The Cities for Financial

Empowerment fund, supported by Bloomberg Philanthropies, is accepting applications for its CityStart initiative, which offers local governments a structured approach to identify financial empowerment goals, convene stakeholders, develop actionable strategies, and craft a blueprint. Learn more about the grant opportunity by registering for an [informational webinar](#) and apply [here](#) by Dec. 20.

JOB OPPORTUNITIES: The city of **South Bend**, Ind., is hiring for [several roles](#) in its Department of Innovation & Technology. Current postings include:

- [Chief Digital Officer](#)
- [Manager, Customer Success](#)
- [Manager of Enterprise Software](#)

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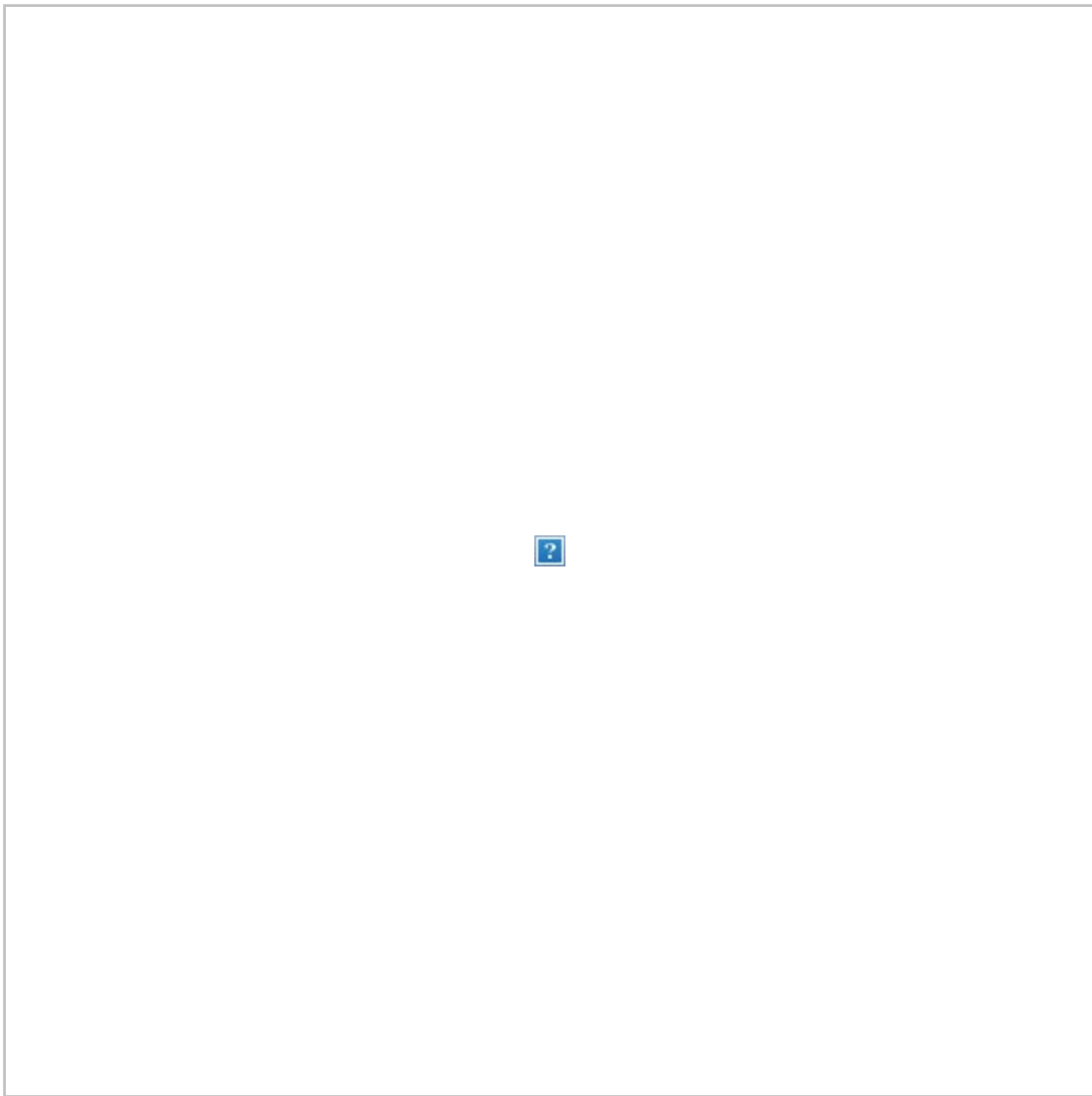
From: [Bloomberg Government Innovation](#)
To: [Samuel Nighman](#)
Subject: City-built 'factory' of innovation
Date: Wednesday, August 27, 2025 2:02:05 PM

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**The innovation 'factory' helping a
small city punch above its weight**



Mayor Claudio Castro (background right) created La Fábrica to bring new resources and expertise into local-government problem solving. Photo courtesy La Fábrica de Renca

When Claudio Castro was elected mayor of **Renca**, Chile, he knew his team would need additional resources to take on the small city's biggest challenges. So he decided to start something new called La Fábrica, or the Factory. At its core, it's an external team dedicated to securing and deploying private capital in service of mayoral priorities. But it's not just the money; La Fábrica has emerged as a gateway to universities, philanthropies, and other partners who can help permanently change how the city solves problems.

Here are some of the key lessons coming out of this work about creating a new vehicle to quickly mobilize resources, connecting city agencies with new opportunities, and providing a physical space where residents can seek new skills and services.

READ THE STORY

One More Thought

"I would say that La Fábrica has changed the culture of the whole municipality."

— [Mayor Claudio Castro of Renca, Chile](#)

In Case You Missed It

PUBLIC SAFETY: **Baltimore** Mayor Brandon Scott breaks down strategies that helped his city reach historically low crime rates, including an effort featuring outreach from Scott to potential victims and perpetrators of gun violence, as well as comprehensive support delivered with local partners. ([NPR](#))

ARTIFICIAL INTELLIGENCE: As part of Prime Minister Keir Starmer's "AI exemplars" program, the United Kingdom announces a portfolio approach at identifying potent use cases for the technology, from helping doctors discharge patients more quickly to speeding up planning decisions. ([Government Transformation Magazine](#))

IDEA SHARING: A food program in **Milan** that uses the procurement process to support local farmers and reduce waste in partnership with residents sparks replication interest across the continent, including in **Glasgow** and Greater **Manchester**. ([Eurocities](#))

DIGITAL TRANSFORMATION: Julia Harrison of Public Digital offers a fresh perspective on how leaders can create the right conditions for their teams to develop efficient and effective digital services. ([Public Digital](#))

Opportunities

RESEARCHING THE FIELD: Students interested in conducting fresh research on the cutting edge of government innovation are invited to pursue Bloomberg Philanthropies Ph.D. Studentships at LSE Cities. Research will be informed by concerns of the contemporary European city and explore future challenges facing those cities. Learn more [here](#).

FUTURE OF CITIES: Join the Bloomberg Center for Cities at Harvard University for a panel discussion on how urban areas can prepare for

climate-related migration and environmental mobility by building resilient communities and designing more adaptive systems for all residents. The event will be livestreamed on Friday, Sept. 12, at 12pm ET. Sign up [here](#).

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JOB OPPORTUNITIES: The People Lab at the Bloomberg Center for Cities is hiring for the following roles:

- [Research Associate Fellow](#)
- [Senior Project Manager](#)

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [i-team Civic Designer, Cincinnati, Ohio](#)
- [i-team Civic Designer, Rochester, N.Y.](#)
- [i-team Data Analytics Manager, Cincinnati, Ohio](#)
- [i-team Data Analytics Manager, Lansing, Mich.](#)
- [i-team Data Analytics Manager, Memphis, Tenn.](#)
- [i-team Data Analytics Manager, Philadelphia, Pa.](#)
- [i-team Data Analytics Manager, Pittsburgh, Pa.](#)
- [i-team Data Analytics Manager, St. Louis, Mo.](#)
- [i-team Director, Pittsburgh, Pa.](#)
- [i-team Project Manager, Montgomery, Ala.](#)

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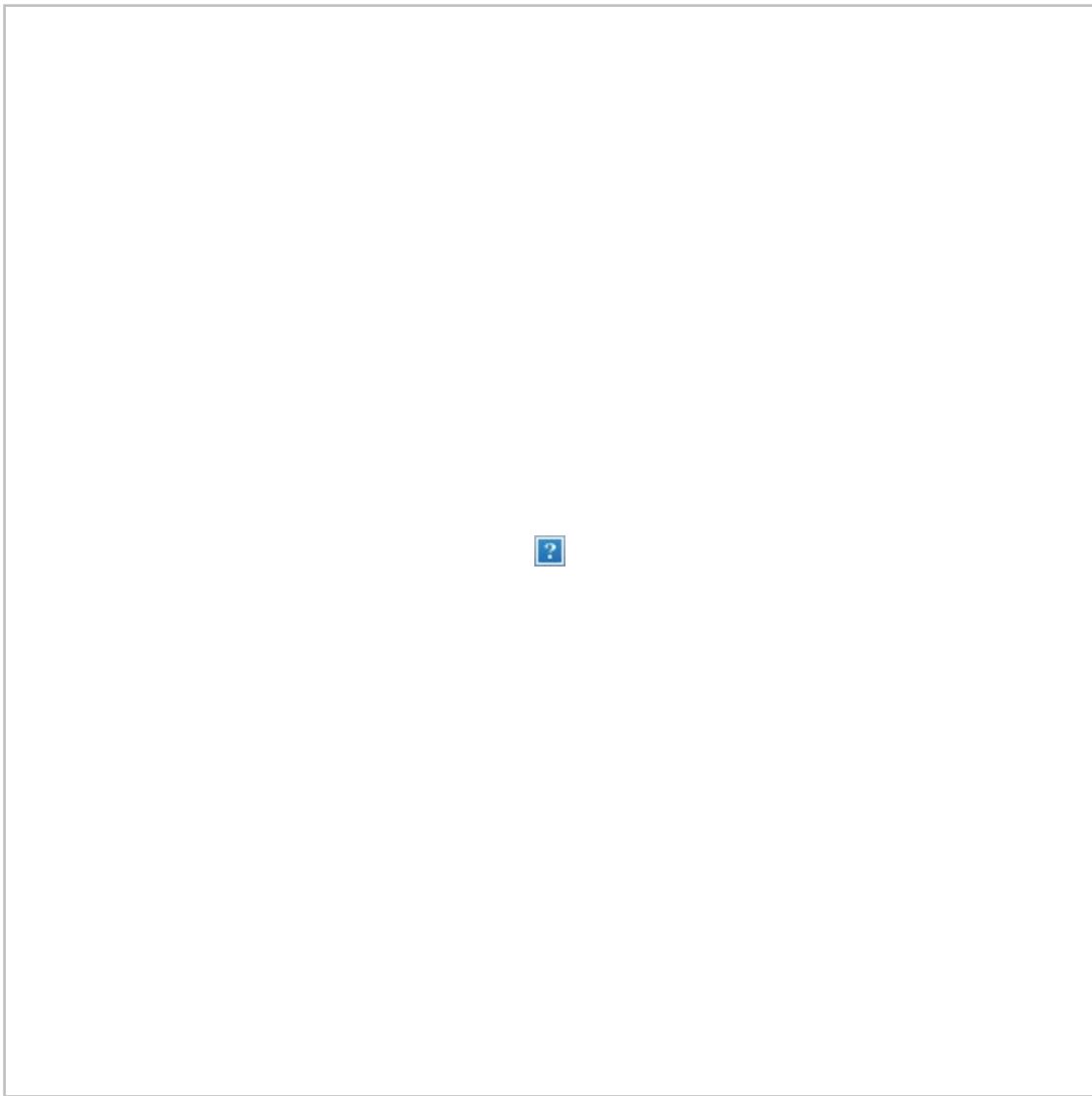
From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: City-built 'factory' of innovation
Date: Wednesday, August 27, 2025 2:02:25 PM

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**The innovation 'factory' helping a
small city punch above its weight**



Mayor Claudio Castro (background right) created La Fábrica to bring new resources and expertise into local-government problem solving. Photo courtesy La Fábrica de Renca

When Claudio Castro was elected mayor of **Renca**, Chile, he knew his team would need additional resources to take on the small city's biggest challenges. So he decided to start something new called La Fábrica, or the Factory. At its core, it's an external team dedicated to securing and deploying private capital in service of mayoral priorities. But it's not just the money; La Fábrica has emerged as a gateway to universities, philanthropies, and other partners who can help permanently change how the city solves problems.

Here are some of the key lessons coming out of this work about creating a new vehicle to quickly mobilize resources, connecting city agencies with new opportunities, and providing a physical space where residents can seek new skills and services.

READ THE STORY

One More Thought

"I would say that La Fábrica has changed the culture of the whole municipality."

— [Mayor Claudio Castro of Renca, Chile](#)

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PUBLIC SAFETY: **Baltimore** Mayor Brandon Scott breaks down strategies that helped his city reach historically low crime rates, including an effort featuring outreach from Scott to potential victims and perpetrators of gun violence, as well as comprehensive support delivered with local partners. ([NPR](#))

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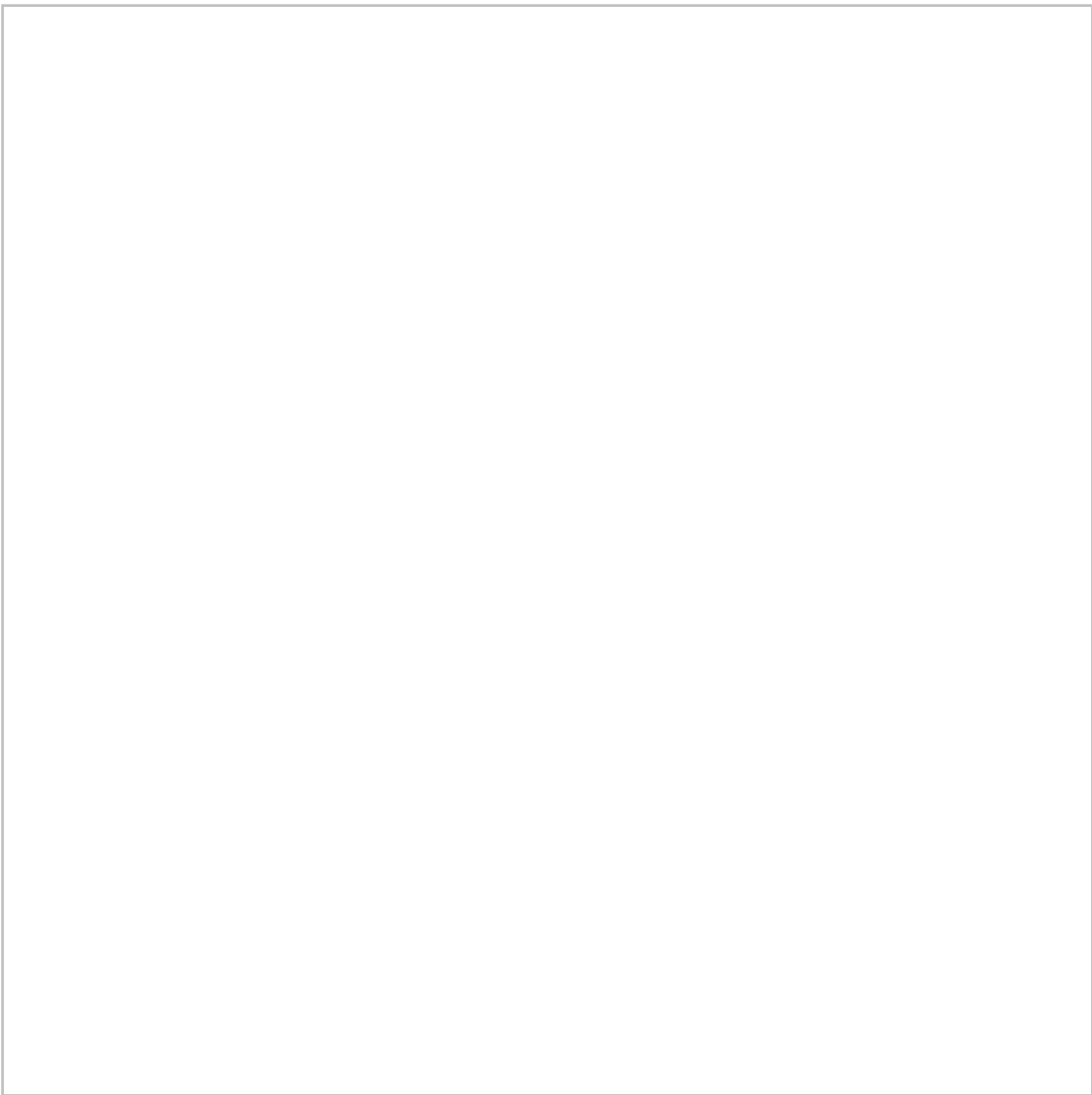
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To: [Mayor Ruthanne Fuller](#)
Subject: CityLab 2023: Tune in now
Date: Wednesday, October 18, 2023 8:30:21 AM

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CityLab 2023: City leaders converge on Washington, D.C.

Cities take center stage in **Washington, D.C.**, this morning, as Bloomberg Philanthropies, in partnership with the Aspen Institute, kicks off the 10th Bloomberg CityLab, the preeminent global cities summit. Throughout the week, city leaders and urban thinkers will work together to uncover, uplift, and dig into the biggest challenges and opportunities facing the world's cities—from climate change, to migration, to infrastructure, and beyond. Importantly, the event is not limited to those in D.C. **People anywhere can join the conversation via livestream—and find the full schedule of today's presentations—now at [Bloomberg Cities](#).**

[Read more](#)

CITYLAB RESOURCES

- Watch the CityLab livestream [here](#).
 - Follow @BloombergCities on [X](#), [Instagram](#), and [LinkedIn](#), and use the hashtag #CityLab2023.
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WHAT WE'RE READING

TRANSPORTATION: Cities from **Tampa**, Fla., to **Berkeley**, Calif., and **Washington, D.C.** launch initiatives to make e-bikes, which typically cost more than \$1,000, more accessible to low-income residents. ([Washington Post](#))

SAFE STREETS: **Philadelphia** has reduced road fatalities and serious injuries by 34 percent on dozens of streets that have been reconfigured with traffic-calming features, which include separated bike lanes and neighborhood slow zones. ([Philadelphia Inquirer](#))

INNOVATION: **Oklahoma City** and **Tulsa**, Okla., have learned three key lessons about implementing \$75 million in federal funding for tech innovation: Establish strong governance, recognize the broad role of diversity, and embrace data-driven experimentation for community development. ([SSIR](#))

URBAN RENEWAL: An effort in **Rochester**, N.Y., to reclaim its urban expressway pays off big time for the city and serves as an example for city leaders everywhere. ([Strong Towns](#))

NETWORK NEWS

REGISTER FOR THE LOCAL INFRASTRUCTURE HUB: Local officials working to access the historic levels of federal infrastructure funding that may be available for their communities have a resource center to help. The Local Infrastructure Hub is offering a new series of bootcamps that will provide cities, towns, and villages with fewer than 150,000 residents pro-bono technical assistance, robust coaching, and expert guidance to support them in developing competitive applications. The upcoming bootcamps are focused on six key grant opportunities, including:

- Rebuilding American Infrastructure with Sustainability and Equity (RAISE) grants
- Climate action grants
- Digital Equity Act grants
- Building Resilient Infrastructure and Communities (BRIC) grants

- Strengthening Mobility and Revolutionizing Transportation (SMART) grants
- Flood Mitigation Assistance (FMA) grants

Learn more about the pro-bono bootcamps and register [here](#).

SUSTAINABLE TRANSPORT: The Local Infrastructure Hub will host a webinar session where federal policy experts, mayors, and industry leaders will discuss funding for sustainable and equitable transport. The session is on Oct. 24 at 2 p.m. ET. [Register here](#).

JOB OPPORTUNITY: The Bloomberg Center for Government Excellence at Johns Hopkins University (GovEx) is seeking to hire a [Senior Advisor](#).

JOB OPPORTUNITY: The Bloomberg Center for Cities at Harvard University is hiring for then role of [Assistant Director of Operations, The People Lab](#).





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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: Citywide data strategies
Date: Thursday, September 14, 2023 3:30:06 PM

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Baltimore's Brandon Scott is one of a growing number of mayors integrating citywide data strategies in their city halls.

How citywide data strategies can connect the dots, drive results

Data is more central than ever to improving service delivery, managing performance, and identifying opportunities that better serve residents. That's why a growing number of cities are adding a new tool to their arsenal—the citywide data strategy—to provide teams with a holistic view of data efforts and then lay out a roadmap for scaling successful approaches. Bloomberg Cities spoke with experts in the field and leaders in pioneering cities to learn more about how these citywide data strategies can give cities a leg up.

[Read more](#)

WHAT WE'RE READING

LEADERSHIP: The mayors of **Kathmandu**, Nepal; **Monterrey**, Mexico; **Taipei**, Taiwan; and **uMngeni**, South Africa, are among those included in the 2023 Time100 Next list, which features emerging, transformational leaders making an impact throughout the world. Included from the U.S. is **Oklahoma City** Mayor David Holt, who is profiled by Michael Bloomberg, the 108th mayor of **New York City** and the founder of Bloomberg LP and Bloomberg Philanthropies. "Bloomberg Philanthropies, which works with mayors around the world, has been glad to support [Holt's] relentless drive for innovation," Bloomberg wrote. ([Time](#))

YOUTH POLICIES: As policies to improve the wellbeing of youth are on the rise, Bloomberg Philanthropies' James Anderson says there are also advances in youth participation in policymaking, "from the progressive era, which put expertise into of technocrats, to today, when public servants recognize there job is not to be experts but facilitators." ([Financial Times](#))

TRANSPORT: **Lagos**, Nigeria, home to 20 million residents and some of the world's worst traffic, opens its first metro-rail system, which is expected to carry 150,000 passengers daily and significantly reduce travel times. ([Bloomberg CityLab](#))

CLIMATE CHANGE: A recent study of more than 320 low-emission zones in European cities shows a decrease in the prevalence of health conditions associated with air pollution. ([World Economic Forum](#))

HEALTHY COMMUNITIES: A growing number of U.S. cities, including **Chicago**, **Phoenix**, and **Nashville**, Tenn., swap asphalt out for greenery as they look to take on a growing number of urban and climate-related challenges, including high temperatures, floods, noise, and stress. ([Nexus Media News](#))

ECONOMIC DEVELOPMENT: New street-vending regulations just passed in **Washington, D.C.**, don't only slash vendor fees, simplify vendor entry, and decriminalize vendor offenses, they also offer vendors opportunities to self govern the sidewalks where they do business. ([Next City](#))

NETWORK NEWS

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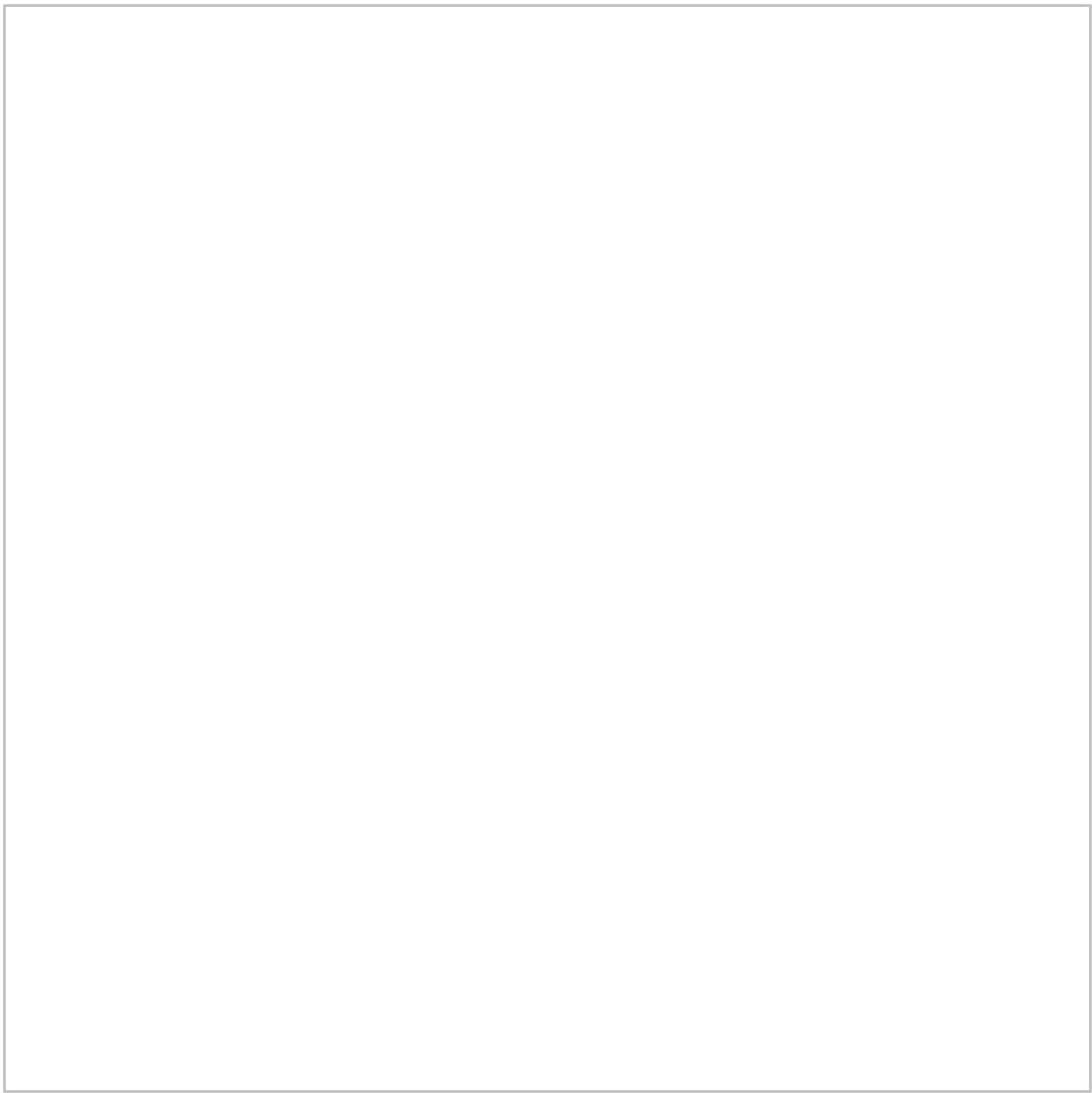
FINANCIAL EMPOWERMENT: The Cities for Financial Empowerment Fund is launching the next FEC Academy, an initiative that will guide local government partners through the planning needed to launch a financial counseling program. U.S. cities and counties can [apply here](#) for the academy by Oct. 6.

INFRASTRUCTURE: Join the Local Infrastructure Hub for a webinar session where federal policy experts, mayors, and industry leaders will convene to explore best practices in building resilient infrastructure to tackle climate change and withstand extreme weather events. The session is on Sept. 26 at 2 p.m. ET. [Register here](#).

JOB OPPORTUNITY: The African Center for Cities at the University of Cape Town is hiring an [Operations Manager](#) to work as part of the African Mayoral Leadership Initiative. Applications are being accepted until Sept. 25.

JOB OPPORTUNITY: The Bloomberg Center for Government Excellence at Johns Hopkins University (GovEx) is seeking to hire a [Senior Advisor](#).

JOB OPPORTUNITY: The Bloomberg Center for Cities at Harvard University is hiring an [Assistant Director of Operations, The People Lab](#).



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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: Cutting through the noise in cities
Date: Wednesday, October 30, 2024 10:07:55 AM

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Photos courtesy of Bloomberg Philanthropies

Beyond the noise: How to engage residents effectively

More than ever before, mayors face tremendous obstacles in communicating with the people they serve. According to a recent Bloomberg Philanthropies survey, 60 percent of mayors believe polarization in their cities is "more extreme than ever," and 53 percent report a struggle to wade through the maze of an increasingly fragmented media landscape that's rife with misinformation. At the same time, 58 percent of the 85 mayors who participated in the survey say they want their city to find more innovative ways to respond to these challenges.

It was with that critical work in mind that more than 100 global mayors recently came together for a Mayors Innovation Studio at Bloomberg CityLab 2024 in **Mexico City**. Here are the key strategies the mayors explored as they worked together to level up their engagement with residents.

Read more

WHAT WE'RE READING

INFRASTRUCTURE: As **New York City** uses an overhauled grant-seeking process to win billions in federal funds, James Anderson, who leads the Government Innovation program at Bloomberg Philanthropies, uplifts the Local Infrastructure Hub as a vital tool for small and medium-sized cities. "For most municipalities, securing federal funding is foreign terrain," he says. "A majority have never before received funding from a competitive federal grant. Yet that's exactly what this moment is asking of our smaller urban, suburban, and rural communities." ([Bloomberg CityLab](#))

Meanwhile, the mayors of **Columbia**, Mo., **Montgomery**, Ala., and **Waterloo**, Iowa, describe how bootcamps and other critical capacity support from the Local Infrastructure Hub are helping them do just that. Critically, they emphasize that the infusion of federal infrastructure funding is often helping them right past wrongs, such as highways and railways dividing their communities. And when it comes to the impact of grant-seeking support from the Hub, the numbers speak for themselves: Participants in Local Infrastructure Hub programming who won grants from the Reconnecting Communities and Neighborhoods Program, for example, received awards that were three times higher per resident than city winners elsewhere. ([Streetsblog USA](#))

ENGAGEMENT: In an interview at Bloomberg CityLab 2024, **Nairobi** Governor Sakaja Arthur Johnson discusses his efforts to engage young people in co-creation as he takes on challenges from climate to hunger. ([Bloomberg CityLab](#))

PLANNING: Validating years of work by local leaders, a major review of the evidence in cities across the world suggests urban green space is linked to better health outcomes, including lower risk of illness and death. ([The Guardian](#))

ARTIFICIAL INTELLIGENCE: Researchers find that artificial intelligence can be extremely effective in sifting through tens of millions of property records to identify racial covenants, raising the potential to save tens of thousands of hours of time for public employees. ([StateScoop](#))

HOMELESSNESS: An **Atlanta** neighborhood's effort to address homelessness by hiring a social worker in partnership with the city is showing promising initial outcomes. ([The Conversation](#))

NETWORK NEWS

MAYORS CHALLENGE: Michael R. Bloomberg has announced Bloomberg Philanthropies' largest-ever Mayors Challenge, a competition to spur government innovation that improves lives in cities around the world. The sixth Challenge calls on mayors to work with residents and entrepreneurs to radically reimagine their most essential municipal services, from public transportation to waste management to housing to emergency response and more.

Cities from anywhere in the world with 100,000 residents or more can apply [here](#) through Dec. 20, 2024. Fifty finalists, to be unveiled in March 2025, will receive \$50,000 and participate in an Ideas Camp to hone, model, and test their concepts. In October 2025, the 25 cities with the most inventive ideas will each be awarded \$1 million and operational assistance to put their ideas into action. [Learn more.](#)

IDEA EXCHANGE: Bloomberg Philanthropies recently announced the initial set of municipal programs and policies to enter the Bloomberg Cities Idea Exchange, a first-of-its-kind initiative to help spread proven solutions from one city to others around the world. Through the Bloomberg Cities Idea Exchange, local officials can learn about these ideas and receive hands-on expert technical assistance and funding to tailor and implement them. Interested cities should [sign up now](#). The Idea Exchange is available pro-bono to any city that registers. Learn more [here](#).

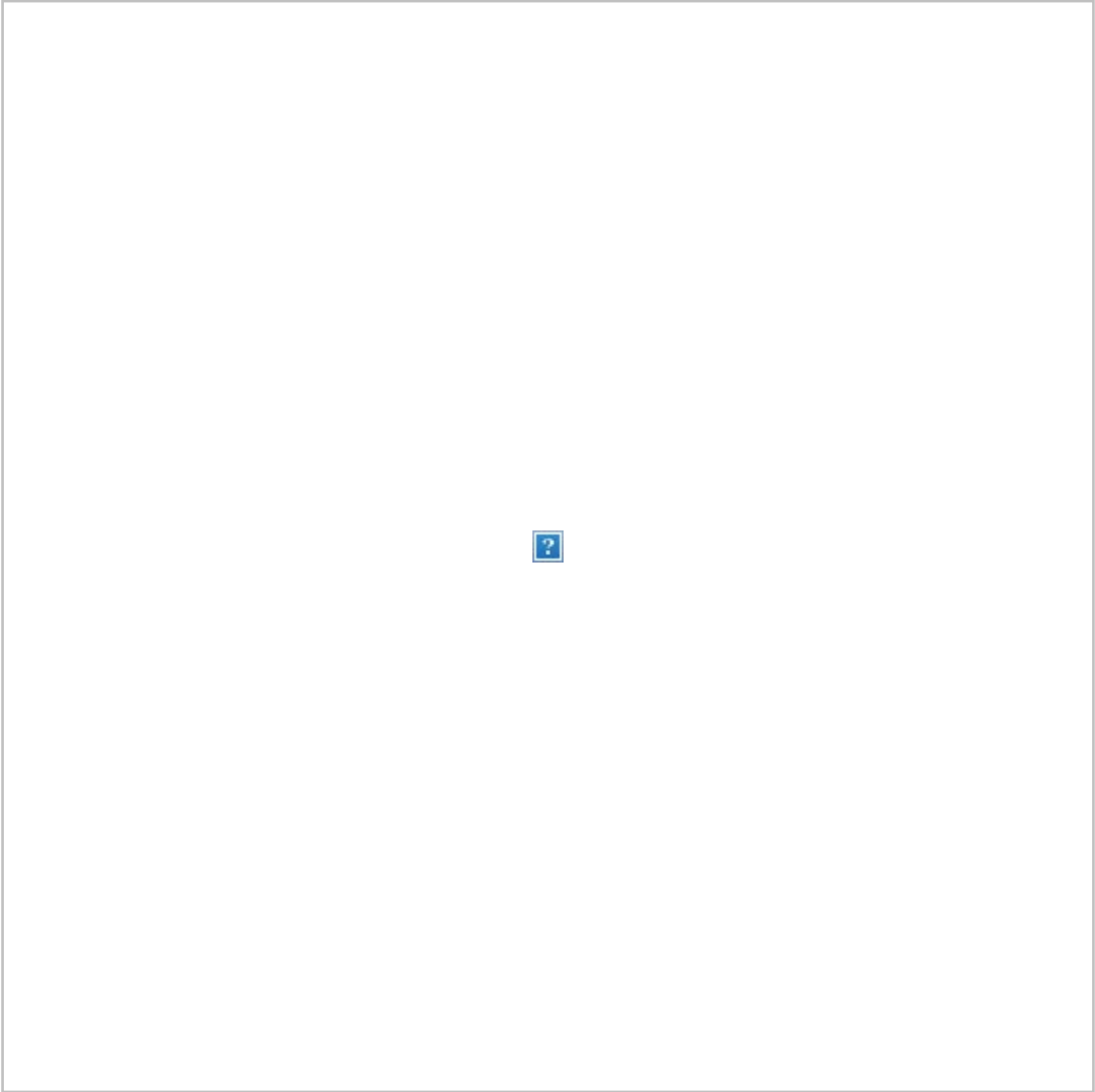
PUBLIC INNOVATORS NETWORK: Join the Public Innovators Network (formerly the Bloomberg Cities Network) for access to a trusted peer network, exclusive events and experiences, resources and specialized content, and your city's own innovation spotlight. Open to local government leaders and staff who are committed to using innovation, data, collaboration, and resident engagement, the Network is the premier place to learn from one another and access cutting-edge resources and support from Bloomberg Philanthropies. Apply to join [here](#).

JOB OPPORTUNITIES: The Bloomberg Center for Cities at Harvard University is hiring for the following roles:

- [Program Coordinator, City Support](#) (Bloomberg Harvard City Leadership Initiative)
- [Research Associate](#) (The People Lab)

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- [i-team Civic Designer, Dayton, OH](#)
- [i-team Civic Designer, Kansas City, MO](#)
- [i-team Civic Designer, Lansing, MI](#)
- [i-team Civic Designer, Philadelphia, PA](#)
- [i-team Data Analytics Manager, Atlanta, GA](#)
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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: Data strategies for emergency response innovation
Date: Wednesday, June 12, 2024 10:00:25 AM

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(AP Photo/Eric Risberg)

Data paves the way to success for evolving 911 efforts in cities

Cities across the United States have, for years now, been testing alternative emergency response programs that help residents in need without involving armed police officers. These efforts hinge on, when appropriate, rerouting 911 calls from police to other time-sensitive care providers, such as mental-health crisis teams. The programs reflect evolving priorities around policing and public safety—and also represent opportunities to make the most of limited local budgets and police resources.

Now, the team at the Harvard Kennedy School Government Performance Lab has released a new guide, based on three years of research in more than 30 jurisdictions, that both outlines key metrics to guide other cities' efforts and spotlights insights into how data can help strengthen ambitious new services.



[Read more](#)



The president-elect who made Mexico City the digital capital of the Western Hemisphere

In a new column in Bloomberg CityLab, James Anderson, who leads the Government Innovation program at Bloomberg Philanthropies, tells the sweeping story of how former **Mexico City** Mayor Claudia Sheinbaum—who was just elected president of Mexico—made CDMX the digital capital of the Western Hemisphere.

As Anderson writes, "When Claudia Sheinbaum was elected mayor of Mexico City in 2018, it was with the promise of making the largest municipality in

North America one defined by rights and innovation, where its 9.2 million residents have easy and efficient access to all of the government services to which they are entitled. Now, as the first female to be elected President of Mexico, the world will get to see how the former mayor galvanizes the lessons learned from front-line, inclusive public service delivery to move the people of Mexico forward."

He adds that Mexico City's success is, in part, "why this October, Bloomberg Philanthropies, in partnership with the Aspen Institute, will bring hundreds of mayors and senior city officials, along with urban thinkers, entrepreneurs, and artists, to Mexico City for [Bloomberg CityLab 2024](#). There, leaders from across the globe will have the opportunity to look under Mexico City's hood, take notes, and leave with inspiration and examples to prepare them for the future."

Read the full column [here](#). Learn more about Bloomberg CityLab 2024, hosted by Bloomberg Philanthropies together with the Aspen Institute, [here](#).

Read more

WHAT WE'RE READING

DATA: Leaders in **Jackson**, Miss., are finding a wide array of creative new uses for data thanks, in part, to their participation in the Bloomberg Philanthropies City Data Alliance, which helps the cities that are already leading with data take their capacities to the next level. As reporter Mina Corpuz writes, Mayor Chokwe Antar Lumumba—whose administration has a citywide data strategy—is excited about the potential for data to help the city pinpoint crime hotspots, reach "functional zero" homelessness, and more. Bloomberg Philanthropies' James Anderson told Corpuz that the Alliance is "the next step to help the most ambitious cities make ambitious gains." ([Mississippi Today](#))

INNOVATION: The "CARE Blocks" of **Bogotá** continue to deliver results more than two years after the city was named a winner of Bloomberg Philanthropies' Global Mayors Challenge for the idea, which now provides often-invisible caregivers with hyperlocal support services. In fact, as reporter Luke Taylor notes, the city's new mayoral administration is moving to nearly double the number of sites available to caregivers—many of whom are women—and the program is attracting international interest, from Mexico to Sierra Leone. ([The Guardian](#))

ARTIFICIAL INTELLIGENCE: James Anderson, who leads the Government Innovation program at Bloomberg Philanthropies, describes how city leaders worldwide are already using artificial intelligence to improve services and create administrative efficiencies. A key part of that equation is City AI Connect, a Bloomberg Philanthropies learning platform where mayors can share early use cases and better grasp the potential and the risks of the technology in their own cities. Another crucial factor, as Anderson notes, is the support cities have been receiving from the philanthropy for over a decade to boost local data capacity, an investment that's poised to make uses of artificial

intelligence all the more impactful. ([Monocle](#))

ACCESSIBILITY: Among the cities carefully testing artificial intelligence is **San Jose**, Calif., where it's being used to translate city council meetings in real time into dozens of languages as part of an effort to boost civic engagement and make government more accessible to all residents. ([GovTech](#))

NETWORK NEWS

PUBLIC SAFETY: Applications are now open for the Harvard Kennedy School Government Performance Lab's 2024-25 Alternative 911 Cohort. Selected cities will gain expert support to launch or expand programs connecting people in crisis to appropriate services, evaluate program impact on public safety, and enhance 911 call triage, ultimately creating an alternative emergency response system. [Applications are open](#) until Tuesday, June 18, at 5pm ET.

JOB OPPORTUNITY: The city of **Baltimore** is seeking a [Chief of Implementation and Innovation](#) to join their Department of Housing & Community Development and help lead the mayor's strategy tackling vacant properties.

JOB OPPORTUNITIES: The Office of Analytics, Performance, and Innovation in **Syracuse** is hiring for the following roles:

- [Software Implementation Specialist](#)
- [Enterprise Support Specialist](#)

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [i-team Civic Designer, Cleveland, OH](#)
- [i-team Civic Designer, Dayton, OH](#)
- [i-team Civic Designer, Akron, OH](#)
- [i-team Civic Designer, Chattanooga, TN](#)
- [i-team Civic Designer, Newport News, VA](#)
- [i-teams Civic Designer, Hampton, VA](#)

JOB OPPORTUNITIES: The Bloomberg Center for Cities at Harvard University is hiring for the following roles:

- [Senior Director, Collaborations](#)
- [Senior Associate, Administration and Finance](#)
- [Program Coordinator, Executive Education](#)
- [Senior Program Director for City Support and Student Engagement](#)
- [Impact Assessment and Evaluation Specialist](#)



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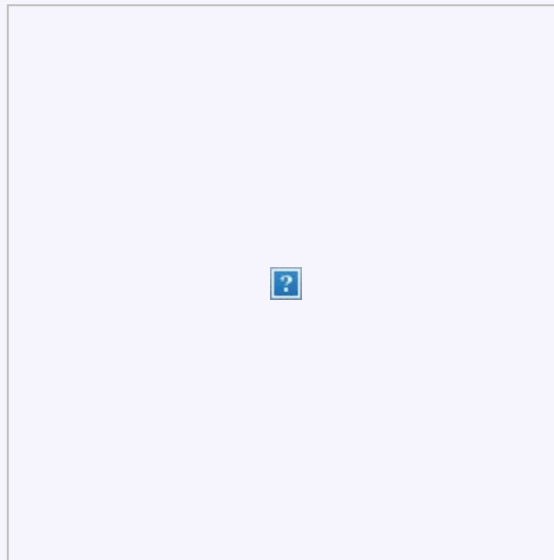
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From: [Boston University School of Public Health](#)
To: [Pierce Louis](#)
Subject: Dr. Adnan Hyder Named Dean of Boston University School of Public Health
Date: Monday, July 21, 2025 2:12:54 PM

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July 21, 2025

Dr. Adnan Hyder Named Dean of Boston University School of Public Health

*A globally renowned doctor and
scholar who has devoted a quarter of a*

century to improving healthcare in low- and middle-income countries, Adnan Hyder joins BU as the Robert A. Knox Professor and the next dean of SPH.

Dr. Adnan Hyder

Photography: Heather Morgan for
GW Milken Institute School of Public Health

Adnan Hyder



Following a nationwide search, Boston University President Melissa Gilliam and Provost Gloria Waters announced the appointment of Dr. Adnan Hyder as Boston University's Robert A. Knox Professor and the next dean of BU School of Public Health, beginning in fall 2025.

Hyder is senior associate dean for research and innovation and professor of global health at The George Washington University (GWU) Milken Institute School of Public Health, where

he has been on the faculty since 2018. Recognized among the world's premier scholars in health systems and policy, Hyder has spent over 25 years working to improve global health in low- and middle-income countries across Africa, Asia, Latin America, and the Middle East and pioneering empirical work around system design and constraints, biomedical ethics, and injury prevention in the developing world. At GWU, he leads the nation's first center dedicated to commercial determinants of health affecting people in the United States and globally. His National Institutes of Health-supported research has made significant contributions to the global understanding of the epidemiological burden, risk factors, potential interventions, economic impact, and socio-cultural correlates of noncommunicable diseases and injuries around the world.



We believe strongly that Dr. Hyder's leadership, and the collaboration of a truly elite community of researchers, teachers, practitioners, and support staff, position SPH for a new era of excellence.

PROVOST GLORIA WATERS



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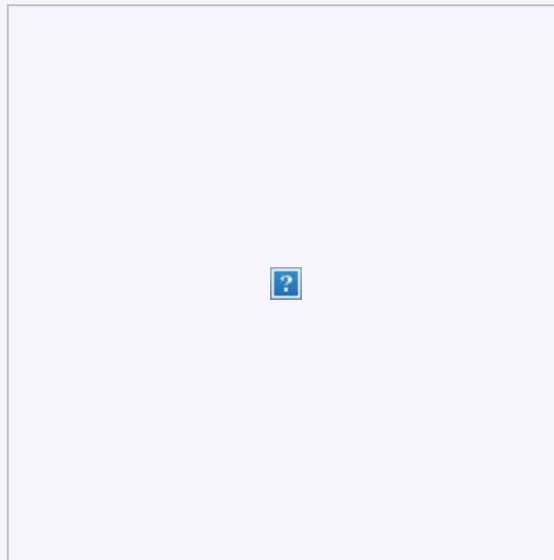
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July 21, 2025

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Dr. Adnan Hyder

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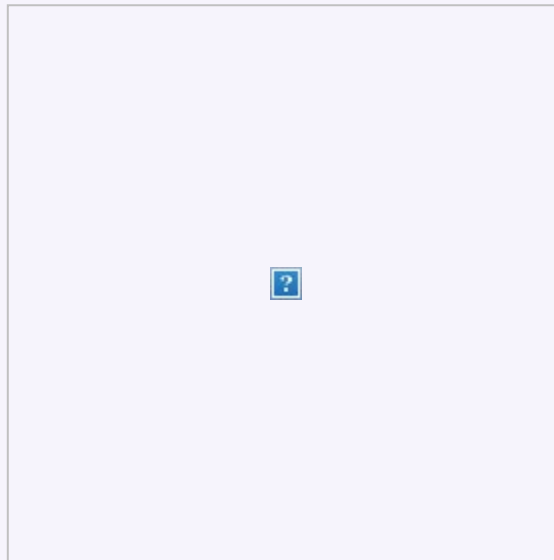
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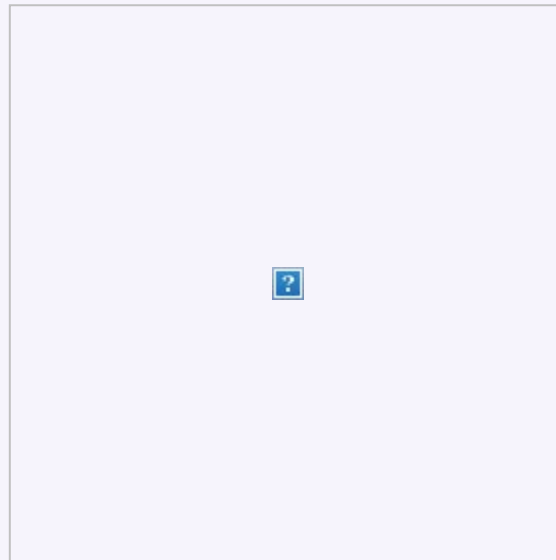
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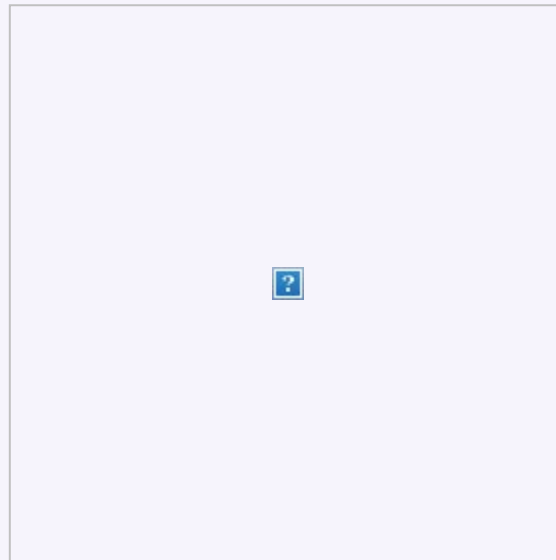
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Subject: Earning trust
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Toward trustworthy government

Survey after survey shows a troubling plunge in trust in government. And while faith in local government ranks higher than other levels of government, local leaders know they have a lot of work to do here. **Terrance DeShaun Smith**, Public Innovation Fellow at the Bloomberg Center for Public Innovation, says they won't get far unless they change their thinking. We asked him why.

[Read more](#)

MEET STEPHANIE DEITRICK

Title: Enterprise GIS & Analytics Manager

City: Tempe, Ariz.



Through her work in the Bloomberg Philanthropies City Data Alliance, Stephanie Deitrick led the way on drafting a new citywide program evaluation policy for **Tempe**, which the City Council approved on Dec. 1.

[Read more](#)

WHAT WE'RE READING

SUSTAINABILITY: Nature-based solutions in the fight against climate change are often more affordable and effective than traditional infrastructure, as **Freetown**, Sierra Leone, **Melbourne**, Australia, and **Quito**, Ecuador, have found. ([World Economic Forum](#))

HOUSING: Cities such as **Redlands**, Calif., are converting vacant malls into affordable housing. ([Smart Cities Dive](#))

DIGITAL SERVICES: After a three-year effort, **Athens**, Greece, announces that all 207 of its municipal services are now available online. ([Cities Today](#))

FINANCE: Cities such as **Atlanta** and **Lancaster**, Calif., are rethinking how they value and leverage public assets to free up revenue and solve problems. ([Governing](#))

NETWORK NEWS

GRANT OPPORTUNITY: The Cities for Financial Empowerment Fund invites U.S. cities and counties to apply for funding and technical assistance aimed at creating dedicated Offices of Financial Empowerment and training leaders to run them. [Apply here](#), and [register here](#) for an informational webinar on Jan. 30 at 2 p.m. ET to learn more.

GREEN INFRASTRUCTURE: Join the Local Infrastructure Hub to learn how federal funding streams from the Bipartisan Infrastructure Law and the Inflation Reduction Act can be integrated or complement one another in different types of infrastructure projects, particularly green infrastructure projects. The webinar is on Jan. 31 at 2 p.m. ET. [Register here](#).

GRANT OPPORTUNITY: Mayors of U.S. cities with 30,000 or more residents

are invited to apply for the [Bloomberg Philanthropies 2022 Public Art Challenge](#). Up to 10 winners will be chosen to receive up to \$1 million to create temporary public art projects that address important civic issues. To learn more, [join a webinar on Jan. 23 at 1 p.m. ET](#).

GRANT OPPORTUNITY: Applications are now open for the [Bloomberg Initiative for Cycling Infrastructure \(BICI\)](#). It's a competitive grant program seeking to foster catalytic change in city cycling infrastructure around the world, with grants of up to \$1 million available for global cities. [Learn more and apply here](#).

JOB OPPORTUNITY: Applications are open for the [City of Phoenix Management Fellowship](#), a prestigious program geared towards building future municipal leaders in public administration.

JOB OPPORTUNITY: The city of **Seattle** seeks a strategic, equity-focused, and experienced leader to serve as [Purchasing and Contracting Division Director](#).

JOB OPPORTUNITY: The city of **Chattanooga**, Tenn., is hiring a [Director](#) for its Office of Performance Management and Open Data.

JOB OPPORTUNITY: The Cities for Financial Empowerment Fund is seeking an [Associate](#) to provide guidance and support to local government administrations and their nonprofit partners.

JOB OPPORTUNITIES: The Bloomberg Center for Cities at Harvard University is hiring for the following roles:

- [Senior Executive Associate](#)
- [Program Coordinator for Executive Education](#)
- [Communications Specialist](#)

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [Senior Advisor, Public Innovation](#)
- [Monitoring & Evaluation Associate](#)
- [Service Designer](#)
- [Research Data Analyst](#)
- [Product Coordinator](#)
- [Communications Associate](#)
- [Executive Assistant](#)

JOB OPPORTUNITY: Join the team behind this newsletter! The Bloomberg Cities Insights Unit is hiring a [Social Media & Content Associate](#).



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Subject: Foresight thinking for cities
Date: Thursday, November 30, 2023 2:01:28 PM

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How foresight thinking helps cities get ahead

Today's cities face an ever-growing number of uncertainties, from the impacts of global climate change to the stability of their food systems. That's why local leaders are finding ways to broaden their focus—beyond the management of day-to-day and medium-term priorities—to include time to anticipate and plan for longer-term challenges and opportunities before they materialize.

This long-view approach, called foresight thinking, might represent a change in the way many city leaders are used to working. But it's a transition that is not as difficult as it may sound. Here are three key steps to putting foresight thinking to use in creating future-ready strategic plans.

[Read more](#)

WHAT WE'RE READING

INFRASTRUCTURE: With a major infusion of federal funding creating new opportunities across the country, the Local Infrastructure Hub—a civil-society partnership aligning funders and experts—is providing critical resources to help small and medium-sized cities make effective applications for infrastructure dollars. As Bloomberg Philanthropies' James Anderson and the National League of Cities' Clarence E. Anthony write, the project is working, with participating municipalities already receiving over \$700 million to attack priorities like transportation, climate, flood mitigation, rails, broadband, and more. ([Newsweek](#))

INNOVATION: Cities like **Singapore**, **Houston**, **Medellín**, Colombia, **Detroit**, and **Vancouver**, British Columbia, are setting global benchmarks for urban innovation, according to a new survey of urbanists and other experts in the field. The cities were praised for initiatives around resource management, affordable housing, development of underserved areas, and making neighborhoods more walkable. ([Wall Street Journal](#))

URBAN RENEWAL: In a post-pandemic landscape, schools like Johns Hopkins University, UCLA, and St. Francis College in **New York City** are setting up new downtown facilities. These moves—accompanied by data on residents returning to cities—point to a potential model for local leaders across the country determined to inject life into their city centers. ([New York Times](#))

MASS TRANSIT: As **Austin**, Texas, moves to build its light-rail system, it is using specialized tech glasses to track volunteers' biometrics and behaviors—like how many steps they are walking—on existing transit options. This data-driven approach aims to identify gaps in the current transit experience and ensure the new system is as effective as possible. ([KXAN](#))

TECHNOLOGY: Amidst uncertainty in the tech job market and major investments in local infrastructure by the federal government, public-sector roles offered by cities like **New York City** and **Baltimore** are gaining new appeal. One expert suggested workers are increasingly focused on where to use their skills for good. ([WIRED](#))

NETWORK NEWS

APPLY FOR LOVE YOUR BLOCK: Cities looking to tackle the negative impacts of vacant, abandoned, and deteriorating properties can apply now for \$100,000 [Love Your Block](#) grants. The Love Your Block program, which was established and is supported by Bloomberg Philanthropies and presented by the Bloomberg Center for Public Innovation, is an impact grant program that supports volunteer-fueled projects to address local public problems. The program focuses on helping cities partner with community groups and activate

resident volunteers to repair, remediate, and address blight in their neighborhoods. Learn more about the grant opportunity and apply [here](#) by Dec. 4.

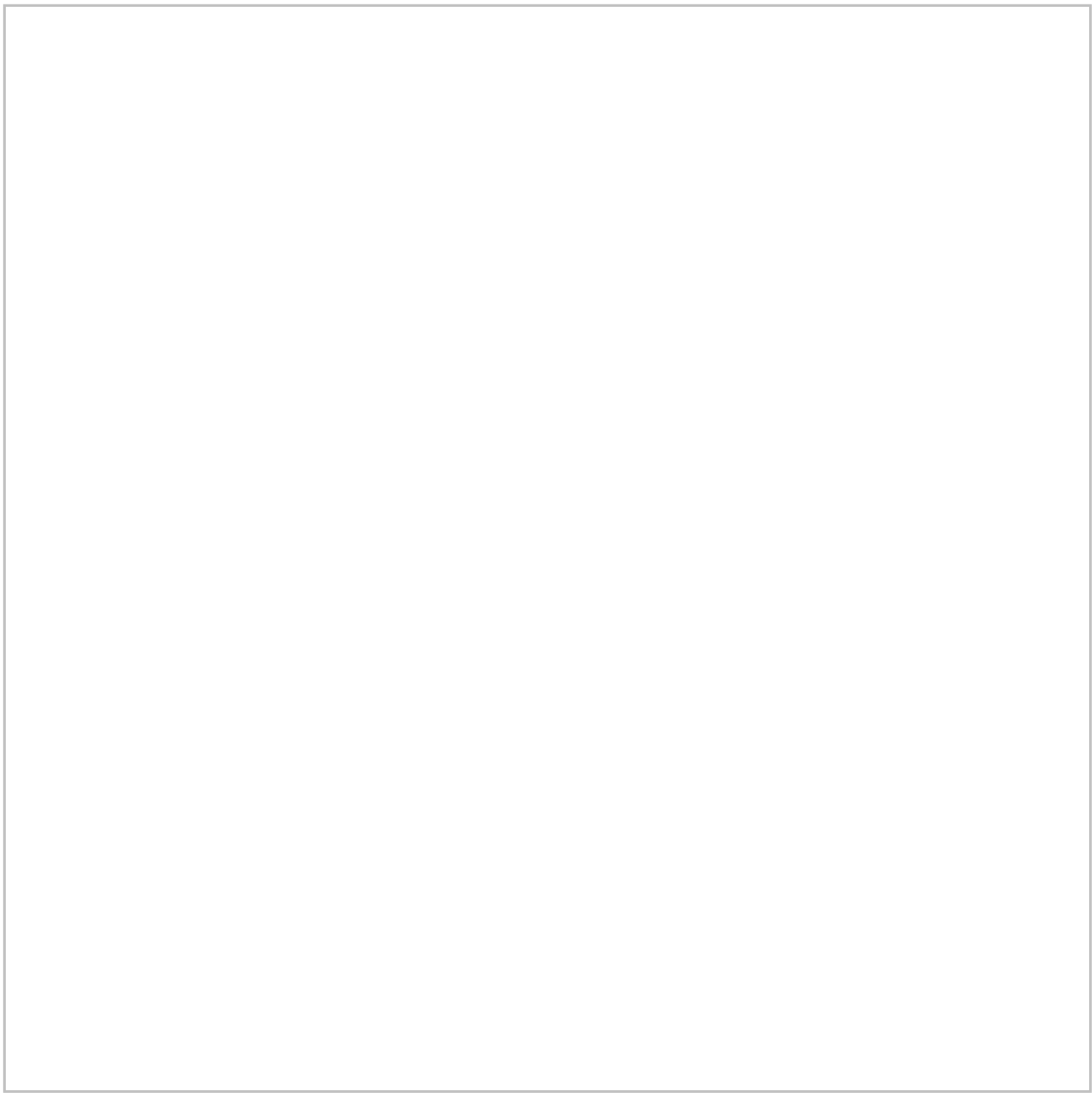
APPLY FOR THE CITYSTART INITIATIVE: The Cities for Financial Empowerment fund, supported by Bloomberg Philanthropies, is accepting applications for its CityStart initiative, which offers local governments a structured approach to identify financial empowerment goals, convene stakeholders, develop actionable strategies, and craft a blueprint. Learn more about the grant opportunity and apply [here](#) by Dec. 20.

JOB OPPORTUNITIES: The city of **South Bend**, Ind., is hiring for [several roles](#) in its Department of Innovation & Technology. Current postings include:

- [Solutions Designer](#)
- [Manager, Customer Success](#)
- [Product Manager](#)

JOB OPPORTUNITY: The Bloomberg Center for Government Excellence at Johns Hopkins University (GovEx) is seeking to hire a [Senior Advisor](#).

JOB OPPORTUNITY: The Bloomberg Center for Cities at Harvard University is hiring for the role of [Assistant Director, Administration and Finance](#).



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Subject: Friction boosts innovation
Date: Wednesday, April 30, 2025 10:30:40 AM

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Tension can add invaluable dimension to innovation. Here's how.



Friction is virtually unavoidable in city partnerships, as this work is meant to pull upon a diverse set of contributors with an array of experiences, expectations, and priorities. But this tension isn't always something to defuse or overcome. Instead, it can actually be a vital ingredient that spices up the innovation process and, in doing so, unlocks new levels of resources and solutions.

That's a key takeaway from new research by Tommi Laitio, a former local official in **Helsinki** and fellow at the Bloomberg Center for Public Innovation at Johns Hopkins University. By carefully studying public space-oriented partnerships in cities across the world—and, in a new research brief, focusing on **Amsterdam** in particular—Laitio finds that friction is not only inevitable but desirable. Critically, he also finds that attempting to "solve" friction can prevent cities from realizing more transformational outcomes.

[Read more](#)

What We're Reading —

ARTIFICIAL INTELLIGENCE: As cities get more ambitious with artificial intelligence, a critical next step will likely be making better use of agentic AI, where the technology has some degree of autonomous decision-making capacity. ([GovTech](#))

HOUSING: A new Housing Innovation Fund aimed at kickstarting the earliest stages of affordable housing development reflects a wider trend of philanthropies playing a larger role in getting new projects off the ground in cities. ([Bloomberg CityLab](#))

MISSIONS: Progress in **Camden** offers insight into what the U.K. government's new focus on missions—specific, ambitious goals with time-bound objectives—means for civil servants at the national level. ([Civil Service World](#))

GREEN INFRASTRUCTURE: A community-driven effort to install bioswales, rain barrels, and other tools that help soak up rain and ease flooding aligns with local leaders' climate priorities in **New Orleans**. ([The New York Times](#))

Network News —

MEASURING IMPACT: Join the Local Infrastructure Hub for a session on a critical element of deploying federal funds for local projects: measuring impact. This webinar will focus on how cities can prepare now so that they have the information they need for data-driven decision-making and can tell the story of their infrastructure work. The session is on Tuesday, May 6, at 2pm ET. Sign up [here](#).

PROBLEM SOLVING: A panel at the Bloomberg Center for Cities at Harvard University will offer insights on the latest in flexible, evidence-based approaches to solving problems in cities. The panel will feature Professors Rachel Meltzer and Alex Schwartz, as well as Tiffany Chu, chief of staff to **Boston** Mayor Michelle Wu, and Center for Cities Director Jorrit de Jong will moderate. The event is on Monday, May 12, at 2:30 pm ET. Sign up [here](#).

JOB OPPORTUNITY: The AMALI Initiative led by Big Win Philanthropy, the African Centre for Cities (ACC) at the University of Cape Town (UCT), and supported by Bloomberg Philanthropies is seeking a [program director](#). The role includes overall coordination and leadership of the initiative, which is designed to bolster the capacity of governors and mayors leading Africa's largest cities to deliver in a way that dramatically redefines the trajectory of their respective cities.

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [i-team Project Manager, Akron, Ohio](#)

[i-team Communications & Community Engagement Associate, Dayton, Ohio](#)

- [i-team Data Analytics Manager, Jackson, Miss.](#)
- [i-team Data Analytics Manager, Lansing, Mich.](#)
- [i-team Civic Designer, Nashville, Tenn.](#)
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Subject: Get ready for next week's CityLab
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Get ready for next week's Bloomberg CityLab 2023

As more than 500 mayors and other leading urban and civic leaders from around the world head to **Washington, D.C.**, for the Bloomberg CityLab 2023 summit, set for Oct. 18-20, here's everything you need to know about this preeminent global cities convening, about the challenges and solutions that will take center stage, and, importantly, how people everywhere can **join the real-time conversation online throughout the week.**

[Read more](#)

WHAT WE'RE READING

HOUSING: Minneapolis launches a multifamily affordable housing initiative—its first major public housing endeavor in more than two decades—creating units for people earning less than 30 percent of the area's median income. ([Minnesota Public Radio](#))

TRANSPORTATION: How the United Kingdom is trying to revolutionize public transit—combining digital payment and planning systems and autonomous driving and demand-responsive transport service design—and what that could mean for cities everywhere. ([The Conversation](#))

CLIMATE CHANGE: How Africa's first chief heat officer, Eugenia Kargbo of **Freetown**, Sierra Leone, is making her city more resilient in the face of climate change. ([Urban Shift](#))

PUBLIC SPACES: A public-private partnership in **Dallas** transformed a former parking lot and vacant buildings into a four-acre park as part of a model effort that has now turned 15 percent of the downtown into public parks. ([Dallas Express](#))

NETWORK NEWS

REGISTER FOR THE LOCAL INFRASTRUCTURE HUB: Local officials working to access the historic levels of federal infrastructure funding that may be available for their communities have a resource center to help. The Local Infrastructure Hub is offering a new series of bootcamps that will provide cities, towns, and villages with fewer than 150,000 residents pro-bono technical assistance, robust coaching, and expert guidance to support them in developing competitive applications. The upcoming bootcamps are focused on six key grant opportunities, including:

- Rebuilding American Infrastructure with Sustainability and Equity (RAISE) grants
- Climate action grants
- Digital Equity Act grants
- Building Resilient Infrastructure and Communities (BRIC) grants
- Strengthening Mobility and Revolutionizing Transportation (SMART) grants
- Flood Mitigation Assistance (FMA) grants

Learn more about the pro-bono bootcamps and register [here](#).

DIGITAL TWINS: Join the Local Infrastructure Hub for a webinar session where city leaders will explore the transformative potential of "digital twins." Discover how these 3-D simulations assist cities in risk management, resource allocation, and disaster preparedness, and upcoming opportunities through FEMA's Building Resilient Infrastructure and Communities (BRIC) grants. The session is on Oct. 11 at 2 p.m. ET. [Register here](#).

SUSTAINABLE TRANSPORT: The Local Infrastructure Hub will host a webinar session where federal policy experts, mayors, and industry leaders will discuss funding for sustainable and equitable transport. The session is on Oct. 24 at 2 p.m. ET. [Register here](#).

JOB OPPORTUNITY: The Bloomberg Center for Government Excellence at Johns Hopkins University (GovEx) is seeking to hire a [Senior Advisor](#).

JOB OPPORTUNITY: The city of Syracuse, NY is looking to hire an [Innovation Project Manager](#).

JOB OPPORTUNITY: The Bloomberg Center for Cities at Harvard University is hiring for then role of [Assistant Director of Operations, The People Lab](#).



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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: How Seattle stands out
Date: Friday, May 16, 2025 2:00:57 PM

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The Mayor's Playbook: Seattle's Bruce Harrell



When **Seattle** Mayor Bruce Harrell took office in 2022, it was with a vision both for the city he wanted to create and, critically, how he and his team would make government more efficient and effective to get there.

"Innovation and measurement and using data are proving to be very fruitful—and they're helping us tell the story we want to tell," he says.

In this first of Bloomberg Cities' "The Mayor's Playbook" series, Mayor Harrell spotlights some of the key ways of working he's using to drive progress on public safety, affordability, and much more. And he offers insight into how his team is raising people's expectations of their city and the roles they can play in its progress.

[Read more](#)

What We're Reading —

DESIGN: A series of stories by design critic Alexandra Lange exploring how urban design and architecture can better serve parents and young people is recognized with a Pulitzer Prize. Among her areas of focus is how cities can use public space to: provide relief to overburdened parents, engage teenagers (and not just younger kids), and improve the mental health of children. ([Bloomberg CityLab](#))

ARTIFICIAL INTELLIGENCE: Researchers explore how artificial intelligence can help local leaders build on positive deviance, which refers to individuals or communities that achieve remarkable success or exhibit highly effective behaviors despite facing the same constraints as their peers. ([Medium](#))

GOVERNANCE: Local leaders in **Catarroja**, Spain, formally recognize new citizens' committees as partners in charting the path to recovery following last year's deadly floods. ([Politico Europe](#))

DATA: Carrie Bishop—who leads data efforts for the Government Innovation program at Bloomberg Philanthropies—and What Works Cities Managing Director Rochelle Haynes highlight data as the "brain matter" for the use of artificial intelligence in government. And cities are leading the way. As they write, "For the public sector to work at peak performance, it must harness its data and deploy it digitally and creatively across all functions." ([Route Fifty](#))

HOUSING: A simple regulatory change—allowing more apartment buildings to include just one staircase rather than two—is being embraced across the U.S. as a way to increase development in cities. ([Vox](#))

Network News —

JOB OPPORTUNITY: The AMALI Initiative led by Big Win Philanthropy, the African Centre for Cities (ACC) at the University of Cape Town (UCT), and supported by Bloomberg Philanthropies is seeking a [program director](#). The role includes overall coordination and leadership of the initiative, which is designed to bolster the capacity of governors and mayors leading Africa's largest cities to deliver in a way that dramatically redefines the trajectory of their respective cities.

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [i-team Project Manager, Akron, Ohio](#)
- [i-team Data Analytics Manager, Hampton, Va.](#)
- [i-team Data Analytics Manager, Jackson, Miss.](#)
- [i-team Data Analytics Manager, Lansing, Mich.](#)
- [i-team Civic Designer, Nashville, Tenn.](#)
- [i-team Data Analytics Manager, Nashville, Tenn.](#)
- [i-team Data Analytics Manager, Pittsburgh, Pa.](#)

- [i-team Director, Pittsburgh, Pa.](#)



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To: [Mayor Ruthanne Fuller](#)
Subject: How to digitally transform a city
Date: Wednesday, December 13, 2023 2:31:14 PM

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What we can learn from Mexico City about digital transformation

When Claudia Sheinbaum (above, center) was elected mayor of **Mexico City**, she came to office with a clear mission in mind: Make this city of nearly 10 million people a place defined by fairness and innovation. And because she saw the digital transformation of city services as the best way to get there, her team quickly launched an agency consolidating the city's digital transformation-focused talent, strategies, and efforts under one roof.

The initiative quickly produced a wide array of practical tools for city residents across the income spectrum and built one of the world's largest, free, city-provided WiFi networks to ensure residents can access those services. While not all cities have the resources or the technological know-how to be so ambitious, Mexico City's experience holds lessons for every city looking to level up its digital offerings.

[Read more](#)

WHAT WE'RE READING

CLIMATE CHANGE: As cities around the world work to mitigate extreme heat for residents, Masdar City, an ambitious, controversial neighborhood project erected in oil-rich **Abu Dhabi**, offers a window into practical strategies for other city leaders to consider. They include a comprehensive effort to insulate buildings from heat, create shade with construction, and keep streets free of automobiles. ([Bloomberg Green](#))

AFFORDABLE HOUSING: **Chicago** is looking to revitalize its South Side through the construction of 1,000 modular homes in some of the city's 10,000 publicly owned vacant lots. In addition to the housing itself, local advocates are providing financial literacy and other support in hopes of keeping people in their new homes long-term. ([WTTW](#))

FEDERAL FUNDING: Steve Patterson, the recently re-elected mayor of **Athens**, Ohio, writes about how the Local Infrastructure Hub and its network of experts and funders, including Bloomberg Philanthropies, have been vital to his city's efforts to secure funding for climate-friendly policies. ([Columbus Dispatch](#))

URBAN PLANNING: As cities work to revive their downtowns, **Salt Lake City** finds success focusing less on workers and more on culture, tourism, and nearby housing. ([Governing](#))

LOCAL ACTION: **Columbus**, Ohio, Mayor Andrew Ginther, who is determined to show that cities are ready to act on climate, offers an on-the-ground perspective from COP28 in Dubai. ([Bloomberg CityLab](#))

TRANSIT: Despite changes in political winds, infrastructure trends, and flaws in its own rapid-bus system, **Bogotá** continues to serve as a window into what is possible when cities work aggressively to provide a diverse menu of transit options. ([New York Times](#))

NETWORK NEWS

APPLY FOR LOVE YOUR BLOCK: Cities looking to tackle the negative impacts of vacant, abandoned, and deteriorating properties can apply now for \$100,000 [Love Your Block](#) grants. The Love Your Block program, which was established and is supported by Bloomberg Philanthropies and presented by the Bloomberg Center for Public Innovation, is an impact grant program that supports volunteer-fueled projects to address local public problems. The program focuses on helping cities partner with community groups and activate

resident volunteers to repair, remediate, and address blight in their neighborhoods. Learn more about the grant opportunity and apply [here](#) by Dec. 15.

PUBLIC SAFETY: Join Mayors Against Illegal Guns as they highlight creative approaches to civil litigation that have proven increasingly successful in holding bad actors in the gun industry accountable in courts, as well as guidance on how to build a successful case under new state laws. The webinar will be held on Thursday, Dec. 14, at 2pm ET. [Sign up here](#).

CLIMATE CHANGE: The Local Infrastructure Hub will host an event on how cities can partner with grantees in the Climate Pollution Reduction Grant program, which is focused on developing and implementing ambitious plans for reducing greenhouse gas emissions and other harmful air pollution. The webinar is on Thursday, Dec. 14, at 2pm ET. [Sign up here](#).

MASS TRANSIT: The Local Infrastructure Hub is offering a session on how cities can take advantage of the Federal Highway Administration's Advanced Transportation Technology and Innovation (ATTAIN) program, which is geared toward delivering safer and more efficient transportation to areas of persistent poverty. Among the potential uses are programs like congestion pricing and transportation service payment systems integrations. The webinar is on Wednesday, Dec. 20, at 2pm ET. [Sign up here](#).

APPLY FOR THE CITYSTART INITIATIVE: The Cities for Financial Empowerment Fund, supported by Bloomberg Philanthropies, is accepting applications for its CityStart initiative, which offers local governments a structured approach to identify financial empowerment goals, convene stakeholders, develop actionable strategies, and craft a blueprint. Learn more about the grant opportunity and apply [here](#) by Dec. 20.

JOB OPPORTUNITIES: The city of **South Bend**, Ind., is hiring for [several roles](#) in its Department of Innovation & Technology. Current postings include:

- [Solutions Designer](#)
- [Product Manager](#)

JOB OPPORTUNITY: The Bloomberg Center for Government Excellence at Johns Hopkins University (GovEx) is seeking to hire a [Senior Advisor](#).



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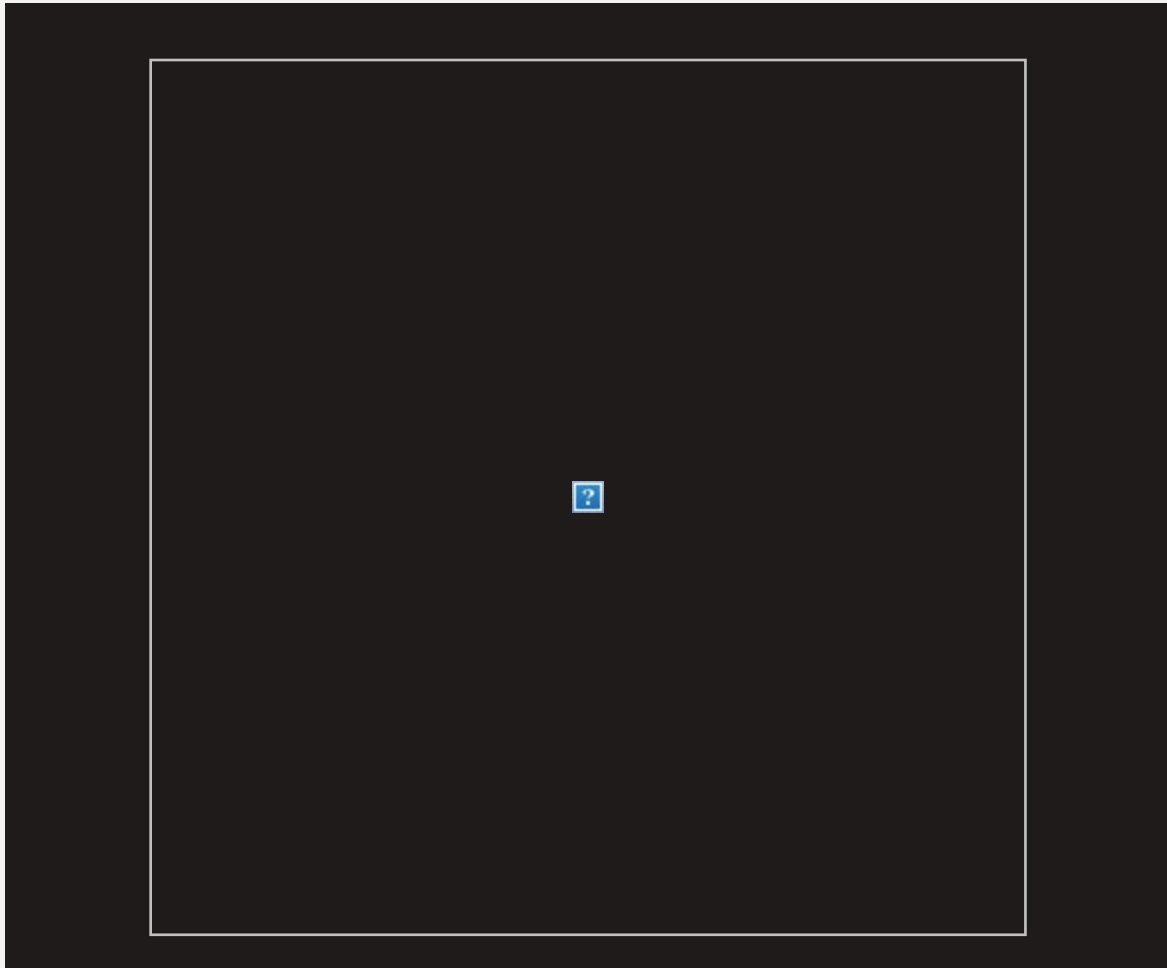
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Subject: IGS Spring Newsletter
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Featured IGS Research

[New Database by IGS Researchers Reveals Inequities in Exposure to Energy Infrastructure](#)

While a doctor may wish to prescribe a patient cleaner air or water, they cannot. Public policy and historical inequities largely influence a person's exposure to the structural and environmental factors that affect their health. Preliminary analyses from a new database at Boston University (BU) indicate that 91% of United States census tracts are within a health-relevant distance of a piece of energy infrastructure, much of it fossil fuel-based, and that energy infrastructure is more densely concentrated in majority non-white census tracts.

Researchers at IGS developed the database to equip policymakers, academics, community groups, and environmental justice organizations with information to understand who is most burdened by fossil fuel hazards and to advance equitable policies that minimize harmful exposures. Currently, the team is working to map existing energy infrastructure and the populations who live nearby across the United States. They ultimately intend to link this repository to data about population-level health outcomes, and make the tool freely available online through the Harvard Dataverse Repository.

Co-Principal Investigators **Jonathan Buonocore** and **Mary Willis**, both of whom are core faculty at IGS and assistant professors at the School of Public Health (SPH), unveiled the Energy Infrastructure Exposure Intensity and Equity Indices (EI3) Database at the May 7 Power & People Symposium hosted at BU. Their work was funded through IGS's year-long Sustainability Research Grant, in partnership with SPH, to advance research at the nexus of sustainability, health, and equity. [Read the full story.](#)

[The Race to a Battery-Powered Future](#), featuring IGS Associate Director **Emily Ryan** and core faculty **Sean Lubner** and **Jörg Werner**

[Professor Partners with Boston Public Schools to Study Classroom Air Quality](#), featuring IGS Associate Director **Patricia Fabian**

Newly Published IGS Research

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- [Regional landslide mapping model developed by a deep transfer learning framework using post-event optical imagery](#), *Georisk: Assessment and Management of Risk for Engineered Systems and Geohazards* (**Magaly Koch**, Center for Remote Sensing, et al.)
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2024 Janetos Climate Action Prize Winners

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- [Sarah Davies](#) was awarded the 2024 International Coral Reef Society [Early-Career Scientist Award](#), which recognizes excellence in research in coral reef science.
- [Pamela Templer](#) was invited to join the U.S. National Committee for the International Union of Biological Sciences and serve as an author on the U.S. Global Change Research Program's First National Nature Assessment.
- [Deborah Carr](#), [Lucy Hutyra](#), and [Pamela Templer](#) were named [College of Arts & Sciences Term Distinguished Professors](#) for their international renown and excellence in research, teaching, and service.
- [Sean Lubner](#) received a [Young Investigator Program Award](#) from the Air Force

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- [Uday Pal](#) was recognized as a distinguished member of The Minerals, Metals & Materials Society at an [honorary symposium](#) on high temperature electrochemistry.
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IGS Events

[IMAP Lunch Seminar: Mitigation of Shipping CO2 Emissions](#)

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Date:

June 13

Time:

12:30 - 1:30 pm

Location:

IGS (111 Cummington Mall, Boston, Suite 149, Room 157) & Zoom

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► [Watch Now: Consumer Recycling Programs Boost Willingness to Pay. Loyalty. New Study Finds](#)

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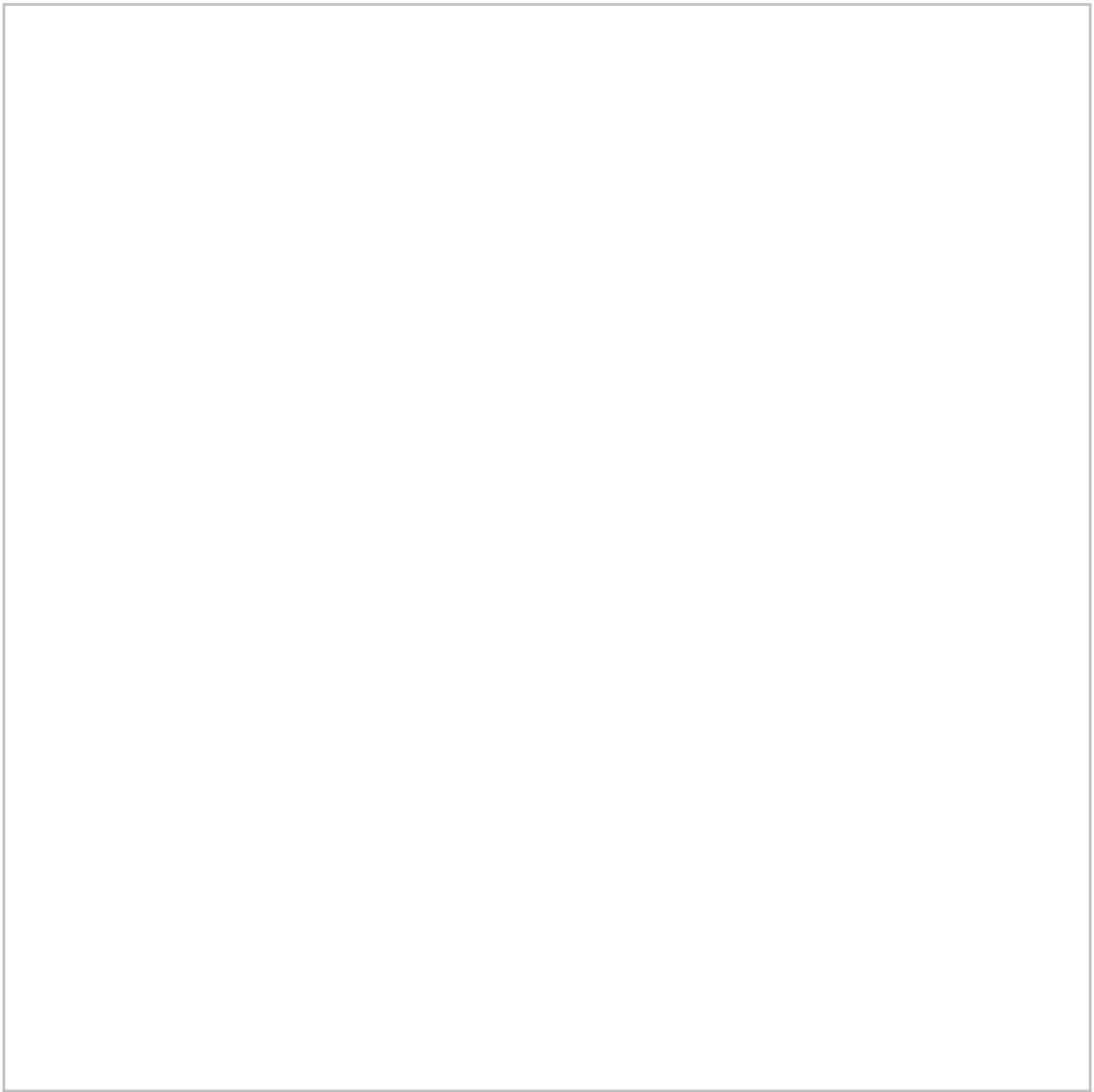
[energy infrastructure](#)

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IGS Visiting Researcher Program

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IGS Student Sustainability Research in Action



We're excited to share our [new video](#) featuring Boston University student sustainability and climate research convened by IGS, produced in partnership with the student-led Real World Productions at the College of Communication.



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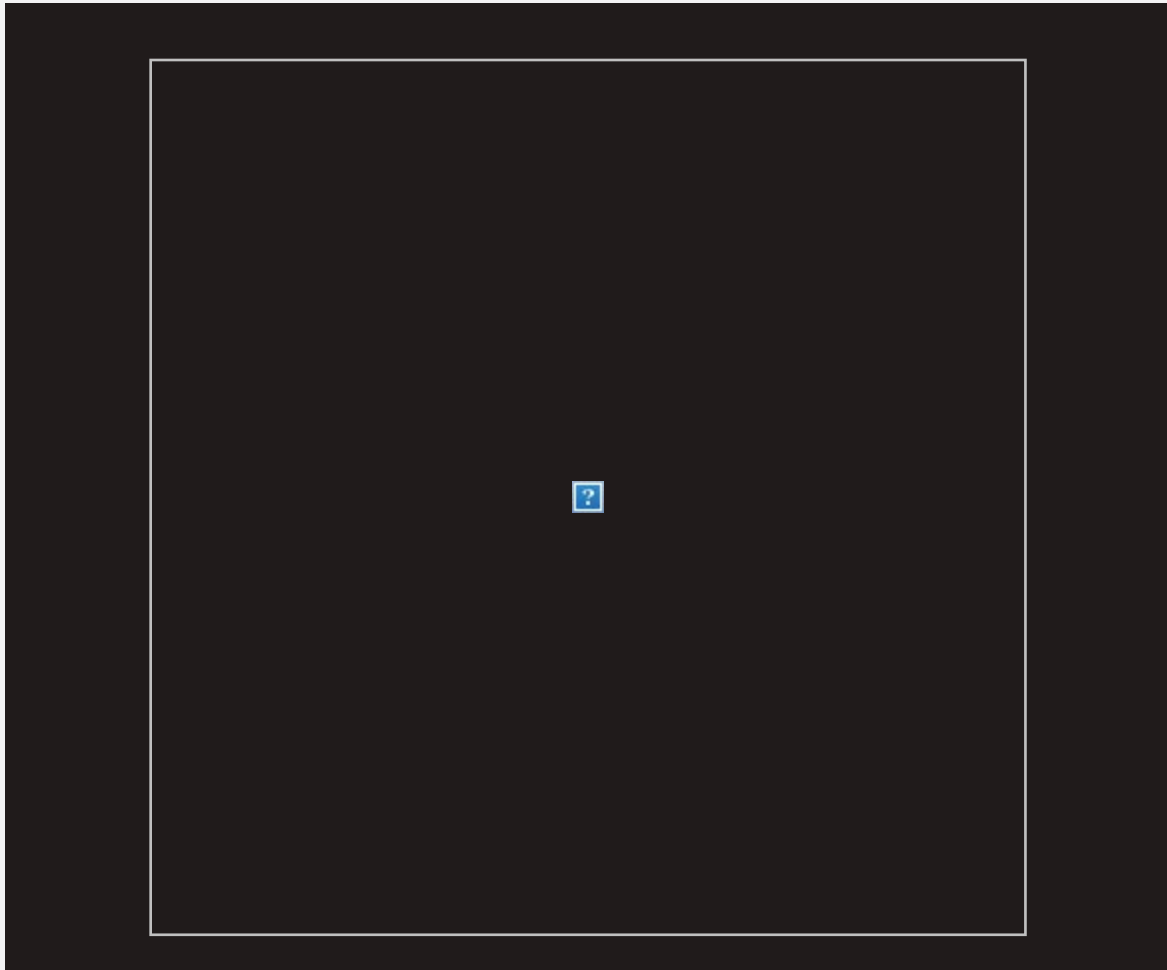
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Date: Thursday, May 30, 2024 1:22:44 PM

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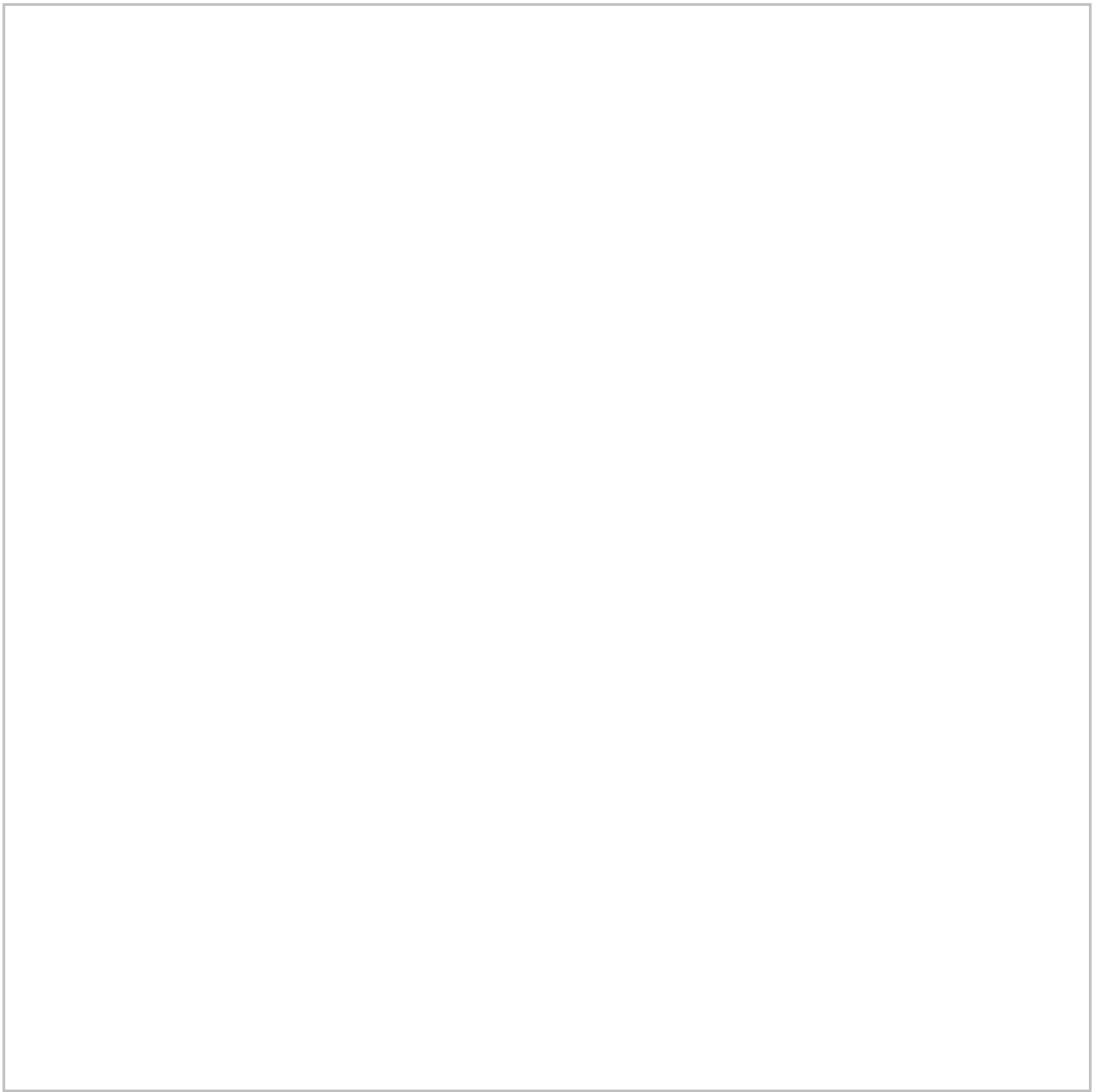
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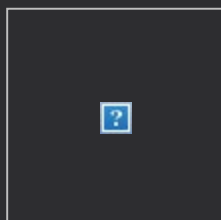
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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: Innovating affordable housing
Date: Wednesday, March 29, 2023 10:29:48 AM

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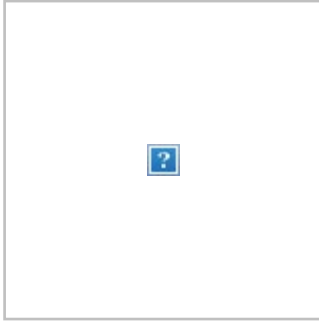


Small homes play big role in the fight for affordable housing

As a housing affordability crisis grips more and more U.S. metros, city leaders are embracing backyard homes and garage conversions as innovations that can help boost the supply of housing. Over the past two years alone, at least 17 cities, including **Denver**, **Louisville**, Ky., **Kansas City**, Mo., and **San Antonio** have passed legislation to ease construction of accessory dwelling units. The rising popularity of this housing solution is due in no small part to pioneering work done by the **Los Angeles** innovation team beginning in 2015.

[Read more](#)

MEET KAT HARTMAN



Title: Director, Data Strategy & Analytics

City: Detroit

Kat Hartman had just launched a five-person team focused on data governance in **Detroit** when COVID first hit. Her team quickly shifted gears to manage the city's caseload and testing data, building public-facing dashboards and internal tools to inform decision-makers. With the crisis now subsided—and through Detroit's participation in Bloomberg Philanthropies' City

Data Alliance—that now-20-person-strong team is again bolstering data governance throughout the city.

[Read more](#)

WHAT WE'RE READING

ARTIFICIAL INTELLIGENCE: A new report predicts "substantial" growth of AI-driven analysis for cities in the areas of transportation, energy management, and environmental quality in the next decade, but warns that procurement reforms will be needed. ([Cities Today](#))

CLIMATE CHANGE: "Nature-based solutions" like trees and rain gardens used by cities such as **Austin**, Texas, can be cost-effective climate adaptations that help residents and ecosystems thrive. ([Smart Cities Dive](#))

RECOVERY: A new study urges cities to use the post-pandemic period to reimagine downtowns as "prosperous and inclusive places that advance shared prosperity across all neighborhoods." ([Brookings](#))

RESIDENT ENGAGEMENT: As billions of federal dollars flow into U.S. communities, participatory budgeting is growing as a tool to encourage civic engagement in cities such as **Cleveland**, **Nashville**, Tenn., **New York City**, and **Seattle**. ([Route Fifty](#))

NETWORK NEWS

EV CHARGING: Join the Local Infrastructure Hub for a session featuring Biden Administration officials, mayors, and policy experts, who will share best

practices to help cities compete for federal funds to support electric vehicle charging. The session is on March 30 at 2 p.m. ET. [Register here](#).

JOB OPPORTUNITY: The innovation team in the city of **Paterson**, N.J., is hiring a [Data Analyst](#).

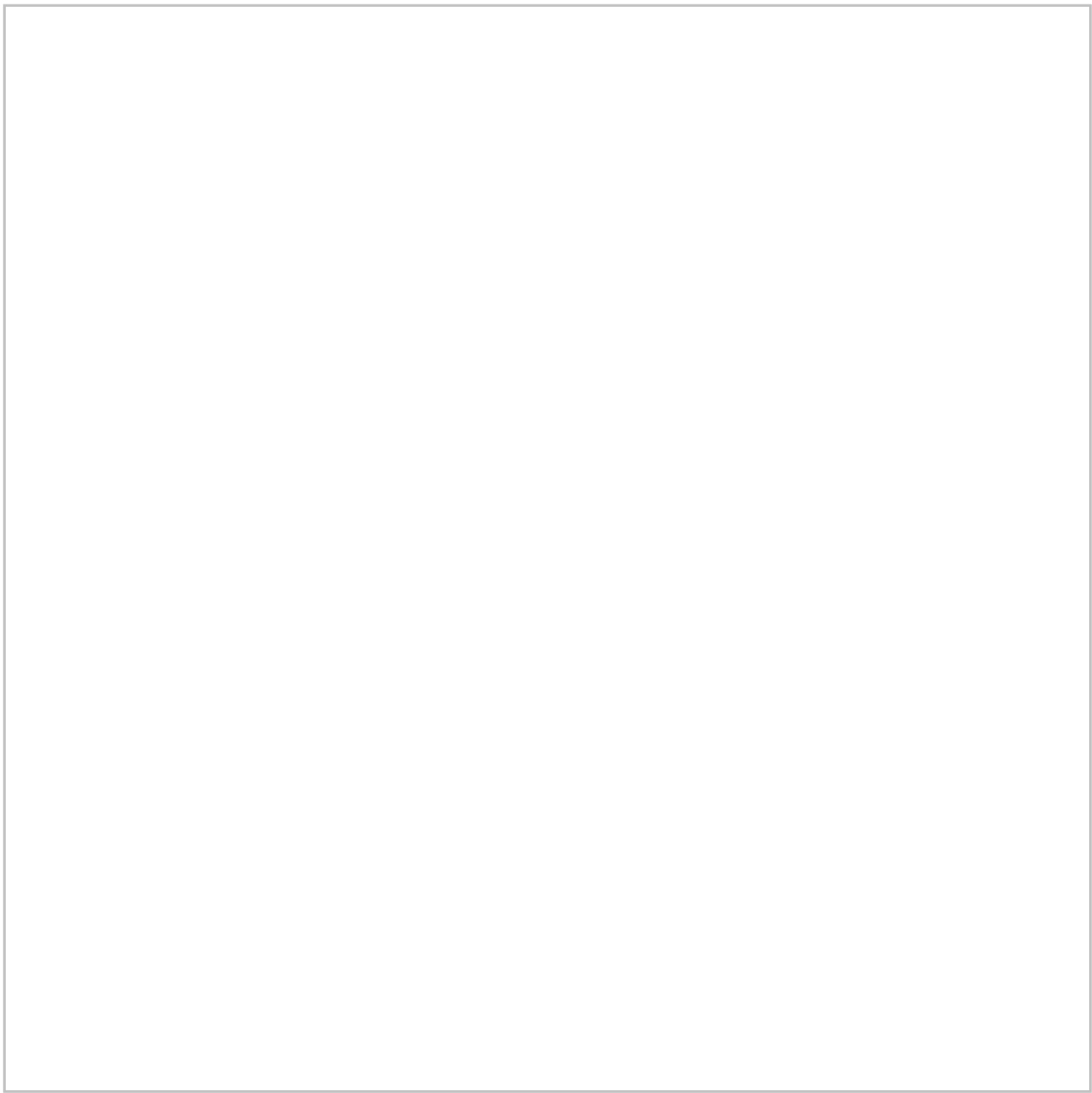
JOB OPPORTUNITY: The Bloomberg Center for Cities at Harvard University is hiring for the following roles:

- [Front-End Developer](#)
- [Research Associate, The People Lab](#)

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [Project Manager](#)
- [Events Manager](#)
- [Strategy and Operations Practice Administrator](#)
- [Communications Practice Administrator](#)

JOB OPPORTUNITY: Join the team behind this newsletter! The Bloomberg Cities Insights Unit is hiring a [Digital Content Associate](#).



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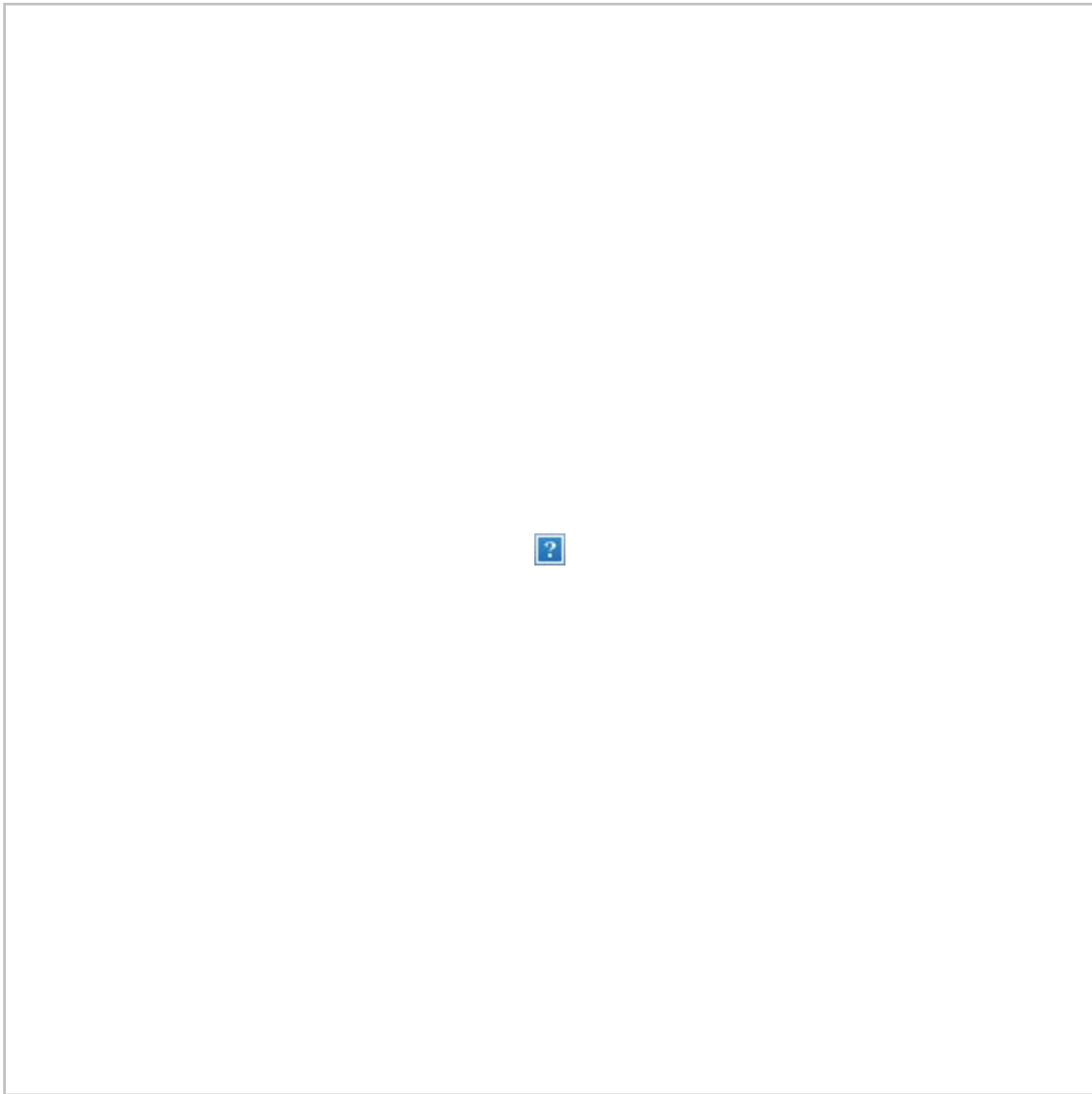




Strategies for tackling complex city challenges

The challenges faced by today's cities are so complex, cross-sectoral, and constantly changing that it's increasingly difficult for city leaders to fully address them. That's why last month's City Innovation Studio (CIS) at Bloomberg CityLab in **Washington, D.C.**, brought together more than 100 local innovation, infrastructure, and data leaders to take a deep dive into systems-change strategies, tools, and approaches that enable city halls to move beyond the surface—and to root causes—of their biggest challenges. Their discussion was fueled by insight and expertise from the Bloomberg Center for Public Innovation at Johns Hopkins University and Danish innovation expert Christian Bason.

[Read more](#)



10 memorable moments from CityLab 2023

The 10th Bloomberg CityLab summit took place in **Washington, D.C.**, last month. For the participating mayors, city innovators, urban experts, artists, business leaders, and advocates, it was a time to share ideas for solving tough challenges and raise ambitions for many opportunities ahead. Here are 10 of the most memorable moments from the summit.

[Read more](#)



Bloomberg Cities Idea Exchange to help spread winning ideas

Building on more than 10 years of work to discover, nurture, and drive innovation in cities, Bloomberg Philanthropies last month announced the launch of the Bloomberg Cities Idea Exchange to accelerate the spread of successful civic solutions between cities around the world. This first-of-its-kind program will turbocharge the efforts of thousands of local governments to adapt and replicate ideas from other cities that address their most acute challenges. "Cities are a force for change on all of the big challenges we're facing, and we've long worked to spread the best ideas globally," said Michael R. Bloomberg, the 108th mayor of New York City and founder of Bloomberg LP and Bloomberg Philanthropies. "This new Bloomberg Cities Idea Exchange will intensify and expand those efforts, bringing new muscle and rigor to the replication process."

Read more about the Bloomberg Cities Idea Exchange, including the [Bloomberg Philanthropies announcement](#), [Michael Bloomberg's recently published op-ed](#),

and an [Associated Press story](#) about the new program.

Read more



New platform advances mayors' use of Gen AI in cities

As Bloomberg Philanthropies convened more than 100 mayors last month as part of its Bloomberg CityLab Mayors Innovation Studio, the foundation, in collaboration with the Center for Government Excellence at Johns Hopkins University, launched a new global learning community and platform, City AI Connect, for cities to test and advance the usage of generative artificial intelligence to improve public services.

"From eliminating processing delays for critical city services—like SNAP benefits, housing vouchers, and driver's licenses—to transforming the ways local government can interact and service residents, there is extraordinary opportunity for generative artificial intelligence to upend the way cities engage with and deliver for communities—for good," said James Anderson, who leads the Government Innovation Program at Bloomberg Philanthropies.

"At [the] Mayors Innovation Studio at Bloomberg CityLab 2023, over 100 mayors from across the globe got their hands in the clay of new generative artificial intelligence tools—and committed to participating in City AI Connect so they rapidly discover, develop, and implement applications for this emerging technology—together."

[Read more](#)



8 cities named winners of Bloomberg's third Public Art Challenge

Bloomberg Philanthropies CEO Patricia E. Harris announced the eight winning cities for the third [Public Art Challenge](#) at Bloomberg CityLab last month. Each city will receive grants of up to \$1 million for temporary public art projects that address an urgent civic issue, with winning projects focusing on challenges related to climate change, equity, food insecurity, gun violence, homelessness, public health, and revitalization. Each city will also receive technical support to execute their projects over the next two years. The eight winning projects come from: **Atlanta; Baltimore; Honolulu; Houston; Orlando, Fla; Philadelphia; Phoenix;** and **Salt Lake City.**

[Read more](#)

WHAT WE'RE READING

CITYLAB: At last month's Bloomberg CityLab summit in **Washington, D.C.**, global leaders from all over the world discussed innovative strategies to tackle important urban issues. Multiple panels spoke to local innovations, from **Baltimore's** efforts to engage with and employ youth to future efforts on community-centered public spaces in D.C. ([Washington Informer](#))

FINANCIAL INCLUSION: Washington, D.C., enacts a law prohibiting businesses from discouraging or not accepting cash transactions, in a move aimed at enhancing financial inclusivity and accessibility for marginalized communities. ([Smart City Dive](#))

URBAN RENEWAL: New York City was once home to the world's largest garbage dump until the city transformed it into a park, providing a model for how cities can transform spaces for public use. ([Bloomberg CityLab](#))

ARTIFICIAL INTELLIGENCE: Austin, Texas has approved the deployment of AI-equipped cameras to enhance wildfire detection and response efforts. ([Cities Today](#))

NETWORK NEWS

SUSTAINABLE TRANSPORT: The Local Infrastructure Hub will host a webinar session celebrating the two-year anniversary of the Bipartisan Infrastructure Law by hearing success stories and guidance from federal experts and city leaders. The session is on Nov. 14 at 2 p.m. ET. [Register here](#).

PROCUREMENT: The Procurement Excellence Network (PEN) will celebrate its one-year anniversary with a webinar on November 15 at 2 p.m. EDT. The event will feature discussions of key insights from the year as well as looking at the future of the network. [Register here](#).

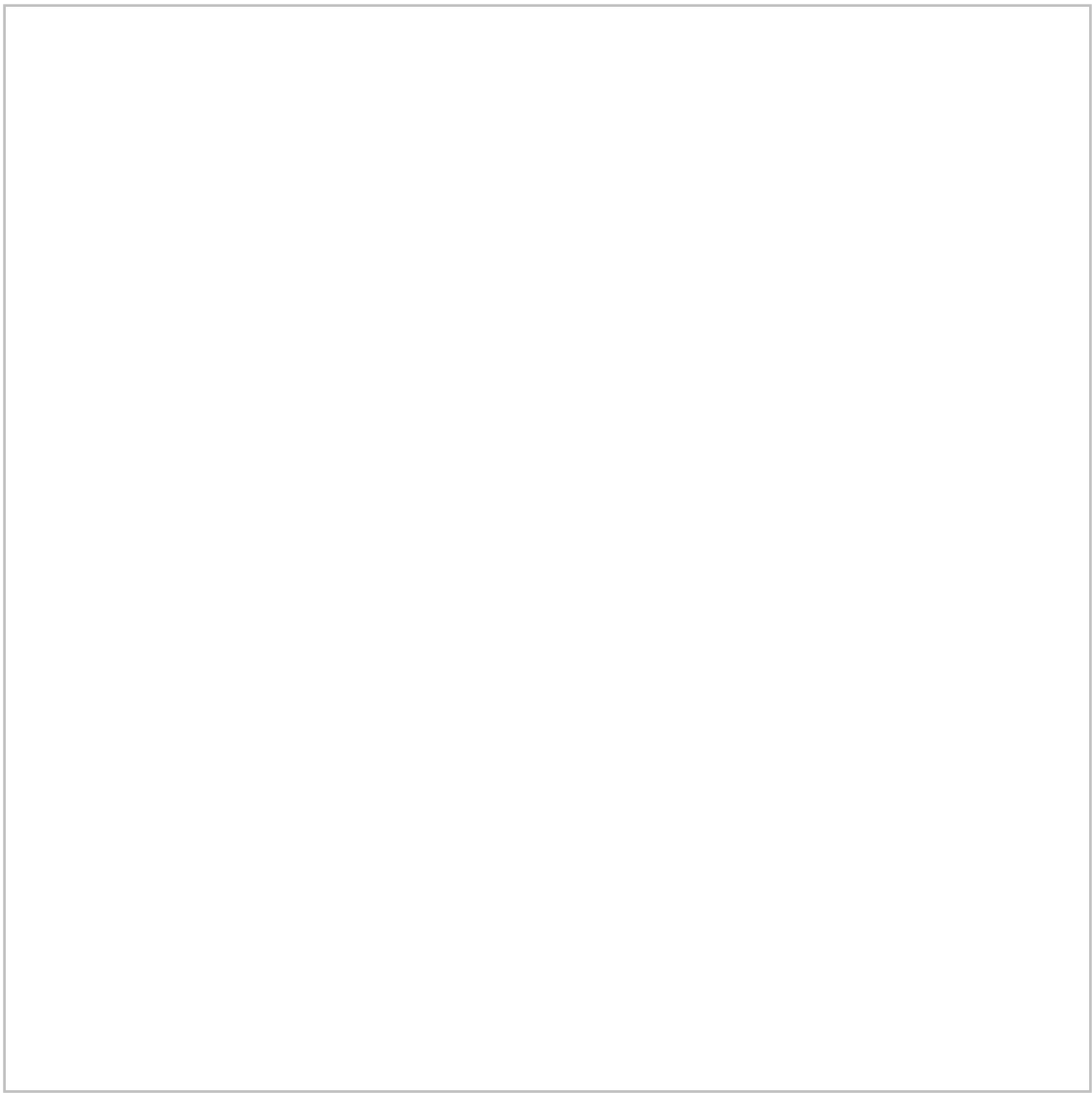
JOB OPPORTUNITY: The city of **Allentown**, Pa. is hiring a [Director of Human Resources](#).

JOB OPPORTUNITIES: The city of **South Bend**, Ind., is hiring for [several roles](#) in its Department of Innovation & Technology. Current postings include:

- [Chief Digital Officer](#)
- [Manager, Customer Success](#)
- [Manager of Enterprise Software](#)

JOB OPPORTUNITY: The Bloomberg Center for Government Excellence at Johns Hopkins University (GovEx) is seeking to hire a [Senior Advisor](#).

JOB OPPORTUNITY: The Bloomberg Center for Cities at Harvard University is hiring for the role of [Assistant Director, Administration and Finance](#).



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From: [Boston University School of Public Health](#)
To: [Shin-Yi Lao](#)
Subject: Join us today for Building Pipelines for Women's Leadership in Public Health.
Date: Wednesday, April 9, 2025 6:02:52 AM

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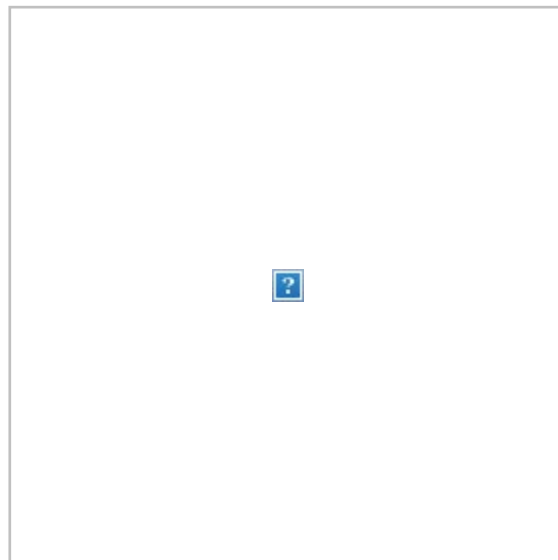
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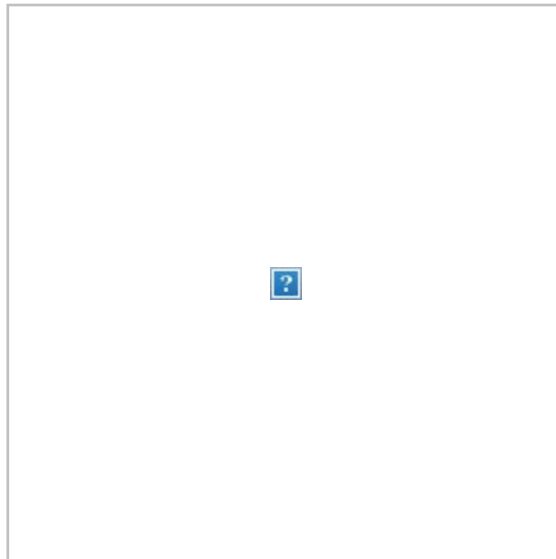
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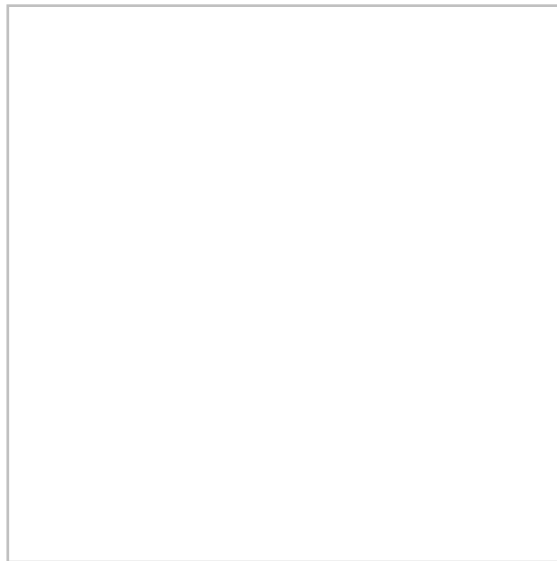
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Speakers



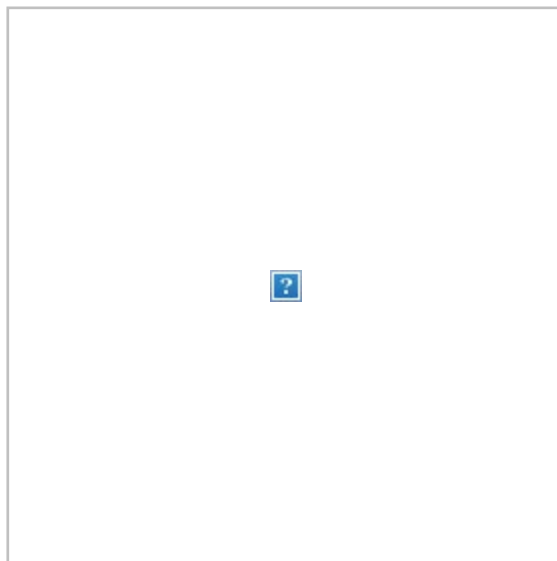
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Special Adviser, Nigeria's Coordinating
Minister of Health and Social Welfare



Emelia Benjamin

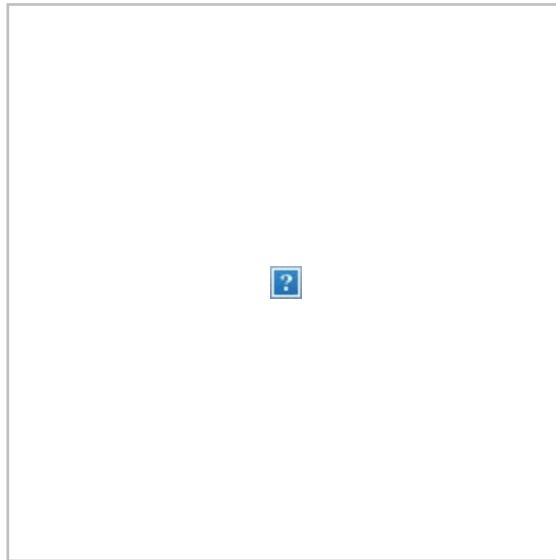
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Coffman Professor, Boston University
Chobanian & Avedisian School of
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Rosemary Morgan

Associate Research Professor, Johns

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MODERATOR

Yvette Cozier (SPH '94,'04)

Associate Dean for Diversity, Equity,
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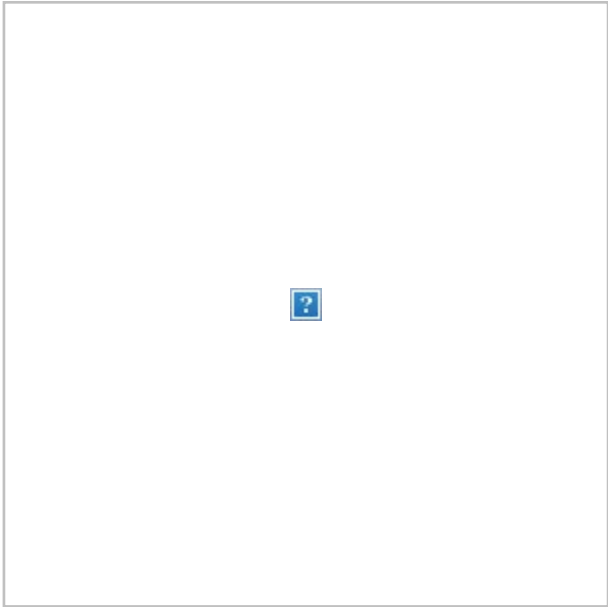
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1:00-2:30 p.m. ET
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To: [Lisa Hoyer](#)
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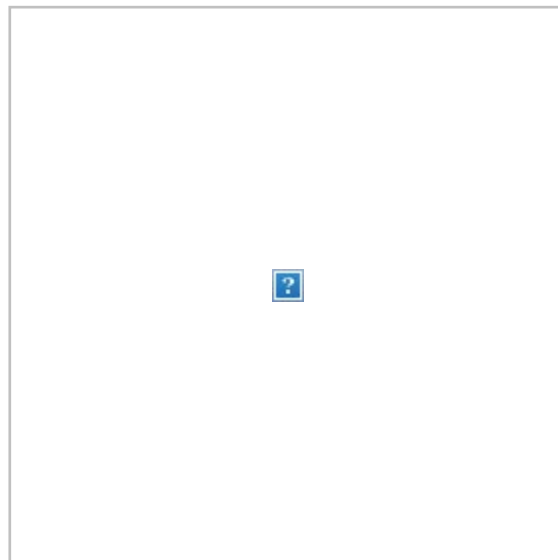
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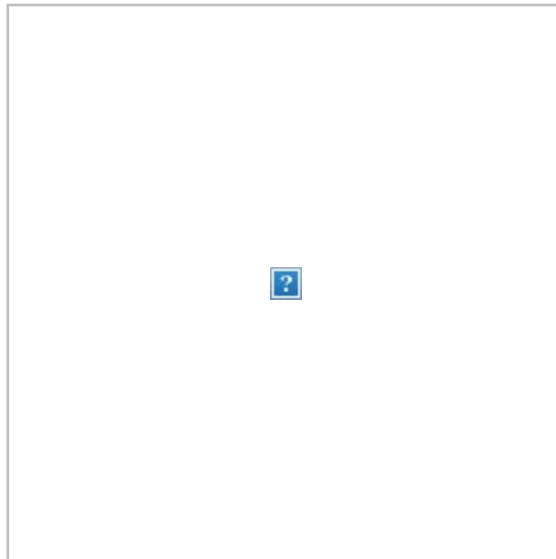
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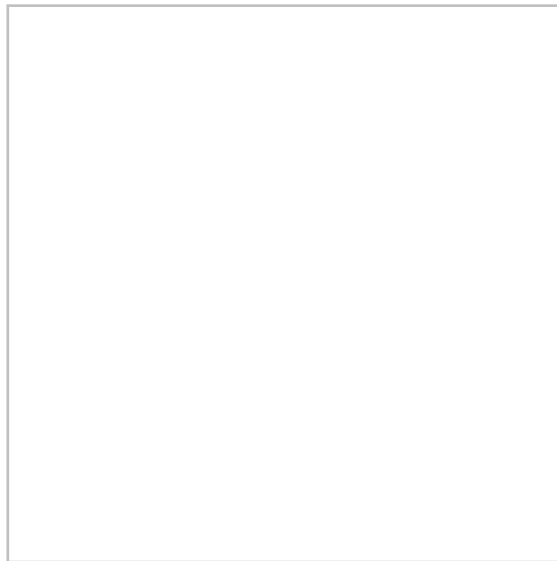
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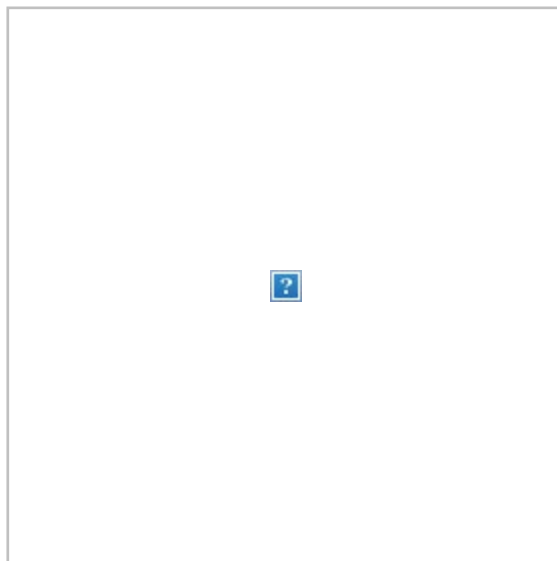
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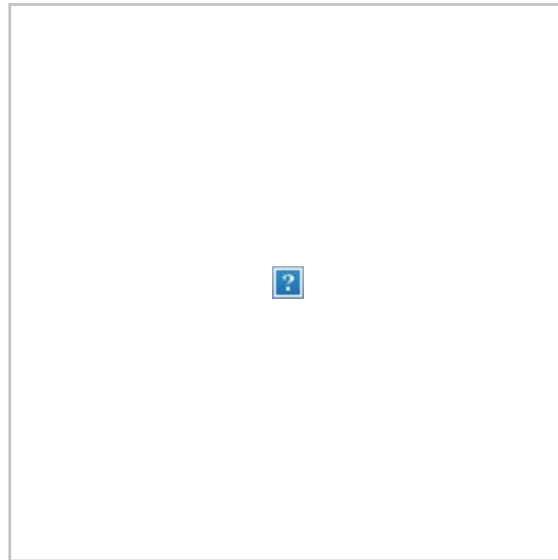
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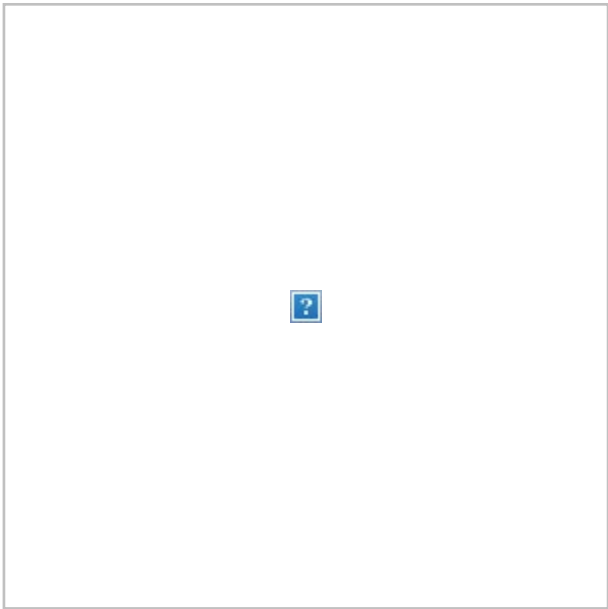
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To: [Jenna Bancroft](#)
Subject: Join us today for Building Pipelines for Women's Leadership in Public Health.
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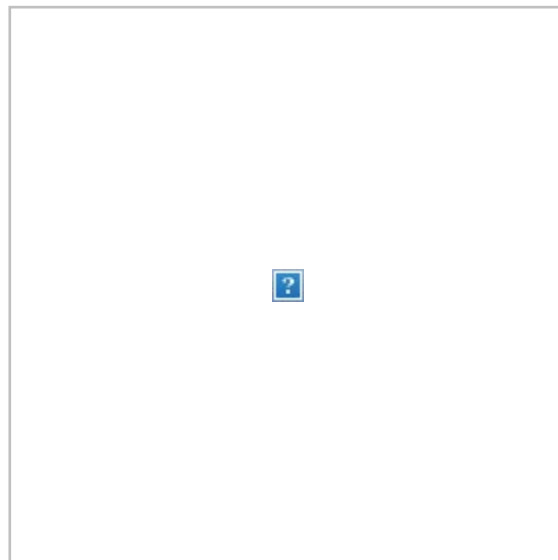
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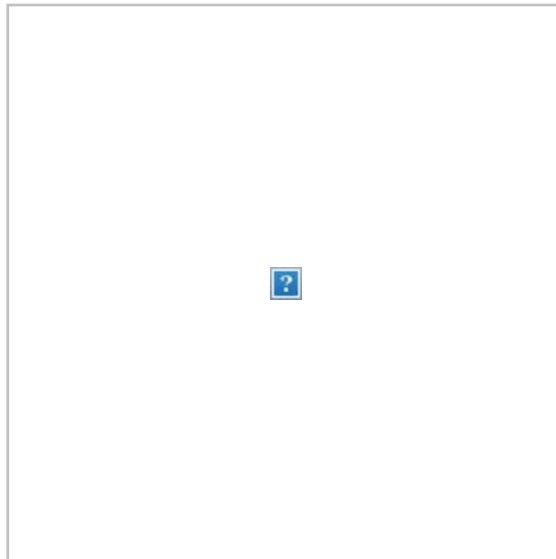
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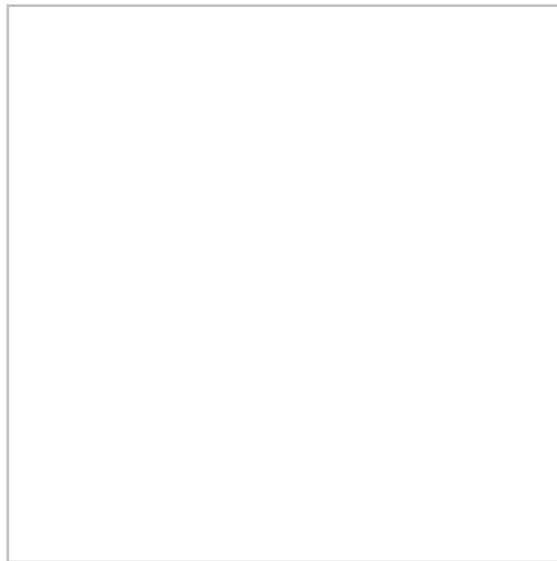
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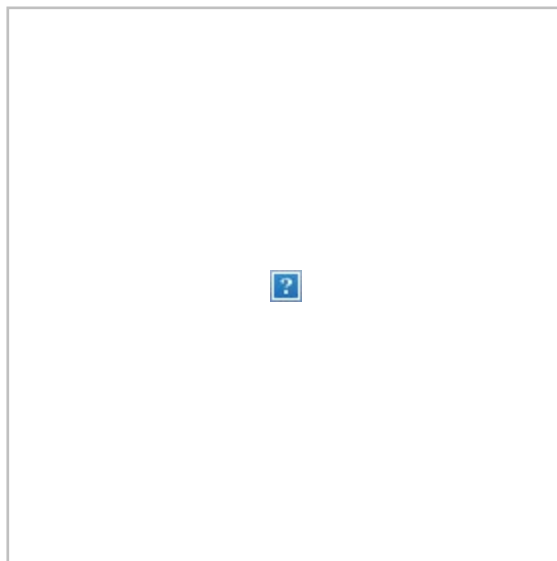
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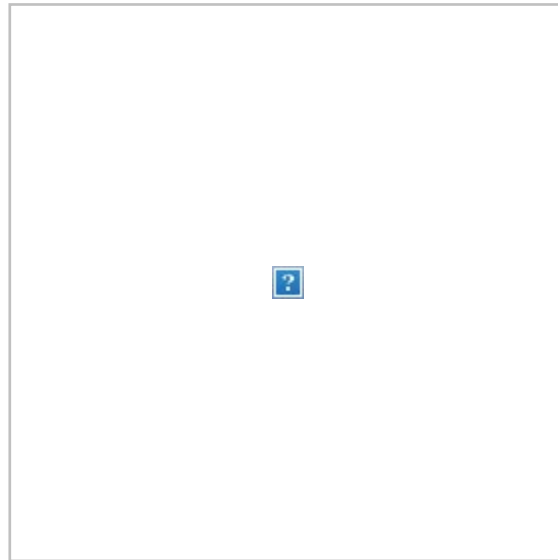
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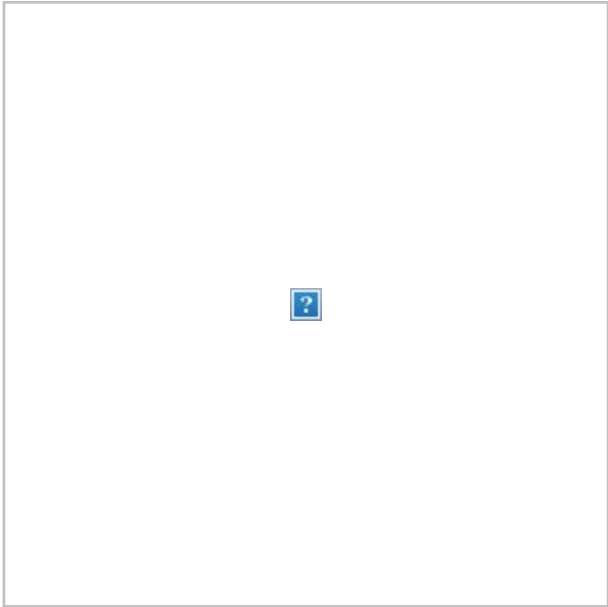
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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: Launching new institutions in cities
Date: Friday, April 5, 2024 1:01:27 PM

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Creating new institutions to meet emerging needs in cities

As cities navigate the complexities of climate change, migration, and artificial intelligence, local leaders are facing critical questions: Are today's public institutions ready for new challenges and opportunities? And what emerging needs will require them to not just add one or two positions, but instead build something new?

Questions like these are what led longtime Bloomberg Philanthropies partner Geoff Mulgan, a professor of collective intelligence, public policy, and social innovation at University College London, to co-found The Institutional Architecture Lab. Mulgan and his team recently published a toolkit that offers a concise framework for crafting organizations that can have impact for generations to come.

[Read more](#)

WHAT WE'RE READING

TRANSIT: With tolling rates set, **New York City** takes another big step closer to enacting congestion pricing that will slash car use in Manhattan, following in the footsteps of cities like **London**, **Stockholm**, and **Singapore**. ([The New York Times](#))

CONSERVATION: Facing a challenge shared by cities across the West, **Las Vegas** doubles down on aggressive measures to save water, including fines for waste and a tool ranking anticipated water use by new businesses. ([Smithsonian Magazine](#))

ARTIFICIAL INTELLIGENCE: A collaboration between local officials and the private sector brings artificial intelligence to traffic control in greater **Cambridge**, England, with an eye toward boosting regional sustainability. ([SmartCitiesWorld](#))

POVERTY: Shawyn Patterson-Howard, the mayor of **Mount Vernon**, N.Y., wraps up a successful 12-month pilot of a guaranteed income program—part of a suite of supports she’s pursuing to make her city more livable. ([Bloomberg CityLab](#))

NETWORK NEWS

CLEAN AIR FOR ALL: Join the Local Infrastructure Hub for a webinar on how U.S. cities can apply for Greenhouse Gas Reduction Fund (GGRF) grants to fight climate change. The session will be on Tuesday, April 16, at 2pm ET. [Register here.](#)

ENVIRONMENTAL JUSTICE: Join the Local Infrastructure Hub for a webinar to learn how mayors can work with community-based groups to access Bipartisan Infrastructure Law and Inflation Reduction Act funds geared toward environmental partnerships. The session is on Tuesday, April 30, at 2pm ET. [Register here.](#)

HEALTHY FUTURES: Are you a mayor, policymaker, or urban leader who works on healthy futures for children? Join the Start with Children Summit in **Bratislava**, Slovakia, this May 28-29 to collaborate on strategies to build cities that prioritize the health and wellbeing of kids. [Register here.](#)

WEBBY AWARDS: Bloomberg Philanthropies has been nominated for a Webby award for its social media work. [Learn more and vote here.](#)

JOB OPPORTUNITY: The Natural Resources Defense Council (NRDC) is seeking a [Senior Director of Economic Development](#) who will be deeply involved in the Bloomberg American Sustainable Cities (BASC) initiative.

JOB OPPORTUNITY: The city of **Louisville** is seeking an [Executive Director of Parks and Recreation](#).

JOB OPPORTUNITY: **Honolulu** is currently seeking a [Director of Information Technology and Chief Information Officer](#).

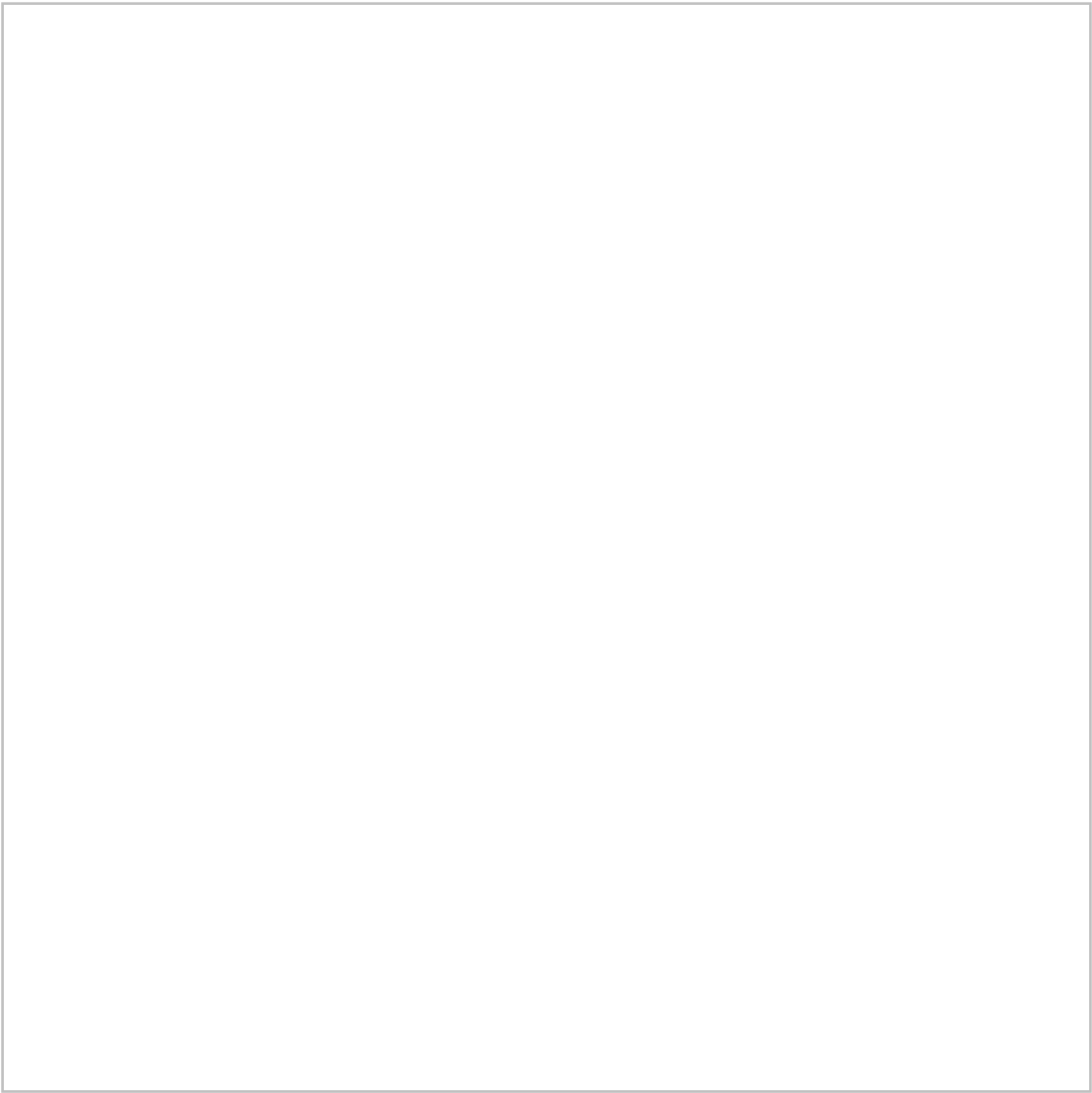
JOB OPPORTUNITY: The Clean Air Fund is looking to recruit a [Breathe Cities Executive Director](#) to join their team in **London**.

JOB OPPORTUNITIES: The People Lab, located at the Bloomberg Center for Cities at Harvard University, is hiring for these roles:

- [Senior Research Associate](#)
- [Research Associate](#)

JOB OPPORTUNITIES: The Bloomberg Center for Cities at Harvard University is hiring for these roles:

- [Grant & Finance Manager](#)
- [Senior Director, Collaborations](#)
- [Director, Conferences and Convenings](#)



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From: [Amanda Brangwynne](#)
To: [Amanda Brangwynne](#)
Subject: Learn Strategies for Navigating Teacher Strikes on 3/27
Date: Wednesday, March 6, 2024 11:22:49 AM

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Dear Mayor,

Navigating the complexities of a teacher strike is a difficult job, and you don't want to miss this opportunity to learn best practices from those who have experienced a strike and other experts.

Featured speakers:

- **Newton Mayor Ruthanne Fuller** will discuss insights she gained during the Newton teacher strike
- **Valerio Dominello & Hillman Attorney Elizabeth Valerio** will offer strategies to implement before and during a teacher strike negotiation
- **Denterlein President Diana Pisciotta** will share tips on communication strategies during a teacher strike

Please join us on Wednesday, March 27 at the [Charlotte and William Bloomberg Medford Public Library](#) to learn more about this timely topic and connect with your fellow mayors. The meeting will begin at 9:15 am and end at 12 pm, followed by lunch. Mayor Breanna Lungo-Koehn will be your host.

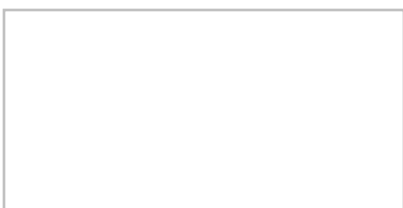
Please note that press are not permitted to attend mayors' meetings. Relevant mayors' staff are welcome to attend with their mayor.

[REGISTER](#)

Please let me know if you have any questions. We look forward to seeing you there!

Best,
Amanda

Amanda Brangwynne (she/her)
Membership & Project Assistant



617-426-7272 x107 (O) | 774-266-3968 (C)

abangwynne@mma.org | www.mma.org

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3 Center Plaza, Suite 610, Boston MA 02108

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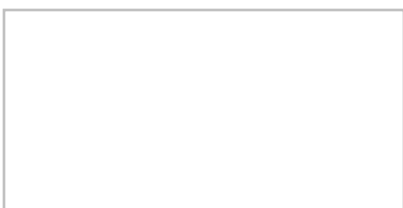
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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: Lessons on ending homelessness
Date: Wednesday, June 28, 2023 1:12:26 PM

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Lessons from a successful approach to ending homelessness

Rosanne Haggerty's approach to homelessness is so promising that it earned the organization she leads a \$100 million grant from the MacArthur Foundation to end homelessness in 75 communities across America. It's an approach that is deeply rooted in collaboration, data, and design-based innovation—all critical capacities that Bloomberg Philanthropies helps local governments master—and it's getting results. Haggerty sat down with Bloomberg Cities to share lessons from this work.

[Read more](#)



17 U.S. cities are finalists in Public Art Challenge

Bloomberg Philanthropies today announced 17 U.S. cities are finalists to receive grants of up to \$1 million each as part of the Public Art Challenge, a program launched in 2014 to support temporary public art projects that address an urgent civic issue. "Public art provides a creative way to bring communities together, strengthen local economies, and make cities more inspiring and dynamic," said Michael R. Bloomberg, founder of Bloomberg LP and Bloomberg Philanthropies and 108th mayor of New York City. "This year's proposals show that public art, and the partnerships they forge between artists and local governments, is stronger than ever."

[Read more](#)

WHAT WE'RE READING

TRANSPORTATION: Congestion pricing in **New York City**, an idea first proposed when Mike Bloomberg was mayor, gets federal approval. The action clears the way for tolls on motorists driving into certain congested parts of the city—an innovation that has succeeded in **London, Stockholm, Singapore**, and other cities, but has never been tried before in the U.S. ([Bloomberg CityLab](#))

PUBLIC SAFETY: **Mexico City's** success curtailing high-impact crime by more than half since 2018 demonstrates the power of using data to boost collaboration among municipal agencies and empowering app developers to build tools that help residents safely navigate the city. ([World Economic Forum](#))

INNOVATION: As air taxis prepare for takeoff in cities, a report highlights why city leaders need to begin thinking about passenger safety, access, and equity. ([Route Fifty](#))

EQUITY: Joining a growing movement among transit agencies, the **Los Angeles** metro is capping fares in a way that tackles the longstanding inequity faced by regular riders who struggle with the upfront expenses of weekly or monthly passes. ([Governing](#))

NETWORK NEWS

MANAGING FREIGHT IN CITIES: Join the Local Infrastructure Hub for a webinar highlighting innovative solutions for urban freight management in U.S. cities. The session will explore technology and innovation awards made through the U.S. DOT's SMART Grants program, and feature speakers from the cities of **Philadelphia** and **Seattle**, among other experts. The session is June 28 at 2 p.m. ET. [Register here](#).

RECONNECTING COMMUNITIES FOR ECONOMIC MOBILITY: Join the Local Infrastructure Hub for a webinar highlighting the best strategies for reconnecting communities that are cut off from opportunity and burdened by past transportation infrastructure decisions. The session will feature Biden Administration officials and policy experts sharing federal funding guidance and policy and innovation expertise. The session is July 11 at 2 p.m. ET. [Register here](#).

WHAT WORKS CITIES: What Works Cities Certification provides cities at all points in their data journey with a standard of excellence that shows how investing in data and evidence practices can lead to better and more equitable results for residents. Get started by taking a data [self-assessment](#) to benchmark progress, get a roadmap for improvement, and join the WWC community to receive exclusive resources, training, and a one-of-a-kind peer

learning space. The deadline to submit an assessment is July 14.

JOB OPPORTUNITIES: The Bloomberg Center for Government Excellence at Johns Hopkins University (GovEx) is hiring for the following roles:

- [Program Manager](#)
- [Senior Advisor, Economic Mobility](#)
- [Creative and Design Specialist](#)

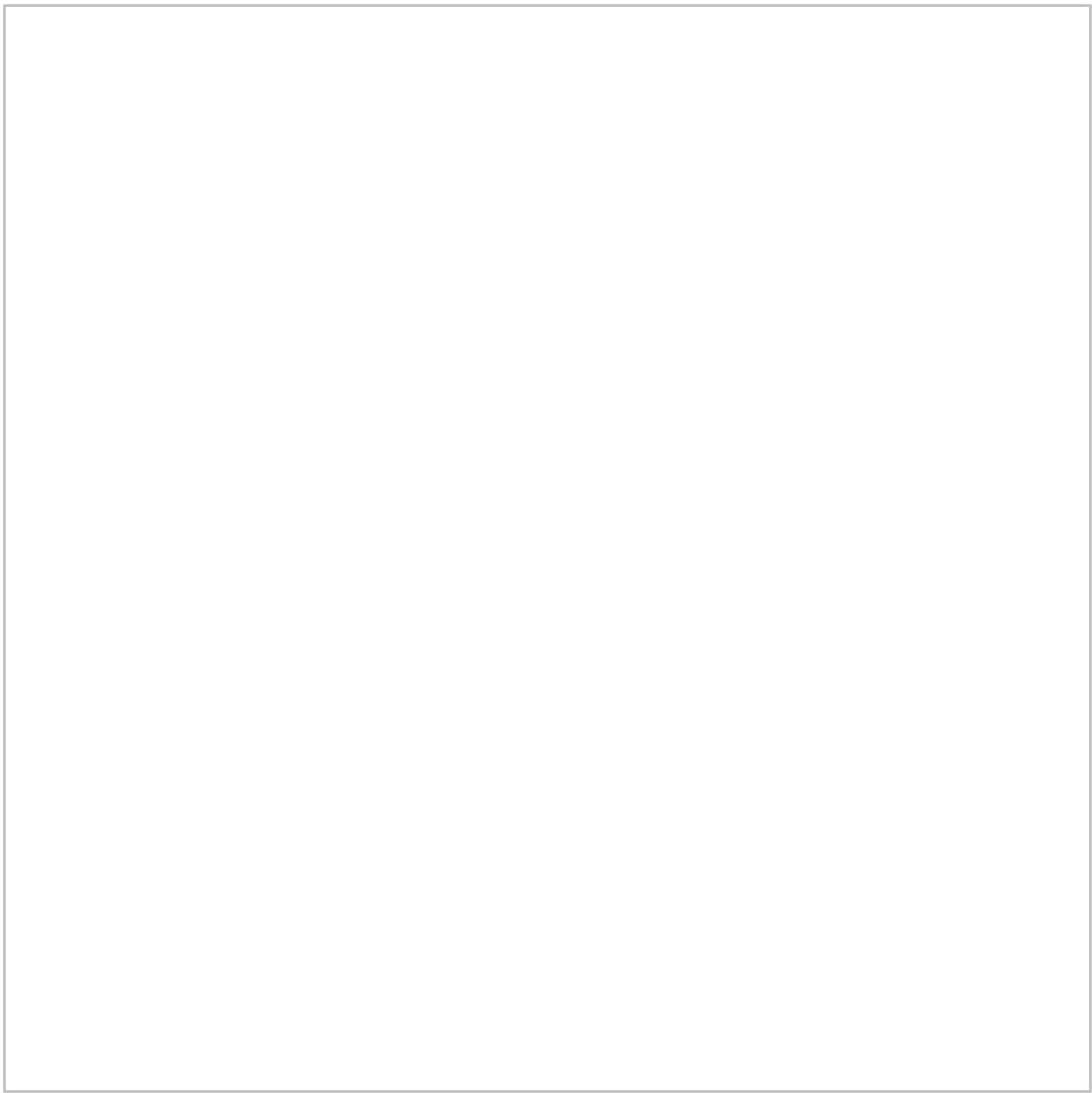
JOB OPPORTUNITIES: The Bloomberg Center for Cities at Harvard University is hiring for the following roles:

- [Fall 2023 Graduate Student Research Fellowship, The People Lab](#)
- [Fall 2023 Undergraduate Student Research Fellowship, The People Lab](#)

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [Research Data Analyst](#)
- [Senior Advisor, Civic Engagement](#)
- [Training and Learning Specialist, Innovation Practice](#)

JOB OPPORTUNITY: Join the team behind this newsletter! Bloomberg Cities is hiring a [Senior Writer & Editor](#).



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To: [Mayor Ruthanne Fuller](#)
Subject: Lessons on leading with data
Date: Wednesday, January 11, 2023 3:40:49 PM

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Mayors take data-driven government to new heights

The 22 mayors from across the Americas who are participating in the Bloomberg Philanthropies City Data Alliance are showing the world what local governments can achieve when they expertly use data to tackle their toughest challenges. We asked five of them to reflect on what they and their teams are accomplishing and learning through the program—and why other mayors should follow in their footsteps by [joining the next round](#) of the City Data Alliance.

[Read more](#)

MEET TROY ROGERS



Title: Public Safety Coordinator
City: Chattanooga, Tenn.

When **Chattanooga** experienced two mass shootings in just one week last summer, Troy Rogers and his colleagues, who were already participating in a Bloomberg Philanthropies innovation training program with a goal of reducing gun violence, quickly pivoted from analysis to action.

[Read more](#)

WHAT WE'RE READING

DATA: If we want evidence-based policymaking to meet its promise, we have to move beyond one-off demonstration projects to transformational use of evidence at scale, writes Elizabeth Linos, Emma Bloomberg Associate Professor of Public Policy and Management at the Harvard Kennedy School ([B&G Report](#))

SAFE STREETS: **Cincinnati** is creating an in-house team dedicated to building and maintaining pedestrian infrastructure, allowing the city to bypass the time and expense of contracting out much of this work. ([Streetsblog USA](#))

SUSTAINABILITY: **Amsterdam** is partnering with the stewards of a tropical forest in Suriname to buy traceable hardwoods for city construction projects. ([Bloomberg](#))

ELECTRIC VEHICLES: **New York City** plans to replace more than 900 gas-powered city vehicles with electric vehicles and add 315 new chargers using \$10 million in federal funding. ([Smart Cities Dive](#))

NETWORK NEWS

CITY DATA ALLIANCE: The application period is now open for the next set of mayors to join the [Bloomberg Philanthropies City Data Alliance](#). This program will identify 100 mayors who are the most sophisticated, ambitious, and advanced at harnessing data and help them set a new standard for local governments committed to using data to power better results for residents. Mayors in North, Central, and South America are welcome to apply for this initiative to take their data expertise to the next level. Participating mayors will

receive a six-month acceleration program including executive education and individualized city coaching and consultation, as well as an up-to 12-month investment to improve a critical data practice. Programming will begin in April 2023. **The last day to indicate your interest to be part of the next group of City Data Alliance Cities is Jan. 13.** Please complete an [interest form](#) and receive your application now!

GRANT OPPORTUNITY: The Cities for Financial Empowerment Fund invites U.S. cities and counties to apply for funding and technical assistance aimed at creating dedicated Offices of Financial Empowerment and training leaders to run them. [Apply here](#), and [register here](#) for an informational webinar on Jan. 30 at 2 p.m. ET to learn more.

GRANT OPPORTUNITY: Mayors of U.S. cities with 30,000 or more residents are invited to apply for the [Bloomberg Philanthropies 2022 Public Art Challenge](#). Up to 10 winners will be chosen to receive up to \$1 million to create temporary public art projects that address important civic issues. To learn more, [join a webinar on Jan. 23 at 1 p.m. ET](#).

GRANT OPPORTUNITY: Applications are now open for the [Bloomberg Initiative for Cycling Infrastructure \(BICI\)](#). It's a competitive grant program seeking to foster catalytic change in city cycling infrastructure around the world, with grants of up to \$1 million available for global cities. [Learn more and apply here](#).

JOB OPPORTUNITY: The city of **Seattle** seeks a strategic, equity-focused, and experienced leader to serve as [Purchasing and Contracting Division Director](#).

JOB OPPORTUNITY: The city of **Newark**, N.J., is hiring a [Press Secretary](#).

JOB OPPORTUNITY: The city of **Mobile**, Ala., is hiring a [designer](#) for its newly created Office of Strategic Initiatives.

JOB OPPORTUNITY: The city of **Chattanooga**, Tenn., is hiring a [Director](#) for its Office of Performance Management and Open Data.

JOB OPPORTUNITY: The Cities for Financial Empowerment Fund is seeking an [Associate](#) to provide guidance and support to local government administrations and their nonprofit partners.

JOB OPPORTUNITIES: The Bloomberg Center for Cities at Harvard University is hiring for the following roles:

- [Program Coordinator for Executive Education](#)
- [Events Coordinator](#)
- [Communications Specialist](#)

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [Senior Advisor, Public Innovation](#)
- [Monitoring & Evaluation Associate](#)
- [Service Designer](#)

- [Research Data Analyst](#)
- [Product Coordinator](#)
- [Communications Associate](#)
- [Executive Assistant](#)

JOB OPPORTUNITY: Join the team behind this newsletter! The Bloomberg Cities Insights Unit is hiring a [Social Media & Content Associate](#).



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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: Mayoral storytelling drives results
Date: Thursday, July 25, 2024 10:01:04 AM

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Mayors use personal stories to power local breakthroughs

One of the best ways for mayors to achieve ambitious goals is by forging stronger connections with the people they serve. And one of the best ways they can do that is by learning how to effectively share more about themselves, their values, and why they care so much about the challenges faced by their communities. That's why a key offering of the Government Innovation programs at Bloomberg Philanthropies, which aim to strengthen city halls so local leaders can implement bold solutions that move us all forward, zeroes in on the power of public narrative skills.

Here's how public narrative training has helped four mayors deliver on local priorities and urgent challenges.

[Read more](#)

WHAT WE'RE READING

ARTIFICIAL INTELLIGENCE: On a new episode of the Follow The Data podcast, Claudia Juech from the Bloomberg Philanthropies Government Innovation program team discusses how cities are capitalizing on generative artificial intelligence to bring their governments—and communities—into the future with Denise Riedl, the chief innovation officer of **South Bend**, Ind., and Kyle Patterson, the chief innovation officer of **Boise**, Idaho. They also explore the innerworkings of Bloomberg Philanthropies' City AI Connect, a global learning community and digital platform for cities to trial and advance the usage of generative artificial intelligence to improve public services. ([Follow the Data](#))

DATA: Gun violence plummets in **Philadelphia** as officials deploy a data-powered "pinpoint" focus on crime hotspots. Mayor Cherelle Parker, who took office earlier this year, is among the mayors who recently joined the Bloomberg Harvard City Leadership Initiative. ([Axios Philadelphia](#))

HOUSING: A housing effort in **Baltimore**, which links federal, state, and local partners in finding homes for hundreds of families, shares insights around its outcomes and expenses. ([Baltimore Banner](#))

URBAN PLANNING: **Vienna's** long-term embrace of "gender mainstreaming"—and a chief gender planner role in city hall—pays dividends with amenities geared at equity, such as extra-wide sidewalks for strollers and more visible paths in public parks. ([The New York Times](#))

TRANSIT: Data bikes that gauge the condition of bike paths and other infrastructure intended for pedestrians rather than cars are being deployed in more and more cities as officials work to improve sustainability and accessibility. ([Route Fifty](#))

NETWORK NEWS

DIGITAL EQUITY: Join the Local Infrastructure Hub for a webinar on preparing for the soon-to-be-announced Digital Equity Competitive Grant program. The \$1.25 billion grant for community initiatives is aimed at ensuring everyone has access to the technologies that undergird an increasingly digital economy—and the training and skills they need to take advantage of them. The session will be on Tuesday, July 30, at 2pm ET. Register [here](#).

JOB OPPORTUNITY: The city of **Elk Grove**, Calif., is seeking an [Assistant City Manager](#).

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- [Civic Designer, Akron, OH](#)
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- [Civic Designer, Cleveland, OH](#)
- [Civic Designer, Dayton, OH](#)
- [Civic Designer, Hampton, VA](#)
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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: Mayors dive into leadership training
Date: Friday, July 19, 2024 10:02:40 AM

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Photo courtesy of Bloomberg Philanthropies

Bloomberg Harvard City Leadership Initiative launches eighth class of mayors

The Bloomberg Harvard City Leadership Initiative has announced the eighth class of mayors and senior municipal leaders from their cities who will participate in its yearlong professional management training program, including 39 mayors and 78 senior leaders from 11 countries across five continents. Established by Bloomberg Philanthropies, Harvard Kennedy School, and Harvard Business School as a first-of-its-kind program to help close the gap in executive development for the public sector, the Bloomberg Harvard City Leadership Initiative equips mayors and senior city leaders with the tools and expertise to expand their problem-solving capacity, strengthen their city halls, and improve outcomes for residents as cities confront increasingly global challenges. With the announcement, the Bloomberg Harvard City Leadership Initiative will have provided training to 314 mayors and over 540 senior city

leaders across 33 countries and six continents since its launch in 2017.

"As national governments increasingly rely on cities to help them achieve their goals, there has never been a greater need for investment in the capacity of mayors and local leaders to do big things," said Michael R. Bloomberg, founder of Bloomberg Philanthropies and Bloomberg L.P. and 108th mayor of **New York City**. "Our Bloomberg Harvard City Leadership Initiative is designed to help mayors become more effective managers, build strong teams, and learn from the successes of other cities. This diverse class of leaders come from 11 countries, and we're looking forward to helping them deliver results for the millions of residents they serve."

Read more

WHAT WE'RE READING

LEADERSHIP: Among the mayors selected to join the eighth class of city leaders in the Bloomberg Harvard City Leadership Initiative is Paul Young of **Memphis**, who is excited about the opportunity to bolster his city's economy, improve public safety, and make his city more vibrant. Joining him in August will be two other senior leaders in Memphis: Chief of Staff Mairi Albertson and Chief Operating Officer Antonio Adams. ([Memphis Commercial Appeal](#))

INNOVATION: RealFix—the Bloomberg Philanthropies Global Mayors Challenge-winning effort that provides maintenance medication to people recovering from opioid addiction—now has a hotline available 24/7 for residents of **Paterson**, N.J. Meanwhile, the larger program is reaching major milestones, such as 339 people admitted into addiction treatment (not just referred to it), and hundreds of residents housed. As Mayor Andre Sayegh—who recalled his city's chief innovation officer sharing the Bloomberg Philanthropies Mayors Challenge opportunity three years ago—puts it, "We're not doing the same thing anymore. We're getting results." ([TAPinto Paterson](#))

ENGAGEMENT: Another Global Mayors Challenge-winning project—this one geared at using a digital platform to bolster civic engagement and inclusion in **Amman**, Jordan—reaches the pilot stage. The initiative, called Amman Is Listening, is all about putting residents first and centering them in planning and the improvement of service delivery, with an eye toward sustainability and the future. ([Jordan Times](#))

HOUSING: In a reflection of mayors across the world seeking new approaches to housing affordability, Mayor Ken Sims in **Vancouver**, Canada, presses ahead with planning reforms that will increase density in his city. While the effort will cost some residents their iconic views of nearby mountains, Sims says it's critical for local leaders to stand firm. "Vancouver has a housing crisis," he says. "That's why our council is committed to taking bold action to get more homes built faster." ([Bloomberg CityLab](#))

DATA: As part of its work with the Bloomberg Philanthropies City Data Alliance, **Scottsdale**, Ariz., has developed a comprehensive data service standard built around principles of ethics, engagement, and experimentation. Among the impacts so far: a digital map tool enabling residents to understand the short-term rental landscape in their communities and, when necessary, report violations. ([SmartCitiesWorld](#))

NETWORK NEWS

CLOSING THE GAP: Join the Local Infrastructure Hub for a guide to how mesh networks can help cities close the broadband gap in multi-family housing. The session, which will explore delivery strategies that leverage municipal, industry, and federal digital equity funding sources, will be held on Wednesday, July 24, at 2pm ET. Register [here](#).

DIGITAL EQUITY: Join the Local Infrastructure Hub for a webinar on preparing for the soon-to-be-announced Digital Equity Competitive Grant program. The \$1.25 billion grant for community initiatives is aimed at ensuring everyone has access to the technologies that undergird an increasingly digital economy—and the training and skills they need to take advantage of them. The session will be on Tuesday, July 30, at 2pm ET. Register [here](#).

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To: [Samuel Nighman](#)
Subject: Mayors dive into leadership training
Date: Friday, July 19, 2024 10:00:28 AM

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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: Mayors double down on data
Date: Wednesday, May 24, 2023 5:27:49 PM

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New report takes the pulse of public-sector innovation

Where is public-sector innovation heading? A new report, "Embracing Innovation in Government," provides some answers and identifies four global trends. Bloomberg Cities digs into the report—published by the OECD Observatory of Public Sector Innovation and the Mohammed Bin Rashid Centre for Government Innovation—to uncover city government-specific details. Here's what we found.

[Read more](#)



Analysis: Mayors across the Americas double down on data

Last week, Bloomberg Philanthropies kicked off the second cohort of its City Data Alliance, which is identifying 100 data-savvy cities across the Americas to help take their practice to the next level. Mayors' in-depth applications to program—where they share details about their data use and aspirations—provide a unique perspective of what's happening in cities and where they may be headed.

[Read more](#)

WHAT WE'RE READING

CLIMATE CHANGE: The mayors of **New York City** and **London** highlight the benefits of climate budgeting as a tool to help cities effectively work toward their climate goals. ([The New Statesman](#))

DATA: Baltimore Mayor Brandon Scott highlights his city's data-informed successes as he welcomes a group of international mayors gathered for the Bloomberg Philanthropies City Data Alliance. ([Baltimore Sun](#))

HOMELESSNESS: Local leaders in cities such as **Chicago, Dallas, and Los Angeles** who are grappling with high rates of homelessness are receiving crucial federal support through the new "ALL INside" initiative. The program, which aims to reduce chronic homelessness nationwide by 25 percent, will offer cities help navigating funding opportunities and identifying areas where regulatory relief can be provided. ([Route Fifty](#))

ARTIFICIAL INTELLIGENCE: In a bid to encourage experimentation and transparency, **Boston** releases guidelines for staff on utilizing generative artificial intelligence in their work. The guidelines, among the first in the U.S., include principles on empowerment, inclusion, innovation, privacy, and public purpose. ([Cities Today](#))

NETWORK NEWS

REGISTER FOR THE LOCAL INFRASTRUCTURE HUB: Local officials working to access the historic levels of federal infrastructure funding that may be available for their communities have a new resource center to help. The Local Infrastructure Hub is offering a new bootcamp series that will provide cities, towns, and villages with less than 150,000 residents pro-bono technical assistance, robust coaching, and expert guidance to support them in developing competitive applications.

The upcoming bootcamps are focused on five key grant opportunities, including:

- Highway-rail crossing improvements
- Drinking water systems
- Broadband planning
- Bridge enhancements
- Reconnecting communities divided by infrastructure

Learn more about the pro-bono bootcamps and register by May 31 [here](#).

ASPHALT ART GRANTS: Bloomberg Philanthropies is inviting cities of any size in Canada, Mexico, and the United States to apply for a chance to receive \$25,000 grants through the [Asphalt Art Initiative](#). The Asphalt Art Initiative supports arts-driven street redesign projects that improve safety, revitalize public spaces, and engage local communities. Data shows asphalt art to be a

creative, low-cost way to make streets safer, including a 50-percent drop in the rate of crashes involving pedestrians or cyclists after projects are installed. Three previous rounds of Asphalt Art Initiative grants have supported 64 projects across the U.S. and Europe. The deadline for cities to apply is June 12. Interested cities can [learn more and apply here](#).

WHAT WORKS CITIES: What Works Cities Certification provides cities at all points in their data journey with a standard of excellence that shows how investing in data and evidence practices can lead to better and more equitable results for residents. Get started by taking a data [self-assessment](#) to benchmark progress, get a roadmap for improvement, and join the WWC community to receive exclusive resources, training, and a one-of-a-kind peer learning space. The deadline to submit an assessment is July 14.

JOB OPPORTUNITY: The city of **Syracuse**, N.Y., is hiring a [Procurement Transformation Project Manager](#).

JOB OPPORTUNITY: The Harvard Kennedy School Government Performance Lab is hiring for the role of [Assistant Director, Procurement Excellence Network](#).

JOB OPPORTUNITY: The African Centre for Cities at the University of Cape Town is hiring for the following roles related to the African Mayoral Leadership Initiative:

- [City Advisors](#)
- [Operations Manager](#)

JOB OPPORTUNITIES: The Bloomberg Center for Government Excellence at Johns Hopkins University (GovEx) is hiring for the following roles:

- [Data Scientist](#)
- [Program Manager](#)
- [Senior Advisor, Economic Mobility](#)
- [Creative and Design Specialist](#)

JOB OPPORTUNITIES: The Bloomberg Center for Cities at Harvard University is hiring for the following roles:

- [Front-End Developer](#)
- [Research Associate, The People Lab](#)
- [Fall 2023 Graduate Student Research Fellowship, The People Lab](#)
- [Fall 2023 Undergraduate Student Research Fellowship, The People Lab](#)

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [Content Marketing Specialist](#)
- [Marketing Associate](#)
- [Project Manager](#)
- [Events Manager](#)
- [Strategy and Operations Practice Administrator](#)
- [Communications Practice Administrator](#)



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Freedman Consulting, LLC | 1300 Connecticut Ave., NW Suite 275 | Washington, DC 20036

From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: Mayors innovate on migrant solutions
Date: Thursday, August 1, 2024 10:00:38 AM

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Photos courtesy city of Denver and Freetown City Council

Mayors deploy new strategies to tackle migration challenges

There are a record 120 million displaced people across the world, and a huge number of them are seeking to build their futures in cities. The resulting and historic levels of migration are stretching local-government coffers and capabilities like never before, prompting many local leaders to lean on one capacity in particular: innovation.

Here are some of the latest approaches city leaders around the world are using to address migrants' needs and integrate newcomers more broadly into communities and future economic development plans.

[Read more](#)

WHAT WE'RE READING

INFRASTRUCTURE: Mayor Matt Tuerk of **Allentown**, Pa., and Jaime Lavin of the Government Innovation program at Bloomberg Philanthropies discuss the impact of the Local Infrastructure Hub in securing funds for efforts to improve traffic safety in the city. The Hub is a civil-society consortium that is supporting 1,300-plus mostly small and mid-sized municipalities in applying for—and winning—federal dollars with webinars, grant-writing bootcamps, and more. ([WDIY/NPR](#))

CLIMATE: Twelve projects were announced as winners of microgrants from the Bloomberg Philanthropies-supported Youth Climate Action Fund in **Rosario**, Argentina. The Fund provides technical assistance and funding to help mayors activate tens of thousands of young people to design, produce, and govern urgent climate solutions in their cities. ([Rosario Noticias](#))

TRANSIT: Before the Olympic Games began in **Paris**, the city spent years transforming its cycling infrastructure under the leadership of Mayor Anne Hidalgo, adding 34 miles of new routes that will remain after the competition has concluded. ([Bloomberg CityLab](#))

DEVELOPMENT: Cities such as **Tokyo** and **Toronto** offer a model of maximalist transit-oriented development that uses the construction of new transit stations as an opportunity to provide more housing and other complementary benefits. ([NextCity](#))

REVITALIZATION: Local leaders in cities across the United States are paying buskers to perform in city downtowns in an effort to create livelier atmospheres and counter the so-called urban Doom Loop. ([The Wall Street Journal](#))

NETWORK NEWS

ARTIFICIAL INTELLIGENCE: Join MetroLab Network for a webinar featuring the National Science Foundation on the 2024 National AI Research Resource (NAIRR) Pilot. NAIRR is a concept for a national infrastructure that connects U.S.-based researchers and educators to computational, data, software, model, and user-support resources necessary to power AI innovation and advance the AI ecosystem. The webinar will highlight opportunities for the community to get involved in the pilot by applying to use NAIRR pilot resources, contributing to the NAIRR pilot infrastructure through demonstration projects, and helping to reach and train new communities on how to access and use NAIRR pilot resources. The session is on Friday, August 16, at 2pm ET. Register [here](#).

WORKFORCE DEVELOPMENT: Join the Federal Assistance e311 Program for a webinar featuring U.S. Treasury officials on how cities can deploy State and Local Fiscal Recovery Funds (SLFRF) to tackle workforce development. The session will be on Tuesday, August 6, at 2pm ET. Register [here](#).

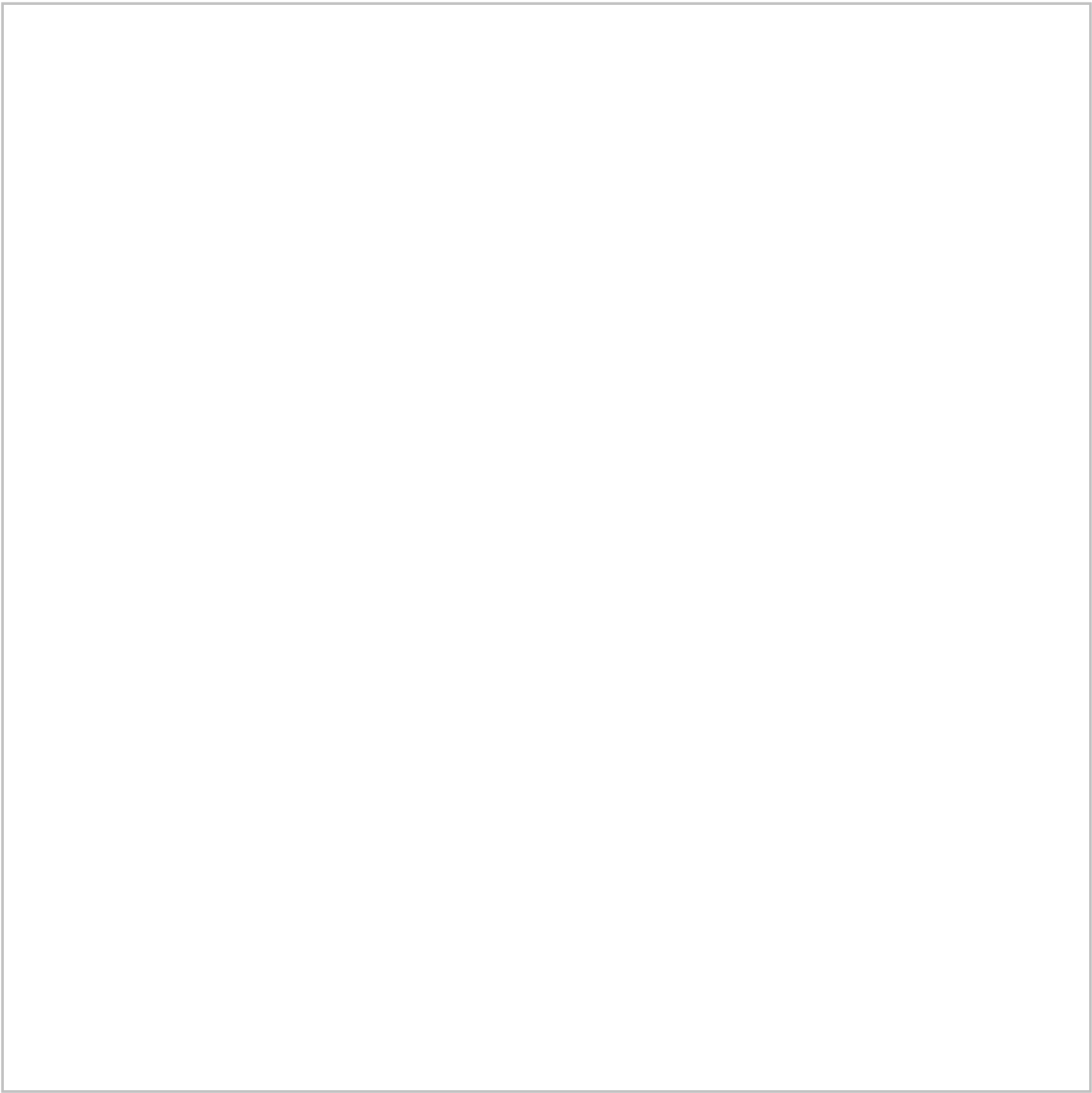
INNOVATION FELLOWSHIP: Professionals who are passionate about technology, cities, and government are invited to apply to the inaugural Urban Innovation Fellows program at Cornell Tech in partnership with **New York City**. Fellows will implement cutting-edge tech projects, develop and manage innovative tech solutions, share best practices, and promote a culture of innovation in local government. Learn more and apply [here](#).

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Subject: Mayor's new data leadership saves lives
Date: Tuesday, May 28, 2024 2:01:19 PM

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This mayor is innovating on a universal city challenge

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[Learn more](#)

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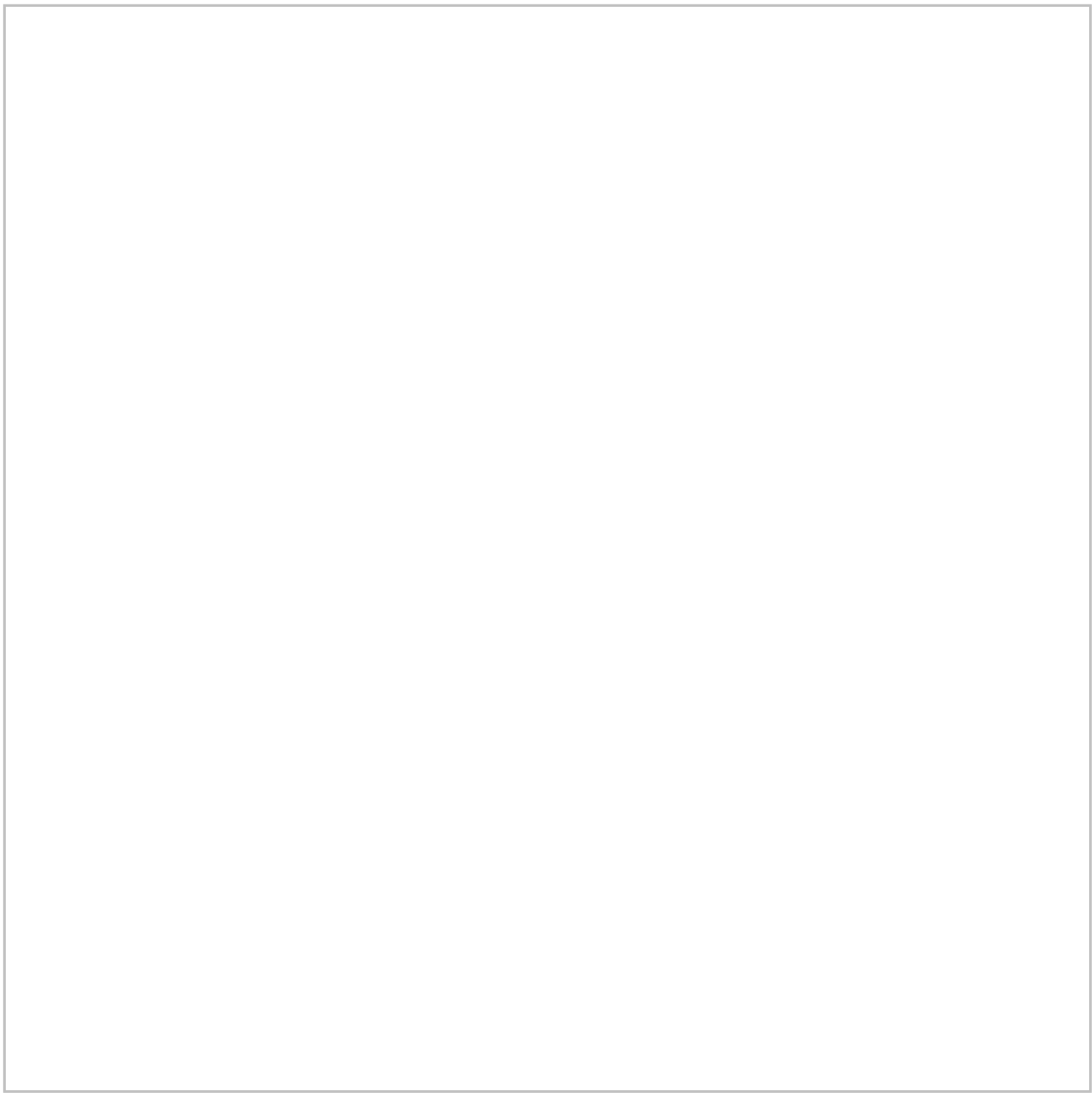
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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: Mayor's new data leadership saves lives
Date: Tuesday, May 28, 2024 10:00:21 AM

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- Mayor Mitchell recognized that it's never too late for leaders to develop new capacities like performance management.
- The mayor saw the value in a fresh, data-rich review of the risk environment, helping isolate factors that made residents vulnerable to

fires.

- The city set aggressive new benchmarks for property inspections—and made sure staffing decisions reflected this mayoral emphasis.
- The mayor's own change in mindset helped lead the city through a larger shift from reactive to proactive service delivery.

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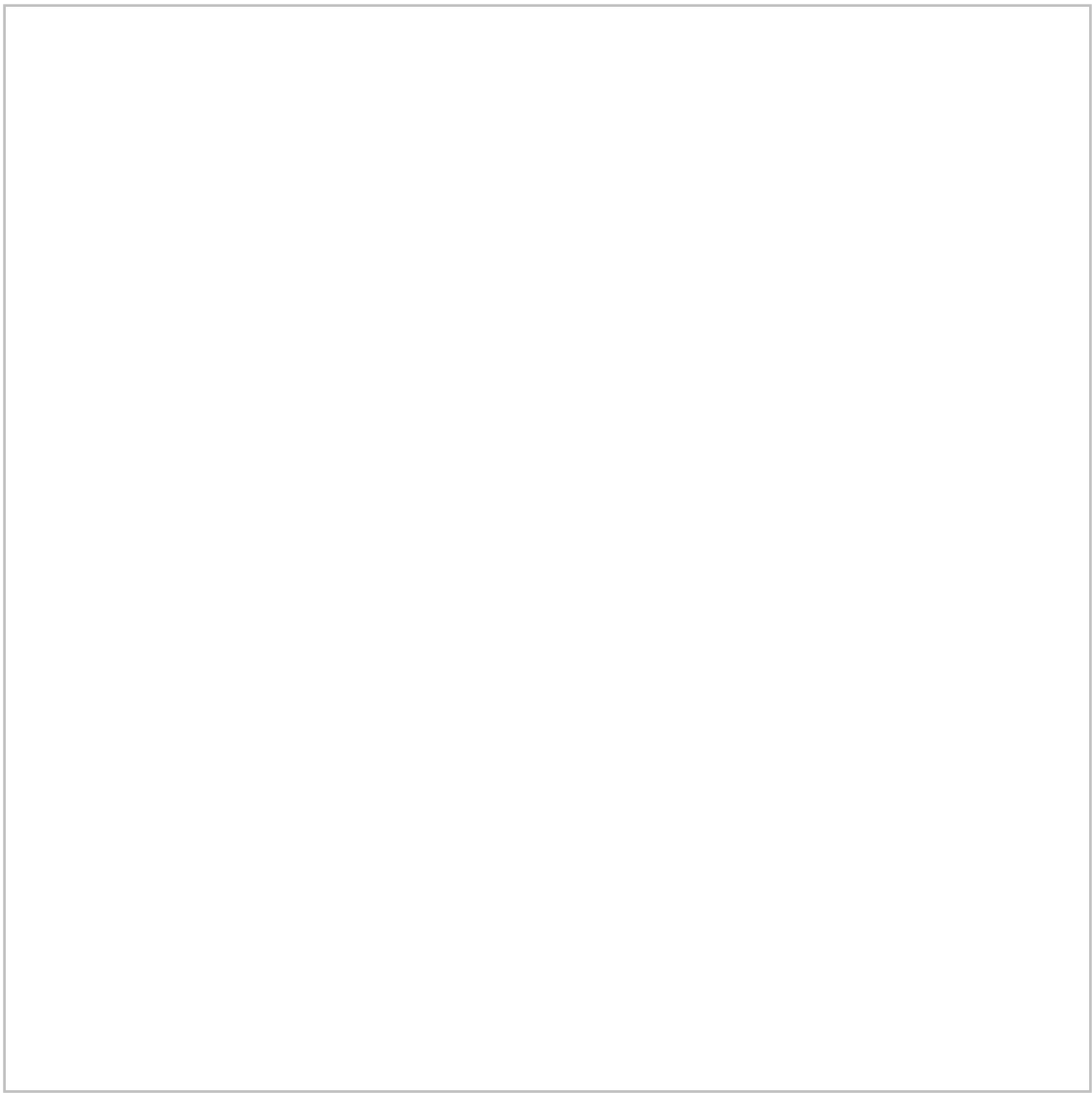
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To: [Samuel Nighman](#)
Subject: Mayors use personal stories to power breakthroughs
Date: Thursday, July 25, 2024 10:01:22 AM

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Mayors use personal stories to power local breakthroughs

One of the best ways for mayors to achieve ambitious goals is by forging stronger connections with the people they serve. And one of the best ways they can do that is by learning how to effectively share more about themselves, their values, and why they care so much about the challenges faced by their communities. That's why a key offering of the Government Innovation programs at Bloomberg Philanthropies, which aim to strengthen city halls so local leaders can implement bold solutions that move us all forward, zeroes in on the power of public narrative skills.

Here's how public narrative training has helped four mayors deliver on local priorities and urgent challenges.

[Read more](#)

WHAT WE'RE READING

ARTIFICIAL INTELLIGENCE: On a new episode of the Follow The Data podcast, Claudia Juech from the Bloomberg Philanthropies Government Innovation program team discusses how cities are capitalizing on generative artificial intelligence to bring their governments—and communities—into the future with Denise Riedl, the chief innovation officer of **South Bend**, Ind., and Kyle Patterson, the chief innovation officer of **Boise**, Idaho. They also explore the innerworkings of Bloomberg Philanthropies' City AI Connect, a global learning community and digital platform for cities to trial and advance the usage of generative artificial intelligence to improve public services. ([Follow the Data](#))

DATA: Gun violence plummets in **Philadelphia** as officials deploy a data-powered "pinpoint" focus on crime hotspots. Mayor Cherelle Parker, who took office earlier this year, is among the mayors who recently joined the Bloomberg Harvard City Leadership Initiative. ([Axios Philadelphia](#))

HOUSING: A housing effort in **Baltimore**, which links federal, state, and local partners in finding homes for hundreds of families, shares insights around its outcomes and expenses. ([Baltimore Banner](#))

URBAN PLANNING: **Vienna's** long-term embrace of "gender mainstreaming"—and a chief gender planner role in city hall—pays dividends with amenities geared at equity, such as extra-wide sidewalks for strollers and more visible paths in public parks. ([The New York Times](#))

TRANSIT: Data bikes that gauge the condition of bike paths and other infrastructure intended for pedestrians rather than cars are being deployed in more and more cities as officials work to improve sustainability and accessibility. ([Route Fifty](#))

NETWORK NEWS

DIGITAL EQUITY: Join the Local Infrastructure Hub for a webinar on preparing for the soon-to-be-announced Digital Equity Competitive Grant program. The \$1.25 billion grant for community initiatives is aimed at ensuring everyone has access to the technologies that undergird an increasingly digital economy—and the training and skills they need to take advantage of them. The session will be on Tuesday, July 30, at 2pm ET. Register [here](#).

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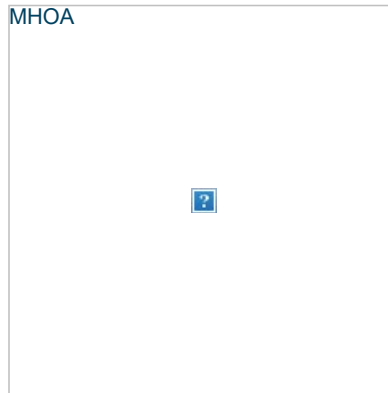
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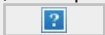
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Subject: MHOA Weekly Newsletter
Date: Friday, August 2, 2024 3:08:00 PM

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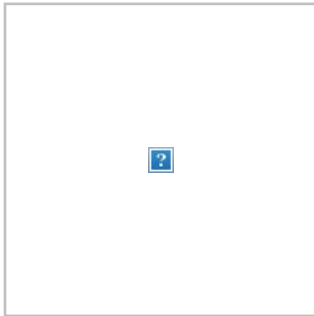
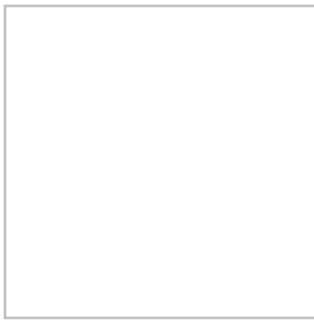
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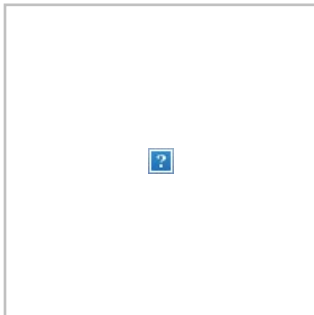
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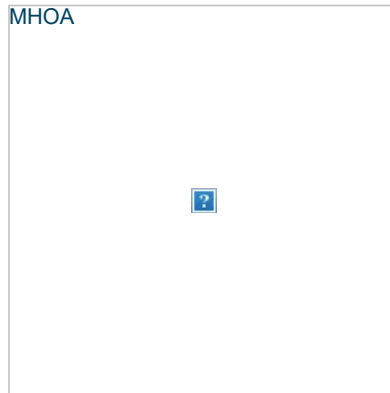
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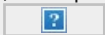
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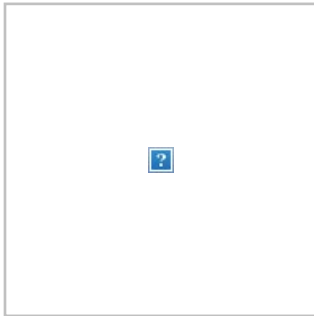
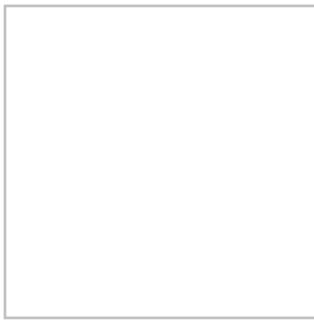
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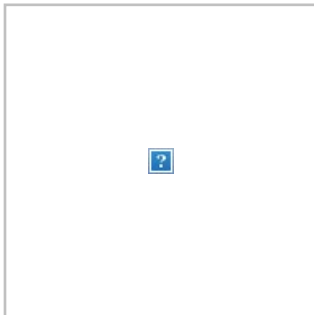
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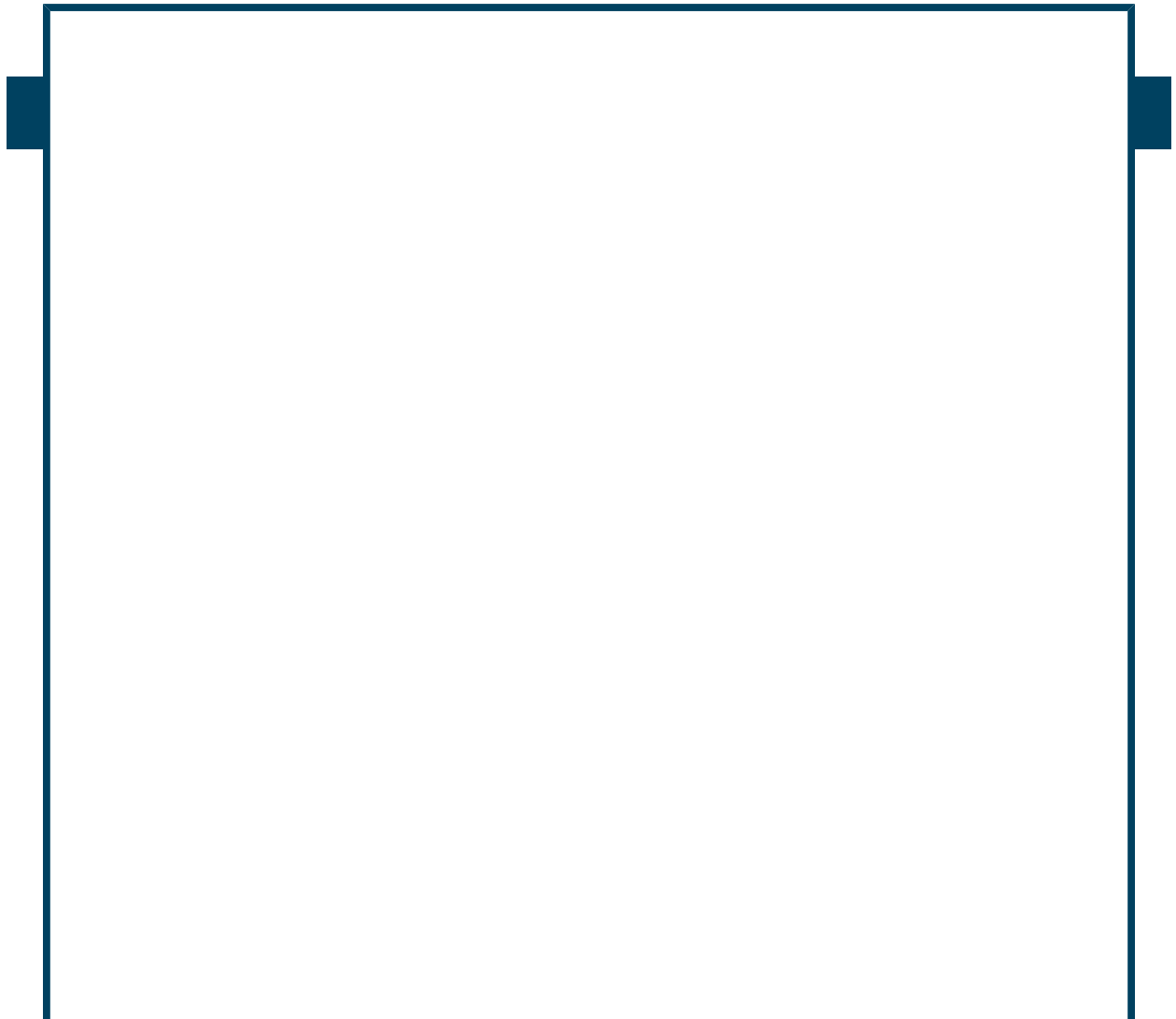
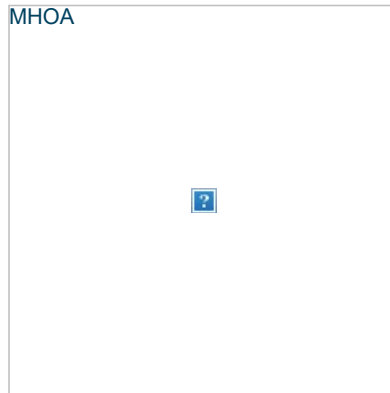
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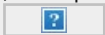
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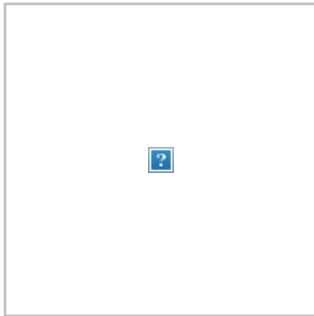
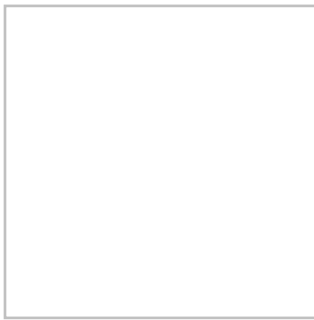
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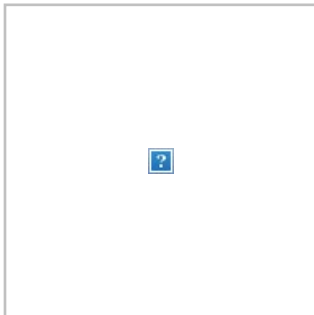
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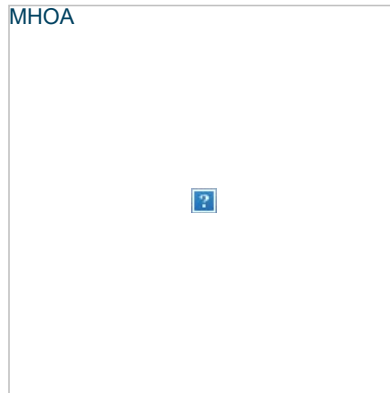
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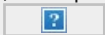
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In the afternoon, Leslie Ann Dauphin, Director, Public Health Infrastructure Center (PHIC); Seth Kroop, National Center for Emerging and Zoonotic Infectious Diseases (NCEZID) Deputy Director for Management, Operations, Communications and Policy; Janelle Thrasher, Public Health Analyst, NCEZID Policy Office; Andrew Fernando, Public Health Analyst, PHIC; and Lori Freeman, NACCHO CEO joined MHOA leadership, MHOA members in Foxborough for several local public health presentations:

- Bristol Norfolk Public Health Partners (BNPHP): Easton, Foxborough, Mansfield, Norton, Plainville and Sharon; Matthew Brennan, Foxborough Health Director and MHOA Treasurer
- Westford Health Dept + North West Public Health Coalition: Acton, Dracut, Lowell, Westford; Rae Dick, Westford Health Director and MHOA Past President
- Regional Epidemiology group: Manizeh Afridi, BME Public Health Consultant; Pooja Shelke, Regional Epidemiologist MetroWest Shared Public Health Services; Lea Hamner, Epidemiologist for Barnstable County, Dukes County, and Nantucket County
- North Central & Metro West Training Hub, Kerry Dunnell, Shared Services & Training Hub Manager

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A big thank you to our MHOA member participants, to our Foxborough and BNPHP hosts, and to Lori Freeman of NACCHO for the opportunity!

Teresa Wood Kett, executive director

Updates

LPH Data Solution Advisory Team

Deadline today - 8/2!

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MHOA Summer Webinar: The Power of Data Visualization, 8/7

Free for MHOA members!

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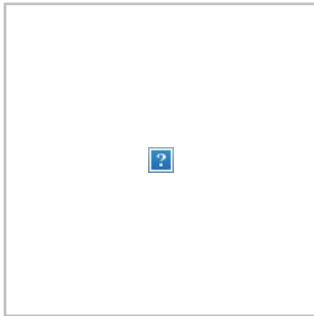
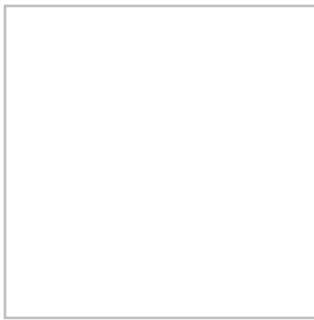
Free Screening of Osmosis Jones at the Public Health Museum!

August 10, 2024, 11 am

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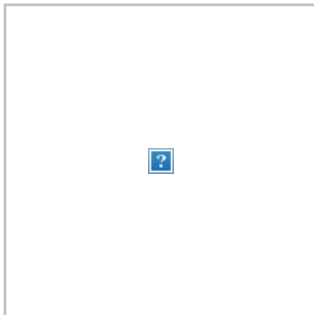
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NACCHO ALL-LHO Meeting 8/22

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Check the MHOA Conference Website for New Updates!

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Upcoming Events

August 7, 2024
1:00PM - 2:00PM

**The Power of Data
Visualization
Webinar:
Registration is open!**

September 19, 2024
10:00AM - 12:00PM

**September Quarterly
Meeting**

November 13 (8:00AM) -
15 (11:30AM), 2024

**MHOA Annual
Conference**

MassMutual Center, Springfield
MA



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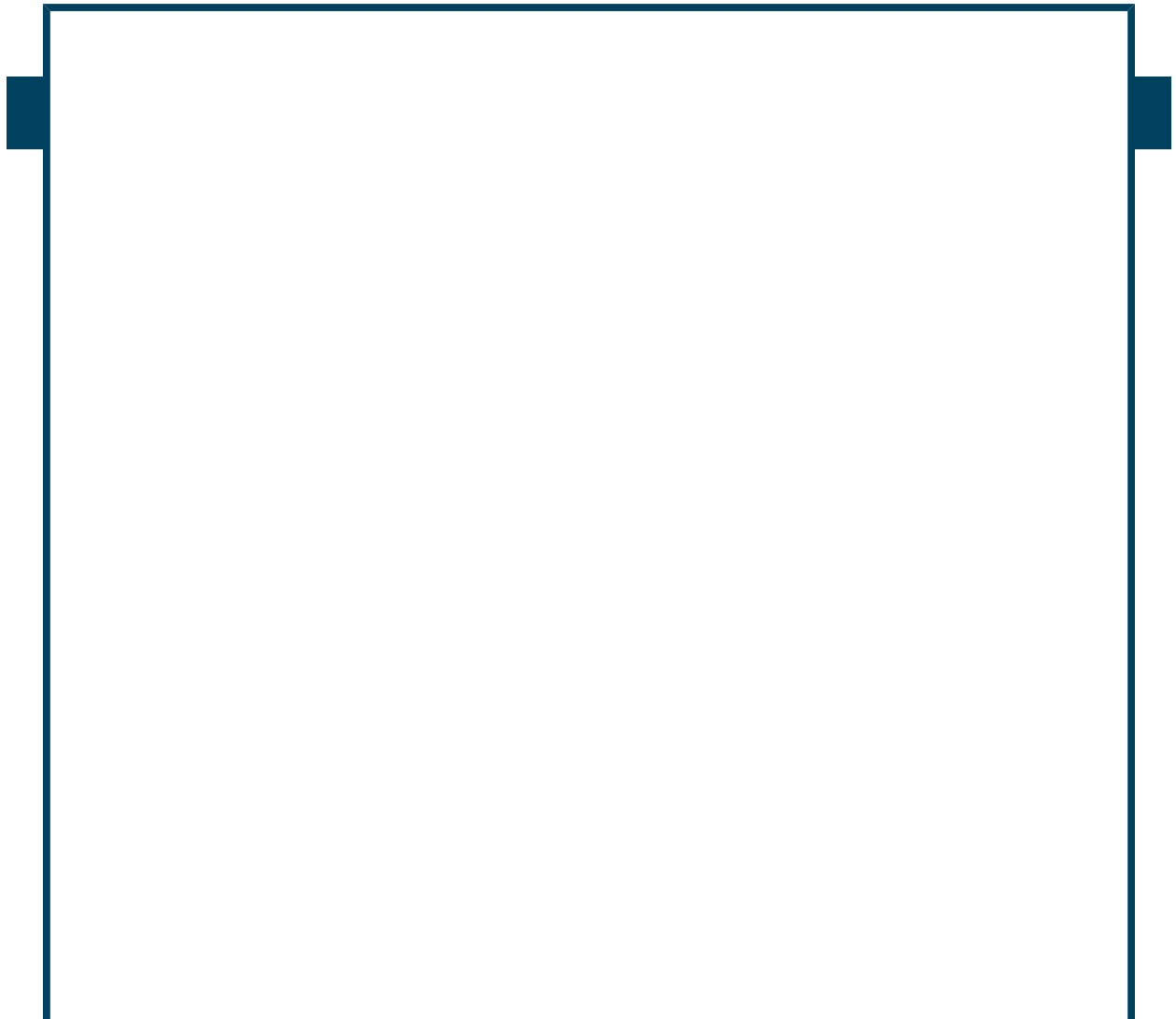
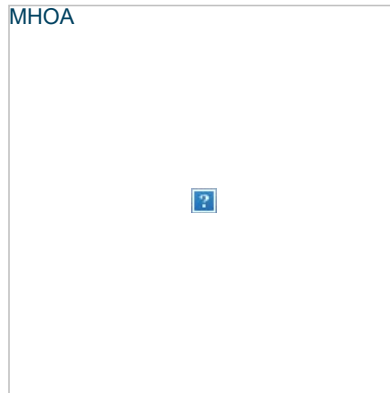
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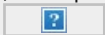
From: info@mhoa.com
To: [Linda M. Walsh](#)
Subject: MHOA Weekly Newsletter
Date: Friday, August 2, 2024 3:15:17 PM

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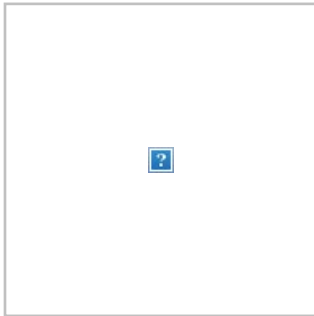
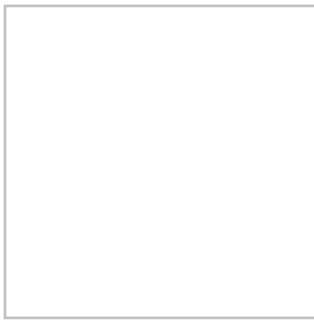
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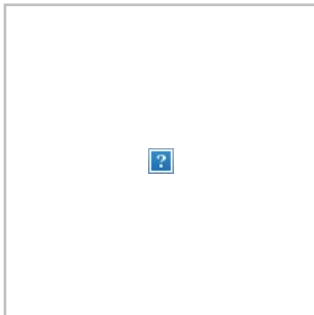
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From: [Bloomberg Government Innovation](#)
To: [Samuel Nighman](#)
Subject: New city approaches to migration
Date: Thursday, August 1, 2024 2:01:02 PM

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Photos courtesy city of Denver and Freetown City Council

Mayors deploy new strategies to tackle migration challenges

There are a record 120 million displaced people across the world, and a huge number of them are seeking to build their futures in cities. The resulting and historic levels of migration are stretching local-government coffers and capabilities like never before, prompting many local leaders to lean on one capacity in particular: innovation.

Here are some of the latest approaches city leaders around the world are using to address migrants' needs and integrate newcomers more broadly into communities and future economic development plans.

[Read more](#)

WHAT WE'RE READING

INFRASTRUCTURE: Mayor Matt Tuerk of **Allentown**, Pa., and Jaime Lavin of the Government Innovation program at Bloomberg Philanthropies discuss the impact of the Local Infrastructure Hub in securing funds for efforts to improve traffic safety in the city. The Hub is a civil-society consortium that is supporting 1,300-plus mostly small and mid-sized municipalities in applying for—and winning—federal dollars with webinars, grant-writing bootcamps, and more. ([WDIY/NPR](#))

CLIMATE: Twelve projects were announced as winners of microgrants from the Bloomberg Philanthropies-supported Youth Climate Action Fund in **Rosario**, Argentina. The Fund provides technical assistance and funding to help mayors activate tens of thousands of young people to design, produce, and govern urgent climate solutions in their cities. ([Rosario Noticias](#))

TRANSIT: Before the Olympic Games began in **Paris**, the city spent years transforming its cycling infrastructure under the leadership of Mayor Anne Hidalgo, adding 34 miles of new routes that will remain after the competition has concluded. ([Bloomberg CityLab](#))

DEVELOPMENT: Cities such as **Tokyo** and **Toronto** offer a model of maximalist transit-oriented development that uses the construction of new transit stations as an opportunity to provide more housing and other complementary benefits. ([NextCity](#))

REVITALIZATION: Local leaders in cities across the United States are paying buskers to perform in city downtowns in an effort to create livelier atmospheres and counter the so-called urban Doom Loop. ([The Wall Street Journal](#))

NETWORK NEWS

ARTIFICIAL INTELLIGENCE: Join MetroLab Network for a webinar featuring the National Science Foundation on the 2024 National AI Research Resource (NAIRR) Pilot. NAIRR is a concept for a national infrastructure that connects U.S.-based researchers and educators to computational, data, software, model, and user-support resources necessary to power AI innovation and advance the AI ecosystem. The webinar will highlight opportunities for the community to get involved in the pilot by applying to use NAIRR pilot resources, contributing to the NAIRR pilot infrastructure through demonstration projects, and helping to reach and train new communities on how to access and use NAIRR pilot resources. The session is on Friday, August 16, at 2pm ET. Register [here](#).

WORKFORCE DEVELOPMENT: Join the Federal Assistance e311 Program for a webinar featuring U.S. Treasury officials on how cities can deploy State and Local Fiscal Recovery Funds (SLFRF) to tackle workforce development. The session will be on Tuesday, August 6, at 2pm ET. Register [here](#).

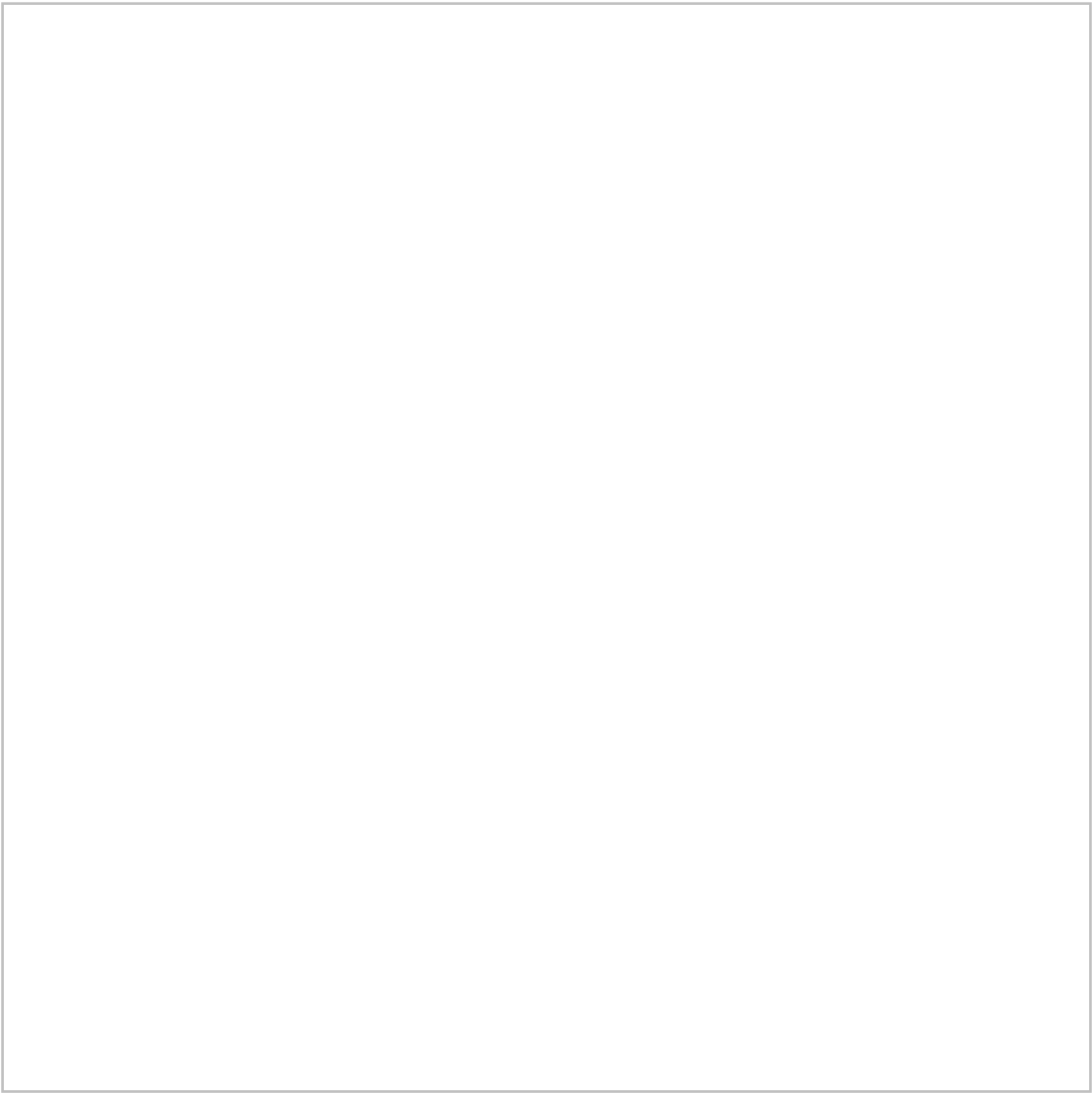
INNOVATION FELLOWSHIP: Professionals who are passionate about technology, cities, and government are invited to apply to the inaugural Urban Innovation Fellows program at Cornell Tech in partnership with **New York City**. Fellows will implement cutting-edge tech projects, develop and manage innovative tech solutions, share best practices, and promote a culture of innovation in local government. Learn more and apply [here](#).

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [Civic Designer, Akron, OH](#)
- [Civic Designer, Chattanooga, TN](#)
- [Civic Designer, Cleveland, OH](#)
- [Civic Designer, Dayton, OH](#)
- [Civic Designer, Hampton, VA](#)
- [Civic Designer, Lansing, MI](#)
- [Civic Designer, Memphis, TN](#)
- [Civic Designer, Newport News, VA](#)

JOB OPPORTUNITIES: The Bloomberg Center for Cities at Harvard University is hiring for the following roles:

- [Senior Program Director for City Support and Student Engagement](#)
- [Impact Assessment and Evaluation Specialist](#)



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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: New research on safety-net stigma
Date: Wednesday, January 24, 2024 2:00:47 PM

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The next frontier for taking on safety-net stigma in cities

Local leaders are always creating new ways to help residents better make ends meet. Part of that work includes connecting people to the assistance that's already available to them. As many as 50 percent of households in the United States don't access the benefits they're entitled to—in some cases because of the stigma associated with those benefits.

Now a promising new line of research from The People Lab at the Bloomberg Center for Cities at Harvard University is uncovering ways that an already familiar tool—the behavioral "nudge"—can help cities think more strategically and work more effectively in this space. And it could prove particularly useful in helping communities of color.

[Read more](#)



A dozen new cities recognized for exceptional data practices

This week, Results for America announced that 12 new cities in the United States and Latin America have been awarded the Bloomberg Philanthropies What Works Cities Certification for exceptional use of data to inform policy decisions, allocate funding, improve services, evaluate program effectiveness, and engage residents. They include **Alexandria, Va.**; **New York City**; **Port St. Lucie, Fla.**; **Rochester, Minn.**; and **Rock Hill, S.C.**, from the United States and **Bogotá, Colombia**; **Luján de Cuyo, Argentina**; **Medellín, Colombia**; **Monterrey, Mexico**; **Recife, Brazil**; **Rionegro, Colombia**; and **Tres de Febrero, Argentina**, from Latin America. An additional six cities "leveled up" to a higher certification tier—including **Tempe** and **Phoenix**, which reached platinum—while four more cities achieved re-certification.

- Read the announcement [here](#).
- Get your city Certified! Start by taking this data [self-assessment](#).
-

WHAT WE'RE READING

NEW CITY RESOURCE: With scholarship about cities often siloed in public-health journals or outlets focused on planning, a new publication called Nature Cities has launched with a commitment to capture "the range of urban research and opinion." In addition to news features and research, it will include personal perspectives on what makes cities such dynamic places, and dissect the modern urban experience. Among its first pieces: a [feature interrogating "community-driven placemaking"](#) and a [look at Open Streets programs in Africa](#), including in **Addis Ababa**, Ethiopia. ([Nature Cities](#))

PUBLIC TRANSIT: Microtransit services—often similar to Uber and Lyft rides but operated by local transit agencies, with more payment options and better accommodation of wheelchairs—are gaining riders in the **Minneapolis** metro area. While the costs and benefits are still being teased out, the data suggest local governments trying to lure back riders may want to consider a diverse array of options in their cities. ([Minnesota Reformer](#))

INFRASTRUCTURE: In the most recent round of applications for federal transportation money, participants in bootcamps from the Local Infrastructure Hub—a partnership including Bloomberg Philanthropies that helps smaller cities and towns make competitive grant bids—won 80 percent more funding than the typical recipient. With a population of just 14,500, **Clarkston**, Ga. saw this work pay dividends last month, winning a \$1 million Safe Streets and Roads for All grant. ([Streetsblog USA](#))

GUARANTEED INCOME: Programs offering no-strings-attached cash benefits to city residents are gaining support as a poverty-fighting tool. A \$1,000-per-month pilot in **Los Angeles**—one of [multiple](#) programs to operate in that city—saw at least some recipients gain longer-term financial footing, and new pilots in [cities like Long Beach](#), Calif. and **Flint**, Mich., suggest the trend is growing. ([Los Angeles Times](#))

NETWORK NEWS

REGISTER FOR THE LOCAL INFRASTRUCTURE HUB: Local officials working to access the historic levels of federal infrastructure funding that may be available for their communities have a resource center to help. The Local Infrastructure Hub is offering a new series of bootcamps that will provide cities, towns, and villages with fewer than 150,000 residents pro-bono technical assistance, robust coaching, and expert guidance to support them in developing competitive applications. The upcoming bootcamps are focused on

five key opportunities, including:

- The Promoting Resilient Operations for Transformative, Efficient, and Cost-Saving Transportation (PROTECT) grant program
- Safe Streets and Roads for All (SS4A) grants
- Charging and Fueling Infrastructure grants – Community and Corridor (CFI)
- Clean Energy tax credits (Inflation Reduction Act – Elective Pay)
- Clean Water State Revolving Fund (CWSRF) loans

Learn more about the pro-bono bootcamps and register [here](#).

ARTIFICIAL INTELLIGENCE: Join [City AI Connect](#) on Thursday, Jan. 25, at 10am ET for a webinar exploring how cities can safely and effectively put generative artificial intelligence to work. The webinar is available to members of the City AI Connect platform. To join the network and participate in the webinar, [click here](#).

PROCUREMENT: Cities considering how to make purchases more sustainable or looking to make a large purchase or investment related to climate and sustainability goals have resources available to help them. Join the Harvard Kennedy School Government Performance Lab for an exciting opportunity to fine tune a sustainability-related RFP under the guidance of a Government Performance Lab coach in an upcoming Green RFP Bootcamp. This opportunity is available at no cost to participants. [Learn more and apply here](#). Applications are due Friday, Feb. 2.

FINANCIAL EMPOWERMENT: The Financial Empowerment Center (FEC) Academy guides local government partners through each step of planning to launch a financial counseling program locally, and includes significant Cities for Financial Empowerment (CFE) Fund technical assistance, access to planning resources and information, and participation in a robust learning community. A new cohort is launching, and partners who complete the Academy are eligible to apply for up to \$150,000 in match funds for program implementation from the CFE Fund. Partners are also eligible to receive a \$20,000 planning grant. Informational webinars are on Thursday, Jan. 25, at 3pm ET and Wednesday, Feb. 14, at 2pm ET. Register for the events [here](#) and [here](#). Enrollment is due on March 1.

JOB OPPORTUNITIES: The People Lab, located at the Bloomberg Center for Cities at Harvard University, is hiring for these roles:

- [Senior Research Associate](#)
- [Research Associate](#)

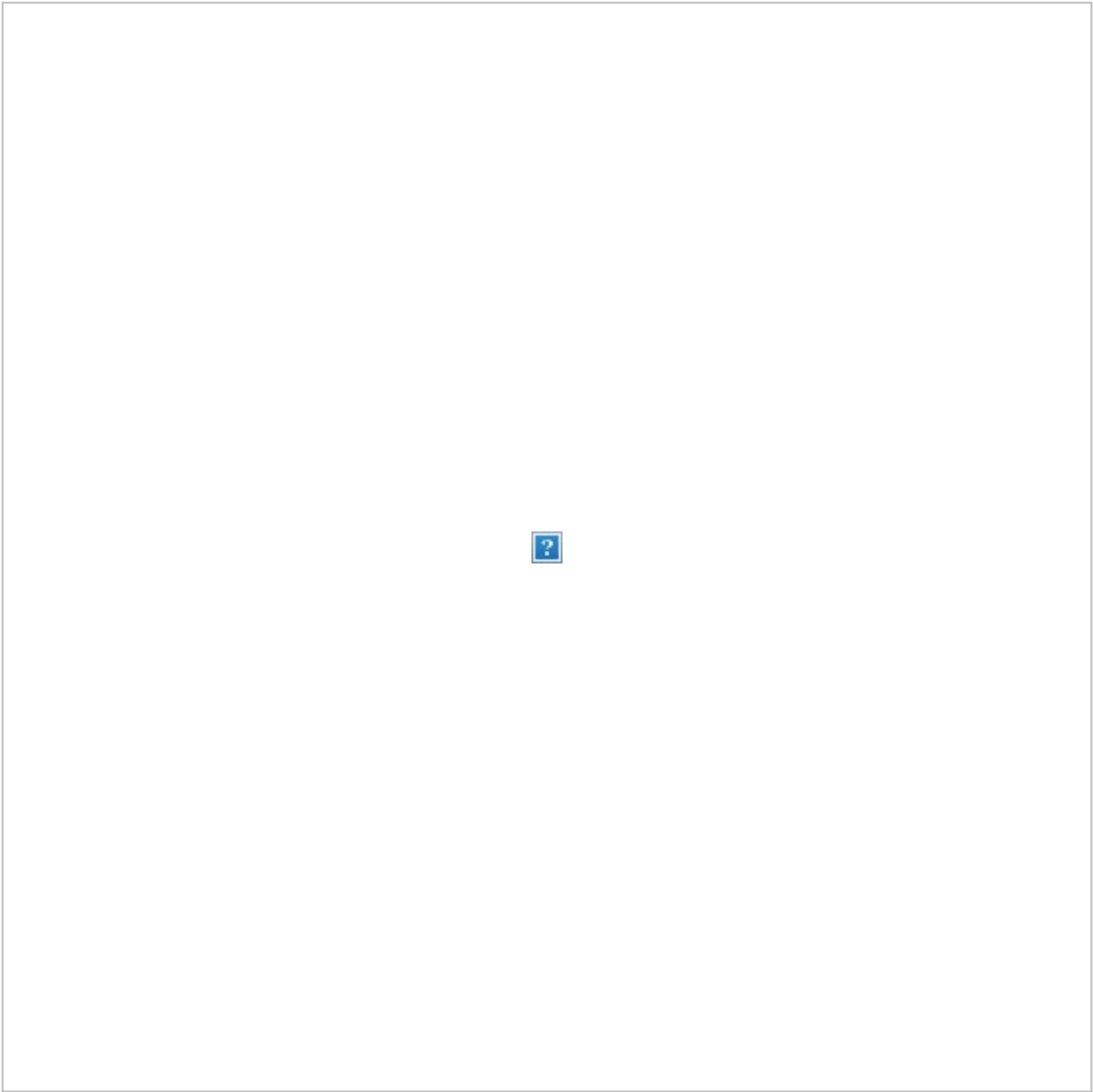
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- [Grant & Finance Manager](#)
- [Senior Director, Collaborations](#)
- [Director, Conference and Convenings](#)

JOB OPPORTUNITY: The African Centre for Cities (ACC) at the University of Cape Town is looking for a [Project Coordinator](#) for its data program.

JOB OPPORTUNITY: The Bloomberg Center for Government Excellence at Johns Hopkins University (GovEx) is seeking to hire a [Senior Advisor](#).

JOB OPPORTUNITY: The city of **South Bend**, Ind., is hiring for an [IT Project Manager](#) in its Department of Innovation & Technology.



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From: [Bloomberg Government Innovation](#)
To: [Samuel Nighman](#)
Subject: New ways to de-risk experiments
Date: Friday, June 13, 2025 10:30:35 AM

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Cities find new ways to de-risk experimentation



Experimentation has long played a key role in city innovation, helping leaders better understand residents' needs and assess whether new solutions can effectively meet them. But testing new ideas in government is not always easy. Concerns about liability, public expectations, and limited resources can make it difficult to try something new, even when the need is clear.

As cities manage growing demands and tighter budgets, some are finding new ways to reduce the risks associated with experimentation. The goal is to make it more practical, more affordable, and more likely to lead to action.

[Read more](#)

What We're Reading —

ARTIFICIAL INTELLIGENCE: Local leaders in **San Francisco** tap AI to identify redundancies in the municipal code so civil servants can prioritize service delivery over producing unnecessary reports. ([Politico](#))

TRANSIT: A new analysis of 15 transit systems across the world finds that ridership has bounced back more strongly in European and Asian cities since the pandemic, in part because of greater service frequency but also because of fare support for residents. ([Bloomberg CityLab](#))

EFFICIENCY AND EFFECTIVENESS: Geoff Mulgan, a professor at University College London, lays out his thinking on how to cut waste and reorganize government—and, in doing so, improve public trust. ([Demos](#))

HOMELESSNESS: **Denver** records a 45 percent drop in the number of people living unsheltered on city streets since 2023. Touting "the largest two-year reduction in street homelessness in U.S. history," Mayor Mike Johnston recounts efforts that began with his declaring a state of emergency around the issue on his first day in office and have since helped place 5,500 people in permanent housing. ([KDVR](#))

Network News —

RETHINKING THE STATE: Dynamic capabilities—the ability of local governments to adapt, reconfigure, and drive transformation from within—have never been more critical. In this session, part of the Rethinking the State forum at University College London's Institute for Innovation and Public Purpose (IIPP), thought leaders from across the field of public innovation will discuss how cities are using dynamic capabilities to deliver long-term impact.

Chaired by Professor Dan Hill of the Melbourne School of Design, the discussion will feature James Anderson, who leads the Government Innovation program at Bloomberg Philanthropies, IIPP Founding Director and UCL Professor Mariana Mazzucato, and Bridgette Morris, manager of innovation and customer insights at the city of Cape Town.

The session takes place Wednesday, June 18, at 10:30am ET (3:30pm BST) at the UCL Institute for Innovation and Public Purpose in London, and will also be live-streamed. Register [here](#).

THE FUTURE OF WORK: Join Harvard Business School Professor and author of *The World Is Your Office* Prithwiraj (Raj) Choudhury for a timely conversation on how geographic flexibility is reshaping where and how talent thrives in cities. The talk is on Wednesday, June 18, at 12pm ET. Register [here](#).

JOB OPPORTUNITY: The Bloomberg Center for Cities is helping recruit a research associate for the ReBuild Initiative at the Harvard University Graduate School of Design. The initiative aims to develop a new approach to urban planning and design. Apply [here](#).

JOB OPPORTUNITY: Partners for Public Good, a nonprofit dedicated to helping state and local governments harness core operational functions such as procurement to drive public impact, is seeking a senior technologist. Learn more [here](#).

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

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- [i-team Data Analytics Manager, Columbus, Ohio](#)
- [i-team Data Analytics Manager, Hampton, Va.](#)
- [i-team Data Analytics Manager, Lansing, Mich.](#)
- [i-team Data Analytics Manager, Pittsburgh, Pa.](#)
- [i-team Data Analytics Manager, St. Louis, Mo.](#)
- [i-team Director, Pittsburgh, Pa.](#)



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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: New ways to lead on homelessness
Date: Friday, February 16, 2024 1:01:29 PM

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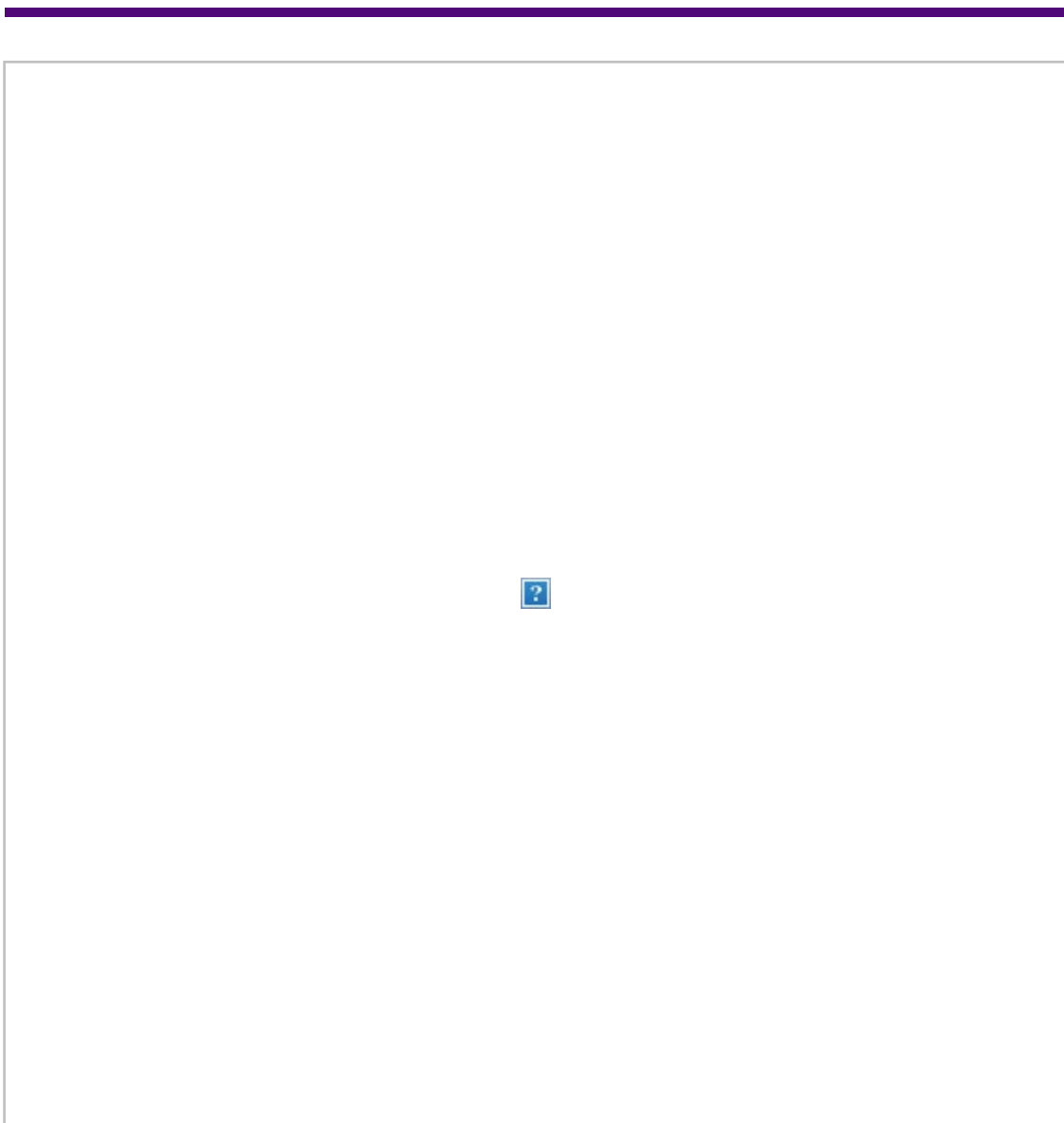


These cities are finding new ways to lead on homelessness

As homelessness reaches troubling heights in cities around the world, local leaders see a need to uncover new solutions. That's why a number of cities are beginning to move beyond traditional approaches to the crisis to test strategies designed around greater community cooperation and bold leadership.

Whether that means new campaigns geared at shaping and enacting city-wide solutions, using cross-sectoral teams to grapple with root causes, or publicly laying out targeted goals to demonstrate progress and boost community support, it's clear there are fresh approaches to this critical issue that city leaders everywhere can learn from.

[Read more](#)



Sergei Chuzavkov/Getty Images

Bloomberg invests in Kyiv's digitization of public services

As the war in Ukraine enters its third year, Bloomberg Philanthropies today announced an investment in the city of **Kyiv** that will accelerate the digitization of public services that strengthen government delivery during wartime and address residents' acute mental health needs. The Bloomberg Philanthropies investment, which will be supported by the organization's vast Government Innovation portfolio and global Innovation Team (i-team) program, will also help to advance Kyiv's digital transformation efforts to digitize more city services, strengthen local government resiliency, and better citizen outcomes.

"Amid the most trying and tragic conditions, the city of Kyiv continues to invest in cutting-edge urban innovation," said Michael R. Bloomberg, founder of

Bloomberg Philanthropies and Bloomberg L.P. and 108th mayor of New York City. "At Bloomberg Philanthropies, we're glad to support Kyiv as it strengthens its digital services and works to meet residents' most urgent needs. We look forward to more cities everywhere taking inspiration from Kyiv's resourcefulness and resolve."

Learn how Kyiv is using homegrown tech to treat the trauma of war in [this story by journalist Peter Guest in WIRED](#).

Read more

WHAT WE'RE READING

CLOSING THE GAP: Facing a shortage of workers for high-paying construction jobs, the city of **Rochester**, Minn., is seeing early signs of success from a program called Equity in the Built Environment, which—with backing from the Bloomberg Philanthropies Global Mayors Challenge—is helping women of color gain a foothold in the industry. ([The 19th](#))

ARTIFICIAL INTELLIGENCE: As cities everywhere grapple with how to deploy generative AI with appropriate guardrails, **Washington, D.C.**, Mayor Muriel Bowser's new executive action is providing a potential model after she attended a session on the topic at Bloomberg CityLab. ([Washington Post](#)) Meanwhile, the anti-poverty group Robin Hood is launching a national competition to develop and enact ideas for responsibly using artificial intelligence to tackle economic mobility. Up to \$4 million will be made available to winners in focus areas like education, workforce, and financial empowerment. ([Robin Hood](#))

FOOD: Urban "food forests," or community gardens with edible plants, are gaining ground in cities like **Tucson**, **Philadelphia**, and **Boston**, where they can help residents cope with climate change-fueled heat—the plants provide shade—and serve as a source of fresh, hyperlocal nutrition. ([Grist](#))

URBAN PLANNING: The concept of 15-minute cities is getting traction worldwide, as local leaders work to make essential services and infrastructure easily accessible to all residents by foot or by bike. New research points to a path for this work—or at least a version of it—to break through in the United States, despite the country's car-centric history. ([CityLab](#))

INFRASTRUCTURE: In **San Diego**, officials plan to start using recycled wastewater as drinking water in 2026, a testament to the potential for cities to get ahead of growing water shortages by embracing evolving technologies. ([WIRED](#))

NETWORK NEWS

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- Clean Water State Revolving Fund (CWSRF) loans
- Climate Pollution Reduction Grants (CPRG)

Learn more about the pro-bono bootcamps and register [here](#).

SUSTAINABILITY: Join the Local Infrastructure Hub for a webinar on how cities can craft successful strategies for obtaining Greenhouse Gas Reduction Fund Grants aimed at making communities greener in regards to solar, sustainable buildings, EVs, accessible zero-emission transport & walkability. The webinar will be on Tuesday, Feb. 27, at 2pm ET. [Register here](#).

FINANCIAL EMPOWERMENT: The Financial Empowerment Center (FEC) Academy guides local government partners through each step of planning to launch a financial counseling program locally, and includes significant Cities for Financial Empowerment (CFE) Fund technical assistance, access to planning resources and information, and participation in a robust learning community. A new cohort is launching, and partners who complete the Academy are eligible to apply for up to \$150,000 in match funds for program implementation from the CFE Fund. Partners are also eligible to receive a \$20,000 planning grant. [Enrollment](#) is due on March 1.

JOB OPPORTUNITY: The Clean Air Fund is looking to recruit a [Breathe Cities Executive Director](#) to join their team in **London**.

JOB OPPORTUNITY: The city of **Birmingham**, Ala. is seeking a [Chief Resilience and Sustainability Officer](#).

JOB OPPORTUNITY: The city of **South Bend**, Ind. is seeking a [Director of Neighborhood Health & Housing](#).

JOB OPPORTUNITIES: The People Lab, located at the Bloomberg Center for Cities at Harvard University, is hiring for these roles:

- [Senior Research Associate](#)
- [Research Associate](#)

JOB OPPORTUNITIES: The Bloomberg Center for Cities at Harvard University is hiring for these roles:

- [Grant & Finance Manager](#)
- [Senior Director, Collaborations](#)
- [Director, Conference and Convenings](#)



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From: [Bloomberg Government Innovation](#)
To: [Samuel Nighman](#)
Subject: Next up for AI
Date: Thursday, September 4, 2025 2:01:34 PM

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3 AI roadblocks—and how to overcome them



Local governments around the world face real barriers when it comes to the further adoption of artificial intelligence, including persistent concerns around accuracy and privacy, procurement hurdles, and too little space for civil-servant experimentation. The good news? Innovative leaders are already showing examples of how to overcome these obstacles. Here's how.

[READ THE STORY](#)

In Case You Missed It

DISASTER PREPAREDNESS: Tokyo officials are using AI-generated eruption simulations of Mount Fuji to test disaster planning, enhance

risk communication, and better equip residents for emergency preparedness. ([Associated Press](#))

YOUTH LEADERSHIP: As heatwaves force school closures in **Athens**, the city (as part of Bloomberg Philanthropies' Youth Climate Action Fund) is finding relief in youth-led, school-based cooling projects. ([Financial Times](#))

REVITALIZATION: In **Saint-Denis**, France, Mayor Mathieu Hanotin is leveraging the €37-million restoration of a Gothic basilica spire not just as a cultural project but as a catalyst for tourism, downtown renewal, and quality-of-life improvements in one of **Paris'** most disadvantaged suburbs. ([Politico](#))

PEOPLE-CENTERED POLICYMAKING: In a wide-ranging conversation with Strong Towns' Chuck Marohn, James Anderson, who leads Bloomberg Philanthropies' Government Innovation programs, discusses the importance of local government as a global, institutional layer that is community-based, non-partisan, and increasingly focused on strengthening its problem-solving capacity—with "a real orientation around people-centered policymaking." As Anderson explains, "City halls across the country and around the world are moving beyond just using qualitative data to get into the community to talk to residents, to understand why existing services aren't working for them, and to build solutions backwards from that." This, he adds, is how cities "will show other levels of government how to rebuild trust with the people that they intend to serve" ([Small Towns Podcast](#))

Opportunities

RESEARCHING THE FIELD: Students interested in conducting fresh research on the cutting edge of government innovation are invited to pursue Bloomberg Philanthropies Ph.D. Studentships at LSE Cities. Research will be informed by concerns of the contemporary European city and explore future challenges facing those cities. Learn more [here](#).

FUTURE OF CITIES: Join the Bloomberg Center for Cities at Harvard University for a panel discussion on how urban areas can prepare for climate-related migration and environmental mobility by building resilient communities and designing more adaptive systems for all residents. The event will be livestreamed on Friday, Sept. 12, at 12pm ET. Sign up [here](#).

JOB OPPORTUNITIES: The Bloomberg Center for Cities at Harvard University is hiring for the following roles:

- [Senior Director, Student Engagement and City Careers](#)
- [Executive Program Director, Data-Smart City Solutions](#)

JOB OPPORTUNITIES: The People Lab at the Bloomberg Center for Cities is hiring for the following roles:

- [Research Associate Fellow](#)
- [Senior Project Manager](#)

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [i-team Civic Designer, Cincinnati, Ohio](#)
- [i-team Civic Designer, Rochester, N.Y.](#)
- [i-team Data Analytics Manager, Cincinnati, Ohio](#)
- [i-team Data Analytics Manager, Lansing, Mich.](#)
- [i-team Data Analytics Manager, Memphis, Tenn.](#)
- [i-team Data Analytics Manager, Pittsburgh, Pa.](#)
- [i-team Data Analytics Manager, St. Louis, Mo.](#)
- [i-team Director, Pittsburgh, Pa.](#)
- [i-team Project Manager, Montgomery, Ala.](#)

JOB OPPORTUNITY: The Bloomberg Cities Insights Unit is seeking an associate director of academic research to support the Bloomberg Philanthropies Government Innovation team in shaping its portfolio of academic research focused on local government innovation. Learn more [here](#).



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- [i-team Civic Designer, Rochester, N.Y.](#)
- [i-team Data Analytics Manager, Cincinnati, Ohio](#)
- [i-team Data Analytics Manager, Lansing, Mich.](#)
- [i-team Data Analytics Manager, Memphis, Tenn.](#)
- [i-team Data Analytics Manager, Pittsburgh, Pa.](#)
- [i-team Data Analytics Manager, St. Louis, Mo.](#)
- [i-team Director, Pittsburgh, Pa.](#)
- [i-team Project Manager, Montgomery, Ala.](#)

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Date: Thursday, June 22, 2023 2:00:24 PM

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Civic engagement: Taking work with residents to the next level

Something's gone wrong with the public meetings that have long anchored the ways local governments engage residents in decision making. Any leader who's seen only a handful of people turn up for meetings—or worse, seen those meetings turn into a shouting match—knows it. But it doesn't have to be that way—and, in fact, civic engagement can work much better for everybody. That's the premise of a new guide to civic engagement published this month by the Bloomberg Harvard City Leadership Initiative. Bloomberg Cities spoke with three of the guide's authors—Hollie Russon Gilman, Jorrit de Jong, and Archon Fung—for more of their insights about the state of civic engagement and how cities can take it to the next level.

[Read more](#)



Building the capacity of city governments to act boldly

In his annual letter on philanthropy from our new 2022-2023 annual report, Michael R. Bloomberg lays out three obstacles blocking progress in cities and the ways Bloomberg Philanthropies is working to help cities overcome them. "By investing in mayors and local leaders," he writes, "we can scale and spread change faster than ever."

- Read Mike Bloomberg's letter on philanthropy [here](#).
 - Read Bloomberg Philanthropies CEO Patricia E. Harris' letter on philanthropy [here](#).
 - Read the Bloomberg Philanthropies annual report [here](#).
-



7 new cities are recognized for their exceptional use of data

This week, Results for America announced that seven new cities, including the first-ever cities in South America, have been awarded the Bloomberg Philanthropies What Works Cities Certification for exceptional use of data to inform policy decisions, allocate funding, improve services, evaluate program effectiveness, and engage residents. They include **Buenos Aires** and **Córdoba** in Argentina; **Fortaleza** and **Mogi das Cruzes** in Brazil; **Montevideo**, Uruguay; and the U.S. cities of **Carlsbad**, Calif., and **Charleston**, S.C. An additional seven cities "leveled up" to a higher Certification tier, while seven more cities achieved re-Certification.

- Read the announcement [here](#).
- Read coverage in *Government Technology* [here](#).
- Get your city Certified! Start by taking this data [self-assessment](#).

WHAT WE'RE READING

INNOVATION: In an example of innovation by iteration, **Istanbul** city leaders adapt an online donation platform they built to be able to funnel international aid to people affected by the devastating earthquake in Turkey earlier this year. ([Bloomberg CityLab](#))

ELECTRIC VEHICLES: **Reading**, Pa., shows how smaller cities can tap into federal infrastructure funds to build out an extensive electric-vehicle charging network and, city leaders hope, revitalize the city by attracting more residents and visitors. ([CNN](#))

ARTIFICIAL INTELLIGENCE: In an experiment that other cities will be watching, **Portland**, Ore., is using AI to handle some non-emergency calls with innovative technology capable of engaging callers via text or guiding them to relevant resources on the city's website for assistance. ([Fox 12 Oregon](#))

DATA: From **Baton Rouge**, La., to **Rio de Janeiro**, cities' investments in data to better understand and respond to needs is paying off in powerful ways for residents. ([Bloomberg Center for Government Excellence](#))

NETWORK NEWS

PROTECTING OUR NATION'S TRANSPORTATION SYSTEM:

On the one-year anniversary of the Local Infrastructure Hub, join federal transportation policy experts, mayors, and leaders in the field to discuss the best strategies for tackling climate change by improving the resilience of the surface transportation system. The session is June 20 at 2 p.m. ET. [Register here](#).

MANAGING FREIGHT IN CITIES: Join the Local Infrastructure Hub for a webinar highlighting innovative solutions for urban freight management in U.S. cities. The session will explore technology and innovation awards made through the U.S. DOT's SMART Grants program, and feature speakers from the cities of **Philadelphia** and **Seattle**, among other experts. The session is June 28 at 2 p.m. ET. [Register here](#).

WHAT WORKS CITIES: What Works Cities Certification provides cities at all points in their data journey with a standard of excellence that shows how investing in data and evidence practices can lead to better and more equitable results for residents. Get started by taking a data [self-assessment](#) to benchmark progress, get a roadmap for improvement, and join the WWC community to receive exclusive resources, training, and a one-of-a-kind peer learning space. The deadline to submit an assessment is July 14.

JOB OPPORTUNITIES: The city of **Erie**, Pa., is hiring a [Director](#) and [Chief Planner](#) for its Department of Planning and Neighborhood Resources, and a Byrne Criminal Justice Innovation [Project Coordinator](#).

JOB OPPORTUNITIES: The Bloomberg Center for Government Excellence at Johns Hopkins University (GovEx) is hiring for the following roles:

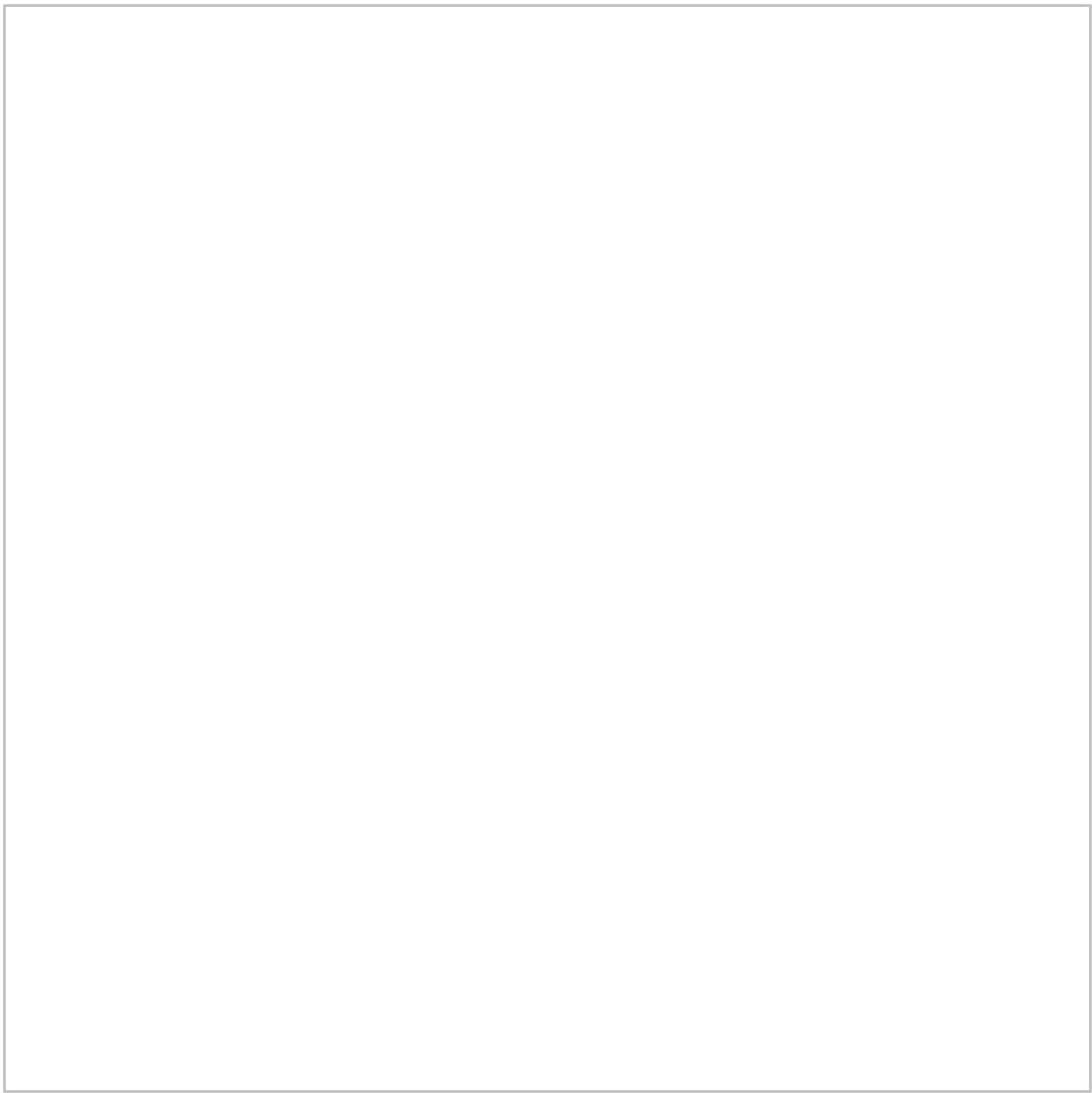
- [Program Manager](#)
- [Senior Advisor, Economic Mobility](#)
- [Creative and Design Specialist](#)

JOB OPPORTUNITIES: The Bloomberg Center for Cities at Harvard University is hiring for the following roles:

- [Front-End Developer](#)
- [Fall 2023 Graduate Student Research Fellowship, The People Lab](#)
- [Fall 2023 Undergraduate Student Research Fellowship, The People Lab](#)

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [Research Data Analyst](#)
- [Senior Advisor, Civic Engagement](#)
- [Training and Learning Specialist, Innovation Practice](#)



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Subject: Next-level communication in cities
Date: Wednesday, October 30, 2024 2:05:32 PM

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Photos courtesy of Bloomberg Philanthropies

Beyond the noise: How to engage residents effectively

More than ever before, mayors face tremendous obstacles in communicating with the people they serve. According to a recent Bloomberg Philanthropies survey, 60 percent of mayors believe polarization in their cities is "more extreme than ever," and 53 percent report a struggle to wade through the maze of an increasingly fragmented media landscape that's rife with misinformation. At the same time, 58 percent of the 85 mayors who participated in the survey say they want their city to find more innovative ways to respond to these challenges.

It was with that critical work in mind that more than 100 global mayors recently came together for a Mayors Innovation Studio at Bloomberg CityLab 2024 in **Mexico City**. Here are the key strategies the mayors explored as they worked together to level up their engagement with residents.

Read more

WHAT WE'RE READING

INFRASTRUCTURE: As **New York City** uses an overhauled grant-seeking process to win billions in federal funds, James Anderson, who leads the Government Innovation program at Bloomberg Philanthropies, uplifts the Local Infrastructure Hub as a vital tool for small and medium-sized cities. "For most municipalities, securing federal funding is foreign terrain," he says. "A majority have never before received funding from a competitive federal grant. Yet that's exactly what this moment is asking of our smaller urban, suburban, and rural communities." ([Bloomberg CityLab](#))

Meanwhile, the mayors of **Columbia**, Mo., **Montgomery**, Ala., and **Waterloo**, Iowa, describe how bootcamps and other critical capacity support from the Local Infrastructure Hub are helping them do just that. Critically, they emphasize that the infusion of federal infrastructure funding is often helping them right past wrongs, such as highways and railways dividing their communities. And when it comes to the impact of grant-seeking support from the Hub, the numbers speak for themselves: Participants in Local Infrastructure Hub programming who won grants from the Reconnecting Communities and Neighborhoods Program, for example, received awards that were three times higher per resident than city winners elsewhere. ([Streetsblog USA](#))

ENGAGEMENT: In an interview at Bloomberg CityLab 2024, **Nairobi** Governor Sakaja Arthur Johnson discusses his efforts to engage young people in co-creation as he takes on challenges from climate to hunger. ([Bloomberg CityLab](#))

PLANNING: Validating years of work by local leaders, a major review of the evidence in cities across the world suggests urban green space is linked to better health outcomes, including lower risk of illness and death. ([The Guardian](#))

ARTIFICIAL INTELLIGENCE: Researchers find that artificial intelligence can be extremely effective in sifting through tens of millions of property records to identify racial covenants, raising the potential to save tens of thousands of hours of time for public employees. ([StateScoop](#))

HOMELESSNESS: An **Atlanta** neighborhood's effort to address homelessness by hiring a social worker in partnership with the city is showing promising initial outcomes. ([The Conversation](#))

NETWORK NEWS

MAYORS CHALLENGE: Michael R. Bloomberg has announced Bloomberg Philanthropies' largest-ever Mayors Challenge, a competition to spur government innovation that improves lives in cities around the world. The sixth Challenge calls on mayors to work with residents and entrepreneurs to radically reimagine their most essential municipal services, from public transportation to waste management to housing to emergency response and more.

Cities from anywhere in the world with 100,000 residents or more can apply [here](#) through Dec. 20, 2024. Fifty finalists, to be unveiled in March 2025, will receive \$50,000 and participate in an Ideas Camp to hone, model, and test their concepts. In October 2025, the 25 cities with the most inventive ideas will each be awarded \$1 million and operational assistance to put their ideas into action. [Learn more.](#)

IDEA EXCHANGE: Bloomberg Philanthropies recently announced the initial set of municipal programs and policies to enter the Bloomberg Cities Idea Exchange, a first-of-its-kind initiative to help spread proven solutions from one city to others around the world. Through the Bloomberg Cities Idea Exchange, local officials can learn about these ideas and receive hands-on expert technical assistance and funding to tailor and implement them. Interested cities should [sign up now](#). The Idea Exchange is available pro-bono to any city that registers. Learn more [here](#).

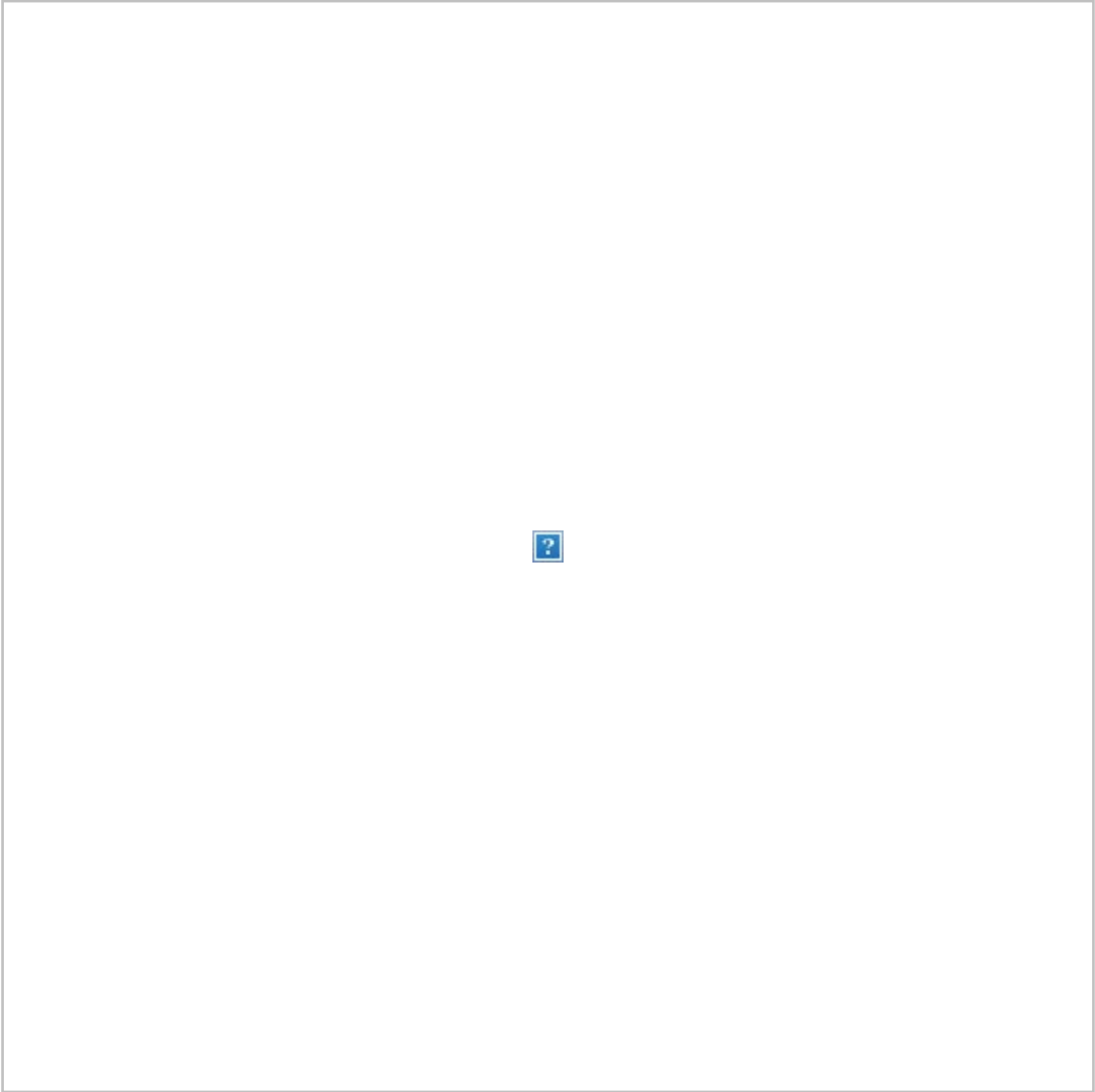
PUBLIC INNOVATORS NETWORK: Join the Public Innovators Network (formerly the Bloomberg Cities Network) for access to a trusted peer network, exclusive events and experiences, resources and specialized content, and your city's own innovation spotlight. Open to local government leaders and staff who are committed to using innovation, data, collaboration, and resident engagement, the Network is the premier place to learn from one another and access cutting-edge resources and support from Bloomberg Philanthropies. Apply to join [here](#).

JOB OPPORTUNITIES: The Bloomberg Center for Cities at Harvard University is hiring for the following roles:

- [Program Coordinator, City Support](#) (Bloomberg Harvard City Leadership Initiative)
- [Research Associate](#) (The People Lab)

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [i-team Civic Designer, Charlotte, NC](#)
- [i-team Civic Designer, Dayton, OH](#)
- [i-team Civic Designer, Kansas City, MO](#)
- [i-team Civic Designer, Lansing, MI](#)
- [i-team Civic Designer, Philadelphia, PA](#)
- [i-team Data Analytics Manager, Atlanta, GA](#)
- [i-team Data Analytics Manager, Birmingham, AL](#)
- [i-team Data Analytics Manager, Raleigh, NC](#)



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From: [Bloomberg Government Innovation](#)
To: [Samuel Nighman](#)
Subject: Positive deviance flips the script on solutions in cities
Date: Wednesday, May 8, 2024 2:00:42 PM

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Explainer: 'Positive deviance' and how it's helping cities tackle challenges

Groundbreaking solutions in cities are often the result of visionary mayoral leadership. But sometimes certain communities achieve significantly better outcomes than their similarly resourced neighbors—and it isn't immediately obvious to local leaders why.

This concept, known as "positive deviance," describes individuals or communities that achieve remarkable success or exhibit highly effective behaviors despite facing the same constraints as their peers. With a long history in international development, positive deviance is now gaining traction among city leaders as a strategy to address stubborn urban challenges. Here's a closer look at what it's about, and how it's already being applied in cities.



[Read more](#)

WHAT WE'RE READING

MENTAL HEALTH: A new Bloomberg Philanthropies-supported effort to provide rapid-response psychological assistance to school children impacted by the ongoing war in Ukraine rolls out in **Kyiv**. ([Kyiv Post](#))

GOVERNANCE: Part of the success story of metro mayors, who are making strides at the regional level in the United Kingdom: leaving ideology at the door and focusing instead on delivery for residents. ([Financial Times](#))

PUBLIC SAFETY: A data-fueled, community-powered campaign to slash gun violence in **Baton Rouge**, La., is emulating strategies used in the city of **Newark**, N.J., while calling on residents with lived experience to help track the results. ([The New York Times](#))

MASS TRANSIT: **Los Angeles** installs cameras on buses that will use artificial intelligence to help authorities cite vehicles blocking bus lanes in hopes of boosting public-transit accessibility and performance in the city. ([Los Angeles Times](#))

NETWORK NEWS

COMMUNITY INNOVATION: Join the National League of Cities (NLC) and MetroLab Network for a webinar to learn more about the National Science Foundation Regional Innovation Engines (NSF Engines) program. The program funds up to \$160 million in any given city over 10 years to bring innovation and economic growth to communities. The session is on Friday, May 10, at 1pm ET. [Register here](#).

INFRASTRUCTURE: Join the Local Infrastructure Hub for a webinar on the Bridge Investment Program (BIP). This federal funding is designed to support planning and construction projects for bridges in poor condition—or fair condition and at risk of falling into poor condition. This webinar will provide information about the current round of funding and feature mayors who won 2022 BIP grants. The session is on Tuesday, May 14, at 2pm ET. [Register here](#).

BROADBAND DEPLOYMENT: Join the Local Infrastructure hub for a webinar on microtrenching in cities. This method of installing underground utilities can be faster, more cost-effective, and less disruptive than alternatives. With the Bipartisan Infrastructure Law providing \$65 billion for broadband deployment, including a focus on expanding access to underserved areas, this session will explore cities' experiences with microtrenching by both private and public

broadband providers, lessons learned, and how it can best be integrated into federally-funded projects. The session is on Wednesday, May 22, at 2pm ET. [Register here](#).

HEALTHY FUTURES: Are you a mayor, policymaker, or urban leader who works on healthy futures for children? Join the Start with Children Summit in **Bratislava**, Slovakia, this May 28-29 to collaborate on strategies to build cities that prioritize the health and wellbeing of kids. [Register here](#).

JOB OPPORTUNITY: The city of **Baltimore** is seeking a [Chief of Implementation and Innovation](#) to join their Department of Housing & Community Development and help lead the mayor's strategy tackling vacant properties.

JOB OPPORTUNITY: The city of **Paterson**, N.J., is seeking two [data analysts](#) to join their innovation team (i-team).

JOB OPPORTUNITY: The Natural Resources Defense Council (NRDC) is seeking a [Senior Director of Economic Development](#) who will be deeply involved in the Bloomberg American Sustainable Cities (BASC) initiative.

JOB OPPORTUNITY: The city of **Louisville**, Ky., is seeking an [Executive Director of Parks and Recreation](#).

JOB OPPORTUNITY: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring a [Senior Advisor for Civic Engagement](#).

JOB OPPORTUNITIES: The People Lab, located at the Bloomberg Center for Cities at Harvard University, is hiring a [Research Associate](#) and a [Senior Research Associate](#).

JOB OPPORTUNITIES: The Bloomberg Center for Cities at Harvard University is hiring for the following roles:

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- [Senior Associate, Administration and Finance](#)
- [Program Coordinator, Executive Education](#)
- [Senior Program Director for City Support and Student Engagement](#)
- [Research Associate for Professor Matt Lee](#)



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Prompt and prepared: Using AI to practice for the next crisis

Cities focused on improving their readiness have traditionally engaged in tabletop exercises where leaders respond to predefined crisis scenarios. And while this approach remains valuable, it doesn't always keep pace with the evolving threats cities face, from extreme weather events to disinformation campaigns. That's why a growing number of local leaders are experimenting with generative AI to enhance their preparedness. By creating more dynamic simulations, AI can help officials think through decisions, identify weak spots, and adjust responses in real time.

[Read more](#)

WHAT WE'RE READING

IDEA SHARING: Mayor Andrea Davis of **Missoula**, Mont., Mayor Aftab Pureval of **Cincinnati**, and Josh Humphries—housing lead for **Atlanta** Mayor Andre Dickens—discuss local solutions and in particular housing strategies, such as converting shipping containers into temporary shelter to rapidly slash homelessness. Atlanta has already used that idea to produce low-cost, temporary housing supported by social services. It's just one of 11 solutions that recently entered the Bloomberg Cities Idea Exchange, a platform for spreading solutions between cities around the world.

As James Anderson, who leads the Government Innovation program at Bloomberg Philanthropies, explains, "We believe that the strength of any nation is fostered in its towns and cities, and that those who lead them are the first and last mile of delivery on every major challenge we face, from housing to infrastructure and so much more. The Bloomberg Cities Idea Exchange is designed to accelerate the spread of solutions already working in one place to many, many more." He adds, "Cities are so hungry to adapt solutions from their neighbors because it's a fast track to impact. This effort—alongside all the work our Government Innovation team does here at Bloomberg Philanthropies—helps city halls meet the moment and deliver." ([NPR/1A](#))

DATA: Local leaders in **Allentown**, Pa., launch their citywide data strategy—developed as part of the city's participation in the Bloomberg Philanthropies City Data Alliance—to tackle complex challenges, from homelessness to gun violence to air quality. ([Lehigh Valley News](#))

PLANNING: City officials in **Cambridge**, Mass., show the value of strategic efforts to build coalitions for long-term change with passage of landmark zoning reforms that are poised to massively increase affordable housing development. ([Bloomberg CityLab](#))

ENGAGEMENT: Young people in **Turin**, Italy, are invited to take climate action to the next level as the city enters the second phase of its participation in the Bloomberg Philanthropies Youth Climate Action Fund. ([Il Torinese](#))

LEADERSHIP: Successive mayors in **Richmond**, Va., collectively achieve a one-third reduction in poverty with a comprehensive approach including everything from internal governance changes to public-private partnerships to constant experimentation. ([Governing](#))

NETWORK NEWS

REPLICATING SOLUTIONS: Bloomberg Philanthropies has announced the initial set of municipal programs and policies to enter the Bloomberg Cities Idea Exchange, which helps spread proven and promising solutions from one city to others around the world. City leaders everywhere are [invited to register](#) now for the Idea Exchange and learn more.

MANAGING GRANTS: Join the Local Infrastructure Hub for a discussion with policy experts on strategies for successful grant implementation during an administration transition. Learn how to maintain compliance, assess your grant portfolio, and adapt to shifting federal priorities. This session will provide practical guidance to help organizations navigate changes and plan for long-term success. The session is on Tuesday, March 25, at 2pm ET. Register [here](#).

PUBLIC INNOVATORS NETWORK: Join the Public Innovators Network (formerly the Bloomberg Cities Network) for access to a trusted peer network, exclusive events and experiences, resources and specialized content, and your city's own innovation spotlight. Open to local government leaders and staff who are committed to using innovation, data, collaboration, and resident engagement, the Network is the premier place to learn from one another and access cutting-edge resources and support from Bloomberg Philanthropies. Apply to join [here](#).

JOB OPPORTUNITY: The Bloomberg Center for Public Innovation at Johns Hopkins University is seeking a civic engagement director to manage their robust portfolio of civic engagement programs that draw on the insights and skills of residents to power better local solutions for cities. Applications will be reviewed beginning on March 18, 2025. Learn more [here](#).

SCHOLARSHIP OPPORTUNITY: The Bloomberg Scholarships for Public Service, funded by Bloomberg Philanthropies, aim to support exceptional professionals dedicated to improving public-sector services at both national and local government levels. These scholarships are a testament to Bloomberg Philanthropies' commitment to creating better, longer lives for people around the world. The deadline to [apply](#) is March 31, 2025, at 12pm GMT.

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is also hiring for the following roles:

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 - [i-team Civic Designer, Charlotte, NC](#)
 - [i-team Data Analytics Manager, Chattanooga, TN](#)
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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: Preparing for any future
Date: Thursday, March 20, 2025 2:01:36 PM

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Prompt and prepared: Using AI to practice for the next crisis

Cities focused on improving their readiness have traditionally engaged in tabletop exercises where leaders respond to predefined crisis scenarios. And while this approach remains valuable, it doesn't always keep pace with the evolving threats cities face, from extreme weather events to disinformation campaigns. That's why a growing number of local leaders are experimenting with generative AI to enhance their preparedness. By creating more dynamic simulations, AI can help officials think through decisions, identify weak spots, and adjust responses in real time.

[Read more](#)

WHAT WE'RE READING

IDEA SHARING: Mayor Andrea Davis of **Missoula**, Mont., Mayor Aftab Pureval of **Cincinnati**, and Josh Humphries—housing lead for **Atlanta** Mayor Andre Dickens—discuss local solutions and in particular housing strategies, such as converting shipping containers into temporary shelter to rapidly slash homelessness. Atlanta has already used that idea to produce low-cost, temporary housing supported by social services. It's just one of 11 solutions that recently entered the Bloomberg Cities Idea Exchange, a platform for spreading solutions between cities around the world.

As James Anderson, who leads the Government Innovation program at Bloomberg Philanthropies, explains, "We believe that the strength of any nation is fostered in its towns and cities, and that those who lead them are the first and last mile of delivery on every major challenge we face, from housing to infrastructure and so much more. The Bloomberg Cities Idea Exchange is designed to accelerate the spread of solutions already working in one place to many, many more." He adds, "Cities are so hungry to adapt solutions from their neighbors because it's a fast track to impact. This effort—alongside all the work our Government Innovation team does here at Bloomberg Philanthropies—helps city halls meet the moment and deliver." ([NPR/1A](#))

DATA: Local leaders in **Allentown**, Pa., launch their citywide data strategy—developed as part of the city's participation in the Bloomberg Philanthropies City Data Alliance—to tackle complex challenges, from homelessness to gun violence to air quality. ([Lehigh Valley News](#))

PLANNING: City officials in **Cambridge**, Mass., show the value of strategic efforts to build coalitions for long-term change with passage of landmark zoning reforms that are poised to massively increase affordable housing development. ([Bloomberg CityLab](#))

ENGAGEMENT: Young people in **Turin**, Italy, are invited to take climate action to the next level as the city enters the second phase of its participation in the Bloomberg Philanthropies Youth Climate Action Fund. ([Il Torinese](#))

LEADERSHIP: Successive mayors in **Richmond**, Va., collectively achieve a one-third reduction in poverty with a comprehensive approach including everything from internal governance changes to public-private partnerships to constant experimentation. ([Governing](#))

NETWORK NEWS

REPLICATING SOLUTIONS: Bloomberg Philanthropies has announced the initial set of municipal programs and policies to enter the Bloomberg Cities Idea Exchange, which helps spread proven and promising solutions from one city to others around the world. City leaders everywhere are [invited to register](#) now for the Idea Exchange and learn more.

MANAGING GRANTS: Join the Local Infrastructure Hub for a discussion with policy experts on strategies for successful grant implementation during an administration transition. Learn how to maintain compliance, assess your grant portfolio, and adapt to shifting federal priorities. This session will provide practical guidance to help organizations navigate changes and plan for long-term success. The session is on Tuesday, March 25, at 2pm ET. Register [here](#).

PUBLIC INNOVATORS NETWORK: Join the Public Innovators Network (formerly the Bloomberg Cities Network) for access to a trusted peer network, exclusive events and experiences, resources and specialized content, and your city's own innovation spotlight. Open to local government leaders and staff who are committed to using innovation, data, collaboration, and resident engagement, the Network is the premier place to learn from one another and access cutting-edge resources and support from Bloomberg Philanthropies. Apply to join [here](#).

JOB OPPORTUNITY: The Bloomberg Center for Public Innovation at Johns Hopkins University is seeking a civic engagement director to manage their robust portfolio of civic engagement programs that draw on the insights and skills of residents to power better local solutions for cities. Applications will be reviewed beginning on March 18, 2025. Learn more [here](#).

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From: [Nober, Karen](#)
To: ["Cheryl Sbarra"; MMLA Serve](#)
Subject: RE: [MMLA] IMAs and Uniform Procurement Act
Date: Tuesday, December 23, 2025 10:33:02 AM

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To: "[Cheryl Sbarra](#)"; [MMLA Serve](#)
Subject: RE: [MMLA] IMAs and Uniform Procurement Act
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To: "[Cheryl Sbarra](#)"; [MMLA Serve](#)
Subject: RE: [MMLA] IMAs and Uniform Procurement Act
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From: Cheryl Sbarra <sbarra@mahb.org>
Sent: Monday, December 22, 2025 12:01 PM
To: MMLA Serve <mmla@massmunilaw.net>
Subject: [MMLA] IMAs and Uniform Procurement Act

We are running into challenges with purchases made on behalf of an entire Public Health Excellence Collaborative created pursuant to Chapter 40, Section 4A. The purchase is usually made by the host municipality. Is it everyone's understanding that Chapter 30B's exemption only applies to the IMA itself, and not to any purchases made on behalf of all municipalities in the IMA unless another exemption applies?

Thanks and happy holidays to all.

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Cheryl Sbarra, Esq.
Executive Director and Senior Staff Attorney
Massachusetts Association of Health Boards

63 Shore Road, Suite 25
Winchester, MA 01890
sbarra@mahb.org
781-572-5639

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From: [Nober, Karen](#)
To: "[Cheryl Sbarra](#)"; [MMLA Serve](#)
Subject: RE: [MMLA] IMAs and Uniform Procurement Act
Date: Tuesday, December 23, 2025 10:33:03 AM

You don't often get email from karen.nober@barnstable.gov. [Learn why this is important](#)

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That is how I view it.

Karen L. Nober
Town Attorney
Town of Barnstable
367 Main Street
Hyannis, MA 02601
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508-862-4724 (*fax*)

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From: Cheryl Sbarra
To: Cogliano, Allison
Cc: New MMLA Listserv
Subject: Re: [MMLA] MMLA Listserv - Emergency Removal of Tenants
Date: Wednesday, May 21, 2025 5:23:45 PM

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Cc: New MMLA Listserv
Subject: Re: [MMLA] MMLA Listserv - Emergency Removal of Tenants
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Cc: New MMLA Listserv
Subject: Re: [MMLA] MMLA Listserv - Emergency Removal of Tenants
Date: Wednesday, May 21, 2025 5:23:43 PM

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To: Cogliano, Allison
Cc: New MMLA Listserv
Subject: Re: [MMLA] MMLA Listserv - Emergency Removal of Tenants
Date: Wednesday, May 21, 2025 5:23:58 PM

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Subject: Re: [MMLA] MMLA Listserv - Emergency Removal of Tenants
Date: Wednesday, May 21, 2025 5:23:44 PM

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Cc: New MMLA Listserv
Subject: Re: [MMLA] MMLA Listserv - Emergency Removal of Tenants
Date: Wednesday, May 21, 2025 5:23:46 PM

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From: Daniel Skrip
To: Cheryl Sbarra; Cogliano, Allison
Cc: New MMLA Listserv
Subject: Re: [MMLA] Re: MMLA Listserv - Emergency Removal of Tenants
Date: Wednesday, May 21, 2025 7:52:07 PM
Attachments: Outlook-0041m01u.ora

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Hi Allison,

105 CMR 410.831 outlines the board of health's authority to condemn property and then order that property's evacuation following an inspection pursuant to 105 CMR 400.1002.

dgs

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From: Cheryl Sbarra <sbarra@mahb.org>
Sent: Wednesday, May 21, 2025 5:25 PM
To: Cogliano, Allison <Allison.Cogliano@town.barnstable.ma.us>
Cc: Daniel Skrip <dskrip@piercedavis.com>; New MMLA Listserv <mmla@massmunilaw.net>
Subject: Re: [MMLA] Re: MMLA Listserv - Emergency Removal of Tenants

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I think the board of health could do it.

On Wed, May 21, 2025 at 5:16 PM Cogliano, Allison <Allison.Cogliano@town.barnstable.ma.us> wrote:

Thank you! Do you think this is the way to go for the building commissioner to vacate a building in an emergency situation or is there some other authority allowing for emergency exit orders?

From: Daniel Skrip <dskrip@piercedavis.com>
Sent: Wednesday, May 21, 2025 5:13:02 PM
To: Cogliano, Allison <Allison.Cogliano@town.barnstable.ma.us>; New MMLA Listserv <mmla@massmunilaw.net>
Subject: [MMLA] Re: MMLA Listserv - Emergency Removal of Tenants

Hi Allison,

My understanding is that under MGL, c. 79A §13, upon issuing an order to vacate a BOH is required to provide "relocation assistance and a relocation payment". Relocation assistance includes meeting with the tenants to determine if there are specific requirements that will need to be addressed. Relocation payments are dedicated to moving expenses (half of which, I believe, the Commonwealth must reimburse).

Hope this helps.

Thanks!

dgs

 Daniel G. Skrip
Of Counsel
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10 Post Office Square, Suite 1100N
Boston, MA 02109
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617-350-0950 ext. 160 (o)
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dskrip@piercedavis.com
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From: Cheryl Sbarra
To: Cogliano, Allison
Cc: Daniel Skrip; New MMLA Listserv
Subject: Re: [MMLA] Re: MMLA Listserv - Emergency Removal of Tenants
Date: Wednesday, May 21, 2025 5:25:54 PM
Attachments: Outlook-0041m01u.ora

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Subject: [MMLA] Re: MMLA Listserv - Emergency Removal of Tenants

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Hope this helps.

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dgs

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Subject: [MMLA] MMLA Listserv - Emergency Removal of Tenants

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From: Daniel Skrip
To: Cheryl Sbarra; Cogliano, Allison
Cc: New MMLA Listserv
Subject: Re: [MMLA] Re: MMLA Listserv - Emergency Removal of Tenants
Date: Wednesday, May 21, 2025 7:52:06 PM
Attachments: Outlook-0041m01u.ora

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Afternoon all:

A bit of a pressing issue I'd love some input on - if a building commissioner finds a building to be structurally unsafe, and orders tenants to vacate, does the Town pay relocation assistance? Is MGL c 143 s. 9 the proper section to carry this out on an emergency basis or does this have to be under the state sanitary code - MGL c 111 s. 127B?

Any advice or input is greatly appreciate it!

Best,
Allison

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From: Cheryl Sbarra
To: Cogliano, Allison
Cc: Daniel Skrip; New MMLA Listserv
Subject: Re: [MMLA] Re: MMLA Listserv - Emergency Removal of Tenants
Date: Wednesday, May 21, 2025 5:25:54 PM
Attachments: Outlook-0041m01u.ora

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I think the board of health could do it.

On Wed, May 21, 2025 at 5:16 PM Cogliano, Allison <Allison.Cogliano@town.barnstable.ma.us> wrote:

Thank you! Do you think this is the way to go for the building commissioner to vacate a building in an emergency situation or is there some other authority allowing for emergency exit orders?

From: Daniel Skrip <dskip@piercedavis.com>
Sent: Wednesday, May 21, 2025 5:13:02 PM
To: Cogliano, Allison <Allison.Cogliano@town.barnstable.ma.us>; New MMLA Listserv <mmla@massmunilaw.net>
Subject: [MMLA] Re: MMLA Listserv - Emergency Removal of Tenants

Hi Allison,

My understanding is that under MGL, c. 79A §13, upon issuing an order to vacate a BOH is required to provide "relocation assistance and a relocation payment". Relocation assistance includes meeting with the tenants to determine if there are specific requirements that will need to be addressed. Relocation payments are dedicated to moving expenses (half of which, I believe, the Commonwealth must reimburse).

Hope this helps.

Thanks!
dgs

 Daniel G. Skrip
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From: Cogliano, Allison <Allison.Cogliano@town.barnstable.ma.us>
Sent: Wednesday, May 21, 2025 5:04 PM
To: New MMLA Listserv <mmla@massmunilaw.net>
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To: [Ivria Fried](#)
Cc: [mmla@massmunilaw.net](#); [James B. Lampke](#); [Bob Ritchie](#)
Subject: Re: [MMLA] Speaker Request: MCLE Conference
Date: Wednesday, October 2, 2024 10:11:08 AM
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sbarra@mahb.org
781-572-5639

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From: [Cory Alperstein](#)
To: [Stephen Grody](#)
Cc: [Halina Brown](#); [asahopkins@gmail.com](#); [Chris Alt](#); [Jay Snyder](#); [Jim Purdy](#); [Jon Slote](#); [Jonathan Kantar](#); [Julia LaGuette](#); [Liora Silkes](#); [Marcia Cooper-GN](#); [Michael Gevelber](#); [Phil Hanser](#); [pvergragt](#)
Subject: Re: BEAM presentation today at 3PM-and reminder for 4:30
Date: Tuesday, January 10, 2023 1:14:28 PM

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We could lead with health as the reason to ban gas stoves...

https://www.bloomberg.com/news/articles/2023-01-09/us-safety-agency-to-consider-ban-on-gas-stoves-amid-health-fears?utm_source=Sailthru&utm_medium=email&utm_campaign=Issue:%202023-01-10%20Smart%20Cities%20Dive%20Newsletter%20%5Bissue:47195%5D&utm_term=Smart%20Cities%20Dive

On Tue, Jan 10, 2023 at 1:08 PM Cory Alperstein <cory.alperstein@gmail.com> wrote:

Thanks, Stephen. A good throw back - so many people have known for so long...

Perhaps the City Council should actually pass a law that says our public expenditures must align with the priorities of CAP, and start with using the \$3.4 million currently approved to install toxic artificial turf for Newton children to play soccer, to instead fund a serious Office of Climate Action and a comprehensive strategic campaign to retrofit the 30,000 plus homes we have in Newton. The children would be better served if we secured a future for them, and getting dirty because of playing on the surface of the earth might make them more likely to understand our dependence on that earth for our future.

Where is the budget for implementation of the CAP?

C.

On Tue, Jan 10, 2023 at 12:49 PM Stephen Grody <stephen.lwvn@onevideo.com> wrote:

All:

Perhaps as motivator for Newton's City Councilors to move along and pass ordinances, in 2023, requiring Energy Use Transparency for both Commercial and Residential sectors, they will heed the words of NEEP's (i.e., non-NCCE) resident experts, taken from below:

"Benchmarking and building performance standards (BPS) are some of the most powerful tools that jurisdictions can deploy to manage and reduce emissions from the existing building stock."

What excellent MarCom material to put before and repeat and repeat to every Committee and Councilor who will vote have we an "outreach" campaign, at the ready? <&sarc; />

<wink & a smile />,

Stephen

P.P.P.P.S.: In a "Please, sir, may I have another ..." flashback moment, I recently heard [this familiar ditty](#) .. (hope you too re-enjoy hearing this one hit wonder ... men wearing cinched neck scarves; what a concept ...)

From: Halina Brown <HBrown@clarku.edu>
Sent: Tuesday, January 10, 2023 12:11 PM
To: asahopkins@gmail.com; Chris Alt <chrisalt01@gmail.com>; cory.alperstein@gmail.com; Halina Brown

<HBrown@clarku.edu>; Jay Snyder <jdsnyder02@gmail.com>; Jim Purdy <jcpurdy02464@gmail.com>; Jon Slote <slotejon@gmail.com>; Jonathan Kantar <jonathan@sagebuilders.com>; Julia LaGuerre <j.laguette@comcast.net>; Liora Silkes <lsilkes@newtonma.gov>; Marcia Cooper-GN (marcia@greennewton.org) <marcia@greennewton.org>; Michael Gevelber <gevelber@bu.edu>; Phil Hanser <pqhanser@verizon.net>; pvergragt (pvergragt@outlook.com) <pvergragt@outlook.com>; 'Stephen Grody' <stephen.lwvn@onevideo.com>
Subject: BEAM presentation today at 3PM-and reminder for 4:30

This is a last minute, I know.

This webinar focuses on BEAM, the data management system that will very likely be used for BERDO program. Please see below. Register and attend if you can.

<https://neep-org.zoom.us/meeting/register/tZcpde6uqD8qHdwkAJ4dhDmyEBv2jKMpzmLI>

Also, the Working Group 2 is meeting today at 4:30.

<https://us02web.zoom.us/j/87033997164?pwd=cHlGdW9nN0NLVGYvdzZjNjdBZlFLQT09>

Take A Load Off! – Learn How to Make Benchmarking and Building Performance Standards Easy

Date: Tuesday January 10, 2023

Time: 3:00 PM Eastern Time

Benchmarking and building performance standards (BPS) are some of the most powerful tools that jurisdictions can deploy to manage and reduce emissions from the existing building stock. It's no secret that these programs can be resource intensive and challenging to implement, but they don't have to be.

Join this information session to learn about resources and guidance the Regional Energy Efficiency Organizations (Such as NEEP, MEEA, SEEA, and SWEEP) can offer to streamline the development and management of new and existing programs. We will showcase the Building Energy Analysis Manager (BEAM) tool, a U.S. Department of Energy (U.S. DOE)-funded database for managing building energy data, tracking compliance, and communicating with building owners. The intention of BEAM is to reduce the workload of energy and sustainability offices and make these programs achievable for everyone.

The BEAM tool is currently being used by communities both large and small across the region. Our project partners, ClearlyEnergy, can help onboard new jurisdictions free of charge thanks to the support of the Department of Energy. Join this information session to learn more about developing and managing a building performance standard in your jurisdiction.

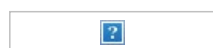
This Webinar is intended for:

- Jurisdictions who have benchmarking programs in place.
- Jurisdictions who are moving towards building performance standards.
- Jurisdictions who want to learn more about building performance standards.

<https://neep-org.zoom.us/meeting/register/tZcpde6uqD8qHdwkAJ4dhDmyEBv2jKMpzmLI>

Carolyn Sarno Goldthwaite

Vice President, Customer Engagement



When responding, please be aware that the Massachusetts Secretary of State has determined that most email is public record and therefore cannot be kept confidential.

From: [Philip Goddard](#)
To: [Michael Orr](#); [Robin Ingenthron](#)
Cc: [Nash, Brooke \(DEP\)](#); [Gretchen Carey](#); [Rob Gogan](#); [Abbey Massaro](#); [Casey Shea](#); [Claire Galkowski](#); [Jess Wozniak](#); [MassRecycle](#); [Jesse Angelo](#); [Laurie Simmons](#); [Linda Cernik](#); [Nicole Pellagrino](#); [Sarah Healey](#); [Stanley Walczak](#); [Waneta Trabert](#)
Subject: RE: Boston 25 News gets it right!
Date: Monday, February 27, 2023 9:27:40 AM
Attachments: [image002.png](#)

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Hmm. I seem to remember a phrase like “reduce, **reuse**, recycle” somewhere along the way. There are only so many running tracks that can be built yet many need new shoes. We all know this happens to clothing as well. Yes Mike, what was the carbon footprint of all the travel to expose the sin? If Dow had claimed recycling and then they were dumping shoes into an open dump then that would have been something but it wasn’t the case.

The reality is that reuse has been around for probably thousands of years and should be encouraged. The disconnect was in the way the program was touted and the logistics handled. That doesn’t mean that the end result of reuse was bad, it just means that we live in a complex global system for materials management and we need to understand where everything is going and understand that different areas have different needs; so what.

Certainly China Sword has given us all a wake-up call about logistics as have the horrible stories of plastics being dumped in rivers overseas. I think we’ve seen an increase in domestic

recycling markets as a result, both here and abroad.

Republic's efforts to take plastics recycling to the next level domestically is a good example [Republic Services Advances Circularity with Nation's First Integrated Plastics Recycling Facility - Mar 1, 2022](#). Robin it reminds me of the problems with e-waste recycling when it started and having to get certifications. Managing the post-use products is one thing, but as we've seen with cobalt mining, resource extraction to feed the supply chains rather than recovering and reusing parts and materials has a devastating effect too. It's all connected and there is no one simple answer for all materials all the time. Oh and those doing the criticizing are unlikely to be responsible any wastestreams on a daily basis. I saw some negative comments re Crayola's program but no answers for how to deal with the markers. Seems to me ok to offset the diesel fuel it takes to deliver the markers with fuel made from old markers, even if indirectly. [Recycling With Crayola ColorCycle – RecycleNation](#). Just ask Terracycle how hard it is to create connect all the dots. This is a really good article on the very hard realities of trying to make it all work. [TerraCycle Collects Plastic Waste. Does It Really Get Recycled? \(bloomberg.com\)](#)

I also just saw an ad for backmarket this weekend for phone refurbishment that caught my attention- see below. What's wrong with that? Nothing.

[Introducing Tech Reborn from Back Market \(with Monster\) - YouTube](#)

[Your Refurbished \(Super\) Market | Back Market](#)

Thanks for sharing Robin. See you go me going now.

Phil

Phil Goddard, S.C.
Manager of Facility Compliance and Technology Development
Town of Bourne, ISWM Department
24 Perry Avenue
Buzzards Bay, MA 02532
p. 508-759-0600, ext. 4241
pgoddard@townofbourne.com

From: Michael Orr [mailto:mikeorr629@gmail.com]
Sent: Sunday, February 26, 2023 10:02 AM
To: Robin Ingenthron <robin@goodpointrecycling.net>
Cc: Nash, Brooke (DEP) <brooke.nash@state.ma.us>; Gretchen Carey <GCarey@massrecycle.org>; Rob Gogan <robogogan@gmail.com>; Abbey Massaro <Abbey.Massaro@cetonline.org>; Casey Shea <cshea@rehrig.com>; Claire Galkowski <ssrcoopinfo@gmail.com>; Jess Wozniak, MassRecycle <Admin@massrecycle.org>; Jesse Angelo <jesseroaseangelo@gmail.com>; Laurie Simmons <lsimmons@acad.umass.edu>; Linda Cernik <lcernik@nbswmd.com>; Nicole Pellagrino <nicole@helpsy.co>; Philip Goddard <PGoddard@townofbourne.com>; Sarah Healey <srhealey@bu.edu>; Stanley Walczak <swalczak@resource-waste.com>; wtrabert@newtonma.gov
Subject: Re: Boston 25 News gets it right!

Thanks Robin! I commented a few times on this on Twitter. It's VERY painful to watch. They're reusing shoes and helping people who can't afford new shoes to still have a pair of shoes.

This just rings as modern day colonialism/white supremacy. Some white guy going around Indonesia and Singapore telling folks that what they're doing is wrong. Meanwhile he flies,

drives, and takes boats to expose this "crime."

On Sun, Feb 26, 2023 at 8:03 AM Robin Ingenthron <robin@goodpointrecycling.net> wrote:

Meanwhile, @JoeReuters (Twitter) of Reuters just spent a bundle on the worst #junkjournalism I've seen in ten years. This is both anti-reuse (bias confirmation exports are bad) and anti recycling (if 100% isn't downcycled, it's a greenwashing scandal)

https://www.youtube.com/watch?v=_m5bblM1yVw

this is cringeworthy to watch - but it only gets worse. Has 120k views. I'm trying to get trade press to cover this, It's so bad we should probably recirculate it widely, hoping #gotchajournalism jumped the shark this time.



On Thu, Feb 23, 2023 at 10:54 AM Nash, Brooke (DEP) <brooke.nash@state.ma.us> wrote:

Gretchen and Waneta - bringing up the rear here, to say a HUGE CONGRATS and THANK YOU. Communicating the right amount of information in a digestible form to a reporter is a big job. No doubt there was a long conversation with Gene Lavanchy and his team on the ins and outs of recycling. Good teachers produce good results in their students. Your on-camera quotes were brilliant. Spot on, succinct, pitch-perfect. MassDEP is adding the link to this story to our Recycle Smart MA website. And we'll be posting on social media channels. So much mileage to be generated from this story. Hats off to you both!

With gratitude and admiration,

Brooke

p.s. Robin, you've had your head in the electronics world for too long . There's strong demand for polypropylene from domestic markets in the southeastern U.S. MRFs in Mass have been doing a positive sort for #5 for 4-5 years now.

Brooke Nash
Branch Chief
Municipal Waste Reduction Program
MassDEP
Brooke.nash@mass.gov
857-329-9315



Are you recycling right? Find out:
<https://www.recyclesmartma.org>

From: Gretchen Carey <GCarey@massrecycle.org>

Sent: Thursday, February 23, 2023 10:21 AM

To: Rob Gogan <robgogan@gmail.com>

Cc: Abbey Massaro <Abbey.Massaro@cetonline.org>; Casey Shea <cshea@rehrig.com>; Claire Galkowski <ssrcoopinfo@gmail.com>; Jess Wozniak, MassRecycle <Admin@massrecycle.org>; Jesse Angelo <jessroseangelo@gmail.com>; Laurie Simmons <lsimmons@acad.umass.edu>; Linda Cernik <lcernik@nbswmd.com>; Michael Orr <mikeorr629@gmail.com>; Nash, Brooke (DEP) <brooke.nash@mass.gov>; Nicole Pellagrino <nicole@helpsy.co>; Phil Goddard <pgoddard@townofbourne.com>; Robin Ingenthron <robin@goodpointrecycling.net>; Sarah Healey <srhealey@bu.edu>; Stanley Walczak <swalczak@resource-waste.com>; wtrabert@newtonma.gov

Subject: Re: Boston 25 News gets it right!

CAUTION: This email originated from a sender outside of the Commonwealth of Massachusetts mail system. Do not click on links or open attachments unless you recognize the sender and know the content is safe.

Thanks so much for the appreciation, folks! It is so nice to be part of creating positive news for our community.

-Gretchen

From: Rob Gogan <robgogan@gmail.com>

Sent: Wednesday, February 22, 2023 12:46 PM

To: Gretchen Carey <GCarey@massrecycle.org>

Cc: Abbey Massaro <Abbey.Massaro@cetonline.org>; Casey Shea <cshea@rehrig.com>; Claire Galkowski <ssrcoopinfo@gmail.com>; Jess Wozniak, MassRecycle <Admin@massrecycle.org>; Jesse Angelo <jessroseangelo@gmail.com>; Laurie Simmons <lsimmons@acad.umass.edu>; Linda Cernik <lcernik@nbswmd.com>; Michael Orr <mikeorr629@gmail.com>; Nash, Brooke (DEP) <brooke.nash@state.ma.us>; Nicole Pellagrino <nicole@helpsy.co>; Phil Goddard <pgoddard@townofbourne.com>; Robin Ingenthron <robin@goodpointrecycling.net>; Sarah Healey <srhealey@bu.edu>; Stanley Walczak <swalczak@resource-waste.com>; wtrabert@newtonma.gov <wtrabert@newtonma.gov>

Subject: Re: Boston 25 News gets it right!

Love this coverage! Two elegant statements from our MassRecycle stars:

1. "I think we can all agree that making paper from paper is better than making it from trees." —Gretchen Carey

2. "Don't turn your recycling bins into wishing wells." —Waneta Trabert

Two messages we can all pass along in under 10 seconds.

Cheers, Rob

On Tue, Feb 21, 2023 at 12:40 PM Gretchen Carey <GCarey@massrecycle.org> wrote:

Thanks, Claire! And thanks for sharing.

I think Jess is out of pocket right now, but I know she will be all over this when she

gets back to her desk.

From: Claire Galkowski <ssrcoopinfo@gmail.com>
Sent: Tuesday, February 21, 2023 12:38 PM
To: Gretchen Carey <GCarey@massrecycle.org>
Cc: Robin Ingenthron <robin@goodpointrecycling.net>; wtrabert@newtonma.gov <wtrabert@newtonma.gov>; Michael Orr <mikeorr629@gmail.com>; Jess Wozniak, MassRecycle <Admin@massrecycle.org>; Abbey Massaro <Abbey.Massaro@cetonline.org>; Rob Gogan <robogogan@gmail.com>; Stanley Walczak <swalczak@resource-waste.com>; Casey Shea <cshea@rehrig.com>; Jesse Angelo <jessroseangelo@gmail.com>; Linda Cernik <lcernik@nbswmd.com>; Nicole Pellagrino <nicole@helpsy.co>; Sarah Healey <srhealey@bu.edu>; Laurie Simmons <lsimmons@acad.umass.edu>; Phil Goddard <pgoddard@townofbourne.com>; Nash, Brooke (DEP) <brooke.nash@state.ma.us>
Subject: Re: Boston 25 News gets it right!

Superb! 2 thumbs up for Gretchen and Waneta, and for Fox 25. There's my Facebook post for the week! I will put on our homepage too.

I see it hasn't been posted to the Recycle-MA listserv, or presumably to the Mass Green Network listserv. People are probably tired of hearing from me. I hope someone else posts.

Claire Galkowski, Executive Director



781-329-8318; director@ssrcoop.info

follow us on !

[“Waste is a design flaw.” \(Kate Krebs\)](#)

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On Tue, Feb 21, 2023 at 11:54 AM Gretchen Carey <GCarey@massrecycle.org> wrote:

Thanks, everyone!

I put that in there especially for you, Robin

Seriously, your "mining is the opposite of recycling" mantra has sunk into my

presentations. Thanks for the perspective!
I was super pleased with how seriously they took the need to put the right things in the bin. Nice job with the plastics, Waneta!
-Gretchen

From: Robin Ingenthron <robin@goodpointrecycling.net>
Sent: Tuesday, February 21, 2023 11:37 AM
To: Gretchen Carey <GCarey@massrecycle.org>
Cc: wtrabert@newtonma.gov <wtrabert@newtonma.gov>; Michael Orr <mikeorr629@gmail.com>; Jess Wozniak, MassRecycle <Admin@massrecycle.org>; Abbey Massaro <Abbey.Massaro@cetonline.org>; Rob Gogan <robgogan@gmail.com>; Stanley Walczak <swalczak@resource-waste.com>; Casey Shea <cshea@rehrig.com>; Jesse Angelo <jessroseangelo@gmail.com>; Linda Cernik <lcernik@nbswmd.com>; Nicole Pellagrino <nicole@helpsy.co>; Sarah Healey <srhealey@bu.edu>; Laurie Simmons <lsimmons@acad.umass.edu>; Claire Galkowski <ssrcoopinfo@gmail.com>; Phil Goddard <pgoddard@townofbourne.com>; Nash, Brooke (DEP) <brooke.nash@state.ma.us>
Subject: Re: Boston 25 News gets it right!

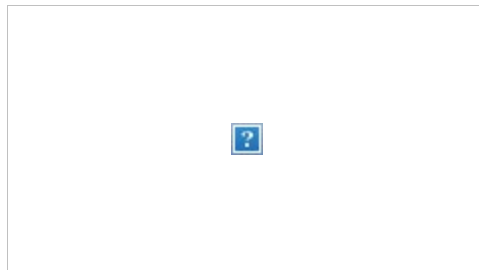
Great job! And I particularly loved "making paper out of paper instead of out of trees"

Are yogurt containers really getting recycled? I was always told the base of the container has to be wider than the mouth (no margarine or yogurt)... so I'm in doubt... And "if in doubt, leave it out" is always a good recycling motto.

On Tue, Feb 21, 2023 at 10:49 AM Gretchen Carey <GCarey@massrecycle.org> wrote:

Hi all,

I am thrilled to say that recent interviews done by Waneta and myself with Boston 25 News went very well! Here's the video: <https://www.boston25news.com/news/common-recycling-mistakes-can-cause-big-problems/f82f3d4f-96bd-4310-bcc2-97cd109ee664/>



[Common recycling mistakes can cause big problems](https://www.boston25news.com/news/common-recycling-mistakes-can-cause-big-problems/f82f3d4f-96bd-4310-bcc2-97cd109ee664/)

www.boston25news.com

Definitely share wherever you can!
Best regards,

| | | [Gretchen](#)

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[“If it can’t be reduced, reused, repaired, rebuilt, refurbished, refinished, resold, recycled or composted, then it should be restricted, redesigned or removed from production.”](#)
[Berkeley Ecology Center](#)

[Check out my Instagram nature photos! @robgogan](#)

--

Michael Orr

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From: [Nancy Gagnon](#)
To: ["Center for Aging & Disability Education & Research \(CADER\)"](#)
Subject: RE: BU CADER Registration Confirmation
Date: Thursday, June 29, 2023 10:43:02 AM

I shared.

From: Center for Aging & Disability Education & Research (CADER) <cader@bu.edu>
Sent: Thursday, June 29, 2023 9:52 AM
To: Nancy Gagnon <ngagnon@newtonma.gov>
Subject: BU CADER Registration Confirmation

[DO NOT OPEN links/attachments unless you are sure the content is safe.]

Dear Nancy Gagnon,

Welcome to BU CADER's online programs! You've successfully submitted payment and completed registration for CADER: LGBT in Massachusetts Online Course. Please review the information below to learn more about your next steps.

To access your CADER online course/certificate, please click here: [Blackboard Course Access](#)

If you are experiencing technical difficulties, please submit a Technical Assistance form

For any concerns that cannot be resolved with The Network directly, please follow the complaint resolution process outlined on the [State Authorization & Distance Education](#) website.

Boston University School of Social Work
The Network for Professional Education
Center for Aging & Disability Education & Research (CADER)
264 Bay State Road
Boston, MA 02215
cader@bu.edu

From: Cuevas, Faustina
To: Gonzalez, Raul; Sorhavattiy Tieng; Yvonne Vu; droberts@stoughton-ma.gov; spatton@stoughton-ma.gov; bsabree@comcast.net; tapper@stoughton-ma.gov; fbruttaniti@stoughton-ma.gov; kting@stoughton-ma.gov; reggie@stoughton-ma.gov; sbutrlica@stoughton-ma.gov; cmcgee@stoughton.ochi.org; jerrickson@natickma.org; morganenterprisell@gmail.com; cbang@bedfordma.gov; akil_mondesir@bedfordps.org; hhsdepartmentcalendar@bedfordma.gov; sstanton@bedfordma.gov; cticotsky@bedfordma.gov; hporter@bedfordma.gov; chris@stpaulsbedford.org; cgonzalez@bedfordma.gov; nat@framinghamma.gov; lborman@framinghamma.gov; jcaron@framinghamma.gov; SDR@framinghamma.gov; csisitsky@framinghamma.gov; keij@framinghamma.gov; koleary@framinghamma.gov; ssarkisian@framinghamma.gov; amaf@framinghamma.gov; Russo, Drew; Kwiatek, Dawn; Fannon, Elyse; Nicholas, Jared; Almonte, Jennifer; Guscott, Norris; Faustina.cuevas@gmail.com; tutwiler@lynnsschools.org; Wellock, James; Chamsarian, Michel; Michael.cole@lynnma.gov; Clausen, Aaron; VanMeter, Zosia; dpacker@natickma.org; mlentini@natickma.org; csugarman@natickma.org; rope.fincm@natickma.org; kpartanen@natickma.org; lmcnally@natickma.org; lmcnally@natickma.org; dmckenzie@natickps.org; jmarsette@natickma.org; rwaters@natickma.org; ssalamoff@natickma.org; natickgram@gmail.com; skang.pb@natickma.org; rossi@natickpolice.com; jdeluca.fincm@natickma.org; cpieroni@revere.org; kdusevitch@revere.org; mpineda@vareze@revere.org; correa@revere.org; pfayed@revere.org; mwells@revere.org; jperella@revere.org; ghill@revere.org; kdacey@revere.org; viarella@revere.org; buck@revere.org; jacob@revere.org; spenta@revere.org; khanton@revere.org; Faust, Ben; Draisen, Marc; marija.bingulac@bos.frb.org; keenen.grooms@bos.frb.org; anna.steiger@bos.frb.org; kshaban@raceforward.org; jedwards@framinghamma.gov; Partridge, Jessie; Danielle Osterman; tkwierawski@revere.org; ttrainor@revere.org; cinzerillo@revere.org; tonypattillo01@outlook.com; Thibault, Jon; yvonn@lynnma.gov; cmcgee@stoughton-ma.gov; mtsidelle@stoughton-ma.gov; scavey@stoughton-ma.gov; twmng@stoughton-ma.gov; bhomes@stoughton-ma.gov; kmullen@stoughton-ma.gov; dchatsko@gmail.com; j_ford@stoughtonschools.org; mcarroll@stoughton-ma.gov; mreid@stoughton-ma.gov; pbsaler@ochi.org; teresatapper@gmail.com; tpereira@stoughton-ma.gov; Faulkner, Patrice <pfaulkner@mapc.org>; Christa.Kelleher@umb.edu; bopha.malone@gmail.com; Gordon Goodwin <ggoodwin@raceforward.org>; Jordan @ninacollective.com; Allen, Desiree <des.allen@bos.frb.org>; Howard.faye51@gmail.com; cjharper@gmail.com; dshine176@aol.com; maggiemay.giusti@gmail.com; jennifer_ilchuk@bedfordps.org; mediacoalition@gmail.com; kpierre-louis@townofsharon.org; hkerwinderick@newtonma.gov; meekins@town.northborough.ma.us; shaziamajid@yahoo.com; cpresley@town.westborough.ma.us; albert.pless@andoverma.us; dcapers@somervillema.gov; lgellineau@brookline.ma.gov; hshah@lexingtonma.gov; krmccarthy@nantucket-ma.gov; cgonzalez@springfieldcityhall.com; mkean@townhall.westwood.ma.us; tmarrzill@town.arlington.ma.us; abutoppin@yahoo.com; antonia.thompson@massmail.state.ma.us; jcmurray@townhall.westwood.ma.us; kking@needhamma.gov; tlos@cityofnewburyport.com; hhyh@bu.edu; nosborne@medford-ma.gov; afernandes@somervillema.gov; rzaragoza@salem.com; frnwajei@medford-ma.gov; mobasohan@cityofpittsfield.org; cperez@chelseama.gov; lroidan@somervillema.gov; khaleyjack@gmail.com; aphillips@cobma.us; coleman@townhall.westwood.ma.us; jramon@danversma.gov; lwong@southhadleyma.gov; cdic@town.winthrop.ma.us; salmonte@ci.methuen.ma.us; donna.a.lang@gmail.com; blarochelle@cityofmalden.org; Torres-Cullinane, Emily C. <ETorres@mapc.org>; ballen@cambridgema.gov; walker@provincetown-ma.gov; youngp@amherstma.gov; mostynton@amherstma.gov; schatterjee@noblenet.org; adietterich@cambridgema.gov; cathy.draine@ci.everett.ma.us; bgarcia@cambridgema.gov; dsutton@townhall.westwood.ma.us; Nunnally, Najee <NNunnally@gutier.org>; jemna.lambert@andoverma.us; dei.arlingtonma@gmail.com; walves@somervillema.gov; Thompson, Antonia (NOR) <antonia.thompson@mass.gov>; Zelada, Sarai <SZelada@mapc.org>; Heather Gutierrez <hgutierrez@framinghamma.gov>; Charles J. Sisitsky <mayorsisitsky@framinghamma.gov>; Abadur.Rahman@bos.frb.org; Crowley, Lisa <LCrowley@ci.methuen.ma.us>; Stackellin, Jill K. <JStackellin@ci.methuen.ma.us>; Howard, Angela <AHoward@mapc.org>; Troy Smith <tsmith@natickma.org>; sanwar@cambridgema.gov; townmanager@bedfordma.gov; dbrown@cambridgema.gov; Kpeefe@revere.org
Cc: Brown, Angela; Lorena Escolero; wfahari@beverlyma.gov; Cheryl McCormick; Jonlin, Camille; Bliss, Abigail; Kaur, Gurdeep; Tarik Maddrey; jchristiano@raceforward.org; prince.corbett@co.ramsey.mn.us; Joseph, Pierre; albertwpless@gmail.com
Subject: RE: Celebrating REMAP - Thank you!
Date: Thursday, July 20, 2023 3:53:58 PM
Attachments: smooq018.png

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Eternally grateful for this community!!!!!!!!!!!!!!!!!!!!!!

From: Gonzalez, Raul <RGonzalez@mapc.org>
Sent: Wednesday, July 19, 2023 4:41 PM
To: Sorhavattiy Tieng <sttieng@revere.org>; Yvonne Vu <yvu@revere.org>; droberts@stoughton-ma.gov; spatton@stoughton-ma.gov; bsabree@comcast.net; tapper@stoughton-ma.gov; fbruttaniti@stoughton-ma.gov; kting@stoughton-ma.gov; reggie@stoughton-ma.gov; sbutrlica@stoughton-ma.gov; cmcgee@stoughton.ochi.org; jerrickson@natickma.org; morganenterprisell@gmail.com; cbang@bedfordma.gov; akil_mondesir@bedfordps.org; hhsdepartmentcalendar@bedfordma.gov; sstanton@bedfordma.gov; cticotsky@bedfordma.gov; hporter@bedfordma.gov; chris@stpaulsbedford.org; cgonzalez@bedfordma.gov; nat@framinghamma.gov; jhorrigan@framinghamma.gov; jcaron@framinghamma.gov; SDR@framinghamma.gov; csisitsky@framinghamma.gov; keij@framinghamma.gov; koleary@framinghamma.gov; ssarkisian@framinghamma.gov; ama@framinghamma.gov; Russo, Drew <drusso@lynnma.gov>; Kwiatek, Dawn <dkwiatek@lynnma.gov>; Fannon, Elyse <efannon@lynnma.gov>; Nicholson, Jared <Jared.Nicholson@lynnma.gov>; Almonte, Jennifer <jalmonte@lynnma.gov>; Guscott, Norris <nguscott@lynnma.gov>; Faustina.cuevas@gmail.com; tutwiler@lynnsschools.org; Wellock, James <jwellock@lynnma.gov>; Cuevas, Faustina <fcuevas@lynnma.gov>; Chamsarian, Michel <mchamsarian@lynnma.gov>; Michael.cole@lynnma.gov; Clausen, Aaron <aclausen@lynnma.gov>; VanMeter, Zosia <zvanmeter@lynnma.gov>; dpacker@natickma.org; mlentini@natickma.org; csugarman@natickma.org; rope.fincm@natickma.org; kpartanen@natickma.org; lmcnally@natickma.org; lmcnally@natickma.org; dmckenzie@natickps.org; jmarsette@natickma.org; rwaters@natickma.org; ssalamoff@natickma.org; natickgram@gmail.com; skang.pb@natickma.org; rossi@natickpolice.com; jdeluca.fincm@natickma.org; cpieroni@revere.org; kdusevitch@revere.org; mpineda@vareze@revere.org; correa@revere.org; pfayed@revere.org; mwells@revere.org; jperella@revere.org; ghill@revere.org; kdacey@revere.org; viarella@revere.org; rmoundstin@revere.org; drana@revere.org; aabou-fouda@revere.org; lbuck@revere.org; lgarcia@revere.org; spenta@revere.org; khanton@revere.org; Faust, Ben <B.Faust@mapc.org>; Draisen, Marc <MDraisen@mapc.org>; marija.bingulac@bos.frb.org; keenen.grooms@bos.frb.org; anna.steiger@bos.frb.org; Kshaban@raceforward.org; jedwards@framinghamma.gov; Partridge, Jessie <JPartridge@mapc.org>; Danielle Osterman <dosterman@revere.org>; tskwierawski@revere.org; ttrainor@revere.org; cinzerillo@revere.org; tonypattillo01@outlook.com; Thibault, Jon <Jon.Thibault@lynnma.gov>; yvonn@lynnma.gov; cmcgee@stoughton-ma.gov; mtsidelle@stoughton-ma.gov; scavey@stoughton-ma.gov; twmng@stoughton-ma.gov; bhomes@stoughton-ma.gov; kmullen@stoughton-ma.gov; dchatsko@gmail.com; j_ford@stoughtonschools.org; mcarroll@stoughton-ma.gov; mreid@stoughton-ma.gov; pbsaler@ochi.org; teresatapper@gmail.com; tpereira@stoughton-ma.gov; Faulkner, Patrice <pfaulkner@mapc.org>; Christa.Kelleher@umb.edu; bopha.malone@gmail.com; Gordon Goodwin <ggoodwin@raceforward.org>; Jordan @ninacollective.com; Allen, Desiree <des.allen@bos.frb.org>; Howard.faye51@gmail.com; cjharper@gmail.com; dshine176@aol.com; maggiemay.giusti@gmail.com; jennifer_ilchuk@bedfordps.org; mediacoalition@gmail.com; kpierre-louis@townofsharon.org; hkerwinderick@newtonma.gov; meekins@town.northborough.ma.us; shaziamajid@yahoo.com; cpresley@town.westborough.ma.us; albert.pless@andoverma.us; dcapers@somervillema.gov; lgellineau@brookline.ma.gov; hshah@lexingtonma.gov; krmccarthy@nantucket-ma.gov; cgonzalez@springfieldcityhall.com; mkean@townhall.westwood.ma.us; tmarrzill@town.arlington.ma.us; abutoppin@yahoo.com; antonia.thompson@massmail.state.ma.us; jcmurray@townhall.westwood.ma.us; kking@needhamma.gov; tlos@cityofnewburyport.com; hhyh@bu.edu; nosborne@medford-ma.gov; afernandes@somervillema.gov; rzaragoza@salem.com; frnwajei@medford-ma.gov; mobasohan@cityofpittsfield.org; cperez@chelseama.gov; lroidan@somervillema.gov; khaleyjack@gmail.com; aphillips@cobma.us; coleman@townhall.westwood.ma.us; jramon@danversma.gov; lwong@southhadleyma.gov; cdic@town.winthrop.ma.us; salmonte@ci.methuen.ma.us; donna.a.lang@gmail.com; blarochelle@cityofmalden.org; Torres-Cullinane, Emily C. <ETorres@mapc.org>; ballen@cambridgema.gov; walker@provincetown-ma.gov; youngp@amherstma.gov; mostynton@amherstma.gov; schatterjee@noblenet.org; adietterich@cambridgema.gov; cathy.draine@ci.everett.ma.us; bgarcia@cambridgema.gov; dsutton@townhall.westwood.ma.us; Nunnally, Najee <NNunnally@gutier.org>; jemna.lambert@andoverma.us; dei.arlingtonma@gmail.com; walves@somervillema.gov; Thompson, Antonia (NOR) <antonia.thompson@mass.gov>; Zelada, Sarai <SZelada@mapc.org>; Heather Gutierrez <hgutierrez@framinghamma.gov>; Charles J. Sisitsky <mayorsisitsky@framinghamma.gov>; Abadur.Rahman@bos.frb.org; Crowley, Lisa <LCrowley@ci.methuen.ma.us>; Stackellin, Jill K. <JStackellin@ci.methuen.ma.us>; Howard, Angela <AHoward@mapc.org>; Troy Smith <tsmith@natickma.org>; sanwar@cambridgema.gov; townmanager@bedfordma.gov; dbrown@cambridgema.gov; Kpeefe@revere.org
Cc: Brown, Angela <ABrown@mapc.org>; Lorena Escolero <lescolero@revere.org>; wfahari@beverlyma.gov; Cheryl McCormick <cmccormick@revere.org>; Jonlin, Camille <CJonlin@mapc.org>; Bliss, Abigail <ABliss@mapc.org>; Kaur, Gurdeep <GKaur@mapc.org>; Tarik Maddrey <tmaddrey@revere.org>; jchristiano@raceforward.org; prince.corbett@co.ramsey.mn.us; Joseph, Pierre <Pierre.Joseph@bos.frb.org>; albertwpless@gmail.com
Subject: [EXTERNAL] Celebrating REMAP - Thank you!

Dear all,

I wanted to extend my heartfelt gratitude to each and every one of you for joining us at the REMAP celebration held yesterday, July 18, 2023. It was a joyous occasion, and your presence made it all the more meaningful.

We were honored to have Prince Corbett, the Racial & Health Equity Administrator with Ramsey County, Minnesota, as our guest speaker. Prince shared his inspirational story and valuable insights from his experiences implementing organizational changes. Alongside Prince, we had the privilege of hearing from Faustina Cuevas, the Diversity, Equity & Inclusion Officer for the City of Lynn, and Jillian Harvey, the Director of Diversity, Equity & Inclusion for the Town of Arlington. Their contributions enriched the discussions and provided us with diverse perspectives on advancing racial equity.

I want to express my sincere appreciation to all of you for your active participation in shaping the agenda and contributing to the peer exchange sessions. Your input, ideas, and aspirations have greatly enhanced our collective planning for the future. Your commitment to advancing racial equity is truly commendable!

During the event, we also presented certificates of participation to our REMAP pilot communities. It was a moment of recognition for the significant progress each municipality has made on their journey towards equity.

I would also like to extend a special thank you to the Federal Reserve Bank of Boston and the GARE coaches for their valuable support and guidance throughout the REMAP program. Your dedication and expertise have been instrumental in the success of this initiative.

I hope you found the live resource tables informative and engaging, providing you with valuable connections and opportunities to explore support beyond the formal REMAP pilot. You can connect with us through here:

- GARE Membership – Janine Christiano (jchristiano@raceforward.org) <https://www.racialequityalliance.org/members/join/>
- Massachusetts Wealth Study/Federal Reserve Bank of Boston – Marija Bingulac (Marija.Bingulac@bos.frb.org) <https://www.bostonfed.org/community-development.aspx>
- DEI Coalition – Jill Harvey (medicoalfederal@gmail.com) <https://app.civicroundtable.com/community/16714772788x743768978082496500?tab=Feed>
- MAPC Technical Assistance Program – Raul Gonzalez (gonzalez@mapc.org) <https://www.mapc.org/about-mapc/funding-opportunities/>

The progress we have made is truly remarkable, but we must also acknowledge that there is still more work to be done. As mentioned during the REMAP celebration, we are eager to continue our journey towards advancing racial equity. In the coming weeks, we will be reaching out to you with more information about the next iteration of our efforts. Please keep an eye out for these communications and stay tuned for further details!

Once again, thank you for your presence and contributions at the REMAP celebration. Your commitment to advancing racial equity is inspiring, and I have no doubt that your efforts will continue to make a lasting impact in your communities. If you have any further questions, please don't hesitate to reach out to any of us.

Wishing you continued success in your ongoing journey towards racial equity.
Raul



Raúl González
 Senior Planner
 rgonzalez@mapc.org | 617-933-0763
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 Metropolitan Area Planning Council
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From: [Cheryl Sbarra](#)
To: [Rae Dick](#)
Cc: [Katherine Forrest](#); [Rihan-Porter, Nancy](#); [Shin-Yi Lao](#); [Karin Carroll](#); [Camille Griffin](#); [Zeng, Vivian](#); [tkett](#); [Timothy McDonald](#); [Timothy McDonald](#); [Melissa Ranieri](#); [Carlene Pavlos](#); [Oami Amarasingham](#); [Phoebe Walker](#); [lkittross](#); [Simone Carter](#); [Tiffany Benoit](#); [Taylor West](#); [Michael Hugo](#); [Marcia Testa](#)
Subject: Re: CLPH agenda for Monday, 12/15 - saying goodbye to 2025!
Date: Thursday, December 18, 2025 11:10:37 AM

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Thanks so much Rae. From my personal experience, I have long questioned whether banning plant-based kratom is advisable. Regulating it certainly is. I look forward to reviewing this.

Cheryl

On Thu, Dec 18, 2025 at 10:59 AM Rae Dick <rdick@mhoa.com> wrote:

Hi, I want to share with you a link to an incredible webinar I attended this week on Kratom and 7-OH. It was one of the best webinar training's I have ever attended. It's an hour long, and the first half is about 7-OH and Kratom. Presented by one of the top 2% scientists in the world. The second half is presented by a man who lost his son (4 years ago) to an addiction to Kratom with 7-OH, and his "gasstation heroin" non-profit. He discusses how in the beginning he wanted all Kratom banned and now has learned that it should be regulated but whole leaf Kratom shouldnt be banned. The training is engaging and flies bye. I share it because many health departments in my area are banning Kratom and rolling out regulations (Dracut, Lowell, Lynnfield, etc. I have been doing lots of research on the subject and now wondering if a complete ban of Kratom is necessary. The recording and slides are below.
All the best, Rae

Rae,

Thank you for attending yesterday's webinar "[Understanding 7-OH: Science, Risks, and Real-World Impact](#)." The recording is now available if you missed it or want to watch it again.

[Watch the Recording](#)

[Download the Slides](#)

This webinar unpacks what we currently know about 7-OH in a clear, accessible way. We discuss the latest research on its pharmacology, effects, and risks.

We sincerely appreciate your continued engagement and support.

Best regards,

Marcus Rucker

Policy Analyst
Addiction Policy Forum
(316)204-8754
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Cheryl Sbarra, Esq.
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Winchester, MA 01890
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From: [Rihan-Porter, Nancy](#)
To: [Cheryl Sbarra](#)
Cc: [Rae Dick](#); [Katherine Forrest](#); [Shin-Yi Lao](#); [Karin Carroll](#); [Camille Griffin](#); [Zeng, Vivian](#); [tkett](#); [Timothy McDonald](#); [Timothy McDonald](#); [Melissa Ranieri](#); [Carlene Pavlos](#); [Oami Amarasingham](#); [Phoebe Walker](#); [lkittross](#); [Simone Carter](#); [Tiffany Benoit](#); [Taylor West](#); [Michael Hugo](#); [Marcia Testa](#)
Subject: Re: CLPH agenda for Monday, 12/15 - saying goodbye to 2025!
Date: Thursday, December 18, 2025 12:09:10 PM

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Holy smokes! That is soooo interesting. Thank you for sharing Rae!

Nancy Porter, MBBS

Director of Resilience and Emergency Preparedness

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nrihanporter@cambridgepublichealth.org | www.cambridgepublichealth.org



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Best regards,

Marcus Rucker

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From: [Rae Dick](#)
To: [Zeng, Vivian](#)
Cc: [Cheryl Sbarra](#); [Katherine Forrest](#); [Rihan-Porter, Nancy](#); [Shin-Yi Lao](#); [Karin Carroll](#); [Camille Griffin](#); [tkett](#); [Timothy McDonald](#); [Timothy McDonald](#); [Melissa Ranieri](#); [Carlene Pavlos](#); [Oami Amarasingham](#); [Phoebe Walker](#); [lkittross](#); [Simone Carter](#); [Tiffany Benoit](#); [Taylor West](#); [Michael Hugo](#); [Marcia Testa](#)
Subject: Re: CLPH agenda for Monday, 12/15 - saying goodbye to 2025!
Date: Monday, January 5, 2026 12:31:29 PM

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Vivian,

Thank you so much for your response. I really appreciate your perspective and experience. I am a firm believer that we are regulators that enforce regulations, but we are not and should not be in the business of banning products. Our platform should be education and prevention. I don't jump immediately on the regulation bandwagon. I do my research and that is why I shared this information. Because a ban does not provide health equity for all. Both presenters explain that whole leaf kratom has been around for a very long time and is indeed safe and purposeful.

Happy to listen anytime. Thank you, Rae

On Mon, Dec 22, 2025 at 2:57 PM Zeng, Vivian <ZengV@sudbury.ma.us> wrote:

Thanks Rae,

A blanket ban on kratom that includes whole leaf products is an overly simplistic and ineffective approach to regulation. Kratom tea made from whole leaves is commonly used in many Southeast Asian countries, often as a traditional remedy for mild, chronic aches. My grandmother, for example, brews kratom tea for this purpose.

It was particularly frustrating to see Lowell enact an outright ban, given that the city has the second-largest Cambodian population in the United States, after Long Beach, California. As public health leaders and policymakers, we have a responsibility to understand the cultural practices, needs, and lived experiences of the communities we serve. That includes differentiating between synthetic or highly concentrated kratom products and traditional whole-leaf use, and grounding policy decisions in science rather than fear or convenience.

I am so tired of seeing health equity being used as a buzzword. Let's commit to doing the hard work of making culturally informed, evidence-based public health policy. I am working on bringing in kratom speakers in from the west coast an upcoming MEHA webinar.

Thanks for listening to my ted talk ♥

Vivian

From: Cheryl Sbarra <sbarra@mahb.org>
Sent: Thursday, December 18, 2025 11:10 AM
To: Rae Dick <rdick@mhoa.com>
Cc: Katherine Forrest <kforrest@mapublichealth.org>; Rihan-Porter, Nancy <nrihanporter@challiance.org>; Shin-Yi Lao <slao@newtonma.gov>; Karin Carroll <kcarroll@somervillema.gov>; Camille Griffin <cgriffin@webster-ma.gov>; Zeng, Vivian <ZengV@sudbury.ma.us>; tkett <tkett@mhoa.com>; Timothy McDonald <tmcdonald@mhoa.com>; Timothy McDonald <tmcdonald@needhamma.gov>; Melissa Ranieri <mrانieri@mhoa.com>; Carlene Pavlos <cpavlos@mapublichealth.org>; Oami Amarasingham <Oamarasingham@mapublichealth.org>; Phoebe Walker <walker@frcog.org>; lkittross <lkittross@berkshireplanning.org>; Simone Carter <scarter@hopkintonma.gov>; Tiffany Benoit <president@maphn.org>; Taylor West <twest@southboroughma.com>; Michael Hugo <hugo@mahb.org>; Marcia Testa <testa@mahb.org>
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Cheryl

On Thu, Dec 18, 2025 at 10:59 AM Rae Dick <rdick@mhoa.com> wrote:

Hi, I want to share with you a link to an incredible webinar I attended this week on Kratom and 7-OH. It was one of the best webinar training's I have ever attended. It's an hour long, and the first half is about 7-OH and Kratom. Presented by one of the top 2% scientists in the world. The second half is presented by a man who lost his son (4 years ago) to an addiction to Kratom with 7-OH, and his "gasstation heroin" non-profit. He discusses how in the beginning he wanted all Kratom banned and now has learned that it should be regulated but whole leaf Kratom shouldnt be banned. The training is engaging and flies by. I share it because many health departments in my area are banning Kratom and rolling out regulations (Dracut, Lowell, Lynnfield, etc.

I have been doing lots of research on the subject and now wondering if a complete ban of Kratom is necessary. The recording and slides are below.

All the best, Rae

Rae,

Thank you for attending yesterday's webinar "[Understanding 7-OH: Science, Risks, and Real-World Impact](#)." The recording is now available if you missed it or want to watch it again.

[Watch the Recording](#)

[Download the Slides](#)

This webinar unpacks what we currently know about 7-OH in a clear, accessible way. We discuss the latest research on its pharmacology, effects, and risks.

We sincerely appreciate your continued engagement and support.

Best regards,

Marcus Rucker

Policy Analyst

Addiction Policy Forum

(316)204-8754

www.addictionpolicy.org

--

Cheryl Sbarra, Esq.

Executive Director and Senior Staff Attorney

Massachusetts Association of Health Boards

63 Shore Road, Suite 25

Winchester, MA 01890

sbarra@mahb.org

781-572-5639

Assisting boards of health through legal education, technical assistance and training. This email is provided for educational purposes only, and is not to be construed as legal advice.

From: [Katherine Forrest](#)
To: [Laura Kittross](#); [Rihan-Porter, Nancy](#); [Shin-Yi Lao](#); [Karin Carroll](#); [Camille Griffin](#); [Zeng, Vivian](#); [Rae Dick](#); [tkett](#); [Timothy McDonald](#); [Timothy McDonald](#); [Melissa Ranieri](#); [Carlene Pavlos](#); [Oami Amarasingham](#); [Phoebe Walker](#); [Simone Carter](#); [Tiffany Benoit](#); [Taylor West](#); [Michael Hugo](#); [Cheryl Sbarra](#); [Marcia Testa](#)
Cc: [Tom Hibert](#)
Subject: Re: CLPH agenda for Monday, 12/15 - saying goodbye to 2025!
Date: Monday, December 15, 2025 10:33:03 AM
Attachments: [image003.png](#)
[image004.png](#)
[image005.png](#)
[image006.png](#)
[image007.png](#)
[image008.png](#)
[Outlook-A logo wit.png](#)
[Outlook-A white ql.png](#)
[Outlook-A black ci.png](#)
[Outlook-A black an.png](#)
[Outlook-A white tr.png](#)
[July 1st LPHNC Program Update for OLRH Webinar.pdf](#)

[DO NOT OPEN links/attachments unless you are sure the content is safe. **]**

Laura, this is huge news! CONGRATULATIONS and we will miss you. I hope we'll have a chance to celebrate your retirement in-person, but for now I'll encourage everyone to bring a warm (work approved) beverage and/or celebratory snack to today's meeting so we can take a proper minute to acknowledge all you've contributed to CLPH. Thanks for connecting us with our newest member - Tom, it's great to have you on board.

Two other tidbits before we join together this afternoon:

1. Mike, I've added your request to our internal agenda and,
2. OLRH shared slides to inform today's LPH nursing discussion. It's not required that you read them before the meeting, but if you have time it may benefit you to take a quick glance.

See you all this afternoon!



From: Laura Kittross <lkittross@berkshireplanning.org>
Sent: Thursday, December 11, 2025 4:10 PM
To: Katherine Forrest <kforrest@mapublichealth.org>; Rihan-Porter, Nancy <nrihanporter@challiance.org>; Shin-Yi Lao <slao@newtonma.gov>; Karin Carroll <kcarroll@somervillema.gov>; Camille Griffin <cgriffin@webster-ma.gov>; Zeng, Vivian <zengv@sudbury.ma.us>; Rae Dick <rdick@mhoa.com>; tkett <tkett@mhoa.com>; Timothy McDonald <tmcdonald@mhoa.com>; Timothy McDonald <tmcdonald@needhamma.gov>; Melissa Ranieri <mraniieri@mhoa.com>; Carlene Pavlos <cpavlos@mapublichealth.org>; Oami Amarasingham <Oamarasingham@mapublichealth.org>; Phoebe Walker <walker@frcog.org>; Simone Carter <scarter@hopkintonma.gov>; Tiffany Benoit <president@maphn.org>; Taylor West <twest@southboroughma.com>; Michael Hugo <hugo@mahb.org>; Cheryl Sbarra <Sbarra@mahb.org>; Marcia Testa <testa@mahb.org>
Cc: Tom Hibert <thibert@frcog.org>
Subject: RE: CLPH agenda for Monday, 12/15 - saying goodbye to 2025!

Hi All –

I think many of you already know this as it's been in the offing for months now, but for those who haven't yet heard I will be retiring from my position at BRPC on February 6. One of the highlights of the past few years has been CLPH, and I will definitely miss our meetings (not something I can say about all aspects of my job!). I will continue to attend through January.

The current President of WMPHA, Tom Hibert, formerly Director of Health in Southwick, and currently with the Franklin-Hampden Training Hub as well as the Health Agent in Montgomery, will be taking my place as a WMPHA rep. He will start attending as of the next meeting on December 15 so we can have some overlap for a couple of meetings.

Phoebe, Tom & I will discuss the various subcommittees I sit on and who should take those on (if anyone) – meanwhile I will continue to attend through February 6.

Kate, Tom is cc'd above – can you please add him to the calendar invites?

Thanks!

Laura



Laura Kittross, Public Health Program Manager

Director, Berkshire County Boards of Health Association; Director, Berkshire Public Health Alliance

1 Fenn St., Suite 201 | Pittsfield, MA 01201

O: 413.442.1521 x32

lkittross@berkshireplanning.org

www.berkshireplanning.org

From: Katherine Forrest <kforrest@mapublichealth.org>

Sent: Tuesday, December 9, 2025 12:39 PM

To: Rihan-Porter, Nancy <nrihanporter@challiance.org>; Shin-Yi Lao <slao@newtonma.gov>; Karin Carroll <kcarroll@somervillema.gov>; Camille Griffin <cgriffin@webster-ma.gov>; Zeng, Vivian <zengv@sudbury.ma.us>; Rae Dick <rdick@mhoa.com>; tkett <tkett@mhoa.com>; Timothy McDonald <tmcdonald@mhoa.com>; Timothy McDonald <tmcdonald@needhamma.gov>; Melissa Ranieri <mranieri@mhoa.com>; Carlene Pavlos <cpavlos@mapublichealth.org>; Oami Amarasingham <Oamarasingham@mapublichealth.org>; Phoebe Walker <walker@frcog.org>; Laura Kittross <lkittross@berkshireplanning.org>; Simone Carter <scarter@hopkintonma.gov>; Tiffany Benoit <president@maphn.org>; Taylor West <twest@southboroughma.com>; Michael Hugo <hugo@mahb.org>; Cheryl Sbarra <Sbarra@mahb.org>; Marcia Testa <testa@mahb.org>

Subject: CLPH agenda for Monday, 12/15 - saying goodbye to 2025!

This email originated from outside of the organization.

Caution: This is an external email and may be malicious. Please take care when clicking links or opening attachments.

Hello CLPH,

Good news: we've almost made it through another year! More good news: I heard back from OLRH and they will provide an update on the nursing training program on Monday. Likewise, Amy is happy to discuss

de-conflicting training dates. **Please see below for the final agenda:**

2:00pm – LPH Nursing Consultant Training Program update (*Caitlin Pettengill, OLRH*)

2:45pm – DEP updates (*Amy Sullivan, DEP*)

- De-conflicting LPH training dates

3:00pm – Internal debrief + discussion (*all*)

3:30pm – Building out next agenda (*Kate Forrest, MPHA*)

If you have any suggestions for internal discussion, please let me know so that I can keep them in mind. Otherwise, **see you Monday, 12/15 at 2pm as we close out 2025!**

As always, meeting notes from our last meeting are attached.

Best,



Kate Forrest (she/her/hers)

Coalition Coordinator & Policy Analyst

Massachusetts Public Health Alliance

50 Federal Street, 8th Floor, Boston, MA, 02110

(c) [774-265-2845] (o) [857-263-7072]

[Fuel the Movement](#) | [Join the Alliance](#) | [Take Action](#)



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From: [Amanda Brangwynne](#)
To: [Candace Pierce](#)
Cc: [Elizabeth Valerio](#); [Mayor Ruthanne Fuller](#); [Diana Pisciotta](#); [Jill Reilly](#); [Samuel Nighman](#); mmorey@denterlein.com
Subject: Re: Speak to Mayors re Teacher Strikes March 27
Date: Thursday, February 29, 2024 10:29:49 AM
Attachments: [image001.png](#)

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Hi everyone,

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<https://doodle.com/meeting/participate/id/eg7jyy3e>

Thanks!

Amanda

Amanda Brangwynne (she/her)
Membership & Project Assistant



617-426-7272 x107 (O) | 774-266-3968 (C)

abrangwynne@mma.org | www.mma.org

Twitter: [@massmunicipal](#) | Facebook: [massmunicipal](#)

3 Center Plaza, Suite 610, Boston MA 02108

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Massachusetts Mayors' Association Monthly Meeting

Wednesday, March 27th

9:15 am to 1 pm

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[Register](#)

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[Register](#)

Please let me know if you have any questions. We look forward to seeing you there!

Thanks,
Candace

Candace Pierce

Senior Executive and Director of Communications & Membership

Candace Pierce (she/her [why this matters](#))

Senior Executive and Director of Communications & Membership



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cpierce@mma.org | www.mma.org

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Also, please let me know the format for the meeting. If it would be easier, feel free to give me a call (617-512-3397- cell) to discuss the format.

Thanks.

Liz

Elizabeth B. Valerio, Esq.



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617.862.2025 - fax

Elizabeth.Valerio@VDHBoston.com

www.VDHBoston.com

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To: Elizabeth Valerio <Elizabeth.Valerio@VDHBoston.com>
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Subject: Re: Speak to Mayors re Teacher Strikes March 27

Hi Liz,

Thanks so much! I completely understand you can't get into specifics.

Looking forward to hearing from you.

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I am happy to share general strategies before and during a strike, but please understand that I cannot share anything that is attorney-client privileged related to the Newton strike.

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Subject: Speak to Mayors re Teacher Strikes March 27

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From: [Candace Pierce](#)
To: [Elizabeth Valerio](#)
Cc: [Mayor Ruthanne Fuller](#); [Diana Pisciotto](#); [Jill Reilly](#); [Samuel Nighman](#); [Amanda Brangwynne](#)
Subject: Re: Speak to Mayors re Teacher Strikes March 27
Date: Wednesday, February 28, 2024 5:14:45 PM
Attachments: [image001.png](#)

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Cc: [Elizabeth Valerio](#); [Mayor Ruthanne Fuller](#); [Diana Pisciotta](#); [Jill Reilly](#); [Samuel Nighman](#); [mmorey@denterlein.com](#)
Subject: Re: Speak to Mayors re Teacher Strikes March 27
Date: Thursday, February 29, 2024 10:29:47 AM
Attachments: [image001.png](#)

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Membership & Project Assistant



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617.862.2005
617.862.2025 - fax

Elizabeth.Valerio@VDHBoston.com

www.VDHBoston.com

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From: Candace Pierce <cpierce@mma.org>
Sent: Thursday, February 22, 2024 5:02 PM
To: Elizabeth Valerio <Elizabeth.Valerio@VDHBoston.com>
Cc: Ruthanne Fuller <rfuller@newtonma.gov>; Diana Pisciotta <dpisciotta@denterlein.com>
Subject: Speak to Mayors re Teacher Strikes March 27

Hi Liz,

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Thanks,

Candace

Candace Pierce (she/her [why this matters](#))

Senior Executive and Director of Communications & Membership



617-426-7272 x131 (O) | 774-571-9299 (C)

cpierce@mma.org | www.mma.org

Twitter: [@massmunicipal](#) | Facebook: [massmunicipal](#)

3 Center Plaza, Suite 610, Boston MA 02108

From: [Amanda Brangwynne](#)
To: [Samuel Nighman](#); mmorey@denterlein.com
Subject: Re: Speak to Mayors re Teacher Strikes March 27
Date: Thursday, February 29, 2024 2:35:08 PM
Attachments: [image001.png](#)

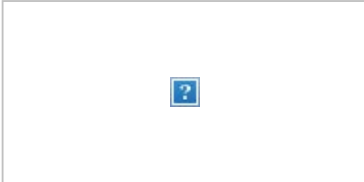
[DO NOT OPEN links/attachments unless you are sure the content is safe. **]**

Hi Sam and Melissa,

Thank you for responding to the poll today. It looks like we have a tie between next Friday at either 2pm or 3pm, but Mayor Fuller's and Diana's availability don't overlap. Would 2:30-3:30pm be a better option?

Thank you,
Amanda

Amanda Brangwynne (she/her)
Membership & Project Assistant



617-426-7272 x107 (O) | 774-266-3968 (C)
abrangwynne@mma.org | www.mma.org
Twitter: [@massmunicipal](https://twitter.com/massmunicipal) | Facebook: [massmunicipal](https://www.facebook.com/massmunicipal)
3 Center Plaza, Suite 610, Boston MA 02108

On Thu, Feb 29, 2024 at 10:29 AM Amanda Brangwynne <abrangwynne@mma.org> wrote:

Hi everyone,

I've created a Doodle Poll of some times over the next week based on Candace's availability. Once I see responses come in for Mayor Fuller's, Diana's, and Liz's preferred meeting times I can set up a Zoom invitation. Let me know if you have any questions.

<https://doodle.com/meeting/participate/id/eg7jjy3e>

Thanks!
Amanda

Amanda Brangwynne (she/her)
Membership & Project Assistant



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abrangwynne@mma.org | www.mma.org
Twitter: [@massmunicipal](https://twitter.com/massmunicipal) | Facebook: [massmunicipal](https://www.facebook.com/massmunicipal)
3 Center Plaza, Suite 610, Boston MA 02108

On Wed, Feb 28, 2024 at 5:14 PM Candace Pierce <cpierce@mma.org> wrote:
Hi Liz,

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I think it will be helpful to get on a short call with Mayor Fuller, Diana and you to discuss how we want this to run. In general, we gather from 9:15 to 10 am for coffee and connecting, then the program runs 10 am to noon. I'd estimate you will have about an hour and 45 minutes for all three of you, which includes time for Q&A.

Amanda will reach out to set up a time for us to meet. If there is someone on your staff who can help with your schedule(s), let us know.

Thanks again!
Candace



Massachusetts Mayors' Association Monthly Meeting

Wednesday, March 27th

9:15 am to 1 pm

[Charlotte and William Bloomberg Medford Public Library](#)

NAVIGATING TEACHER STRIKES

Register

Dear Mayor,

Navigating the complexities of a teacher strike is a difficult job, so don't miss this opportunity to learn best practices from those who have experienced a strike and other experts.

Featured speakers:

- **Newton Mayor Ruthanne Fuller** will discuss insights she gained during the Newton teacher strike
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during a teacher strike

Please join us on Wednesday, March 27 at the [Charlotte and William Bloomberg Medford Public Library](#) to learn more about this timely topic and connect with your fellow mayors. The meeting will begin at 9:15 am and end at 12 pm, followed by lunch. Mayor Breanna Lungo-Koehn will be your host.

[Register](#)

Please let me know if you have any questions. We look forward to seeing you there!

Thanks,
Candace

Candace Pierce
Senior Executive and Director of Communications & Membership

Candace Pierce (she/her [why this matters](#))
Senior Executive and Director of Communications & Membership



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cpierce@mma.org | www.mma.org
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3 Center Plaza, Suite 610, Boston MA 02108

On Tue, Feb 27, 2024 at 6:12 PM Elizabeth Valerio <Elizabeth.Valerio@vdbhoston.com> wrote:

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I was able to find coverage for the morning of 3/27 and can attend the meeting with the Mayors and Town Managers. Please send the address for the meeting location.

Also, please let me know the format for the meeting. If it would be easier, feel free to give me a call (617-512-3397- cell) to discuss the format.

Thanks.

Liz

Elizabeth B. Valerio, Esq.



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From: [Candace Pierce](#)
To: [Elizabeth Valerio](#)
Cc: [Mayor Ruthanne Fuller](#); [Diana Pisciotto](#); [Jill Reilly](#); [Samuel Nighman](#); [Amanda Brangwynne](#)
Subject: Re: Speak to Mayors re Teacher Strikes March 27
Date: Wednesday, February 28, 2024 5:14:44 PM
Attachments: [image001.png](#)

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3 Center Plaza, Suite 610, Boston MA 02108

From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: Rebuilding trust
Date: Friday, August 18, 2023 10:00:26 AM

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What Tulsa has to teach others about rebuilding trust in cities

Too often, local governments take a transactional view of resident engagement, with "public consultation" seen as just another hoop to jump through on the way kicking off or wrapping up a project. But an effort that's taken root in Tulsa, Okla., offers city leaders everywhere a different model they can build upon—not only for deeper engagement around city priorities, but also for strengthening social cohesion and trust throughout the community.

[Read more](#)

WHAT WE'RE READING

CYCLING: Fortaleza, Brazil, serves as a model for cities aiming to improve cycling infrastructure, promoting mobility, reducing congestion, and addressing pollution. The city has expanded its cycle network from 68km to 400km over the past eight years and now, with backing from the [Bloomberg Initiative for Cycling Infrastructure](#), intends to have 600km of protected bike lanes and 100 cyclist-friendly intersections by 2024. ([Financial Times](#))

CLIMATE CHANGE: Phoenix Mayor Kate Gallego shares key lessons the city learned from the recent summer heat wave, where temperatures soared above 110°F every day in July. These include prioritizing green architecture, introducing a cool pavement program that reduces street temperatures, implementing water conservation programs, and enhancing shade cover in key transit areas. ([TIME](#))

HOUSING: In response to escalating rents and gentrification, **Maywood**, Calif., follows the lead of neighboring **Bell Gardens** and **Cudahy** in enacting rent-control policies to keep residents housed. ([Los Angeles Times](#))

TECHNOLOGY: The city of **Madrid** launches an awards initiative to spur progress in fields such as AI, big data, the metaverse, blockchain, and digital twins. ([Cities Today](#))

NETWORK NEWS

TRANSPORTATION SAFETY: Join the Local Infrastructure Hub for a session on the best strategies for improving transportation safety and efficiency for your residents. The webinar will include federal transportation policy experts, mayors, and leaders in the field. The session is on Sept. 12 at 2 p.m. ET. [Register here](#).

JOB OPPORTUNITIES: The UCL Institute for Innovation and Public Purpose is hiring for the following roles related to creation of a new [public-sector capabilities index](#):

- [Research Fellow in Data Analytics](#)
- [Project Manager](#)
- [Research Fellow in Urban Economics](#)

JOB OPPORTUNITIES: The Bloomberg Center for Government Excellence at Johns Hopkins University (GovEx) is hiring for the following roles:

- [Senior Advisor](#)
- [Researcher](#)

JOB OPPORTUNITIES: The Bloomberg Center for Cities at Harvard University is hiring for the following roles:

- [Assistant Director of Operations, The People Lab](#)
- [Faculty and Research Assistant, Data-Smart City Solutions](#)

JOB OPPORTUNITY: Join the team behind this newsletter! Bloomberg Cities is hiring a [Senior Writer & Editor](#).



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From: [Boston University School of Public Health](#)
To: [Jenna Bancroft](#)
Subject: Register for Building Pipelines for Women's Leadership in Public Health.
Date: Wednesday, March 12, 2025 6:01:21 AM

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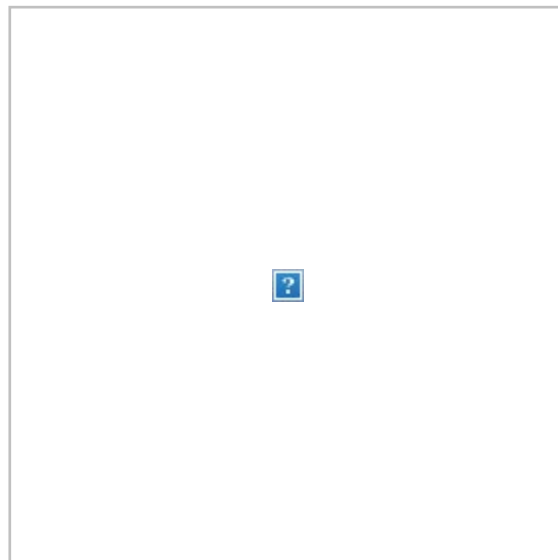
• DIVERSITY & INCLUSION

Building

Pipelines for Women's Leadership in Public Health.

April 9, 2025 | 1:00-2:30 p.m. ET |
Online

[REGISTER](#)



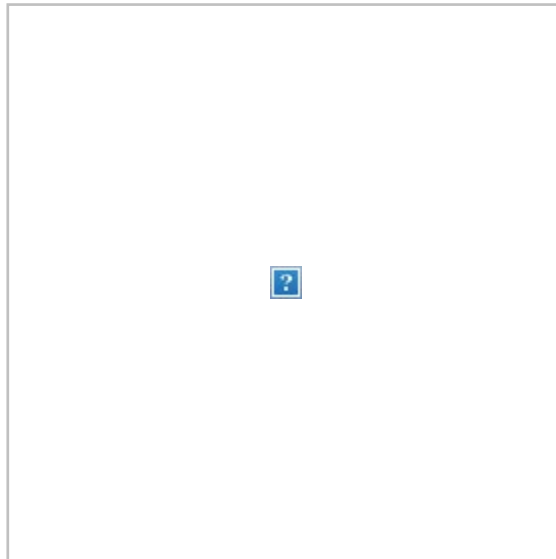
This program will explore the landscape of public health leadership, both nationally and globally. How can we better support building pipelines for women's leadership in the field? How can we synergize this effort to include all who are historically underrepresented in public health leadership roles?

This event is cohosted with the

BUSPH [Emerging Women Leaders](#) program.

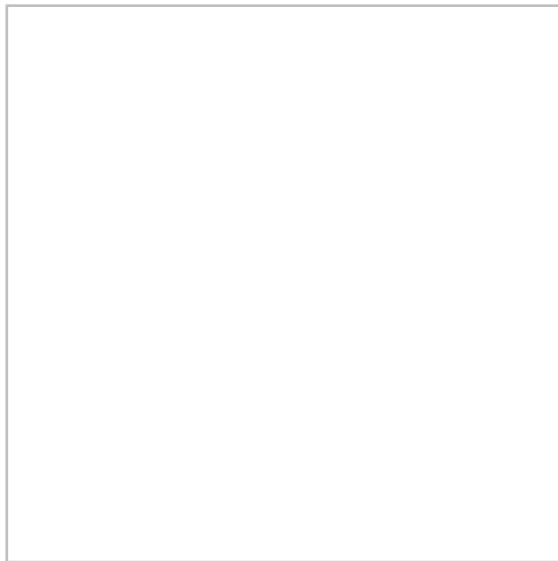
For questions or accommodation requests, please contact sphevent@bu.edu.

Speakers



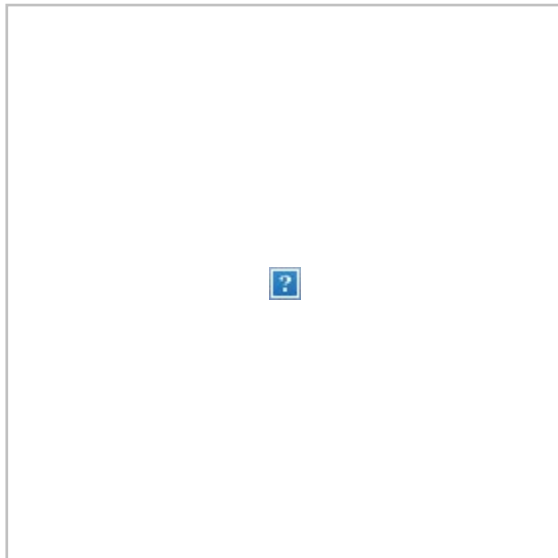
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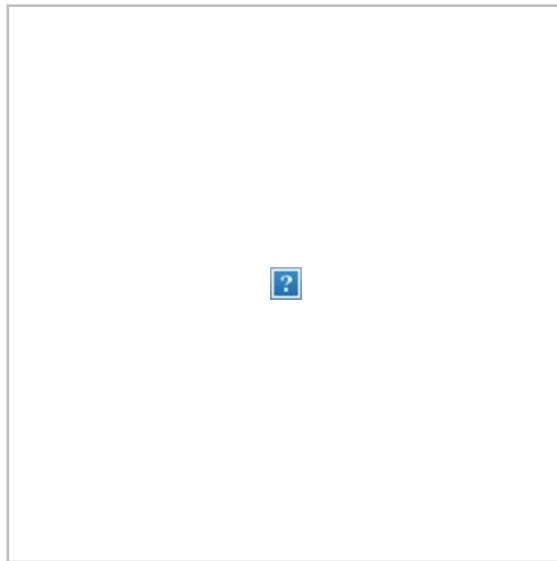
Kayla Laserson

Director, Global Health Center, CDC



Rosemary Morgan

Associate Research Professor, Johns
Hopkins Bloomberg School of Public
Health



MODERATOR

Yvette Cozier (SPH '94,'04)

Associate Dean for Diversity, Equity,
Inclusion, and Justice, Boston
University School of Public Health

REGISTER

Looking ahead

**Birthing and Raising the Next
Generation**



April 1, 2025
3:00-5:00 p.m. ET
In-person & Online

Annual Shine Lecture: Matt Selig



April 23, 2025
1:00-2:00 p.m. ET
In-person & Online

**Public Health and the New
Administration**



May 1, 2025
1:00-2:30 p.m. ET
Online

POWERED BY:





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From: [Boston University School of Public Health](#)
To: [Shin-Yi Lao](#)
Subject: Register for Building Pipelines for Women's Leadership in Public Health.
Date: Thursday, March 27, 2025 6:02:39 AM

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Boston University School of Public Health



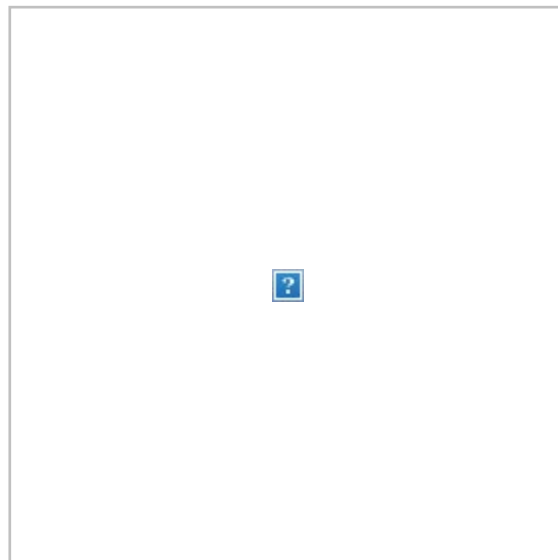
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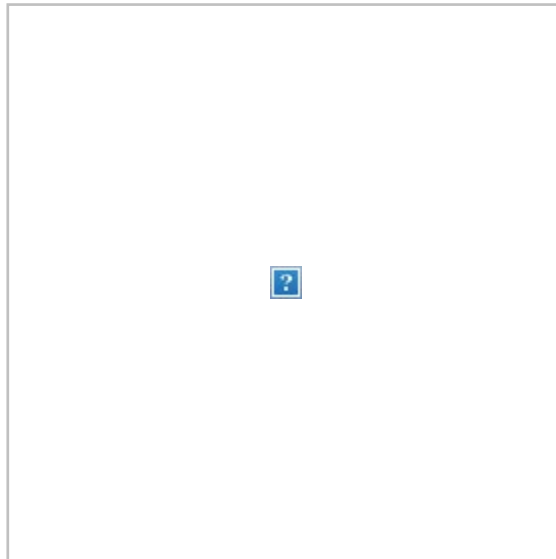
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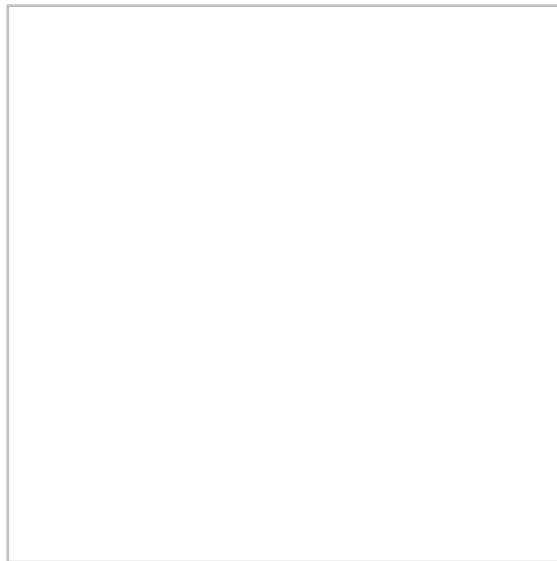
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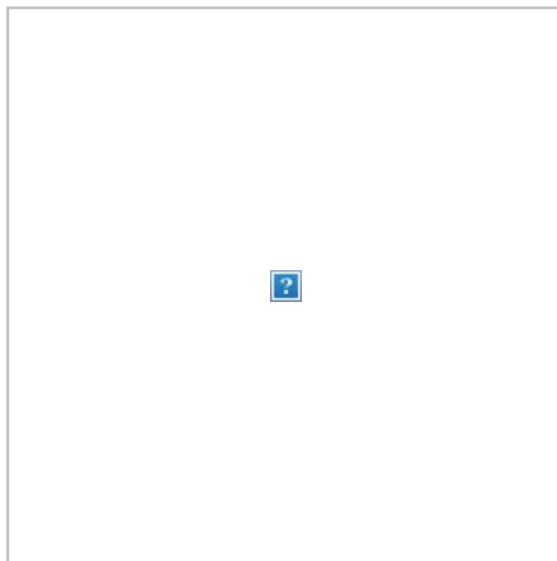
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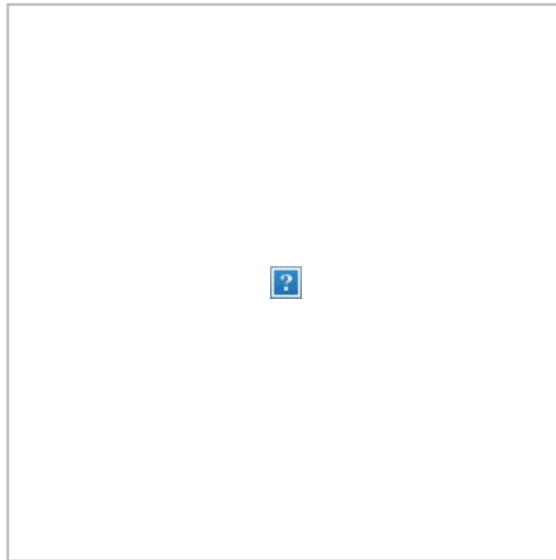
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From: [Boston University School of Public Health](#)
To: [Lisa Hoyer](#)
Subject: Register for Building Pipelines for Women's Leadership in Public Health.
Date: Thursday, March 27, 2025 6:01:46 AM

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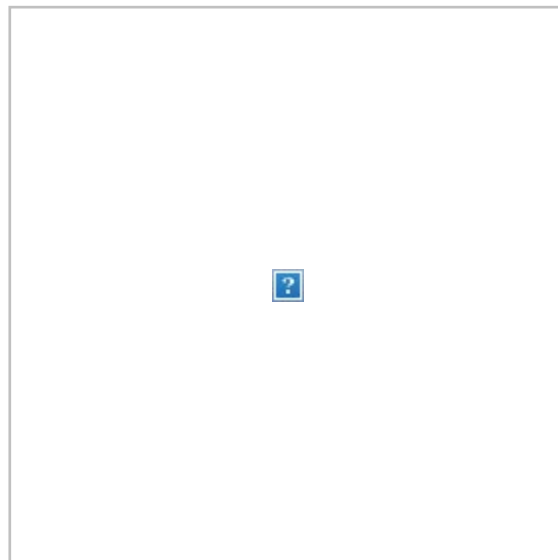
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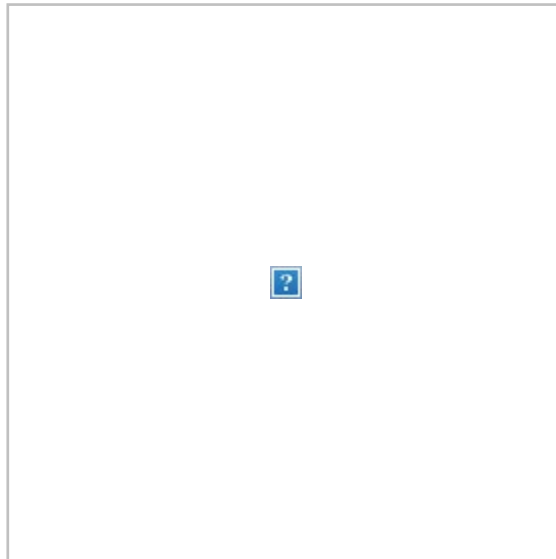
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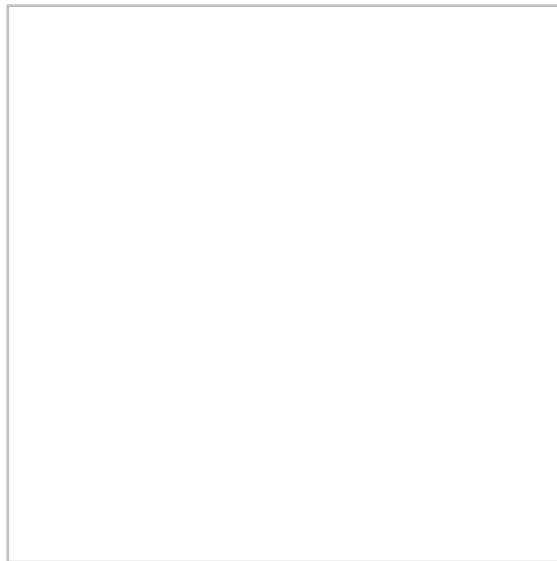
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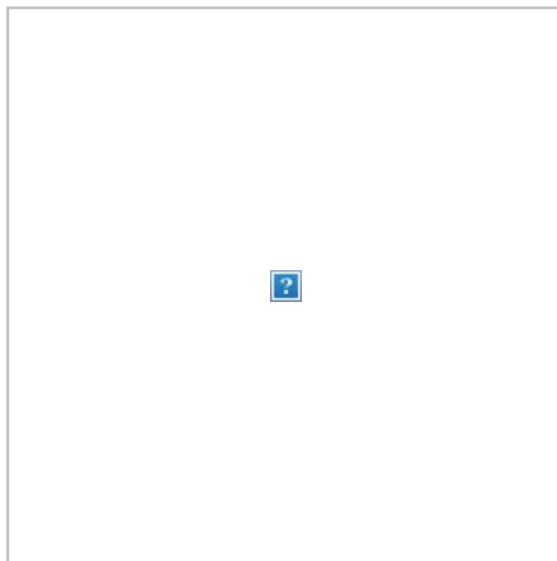
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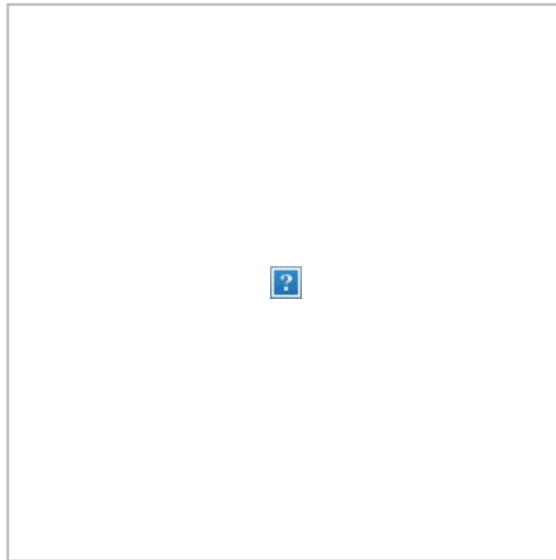
Associate Provost for Faculty
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Coffman Professor, Boston University
Chobanian & Avedisian School of
Medicine



Rosemary Morgan

Associate Research Professor, Johns

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MODERATOR

Yvette Cozier (SPH '94,'04)

Associate Dean for Diversity, Equity,
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University School of Public Health

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Looking ahead

**Birthing and Raising the Next
Generation**



April 1, 2025
3:00-5:00 p.m. ET
In-person & Online

Annual Shine Lecture: Matt Selig



April 23, 2025
1:00-2:00 p.m. ET
In-person & Online

**Public Health and the New
Administration**



May 1, 2025
1:00-2:30 p.m. ET
Online

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From: [Boston University School of Public Health](#)
To: [Jenna Bancroft](#)
Subject: Register for Building Pipelines for Women's Leadership in Public Health.
Date: Thursday, March 27, 2025 6:01:09 AM

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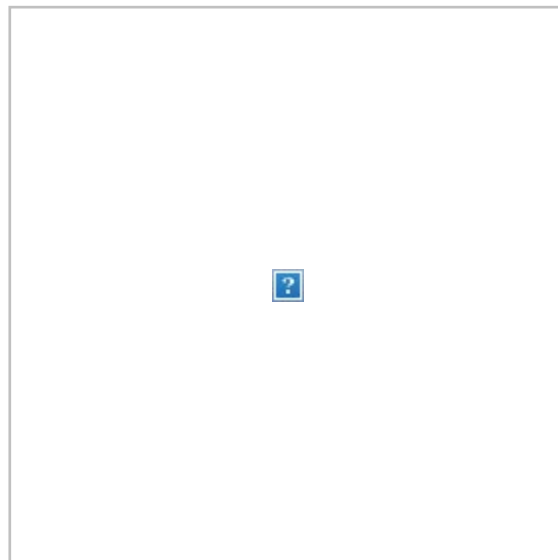
• DIVERSITY & INCLUSION

Building

Pipelines for Women's Leadership in Public Health.

April 9, 2025 | 1:00-2:30 p.m. ET |
Online

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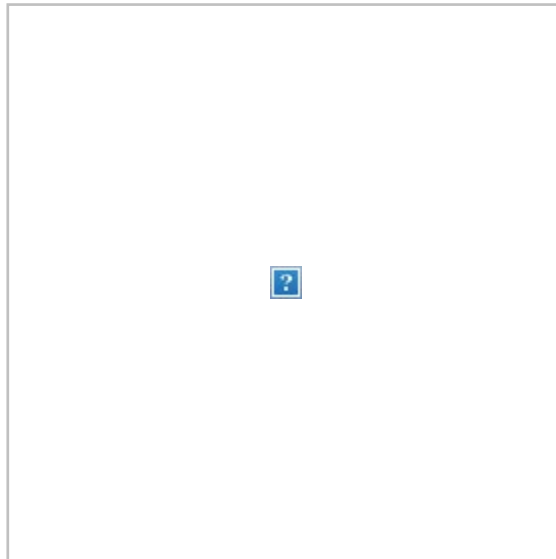
This program will explore the landscape of public health leadership, both nationally and globally. How can we better support building pipelines for women's leadership in the field? How can we synergize this effort to include all who are historically underrepresented in public health leadership roles?

This event is cohosted with the

BUSPH [Emerging Women Leaders](#) program.

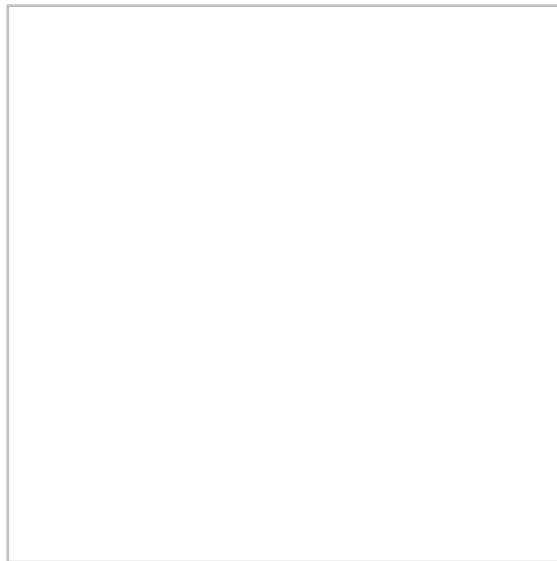
For questions or accommodation requests, please contact sphevent@bu.edu.

Speakers



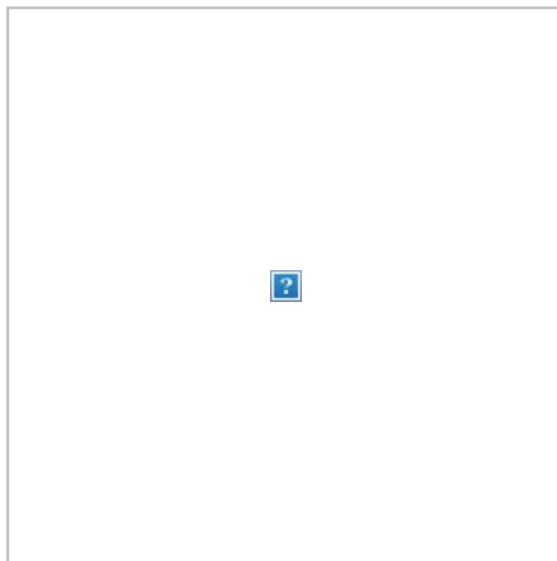
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Special Adviser, Nigeria's Coordinating
Minister of Health and Social Welfare



Emelia Benjamin

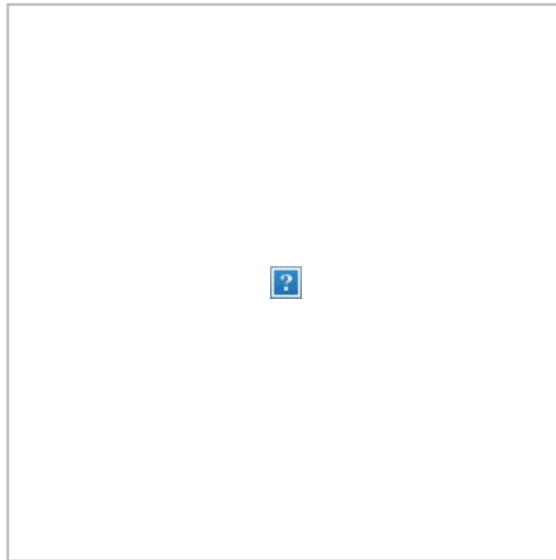
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April 23, 2025
1:00-2:00 p.m. ET
In-person & Online

Public Health and the New Administration



May 1, 2025
1:00-2:30 p.m. ET
Online

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Date: Wednesday, March 12, 2025 6:01:21 AM

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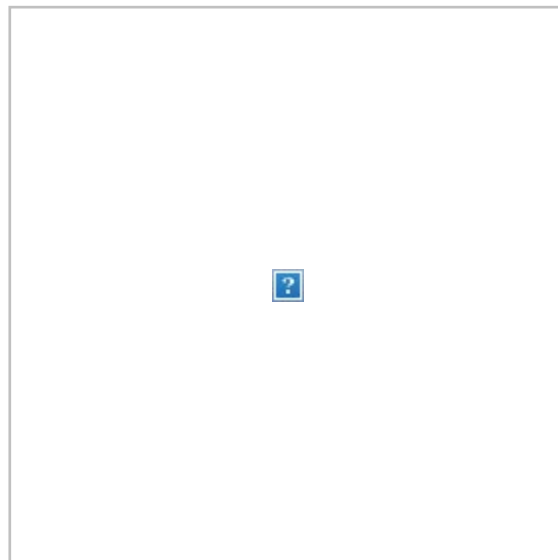
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April 9, 2025 | 1:00-2:30 p.m. ET |
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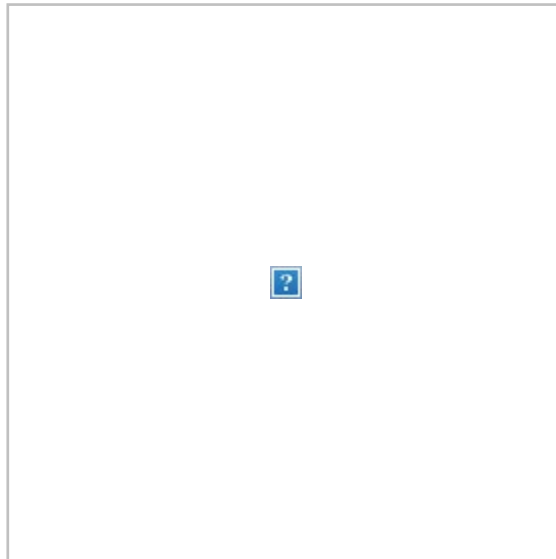
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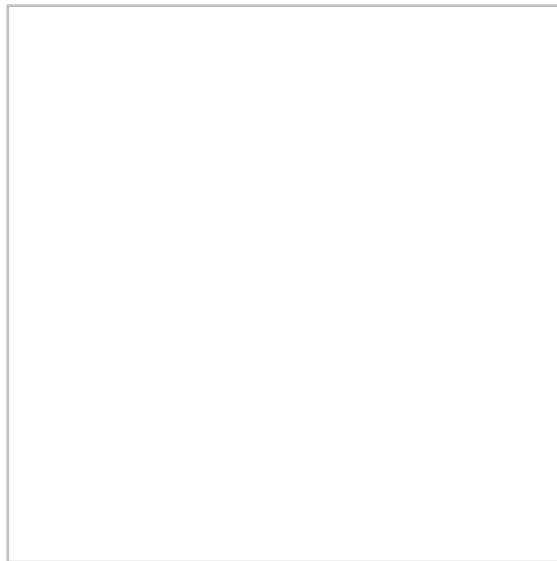
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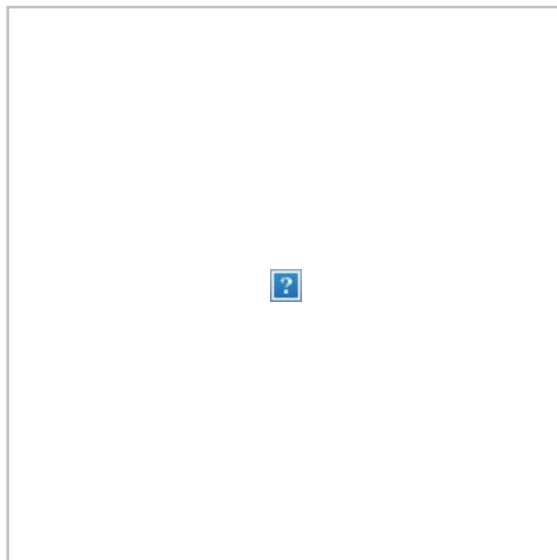
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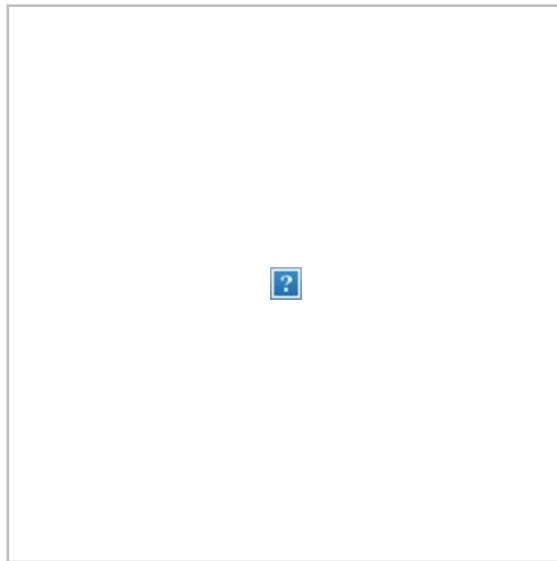
Kayla Laserson

Director, Global Health Center, CDC



Rosemary Morgan

Associate Research Professor, Johns
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Administration**



May 1, 2025
1:00-2:30 p.m. ET
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From: [MA Municipal Assoc.](#)
To: [Tarik Lucas](#)
Subject: Register now: Mental Health Awareness for Managers - webinar on 5/21
Date: Wednesday, May 7, 2025 9:46:47 AM

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Mental Health Awareness for Managers
Wednesday, May 21, 2025 | 12 to 1:15 p.m.

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Jon Mattleman, mental health consultant

How can you effectively support yourself and your employees with their mental health challenges?

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- Appropriately encourage employees to strive for better mental health

This webinar is intended for managers and supervisors.



This webinar is being offered free to MMA members thanks to the generous sponsorship from **Human Resources Inc.**, which provides technical assistance to local governments, other public agencies, and related civic organizations in compensation management, human resources, and general management.

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From: [MA Municipal Assoc.](#)
To: [Tarik Lucas](#)
Subject: Register now: Mental Health Awareness for Managers - webinar on 5/21
Date: Wednesday, May 14, 2025 2:35:59 PM

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Subject: Register now: Mental Health Awareness for Managers - webinar TODAY
Date: Wednesday, May 21, 2025 9:14:58 AM

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Wednesday, May 21, 2025 | 12 to 1:15 p.m.

This webinar is **TODAY!**

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To: [Tarik Lucas](#)
Subject: Register now: Mental Health Awareness for Managers - webinar on 5/21
Date: Thursday, May 1, 2025 10:09:24 AM

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From: [MA Municipal Assoc.](#)
To: [Tarik Lucas](#)
Subject: Register now: Understanding & Supporting Mental Wellbeing in the Workplace webinar
Date: Thursday, June 5, 2025 11:27:01 AM

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Understanding & Supporting Mental Wellbeing in the Workplace

Wednesday, June 18, 2025 | 12noon to 1:15 p.m.

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Jon Mattleman, mental health consultant

Do you want to learn more about mental health challenges and the tools to effectively support yourself, your colleagues, and your residents?

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To: [Michelle Pizzi O'Brien](#)
Subject: Register now: Understanding & Supporting Mental Wellbeing in the Workplace
Date: Thursday, May 29, 2025 10:21:01 AM

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Subject: Register now: Understanding & Supporting Mental Wellbeing in the Workplace
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Subject: Register now: Understanding & Supporting Mental Wellbeing in the Workplace
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Subject: Register now: Understanding & Supporting Mental Wellbeing in the Workplace
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Subject: Register now: Understanding & Supporting Mental Wellbeing in the Workplace
Date: Thursday, May 29, 2025 10:20:56 AM

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Subject: Register now: Understanding & Supporting Mental Wellbeing in the Workplace
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Understanding & Supporting Mental Wellbeing in the Workplace

Wednesday, June 18, 2025 | 12noon to 1:15 p.m.

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Jon Mattleman, mental health consultant

Do you want to learn more about mental health challenges and the tools to effectively support yourself, your colleagues, and your residents?

This webinar will be led by [Jon Mattleman](#), who has 40 years of experience as a mental health consultant and 35 years of experience as a municipal employee in Massachusetts. Mattleman has consulted with a variety of municipalities on topics such as anxiety, depression and conflict resolution and is known for his presentations regarding anxiety and teens to educators, parents and professionals.

Attendees will learn how to:

- Recognize signs of mental health challenges in employees,
- Employ strategies to support these employees, and
- Appropriately encourage employees to strive for better mental health

This webinar is designed for staff. A separate webinar with Mattleman, intended for managers and supervisors, was held in May.



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To: [Susan Albright](#)
Subject: Register now: Understanding & Supporting Mental Wellbeing in the Workplace
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Subject: Register now: Understanding & Supporting Mental Wellbeing in the Workplace
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MMA Education & Training Coordinator



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To: [Leonard J. Gentile](#)
Subject: Register now: Understanding & Supporting Mental Wellbeing in the Workplace
Date: Thursday, May 29, 2025 10:21:02 AM

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You're Invited to an MMA Webinar!

Understanding & Supporting Mental Wellbeing in the Workplace

Wednesday, June 18, 2025 | 12noon to 1:15 p.m.

[Register Now!](#)



Jon Mattleman, mental health consultant

Do you want to learn more about mental health challenges and the tools to effectively support yourself, your colleagues, and your residents?

This webinar will be led by [Jon Mattleman](#), who has 40 years of experience as a mental health consultant and 35 years of experience as a municipal employee in Massachusetts. Mattleman has consulted with a variety of municipalities on topics such as anxiety, depression and conflict resolution and is known for his presentations regarding anxiety and teens to educators, parents and professionals.

Attendees will learn how to:

- Recognize signs of mental health challenges in employees,
- Employ strategies to support these employees, and
- Appropriately encourage employees to strive for better mental health

This webinar is designed for staff. A separate webinar with Mattleman, intended for managers and supervisors, was held in May.



This webinar is being offered free to MMA members thanks to the generous sponsorship from **Human Resources Services Inc.**, which provides technical assistance to local governments, other public agencies, and related civic organizations in compensation management, human resources, and general management.

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Subject: Register now: Understanding & Supporting Mental Wellbeing in the Workplace
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To: [Alan Lobovits](#)
Subject: Register now: Understanding & Supporting Mental Wellbeing in the Workplace
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To: [Cassidy Flynn](#)
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To: [Tarik Lucas](#)
Subject: Register: Climate Action Planning Webinar April 18
Date: Thursday, April 4, 2024 10:15:54 AM

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You're Invited to an MMA Webinar!
Inspiring Climate Action:
From Planning to Practice
Thursday, April 18, 2024 | 12 - 1:15 p.m.

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Do you know how to develop a climate action plan?

The second session in the MMA's "Climate Action" webinar series will showcase various approaches to climate action planning and discuss how to respond to the effects of climate change through meaningful, data-based initiatives.

Panelists will discuss methods used in their communities and share strategies for different stages of climate plan development, from ideation to implementation. Easthampton Conservation Agent **Cassie Tragert** will discuss how these local plans can generate public support, prepare communities for potential grant funding through the new [Climate Leader Communities](#) program, and unify departments and committees working toward common goals. Beverly Sustainability Director **Erina Keefe** and Salem Sustainability and Resiliency Director **Neal Duffy** will review their communities' "Resilient Together" plan, touching upon key priorities and lessons learned following implementation.

[Register Now!](#)

The "Climate Action" webinar series explores how climate change impacts municipalities and addresses questions about how appointed and elected officials and their staff can take action. The series will continue throughout 2024, with more webinars to be announced in the coming months.

Upcoming webinar topics may include: additional climate resilience and adaptation initiatives; grants and funding opportunities; emergency preparedness and response to severe storms; flooding and stormwater impacts; sea-level rise and coastal considerations; decarbonization and electrification efforts, and energy codes. (These topics are subject to change depending on regulatory and legislative activity.)

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You're Invited to an MMA Webinar!
Inspiring Climate Action:
From Planning to Practice
Thursday, April 18, 2024 | 12 - 1:15 p.m.

This webinar will take place in one week.

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Date: Thursday, April 18, 2024 10:03:32 AM

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To: [Mayor Ruthanne Fuller](#)
Subject: Reshaping gov't for the digital age
Date: Thursday, June 15, 2023 9:00:33 AM

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Eliminating the barriers to digital transformation in government

Digital transformation has made everything from shopping to banking to going out on a date dramatically easier than it once was. But it hasn't yet had nearly the same effect on accessing and receiving government services or benefits. In her new book, Jennifer Pahlka diagnoses the reasons for that and offers solutions. Pahlka, the founder of Code for America and deputy chief technology officer in the Obama administration, says governments at all levels need to focus more on the difficult work of implementing new laws and policies, and above all, beef up their internal capacities and capabilities to deliver. In a conversation with Bloomberg Cities, she describes more ways city leaders can improve.

[Read more](#)

WHAT WE'RE READING

LEADERSHIP: A new survey of 92 European mayors points to the key challenges and priorities of cities in the year ahead. Top of the list: energy, climate, and economic recovery. ([Eurocities](#))

RESIDENT ENGAGEMENT: An initiative in **Long Beach**, Calif., offers a model for how cities can enlist residents to pitch tech projects for their neighborhoods while earning a stipend and acquiring valuable skills. ([Government Technology](#))

GUN SAFETY: A successful public-safety program that has halved the number of gunshot victims in **Omaha**, Neb., carries lessons for city leaders who are struggling to curb violence. ([KETV](#))

AUGMENTED REALITY: Recent advances by Apple, Google, Snap, and others using tech that mixes real and virtual worlds raise big questions for cities about whether and how to intervene in digital content tied to actual places. ([Bloomberg CityLab](#))

NETWORK NEWS

SEND YOUR LOCAL INFRASTRUCTURE LEADER TO CITYLAB: This year's [CityLab](#), the preeminent global cities summit organized by Bloomberg Philanthropies in partnership with the Aspen Institute, will be held Oct. 18-20 in **Washington, D.C.** A key focus will be honoring those leading the charge on infrastructure, especially when it comes to leveraging new federal funding. Help us recognize these innovative leaders by [nominating yours to attend](#). Nominations close on June 15 at 11:59 p.m. ET.

PROTECTING OUR NATION'S TRANSPORTATION SYSTEM:

On the one-year anniversary of the Local Infrastructure Hub, join federal transportation policy experts, mayors, and leaders in the field to discuss the best strategies for tackling climate change by improving the resilience of the surface transportation system. The session is June 20 at 2 p.m. ET. [Register here](#).

WHAT WORKS CITIES: What Works Cities Certification provides cities at all points in their data journey with a standard of excellence that shows how investing in data and evidence practices can lead to better and more equitable results for residents. Get started by taking a data [self-assessment](#) to benchmark progress, get a roadmap for improvement, and join the WWC community to receive exclusive resources, training, and a one-of-a-kind peer learning space. The deadline to submit an assessment is July 14.

JOB OPPORTUNITIES: The city of **Erie**, Pa., is hiring a [Director](#) and [Chief](#)

[Planner](#) for its Department of Planning and Neighborhood Resources, and a Byrne Criminal Justice Innovation [Project Coordinator](#).

JOB OPPORTUNITIES: The Bloomberg Center for Government Excellence at Johns Hopkins University (GovEx) is hiring for the following roles:

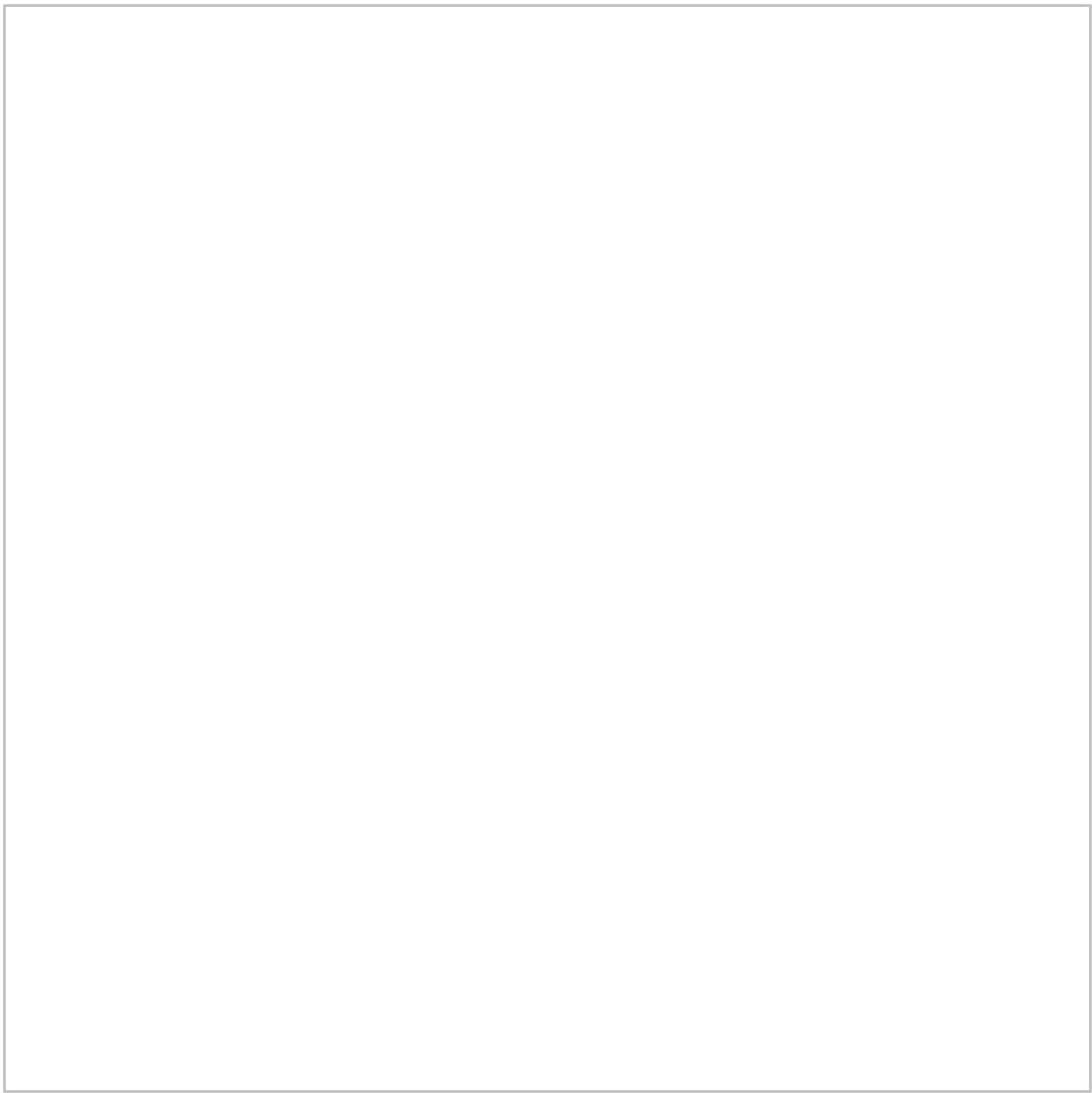
- [Program Manager](#)
- [Senior Advisor, Economic Mobility](#)
- [Communications Manager](#)
- [Creative and Design Specialist](#)

JOB OPPORTUNITIES: The Bloomberg Center for Cities at Harvard University is hiring for the following roles:

- [Front-End Developer](#)
- [Fall 2023 Graduate Student Research Fellowship, The People Lab](#)
- [Fall 2023 Undergraduate Student Research Fellowship, The People Lab](#)

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [Project Manager](#)
- [Events Manager](#)
- [Strategy and Operations Practice Administrator](#)
- [Communications Practice Administrator](#)



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To: [Mayor Ruthanne Fuller](#)
Subject: Resident-led public space
Date: Wednesday, February 7, 2024 2:00:27 PM

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This city is putting its people in charge of public space

One of the most notable experiments in local government is currently taking place in **Daegu**, South Korea, where city leaders are working to answer questions about the future of public space. They're doing so by piloting an Airbnb-like platform, called "Re:Permissioning the City," that is designed to sidestep bureaucratic red tape and to put decisions around public space in the people's hands.

While still in early stages, the Daegu effort is already uncovering insights that other local leaders might find helpful as they look to answer similar questions in their own cities.

[Read more](#)

WHAT WE'RE READING

INNOVATION: In an interview with Nature Cities, Bloomberg Philanthropies' James Anderson spotlights a laser focus on building critical problem-solving capacity in city halls worldwide. He also shares efforts around the globe, including in **Istanbul**, where cities are helping fill a gap in social cohesion in a polarized era. ([Nature Cities](#))

LEADERSHIP: Mayor Yvonne Aki-Sawyerr of **Freetown**, Sierra Leone, reflects on her experience as a participant in the African Mayoral Leadership Initiative (AMALI) as part of AMALI's City Leadership Forum, supported by the University of Cape Town's African Centre for Cities in partnership with Big Win Philanthropy and Bloomberg Philanthropies. ([Sierra Leone Telegraph](#))

TRANSIT SAFETY: Voters in **Paris** pass a referendum tripling parking fees for SUVs. The administration of Mayor Anne Hidalgo has called out the vehicles, which have grown in popularity throughout France, for creating safety issues as she works to make Paris a "15-minute city" where residents can access most services in that brief period on foot or by bike. ([CityLab](#))

INFRASTRUCTURE: The small city of **Athens**, Ohio, and its regional partners win a larger-than-expected \$12.5 million grant to build new electric-vehicle charging infrastructure in the area. Local officials credited a bootcamp from the Local Infrastructure Hub, a partnership that includes Bloomberg Philanthropies, for helping them band together and develop a strong application. ([Spectrum News](#))

DATA: The city of **Phoenix** launches its Chilled Water Pilot Project, including installing two new bottle-filling stations downtown, as part of its ongoing testing of heat-mitigation strategies. ([Arizona Republic](#)) The desert city is among six What Works Cities Certified cities that, last month, achieved a higher status of certification. The designation recognizes cities for using exceptional data capabilities to inform policy decisions, allocate funding, improve services, evaluate program effectiveness, and engage residents. ([GovTech](#)) An additional 12 cities, including **Monterrey**, Mexico, achieved first-time certification. ([El Financiero](#))

NETWORK NEWS

REGISTER FOR THE LOCAL INFRASTRUCTURE HUB: Local officials working to access the historic levels of federal infrastructure funding that may be available for their communities have a resource center to help. The Local Infrastructure Hub is offering a new series of bootcamps that will provide cities, towns, and villages with fewer than 150,000 residents pro-bono technical assistance, robust coaching, and expert guidance to support them in developing competitive applications. The upcoming bootcamps are focused on six key opportunities, including:

- The Promoting Resilient Operations for Transformative, Efficient, and Cost-Saving Transportation (PROTECT) grant program
- Safe Streets and Roads for All (SS4A) grants
- Charging and Fueling Infrastructure grants – Community and Corridor (CFI)
- Clean Energy tax credits (Inflation Reduction Act – Elective Pay)
- Clean Water State Revolving Fund (CWSRF) loans
- Climate Pollution Reduction Grants (CPRG)

Learn more about the pro-bono bootcamps and register [here](#).

SUSTAINABILITY: Join the Local Infrastructure Hub for a webinar on how cities can craft successful strategies for obtaining Greenhouse Gas Reduction Fund Grants aimed at making communities greener in regards to solar, sustainable buildings, EVs, accessible zero-emission transport & walkability. The webinar will be on Tuesday, Feb. 27, at 2pm ET. [Register here](#).

FINANCIAL EMPOWERMENT: The Financial Empowerment Center (FEC) Academy guides local government partners through each step of planning to launch a financial counseling program locally, and includes significant Cities for Financial Empowerment (CFE) Fund technical assistance, access to planning resources and information, and participation in a robust learning community. A new cohort is launching, and partners who complete the Academy are eligible to apply for up to \$150,000 in match funds for program implementation from the CFE Fund. Partners are also eligible to receive a \$20,000 planning grant. An informational webinar will be held on Wednesday, Feb. 14, at 2pm ET. Register for the event [here](#). Enrollment is due on March 1.

JOB OPPORTUNITY: The Clean Air Fund is looking to recruit a [Breathe Cities Executive Director](#) to join their team in London.

JOB OPPORTUNITIES: The People Lab, located at the Bloomberg Center for Cities at Harvard University, is hiring for these roles:

- [Senior Research Associate](#)
- [Research Associate](#)

JOB OPPORTUNITIES: The Bloomberg Center for Cities at Harvard University is hiring for these roles:

- [Grant & Finance Manager](#)
- [Senior Director, Collaborations](#)
- [Director, Conference and Convenings](#)

JOB OPPORTUNITY: The Bloomberg Center for Government Excellence at Johns Hopkins University (GovEx) is seeking to hire a [Senior Advisor](#).



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Subject: Rich NYC Suburbs Fight Housing Plan They Say Will 'Destroy' Them - Bloomberg
Date: Tuesday, April 4, 2023 5:29:58 PM

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FYI - Kelley

Rich NYC Suburbs Fight Housing Plan They Say Will 'Destroy' Them

by Laura Nahmias and Skylar Woodhouse

<p>Almost everyone accepts New York has a housing problem, but Governor Kathy Hochul is risking her political future by taking it on.</p>

[https://www.bloomberg.com/news/articles/2023-04-03/rich-nyc-suburbs-fight-hochul-s-housing-plan-they-say-will-destroy-them?
utm_source=website&utm_medium=share&utm_campaign=email](https://www.bloomberg.com/news/articles/2023-04-03/rich-nyc-suburbs-fight-hochul-s-housing-plan-they-say-will-destroy-them?utm_source=website&utm_medium=share&utm_campaign=email)

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Date: Thursday, April 10, 2025 2:34:44 PM

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Giving frontline staff the power to make exceptions—and improve outcomes



Cities deliver social services according to rules—for good reason. Regulations help ensure fairness, prevent misuse, and make complex systems manageable. But rules alone can't account for the complexity of people's lives. When residents face extraordinary challenges, applying standard solutions doesn't always work—and sometimes makes things worse.

That's where the Breakthrough Method comes in. Developed in the Netherlands and now used in nearly 100 municipalities, it gives civil servants the tools—and the legal grounding—to make thoughtful, creative exceptions for residents in need. Rather than bending the rules, it helps frontline workers work differently within them, unlocking better outcomes and greater trust in government.

[READ MORE](#)

What We're Reading —

COLLABORATION: A new effort to cultivate the artificial intelligence industry in **Seattle** keys on a partnership between the city and the private sector that prioritizes talent development. ([Cities Today](#))

CLIMATE: An experimental community in India called **Palava City** employs an array of energy and climate strategies that could be a model for cities across the world. ([Washington Post](#))

INFRASTRUCTURE: An analysis of U.S. federal infrastructure spending offers context on where the money has been going—and the ways in which it could have the most impact. ([GovTech](#))

HOUSING: A growing number of cities are banning the use of algorithmic tools to set rents amid concerns they may be contributing to high housing costs. ([Route Fifty](#))

ENGAGEMENT: Young people from **Kitchener**, Ontario, and **Allentown**, Pa., tell NPR's 1A how their cities' participation in the Bloomberg Philanthropies Youth Climate Action Fund is helping them to design, produce, and govern urgent climate solutions for residents. As Allentown Mayor Matt Tuerk explains in the same conversation, "When [young people] have the local government, particularly a city government, not saying no, but saying, 'Yes, absolutely, let's try this together, let's collaborate and innovate and do some iterations and see what works and what works best to serve our community,' I think it has that magical power to not just help mayors get things done, but also create the belief in the minds of young people that they can be the partners of local government. That it's not just top down and the government telling you what to do." ([NPR/1A](#))

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 - [i-team Data Analytics Manager, Jackson, Miss.](#)
 - [i-team Data Analytics Manager, Montgomery, Ala.](#)
 - [i-team Data Analytics Manager, Pittsburgh, Pa.](#)
 - [i-team Data Analytics Manager, Rochester, N.Y.](#)
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Dear Spark reader:

Innovation is at the heart of what you do every day. And helping you do so more easily, more ambitiously, and more effectively is the aim of our Spark newsletter.

It's with that in mind that we come to you, one of our frequent readers, to learn more about how you use the newsletter, how you find it most helpful, and where we can improve.

Can you help by taking approximately 5-10 minutes to fill out [this short user survey](#)? We appreciate your help and, especially, your continued engagement with Spark.

Sincerely,
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Subject: Special Edition: Mike Bloomberg awarded Presidential Medal of Freedom
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Watch: Mike Bloomberg awarded Presidential Medal of Freedom

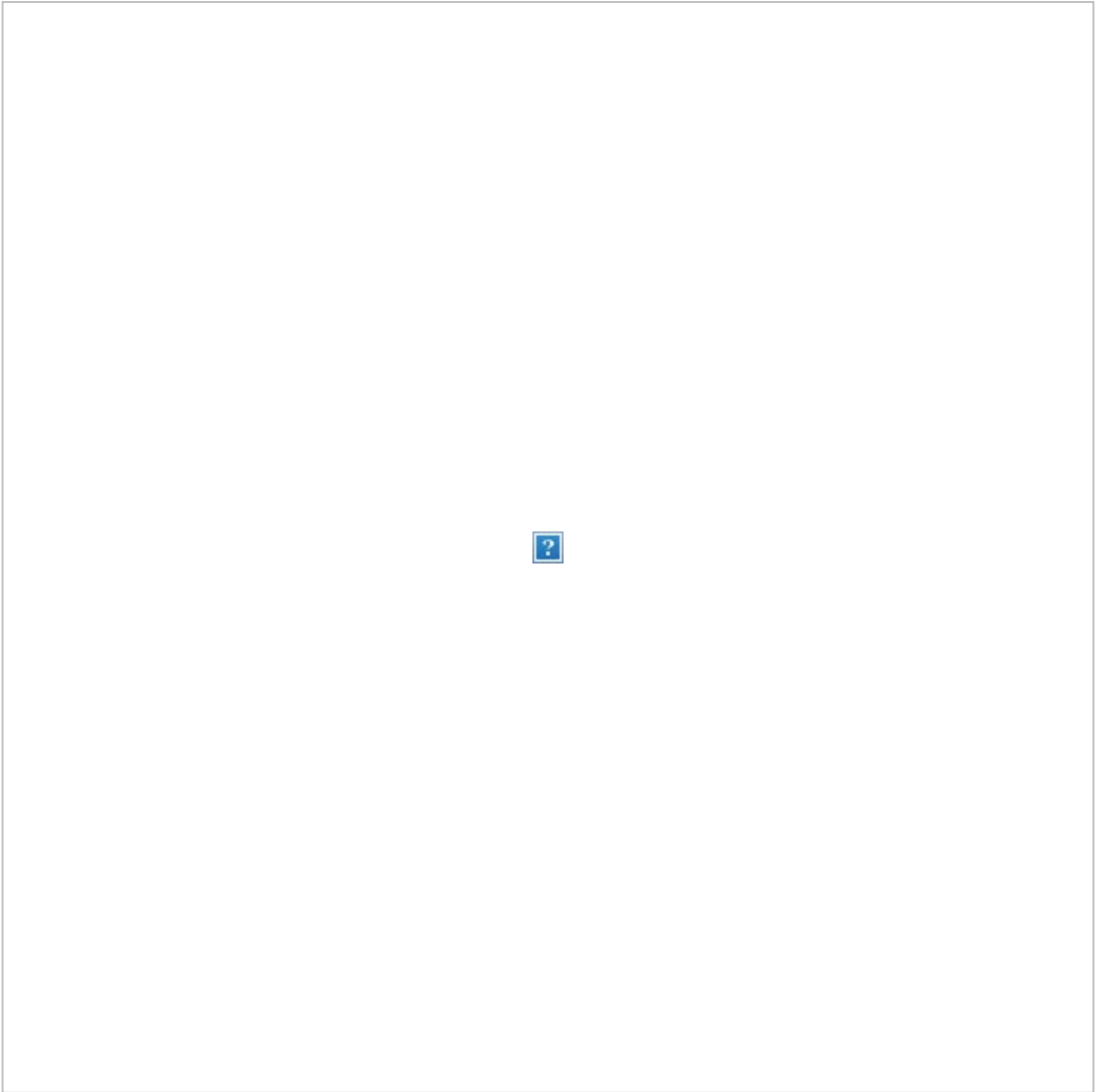
Today, May 3, at 4:30pm ET, President Biden is awarding Michael R. Bloomberg—the 108th mayor of **New York City** and founder of Bloomberg Philanthropies and Bloomberg L.P.—the United States' highest civilian honor, the Presidential Medal of Freedom.

As shared by the [White House](#) about Bloomberg and other recipients, "President Biden often says there is nothing beyond our capacity when we act together. These 19 Americans built teams, coalitions, movements, organizations, and businesses that shaped America for the better. They are the pinnacle of leadership in their fields. They consistently demonstrated over their careers the power of community, hard work, and service."

Bloomberg—the only major philanthropist who was also a mayor—is being recognized for his transformative impact across the globe, which has included path-breaking efforts to build the innovation muscles of local governments worldwide so they can deliver clear results to residents. His work as the three-

term mayor of New York City and decade-plus support of local-government innovation continue to guide scores of mayors and generations of public servants, including this community of Bloomberg Cities readers.

You can tune into the livestream [here](#). For those who wish to congratulate Mike, you can do so by sharing your thoughts on social media and tagging @MikeBloomberg on [Twitter/X](#), [Facebook](#), [Instagram](#), [LinkedIn](#), and [Threads](#). If you wish, you can also amplify posts from Bloomberg Philanthropies on [Twitter/X](#), [Facebook](#), [Instagram](#), [LinkedIn](#), and [Threads](#).



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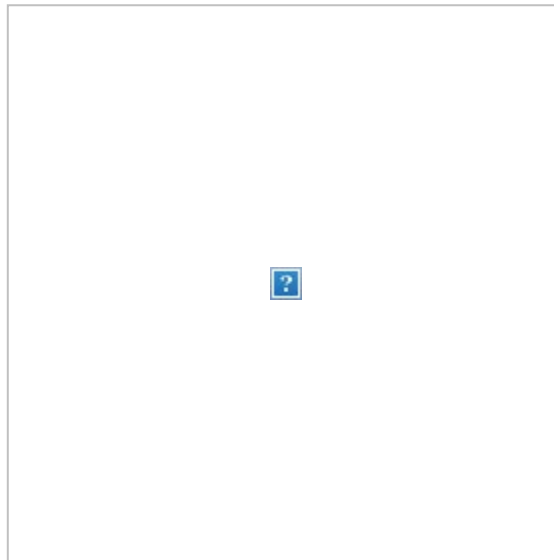
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From: [Boston University School of Public Health](#)
To: [Shin-Yi Lao](#)
Subject: Special SPH TW: Our Health Depends on Federal Research Funding.
Date: Tuesday, April 8, 2025 9:03:37 AM

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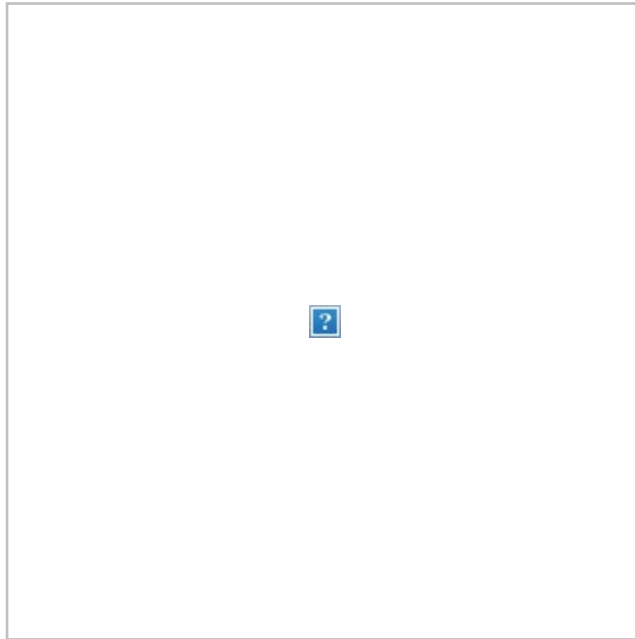
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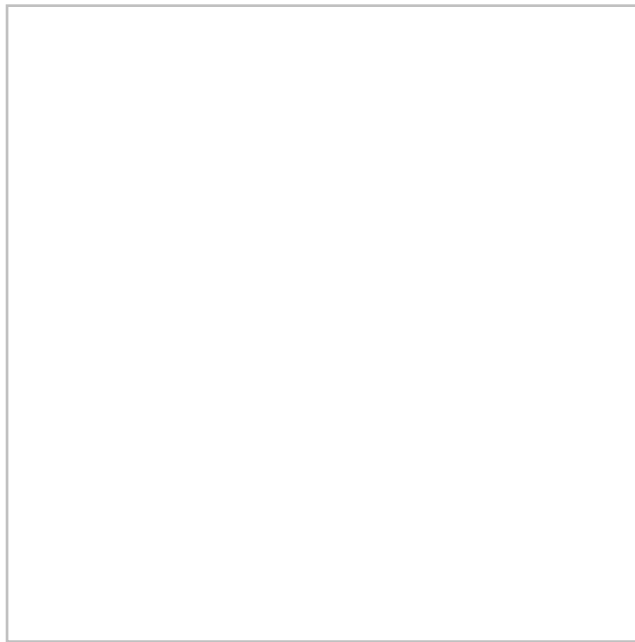
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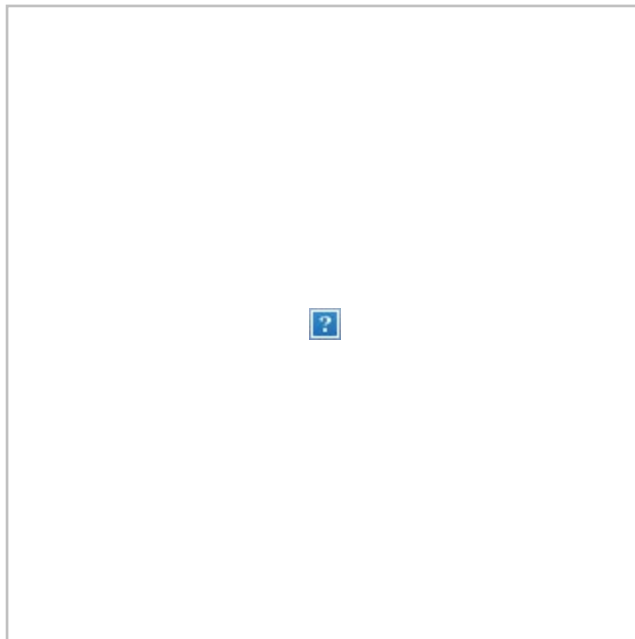
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Devastating Outcomes

Since January 20, 2025, the slashing of research funding, local public health funding, and US foreign aid have severely disrupted the lives of populations at home and abroad who rely on this funding for disease screening and treatment, as well as nutrition assistance and other vital public health services.



Tracking Anticipated Deaths from USAID Funding Cut

Brooke Nichols has launched online tracking tools that capture estimated increases in mortality and disease spread for HIV/AIDS, tuberculosis, malaria, and other diseases as a result of the near-total freeze in US foreign aid funding and programming. [Learn more.](#)

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Mentions research by Jonathan Levy, chair and professor of environmental health.

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Quotes Nicole Huberfeld, Edward R. Utley Professor of Health Law.

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Quotes Harold Cox, professor of the practice in the Department of Community Health Sciences.

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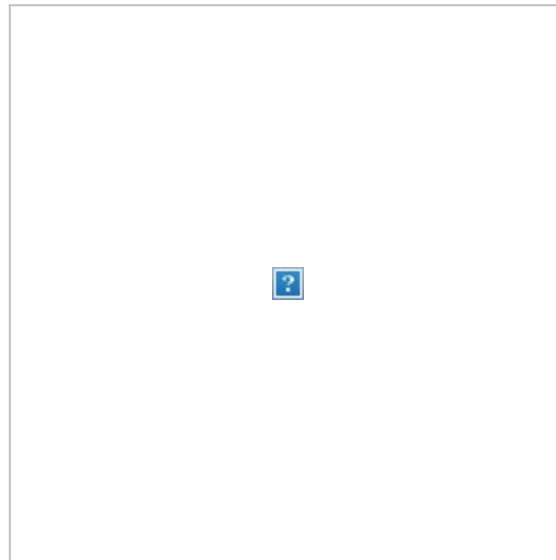
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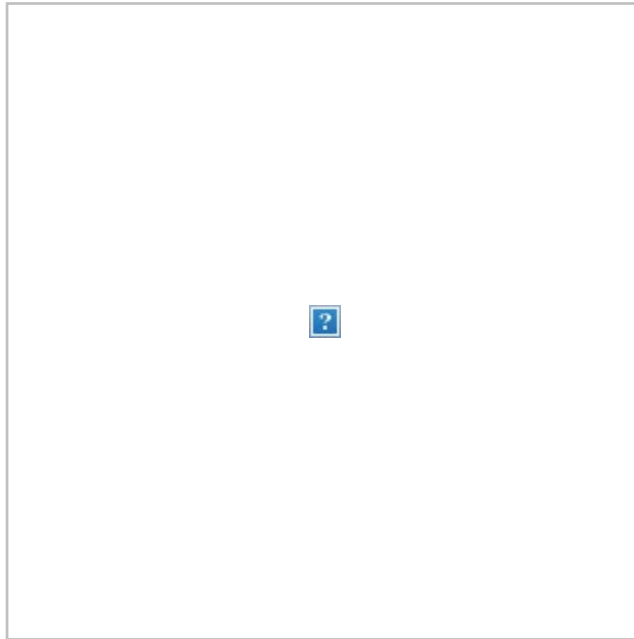
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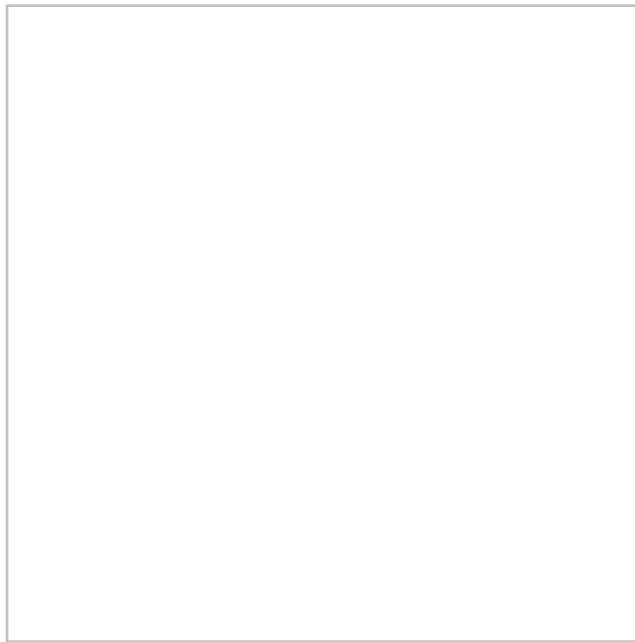
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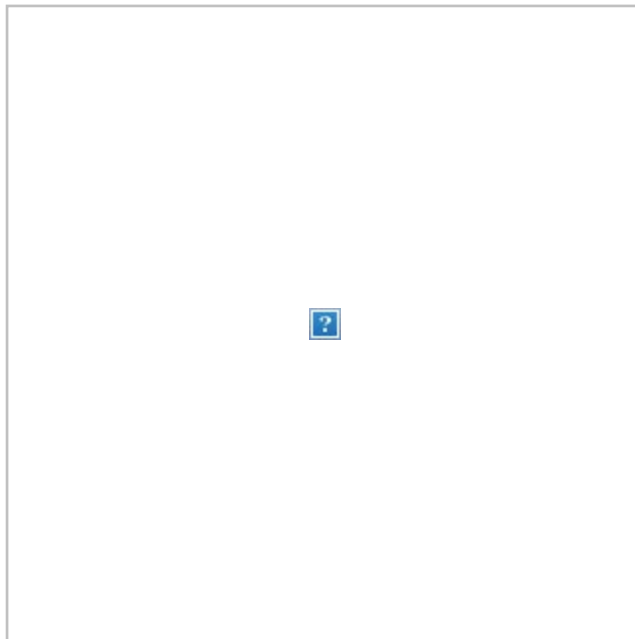
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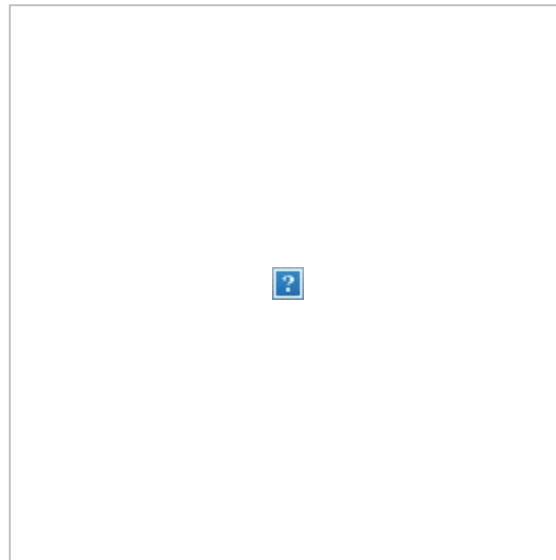
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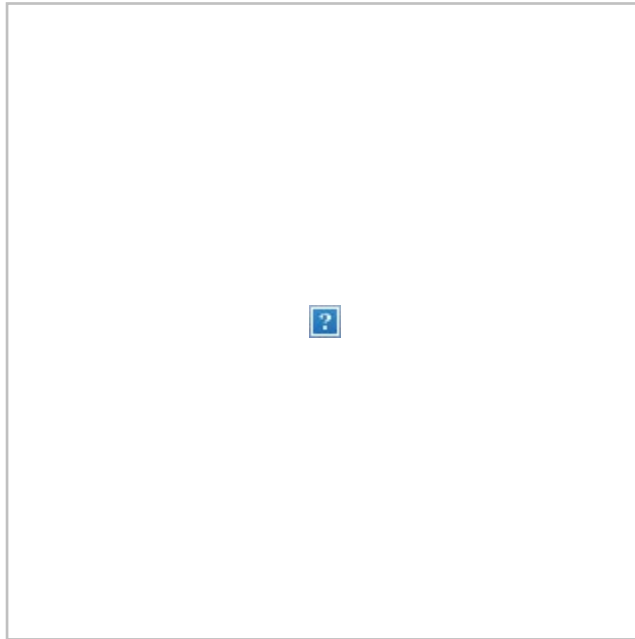
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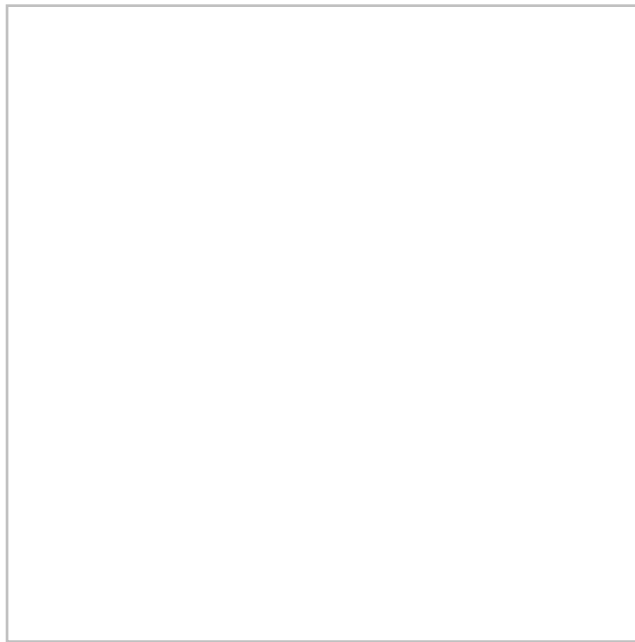
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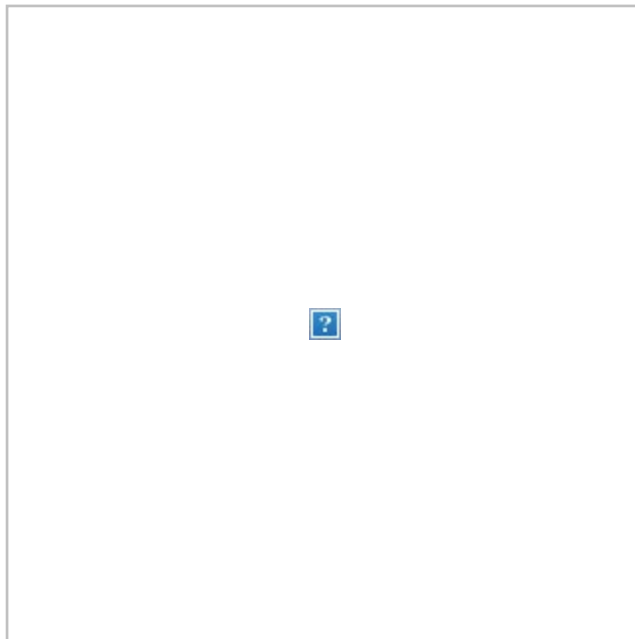
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Quotes Nicole Huberfeld, Edward R. Utley Professor of Health Law.

BOSTON GLOBE

New England to Lose More than \$100 Million in Federal Funding for State Health Programs

Quotes Harold Cox, professor of the practice in the Department of Community Health Sciences.

Loss of Vital Data and Services

“What gets measured, gets managed”: Data is essential for efficiency, as this well-known phrase suggests. But as a result of the presidential administration’s actions, decades-old, critical health datasets and services are vanishing.



YOUTUBE

Abigail Tighe (SPH'19): I was fired from the CDC, what does this mean for you?



INSTAGRAM

BUSPH has developed,
www.FindLostData.org, a platform for
locating datasets previously hosted on
government websites



TIKTOK

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Subject: Speeding up city approvals
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Speeding up the approvals residents need most



Every delayed permit or stalled business license chips away at trust in local government. People rely on their cities to act quickly and effectively, especially when their jobs and quality of life are at stake. That's why local leaders are finding creative ways to speed up approvals, slashing wait times that might have seemed impossible to shorten.

By streamlining these processes, cities aren't just improving efficiency. They're following through on commitments, rebuilding trust, and proving to residents that local government can respond to their needs.

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What We're Reading —

PUBLIC SAFETY: The commissioner of the **London** Metropolitan Police proposes that 43 police departments be consolidated into 12-15 regional forces to tackle crime. ([Deutsche Welle](#))

MISSIONS: By employing the "tiger team" approach that brings together departments to urgently take action on critical challenges, **Denver** Mayor Mike Johnston's team is making big progress on permitting and homelessness. As James Anderson, who leads the Government Innovation program at Bloomberg Philanthropies, writes, "Johnston demonstrates that mayors with the will—and the right tools—can break through bureaucratic inertia. By deploying focused teams, declaring a mission, and mobilizing for impact, they too shoot for the moon." ([Bloomberg CityLab](#))

PUBLIC HEALTH: Local leaders in **Atlanta** mandate that new buildings include "cool" roofs that help keep temperatures down for residents. ([Grist](#))

ARTIFICIAL INTELLIGENCE: Officials in **Boston** explore how they can use AI to give school buses priority in navigating local traffic and ultimately provide children with more time to learn and be with their families. ([Boston Globe](#))

Network News —

GEN AI & PROCUREMENT: Join the Procurement Excellence Network on Thursday, July 24, at 2pm ET for a practical conversation on how generative AI is beginning to transform procurement jobs, processes, and policies. This session will explore early use cases, from market research to solicitation drafting, and offer frameworks for piloting gen AI tools that reduce risk while improving efficiency. Participants will walk away with insights, strategies, and next steps for leveraging emerging technology safely and effectively. Register [here](#).

JOB OPPORTUNITY: The City of Newark, N.J., is seeking a grants development and innovation officer. Learn more [here](#).

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

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 - [i-team Data Analytics Manager, Columbus, Ohio](#)
 - [i-team Data Analytics Manager, Hampton, Va.](#)
 - [i-team Data Analytics Manager, Lansing, Mich.](#)
 - [i-team Data Analytics Manager, Philadelphia, Pa.](#)
 - [i-team Data Analytics Manager, Pittsburgh, Pa.](#)
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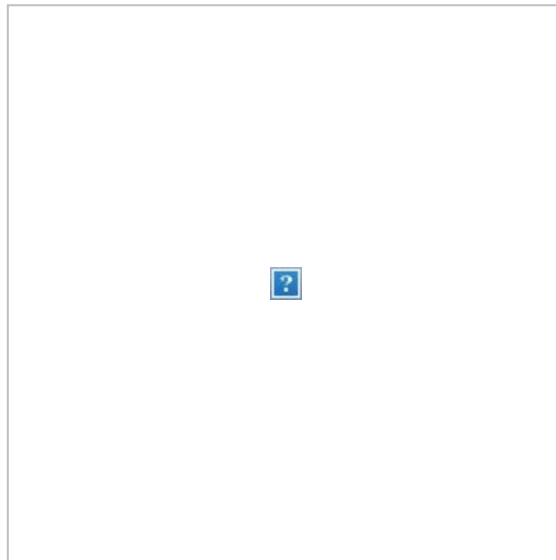
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Subject: SPH This Week | The Complicated Power of Philanthropy
Date: Sunday, April 6, 2025 9:02:23 AM

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Ahead of BU Giving Day, **Dean Ad Interim Michael Stein** discusses the complex, but essential, role foundations play in supporting public health—and why individual contributions are just as meaningful to our school, particularly in this moment. [Read more.](#)



RESEARCH

Discrimination-related Depression, Anxiety Pronounced Among Multiracial, White, Asian Populations

A new study led by **Monica Wang** found that more than half of US adults encounter some form of discrimination, and that this mistreatment may fuel higher chances of depression and/or anxiety diagnoses among these specific racial and ethnic groups due to cultural, social, and systemic factors.

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Wine mom culture—the phenomenon of using wine as a coping mechanism—is widely accepted and is fostering concerning habits among some women, writes 2024 *PHP* fellow **Dani Weissert**. [Read more](#).

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Pregnant women supported by a doula were 46 percent more likely to attend a postpartum appointment than those without, writes 2025 *PHP* fellow

Rowena Lindsay. [Read more.](#)

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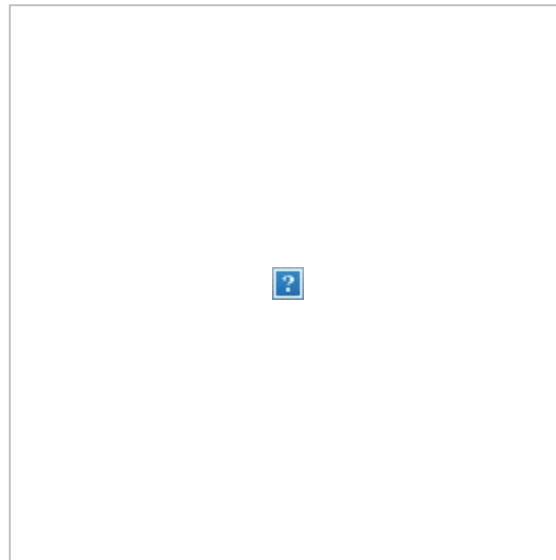
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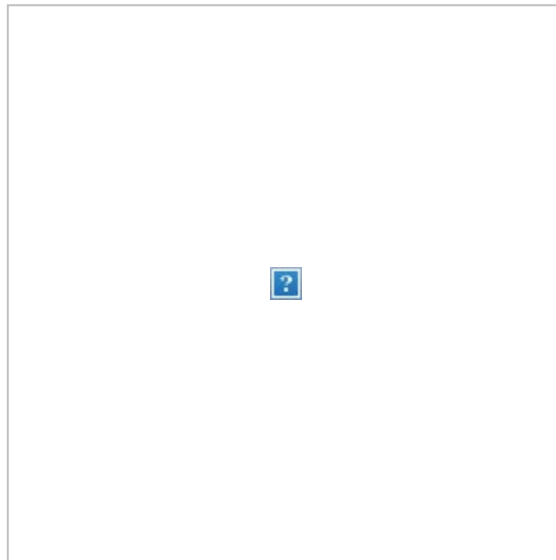
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Subject: Storytelling drives action
Date: Thursday, September 5, 2024 10:00:59 AM

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Photo courtesy city of Boise

Storytelling brings a city together to secure a resilient future

When a crisis strikes a community, it's often immediately clear to residents and local leaders alike that they need to come together to take action. But sometimes, challenges further out on the horizon call for a decisive response without offering the same clarity. That's why **Boise**, Idaho, has used storytelling to generate a sense of shared purpose and urgency around a complicated project that can feel removed from residents' day-to-day lives: creating water-renewal capacity.

Critically, the city conveyed dense concepts in a new, more understandable manner, transforming what might have seemed like abstract government action into relatable efforts. Their work shows that storytelling tools aren't just a way to engage communities in the short term; they can also help build a joint vision for tackling complex challenges that stands the test of time.

[Read more](#)



Bloomberg Philanthropies and Aspen Institute announce Bloomberg CityLab 2024

This week, Bloomberg Philanthropies announced the 11th Bloomberg CityLab, the preeminent global cities summit, organized in partnership with the Aspen Institute. It will take place in **Mexico City**, Mexico, Oct. 14 to Oct. 16, 2024, convening more than 500 mayors and leading policymakers, innovators, and creatives. They will explore the urban advancements CDMX and other municipalities throughout Mexico and Latin America have made for their

residents—from cutting-edge digitization to the reimagination of transportation, public spaces, economic development, climate mitigation, and youth engagement. Through panel discussions, one-on-one interviews, interactive breakout sessions, artistic performances, and excursions across Mexico City, the summit will delve into the solutions shaped by city halls around the world that are poised to reshape nations.

Initial featured speakers include Michael R. Bloomberg, Mexico City Mayor-Elect Clara Brugada, **Juarez** Mayor Cruz Pérez Cuéllar, Mexico's Digital Transformation Head José Peña Merino, Mexico's Foreign Secretary-designate Juan Ramón de la Fuente, singer-songwriter Elsa y Elmar, architects Fernanda Canales and Lesley Lokko, former **Bogotá** Mayor Enrique Peñalosa, **Philadelphia** Mayor Cherelle Parker, **Istanbul** Mayor Ekrem İmamoğlu, **Nairobi** Governor Sakaja Arthur Johnson, **Oklahoma City** Mayor David Holt, **Denver** Mayor Mike Johnston, **Gdańsk** Mayor Aleksandra Dulkiewicz, **Seongnam City** Mayor Shin Sang-jin, and more.

"Across Mexico and Latin America, more and more cities are tackling big challenges with innovative new solutions, and thanks to former Mayor and now President-elect, Claudia Sheinbaum, Mexico City has been helping to lead the way," said Michael R. Bloomberg, founder of Bloomberg L.P. and Bloomberg Philanthropies and 108th mayor of **New York City**. "Bloomberg Philanthropies has supported many cities' innovation efforts and we are looking forward to showcasing them and more at our eleventh CityLab summit. We hope they inspire other cities to raise their ambitions, learn from one another, and spread ideas that can move the world forward."

*Read more in WIRED España [here](#).
See the initial list of speakers [here](#).
Visit the Bloomberg CityLab 2024 website [here](#).*

WHAT WE'RE READING

CLIMATE: With support from the Bloomberg Philanthropies Youth Climate Action Fund, a college student in **Dubuque**, Iowa, is working with local restaurants to quickly build up capacity around composting to reduce the strain on landfills. The Fund provides technical and financial assistance to activate tens of thousands of young people around the world to design, produce, and govern urgent climate solutions in their cities. ([KCRG](#))

PLANNING: A new report finds that, by 2035, six cities in Africa—including **Luanda**, Angola—will have populations over 10 million residents, raising challenges around service delivery but also the opportunity for new local government innovation. ([The Guardian](#))

HOUSING: Local leaders grapple with the future of cortiços—makeshift tenements that provide cheap housing and have benefited generations of workers—in **São Paulo**, Brazil, as the city's downtown experiences gentrification. ([Bloomberg CityLab](#))

TRANSIT: A major expansion of the metro system in **Sydney**—including the deployment of driverless trains—is poised to bolster public trust in government. ([The New York Times](#))

NETWORK NEWS

PUBLIC INNOVATORS NETWORK: Join the Public Innovators Network (formerly the Bloomberg Cities Network) for access to a trusted peer network, exclusive events and experiences, resources and specialized content, and your city's own innovation spotlight. Open to local government leaders and staff who are committed to using innovation, data, collaboration, and resident engagement, the Network is the premier place to learn from one another and access cutting-edge resources and support from Bloomberg Philanthropies. Apply to join [here](#).

SUSTAINABILITY: Join the Local Infrastructure Hub for a webinar on what cities need to know about Greenhouse Gas Reduction Fund financing. The session will cover how cities can prepare, prioritize, and determine which projects from their Climate Action Plan are a good fit for the funding, including some notes about where to go if they don't yet have a climate action plan. The webinar will be on Tuesday, Sept. 10, at 2pm ET. Register [here](#).

TURBOCHARGING PROCUREMENT: Join the Procurement Excellence Network for a training on change management and overcoming obstacles in driving procurement transformation within your government. The webinar will explore diagnostic and analytical tools to help cities identify and move past barriers to implementing reforms. The session is on Friday, Sept. 20, at 12pm ET. Register [here](#).

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

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Subject: Strategies for improving city-university partnerships
Date: Wednesday, August 14, 2024 10:01:07 AM

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Strategies for taking city-university partnerships to the next level

Universities have strong research skills and loads of data, and many city halls need better information and ways to understand what works for their communities. Teaming up makes a lot of sense, but there's frequently a disconnect—often because academic institutions are focused on research that can be published in journals, while city halls are looking for immediate, practical help with real-world issues.

Better integrating the expertise of local knowledge centers into tangible city solutions is a goal of a recent report from Professor Caroline Nevejan—chief science officer of the city of **Amsterdam**—and colleagues in similar roles in cities across Europe. The report, which builds on Dr. Nevejan's framework for aligning researchers with city residents and leaders, offers valuable insights for local governments worldwide as they look to harness city knowledge and partnerships to build promising futures for their communities.

Read more

WHAT WE'RE READING

PUBLIC HEALTH: Mayor Andre Sayegh of **Paterson**, N.J., looks back on the progress the city has made with its Global Mayors Challenge-winning RealFix program for people dealing with opioid addiction. The lifesaving initiative—which Sayegh describes as the "brainchild" of Paterson Chief Innovation Officer Ed Boze—has established a 24-hour hotline to connect people in need with medication assisted treatment. Hundreds have been admitted into treatment, and over 200 have been housed. Now, the initiative is poised to scale up further to help even more residents. ([North Jersey](#))

PROCUREMENT: Mayor Chokwe Antar Lumumba of **Jackson**, Miss., helps his team make massive progress in paying overdue bills—reducing outstanding invoices from 470 to 180 since January—as the city engages in a Bloomberg Philanthropies-supported "procurement makeover." ([Associated Press](#))

ARTIFICIAL INTELLIGENCE: Gov. Wes Moore of Maryland discusses the potential of generative AI and predictive analytics to drive results around public safety, education, and health—and explains how the first-ever Bloomberg Philanthropies-supported state Innovation Team ("i-team") lays the foundation for this work. ([Politico](#))

TRANSIT: As cities worldwide experiment with car-free streets for air quality and safety reasons, growing evidence suggests this work can also reduce noise enough to have significant spillover health benefits for residents. ([Bloomberg CityLab](#))

PUBLIC SAFETY: A new podcast explores the potential of alternative 911 teams that provide crisis response in cities across the United States—focusing on the effort in **Durham**, N.C., which has had success in diverting calls from traditional police. ([The Fifth Branch](#))

NETWORK NEWS

ARTIFICIAL INTELLIGENCE: Join MetroLab Network for a webinar featuring the National Science Foundation on the 2024 National AI Research Resource (NAIRR) Pilot. NAIRR is a concept for a national infrastructure that connects U.S.-based researchers and educators to computational, data, software, model, and user-support resources necessary to power AI innovation and advance the AI ecosystem. The webinar will highlight opportunities for the community to get involved in the pilot by applying to use NAIRR pilot resources, contributing to the NAIRR pilot infrastructure through demonstration projects, and helping

to reach and train new communities on how to access and use NAIRR pilot resources. The session is on Friday, August 16, at 2pm ET. Register [here](#).

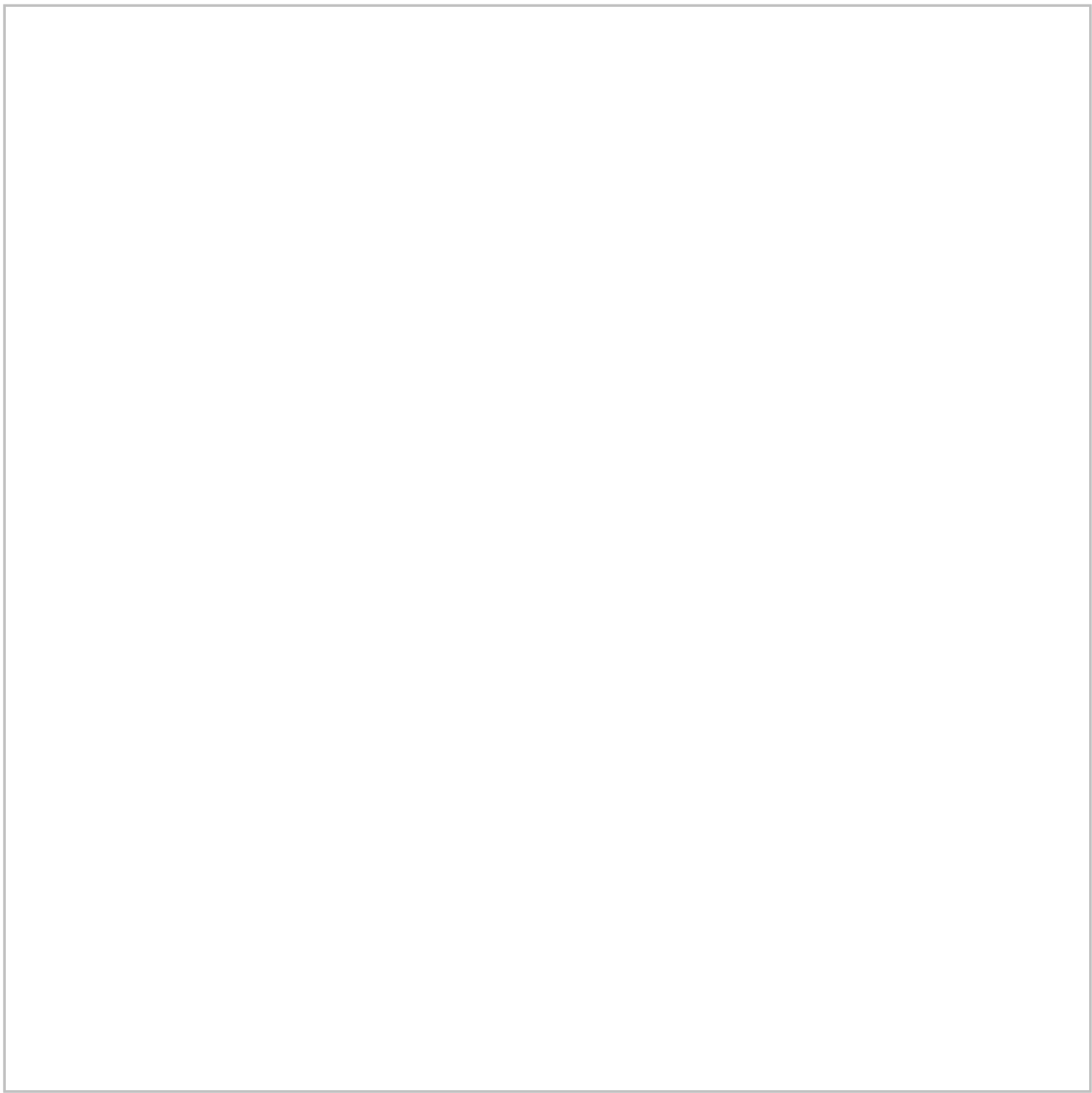
JOB OPPORTUNITIES: The city of **Tampa** is hiring for the following roles:

- [Housing and Community Development Director](#)
- [Administrator for Development and Economic Opportunity](#)

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [Civic Designer, Akron, OH](#)
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From: [Bloomberg Government Innovation](#)
To: [Samuel Nighman](#)
Subject: Strategies for improving city-university partnerships
Date: Wednesday, August 14, 2024 10:01:23 AM

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Strategies for taking city-university partnerships to the next level

Universities have strong research skills and loads of data, and many city halls need better information and ways to understand what works for their communities. Teaming up makes a lot of sense, but there's frequently a disconnect—often because academic institutions are focused on research that can be published in journals, while city halls are looking for immediate, practical help with real-world issues.

Better integrating the expertise of local knowledge centers into tangible city solutions is a goal of a recent report from Professor Caroline Nevejan—chief science officer of the city of **Amsterdam**—and colleagues in similar roles in cities across Europe. The report, which builds on Dr. Nevejan's framework for aligning researchers with city residents and leaders, offers valuable insights for local governments worldwide as they look to harness city knowledge and partnerships to build promising futures for their communities.

Read more

WHAT WE'RE READING

PUBLIC HEALTH: Mayor Andre Sayegh of **Paterson**, N.J., looks back on the progress the city has made with its Global Mayors Challenge-winning RealFix program for people dealing with opioid addiction. The lifesaving initiative—which Sayegh describes as the "brainchild" of Paterson Chief Innovation Officer Ed Boze—has established a 24-hour hotline to connect people in need with medication assisted treatment. Hundreds have been admitted into treatment, and over 200 have been housed. Now, the initiative is poised to scale up further to help even more residents. ([North Jersey](#))

PROCUREMENT: Mayor Chokwe Antar Lumumba of **Jackson**, Miss., helps his team make massive progress in paying overdue bills—reducing outstanding invoices from 470 to 180 since January—as the city engages in a Bloomberg Philanthropies-supported "procurement makeover." ([Associated Press](#))

ARTIFICIAL INTELLIGENCE: Gov. Wes Moore of Maryland discusses the potential of generative AI and predictive analytics to drive results around public safety, education, and health—and explains how the first-ever Bloomberg Philanthropies-supported state Innovation Team ("i-team") lays the foundation for this work. ([Politico](#))

TRANSIT: As cities worldwide experiment with car-free streets for air quality and safety reasons, growing evidence suggests this work can also reduce noise enough to have significant spillover health benefits for residents. ([Bloomberg CityLab](#))

PUBLIC SAFETY: A new podcast explores the potential of alternative 911 teams that provide crisis response in cities across the United States—focusing on the effort in **Durham**, N.C., which has had success in diverting calls from traditional police. ([The Fifth Branch](#))

NETWORK NEWS

ARTIFICIAL INTELLIGENCE: Join MetroLab Network for a webinar featuring the National Science Foundation on the 2024 National AI Research Resource (NAIRR) Pilot. NAIRR is a concept for a national infrastructure that connects U.S.-based researchers and educators to computational, data, software, model, and user-support resources necessary to power AI innovation and advance the AI ecosystem. The webinar will highlight opportunities for the community to get involved in the pilot by applying to use NAIRR pilot resources, contributing to the NAIRR pilot infrastructure through demonstration projects, and helping

to reach and train new communities on how to access and use NAIRR pilot resources. The session is on Friday, August 16, at 2pm ET. Register [here](#).

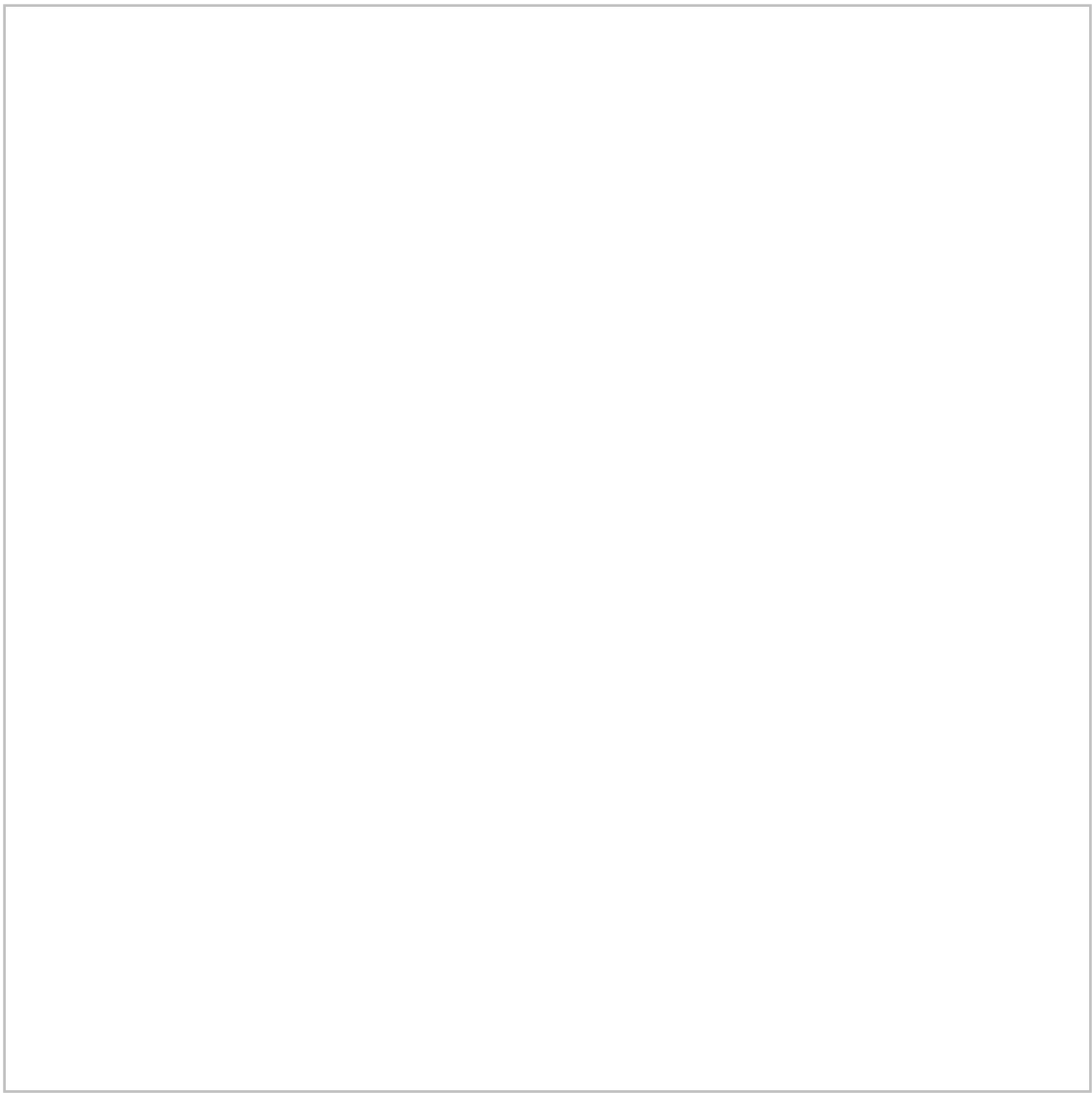
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From: [Massachusetts Municipal Association](#)
To: [Mayor Ruthanne Fuller](#)
Subject: Strategies for Navigating Teacher Strikes on March 27
Date: Wednesday, March 13, 2024 1:27:42 PM

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Wednesday, March 27 at Medford Public Library



Massachusetts Mayors' Association Monthly Meeting

Wednesday, March 27th

[Charlotte and William Bloomberg Medford Public Library](#)

NAVIGATING TEACHER STRIKES

Register

Dear Mayor,

Navigating the complexities of a teacher strike is a difficult job, and you don't want to miss this opportunity to learn best practices from those who have experienced a strike and other experts.

Featured speakers:

- **Newton Mayor Ruthanne Fuller** will discuss insights she gained during the Newton teacher strike
- **Valerio Dominello & Hillman Attorney Elizabeth Valerio** will offer strategies to implement before and during a teacher strike negotiation
- **Denterlein President Diana Pisciotta** will share tips on communication strategies during a teacher strike

Please join us on Wednesday, March 27 at the [Charlotte and William Bloomberg Medford Public Library](#) to learn more about this timely topic and connect with your fellow mayors. Mayor Breanna Lungo-Koehn will be your host.

The meeting will begin at 9:15 am and end at 12 pm, followed by lunch. You are invited to stay after lunch for a federal legislative and advocacy meeting for Massachusetts Mayors hosted by the U.S. Conference of Mayors. This hour-long session (approximately 12:30 to 1:30 pm) will provide strategic insight into the current state-of-play of cities' agenda in Washington, D.C.

Please note that press are not permitted to attend mayors' meetings. Relevant mayors' staff are welcome to attend with their mayor.

Register

Please let me know if you have any questions. We look forward to seeing you there!

Thanks,

Amanda

Amanda Brangwynne

Membership & Project Assistant



Massachusetts Municipal Association

3 Center Plaza

Suite 610

Boston, MA 02108

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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: Summer reads for urban innovators
Date: Wednesday, July 2, 2025 11:35:04 AM

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5 summer reads for urban innovators



If there are two plotlines that resonate with every local leader, they are that making government work well is a nonstop challenge and that the best ideas often come from the outside.

This collection of books reflects both realities by spotlighting stories and strategies that demonstrate how to make cities more effective and how to better connect them to what residents need. From an Alabama mayor's moving story about reimagining government in his hometown to lessons on improving public services from the United Kingdom, these works offer something to any city innovator looking to raise their game.

[Read more](#)

What We're Reading —

HOUSING: **Baltimore** Mayor Brandon Scott's vision for restoring home ownership in previously blighted neighborhoods shows progress, capturing the imagination of longtime residents and newcomers alike. ([New York Times](#))

GOVERNANCE: As the U.K. government pursues missions around challenges such as increasing economic opportunity, it also has an opportunity to lean into transparency so those ambitious efforts have long-term legitimacy in the public eye. ([Civil Service World](#))

DATA: Mayor Mike Duggan of **Detroit** breaks down the city's 2025 Mayors Challenge finalist effort to create a single data set connecting every piece of information the city has on any given property, with an ultimate goal of making civil servants more efficient. ([Michigan News Source](#))

DOWNTOWNS: As local leaders look to breathe new life into their business districts, cities like **Vancouver**, Canada, offer a model for development geared at wooing young people, including families with children. ([Bloomberg CityLab](#))

Network News —

GEN AI & PROCUREMENT: Join the Procurement Excellence Network on Thursday, July 24, at 2pm ET for a practical conversation on how generative AI is beginning to transform procurement jobs, processes, and policies. This session will explore early use cases, from market research to solicitation drafting, and offer frameworks for piloting gen AI tools that reduce risk while improving efficiency. Participants will walk away with insights, strategies, and next steps for leveraging emerging technology safely and effectively. Register [here](#).

JOB OPPORTUNITY: The City of Newark, N.J., is seeking a grants development and innovation officer. Learn more [here](#).

JOB OPPORTUNITY: The Bloomberg Center for Cities is helping recruit a research associate for the ReBuild Initiative at the Harvard University Graduate School of Design. The initiative aims to develop a new approach to urban planning and design. Apply [here](#).

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [i-team Civic Designer, Rochester, N.Y.](#)
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- [i-team Data Analytics Manager, Lansing, Mich.](#)
- [i-team Data Analytics Manager, Memphis, Tenn.](#)
- [i-team Data Analytics Manager, Philadelphia, Pa.](#)

- [i-team Data Analytics Manager, Pittsburgh, Pa.](#)
- [i-team Data Analytics Manager, St. Louis, Mo.](#)
- [i-team Director, Pittsburgh, Pa.](#)



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To: [Samuel Nighman](#)
Subject: Summer reads for urban innovators
Date: Wednesday, July 2, 2025 11:30:53 AM

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[Read more](#)

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- [i-team Data Analytics Manager, Pittsburgh, Pa.](#)
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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: Summer reads for urban innovators
Date: Wednesday, July 10, 2024 2:00:46 PM

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5 summer reads for urban innovators

Ready to dig deeper for new knowledge, insights, and action items on the frontier of local-government innovation? It's been a prolific season for exciting new books about cities, public service, and how leaders can work with residents to drive progress. Check out Bloomberg Cities' latest list of new books for urban innovators for fresh perspectives on everything from how to build stronger cultures of commitment in city halls to the next generation of nature-based solutions.

[Read more](#)



23 mayors from across the Americas join the City Data Alliance

Bloomberg Philanthropies has announced that 23 mayors from North America, South America, and the Caribbean will join the Bloomberg Philanthropies City Data Alliance. As part of the Alliance, the mayors will receive multi-year operational and technical coaching on how to leverage data and artificial intelligence to assess needs, strengthen services, and codify policies that enshrine and spread results-based practices across their city hall organization. The aim of these efforts is to enhance government delivery and resident outcomes, such as increasing access to health care, expanding affordable housing, improving public safety, or reducing homelessness. "Cities that are harnessing the extraordinary amount of data out there are better positioned to understand resident needs, source innovative solutions, and lead from the front when it comes to artificial intelligence," said James Anderson, who leads the Government Innovation program at Bloomberg Philanthropies. "The mayors of these 23 cities want to put their municipal governments in the driver's seat when it comes to leveraging data—and the Bloomberg Philanthropies City Data

Alliance will help them develop the policies and practices to do just that."

[Read more at CBS News.](#)

WHAT WE'RE READING

CLIMATE: Path-breaking work in **Stockholm**—which won the 2014 Bloomberg Philanthropies Mayors Challenge for its idea to refashion plant waste as biochar, a material that can help make soil more water absorbent and sequester carbon—continues to have worldwide impact. In **Minneapolis**, which [received support from Bloomberg Philanthropies](#) to [replicate](#) the Swedish city's efforts, leaders have created what might be the first local carbon removal agency in the United States. ([Heatmap](#))

INFRASTRUCTURE & INNOVATION: Mayors Barbara Buffaloe of **Columbia**, Mo., and John Giles of **Mesa**, Ariz., joined Bloomberg Philanthropies Government Innovation lead James Anderson on the NPR program 1A to discuss the power of the Local Infrastructure Hub in helping their municipalities go after federal funds for critical community priorities. In connecting mayors and local officials with the expert resources they need—and each other—the hub is helping cities meet this once-in-a-generation opportunity to better their communities by learning, and winning, together. These efforts are translating into safer roads, bridges, and railroads; more reliable drinking water and waste treatment; more resilient energy grids; wider access to broadband and EV infrastructure; greater abilities to mitigate flooding; and more that residents want and deserve. As Mayor Giles recently [shared](#) in the Mesa Tribune, "When cities improve, regions benefit. When regions succeed, so will states. Then our nation will fulfill its commitment to improve lives for those who need it most." In their conversation, the mayors and Anderson also discussed the data, innovation, and collaboration capacities needed in local government more broadly, and how local leaders continue to overcome partisan gridlock to implement the largest national commitment to modernization in decades. ([1A](#))

DATA: In an interview with NPR's "On The Record," James Anderson, who leads Government Innovation at Bloomberg Philanthropies, describes the opportunity afforded new cities participating for the first time in the City Data Alliance. He also reflects on successes and breakthroughs achieved with this work—such as a comprehensive strategy tackling a water crisis in **Montevideo**, Uruguay—and the in-house capacities cities need to ensure they use data both safely and effectively. ([On The Record](#))

ENGAGEMENT: Cities around the world are working to be more imaginative and collaborative in local endeavors, from short-term plans to big-picture efforts around climate. Claudia Juech, who leads on new program development and design for Bloomberg Philanthropies' Government Innovation team, emphasizes that engaging residents is critical for mayors to define and achieve missions in their cities. ([Local Government Chronicle](#))

TRANSIT: A growing number of cities, from **London** to **Seoul** to **Delhi**, are exploring "rapid regional rail" systems that go a step beyond light rail by very swiftly connecting greater metropolitan areas and helping them function as

cohesive wholes. ([Bloomberg CityLab](#))

NETWORK NEWS

BROADBAND EQUITY: Join the Local Infrastructure Hub for a guide to how mesh networks can help cities close the broadband gap in multi-family housing. The session, which will explore delivery strategies that leverage municipal, industry, and federal digital equity funding sources, will be held on July 24, 2024, at 2pm ET. Register [here](#).

JOB OPPORTUNITY: The city of **Newark** is seeking a Finance Manager to join their Office of Violence Prevention and Trauma Recovery. Interested candidates should submit a resume and a cover letter to Kyleesha Wingfield-Hill, OVPTD Director, at hillky@ci.newark.nj.us.

JOB OPPORTUNITY: The city of **Elk Grove**, Calif., is seeking an [Assistant City Manager](#).

JOB OPPORTUNITIES: The Office of Analytics, Performance, and Innovation in **Syracuse** is hiring for the following roles:

- [Software Implementation Specialist](#)
- [Enterprise Support Specialist](#)

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [i-team Director, Newport News, Virginia](#)
- [i-team Director, Hampton, Virginia](#)
- [i-team Director, Akron, Ohio](#)
- [i-team Director, Chattanooga, Tennessee](#)

JOB OPPORTUNITIES: The Bloomberg Center for Cities at Harvard University is hiring for the following roles:

- [Program Coordinator, Executive Education](#)
- [Senior Program Director for City Support and Student Engagement](#)
- [Impact Assessment and Evaluation Specialist](#)



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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: Taking on the talent crisis in city government
Date: Wednesday, December 6, 2023 11:30:32 AM

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How cities can take on the mounting talent crisis

The numbers speak for themselves: In **New York City**, municipal job vacancies skyrocketed to four times the rate they were before COVID. In **Philadelphia**, city officials reported that 4,000 unfilled jobs were "leading to chronic problems" in service delivery. And in **Dallas**, where the vacancy rate has reached 20 percent, the human resources director said cities like hers "need to find creative ways to attract and retain qualified workers."

It was with that primary aim—to strengthen recruitment and retention practices in city halls—that leaders from 15 global cities came together last month in **Cambridge**, Mass. There, they zeroed in on four talent-focused approaches, based on research and expertise from The People Lab and the Bloomberg Harvard City Leadership Initiative, that local leaders everywhere can consider as they look to build, strengthen, and support their teams.



[Read more](#)



Last week in **Dubai**, Bloomberg Philanthropies gathered more than 150 mayors from 55 countries for the Mayors Innovation Studio (MIS) and the launch of the Bloomberg Philanthropies Youth Climate Action Fund, which provides technical assistance and funding to support mayors worldwide in engaging youth in designing, producing, and overseeing urgent climate solutions. MIS was part of the first-ever COP28 Local Climate Action Summit hosted by the COP28 Presidency and Bloomberg Philanthropies. [Read more](#).

WHAT WE'RE READING

HOUSING: Greater **Houston**'s success in reducing homelessness by 60 percent since 2011 provides a blueprint for other cities, columnist Nicholas Kristof argues. Strong political leadership, modest regulations on new development, and a focus on providing sustained support for unhoused residents have played a pivotal role in their housing strategy, he writes. ([New York Times](#))

CLIMATE CHANGE: Cities can enhance elder care during climate disasters by adopting housing and transportation solutions that are inclusive of their needs. "We're trained to think about vulnerable populations by looking at race, income, or even disabilities," explains one urban planner. "But age is such an intersectional issue, and it magnifies some of the risks that exist within each of those cohorts because you often have a lot of things happening at once." ([Bloomberg CityLab](#))

OPEN STREETS: A proposal in **Washington, D.C.**, explores the possibility of prohibiting cars on certain streets for a number of hours, with the aim of promoting increased walking, biking, and transit use. The idea would expand on similar and popular Open Street programs in **New York City, Barcelona**, and other cities. ([Washington Post](#))

ELECTRIC VEHICLES: The city of **Adelaide**, Australia, has embraced a plan to expedite the transition to electric vehicles (EVs) by installing 100 public EV and bicycle chargers by 2025. Their target is to make 75 percent of the city's light fleet vehicles fully electric by the same date. ([Cities Today](#))

NETWORK NEWS

APPLY FOR LOVE YOUR BLOCK: Cities looking to tackle the negative impacts of vacant, abandoned, and deteriorating properties can apply now for \$100,000 [Love Your Block](#) grants. The Love Your Block program, which was established and is supported by Bloomberg Philanthropies and presented by the Bloomberg Center for Public Innovation, is an impact grant program that supports volunteer-fueled projects to address local public problems. The program focuses on helping cities partner with community groups and activate resident volunteers to repair, remediate, and address blight in their neighborhoods. Learn more about the grant opportunity and apply [here](#) by Dec. 15.

APPLY FOR THE CITYSTART INITIATIVE: The Cities for Financial Empowerment fund, supported by Bloomberg Philanthropies, is accepting applications for its CityStart initiative, which offers local governments a structured approach to identify financial empowerment goals, convene stakeholders, develop actionable strategies, and craft a blueprint. Learn more about the grant opportunity and apply [here](#) by Dec. 20.

CLEAN ENERGY: Join the Local Infrastructure Hub to gain key insights from experts about the "direct pay" provisions included in the Inflation Reduction Act, which grant cities engaged in the development and generation of clean

energy the option of receiving a direct payment equivalent to the value of tax credits. The webinar will be held on Tuesday, Dec. 12, at 2pm ET. [Sign up here](#).

JOB OPPORTUNITIES: The city of **South Bend**, Ind., is hiring for [several roles](#) in its Department of Innovation & Technology. Current postings include:

- [Solutions Designer](#)
- [Manager, Customer Success](#)
- [Product Manager](#)

JOB OPPORTUNITY: The Bloomberg Center for Government Excellence at Johns Hopkins University (GovEx) is seeking to hire a [Senior Advisor](#).



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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: Taking the next step with AI in cities
Date: Friday, September 13, 2024 10:01:09 AM

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Strategies for spreading AI throughout local government

From **Bogotá** to **Boise**, cities' applications of artificial intelligence grow more ambitious by the day. And that's not only because the technology is advancing so quickly. It's also because city leaders are staying in pace with that change—by taking steps to familiarize their whole organizations with the benefits of generative AI, to provide basic guidance and ground rules around its use, and to set up cross-cutting networks and collaboration to guide its citywide implementation. From using AI to improve core government functions visible to every city employee to embedding networks of experts across agencies to forming cross-sectoral partnerships, here's how leaders are laying the groundwork for AI experiments to truly deliver.

[Read more](#)



A new view of the Local Infrastructure Hub's impact

Bloomberg Philanthropies is partnering with architect and writer Adam Susaneck of [Segregation by Design](#) to detail how the [Local Infrastructure Hub](#) is helping cities and towns reconnect communities across the United States. A national program, the Local Infrastructure Hub brings together a consortium of nonprofit groups including the Ballmer Group, Emerson Collective, Ford Foundation, Kresge Foundation, and Waverley Street Foundation; technical partners including the National League of Cities, the U.S. Conference of Mayors, Results for America, and Delivery Associates; federal policy leaders, and more. Together, they offer world-class, pro-bono technical assistance so municipalities—particularly small towns and mid-size cities—can develop competitive grant applications and secure for their residents once-in-a-generation federal funding to improve their communities.

As Susaneck writes in his inaugural [post](#), the city of **Savannah** worked with the Local Infrastructure Hub to draw down funds to explore the removal of a highway that split its West Broad Street neighborhood. With powerful visuals that reveal the complex histories and new futures of neighborhoods and cities, Susaneck details how capacity-building can help local leaders meet the moment and improve their communities for generations to come.

Learn more by visiting the Segregation by Design website [here](#), Instagram [here](#), or X [here](#).

New, pro-bono Local Infrastructure Hub bootcamps are available for municipalities with 150,000 residents or less [here](#).

WHAT WE'RE READING

INFRASTRUCTURE: In an opinion piece, **White Plains**, N.Y., Mayor Thomas Roach spotlights the impact of Local Infrastructure Hub bootcamps in his community. The city has won federal grants to boost its tree canopy, develop a safe-streets action plan, and make city facilities more energy efficient. Mayor Roach says the training from the Hub has even helped his city secure a \$10 million state grant—and urges other local leaders to take part in a new round of bootcamps for grants helping tackle challenges such as flood mitigation. ([Governing](#))

CLIMATE: Local leaders in **Allentown**, Pa., award microgrants to youth-led projects repainting a basketball court and guiding children on tree stewardship. The microgrants are funded by the Youth Climate Action Fund, a Bloomberg Philanthropies initiative providing technical and financial assistance to activate tens of thousands of young people around the world to design, produce, and govern urgent climate solutions in their cities. ([Lehigh Valley News](#))

CARE: A growing number of cities explore sites that combine care for the elderly with services for children and students in an effort to tackle loneliness. ([Bloomberg CityLab](#))

TRANSIT: The first hydrogen-powered, zero-emission train in North America is set to roll out in **San Bernardino**, Calif., with the potential for the model to be replicated across the state and the country. ([The Guardian](#))

HOMELESSNESS: Atlanta Mayor Andre Dickens calls for major new spending to address homelessness after the city debuts a community of 40 studio apartments constructed from shipping containers, part of a growing trend of cities launching micro communities geared specifically at the unhoused. ([Associated Press](#))

NETWORK NEWS

PUBLIC INNOVATORS NETWORK: Join the Public Innovators Network (formerly the Bloomberg Cities Network) for access to a trusted peer network, exclusive events and experiences, resources and specialized content, and your city's own innovation spotlight. Open to local government leaders and staff who are committed to using innovation, data, collaboration, and resident engagement, the Network is the premier place to learn from one another and access cutting-edge resources and support from Bloomberg Philanthropies. Apply to join [here](#).

TURBOCHARGING PROCUREMENT: Join the Procurement Excellence Network for a training on change management and overcoming obstacles in driving procurement transformation within your government. The webinar will explore diagnostic and analytical tools to help cities identify and move past barriers to implementing reforms. The session is on Friday, Sept. 20, at 12pm ET. Register [here](#).

RESPONSIBLE AI: Join the Local Infrastructure Hub for a webinar exploring the use cases, benefits, and risks of employing generative AI in federal infrastructure grantwriting for local government officials. The session will delve into how AI can streamline the grantwriting process, improve the quality and competitiveness of applications, and free up time for staff to focus on strategic planning and community engagement. The session is on Wednesday, Sept. 25, at 2pm ET. Register [here](#).

JOB OPPORTUNITY: Bloomberg Associates is seeking a Municipal Cybersecurity Consultant to work alongside a small team to enhance and improve cybersecurity programs with partner cities and help them embrace modern (and more secure) technology solutions. Apply [here](#).

JOB OPPORTUNITIES: LSE Cities at the London School of Economics and Political Science is hiring for the following roles:

- [Head of Programme, European City Leadership Programme](#)
- [Project Manager for Mayoral Leadership, European City Leadership Programme](#)

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

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- [Civic Designer, Memphis, TN](#)
- [Civic Designer, Newport News, VA](#)



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Bloomberg Philanthropies | 25 East 78th Street | New York, NY 10075

From: [Bloomberg Government Innovation](#)
To: [Samuel Nighman](#)
Subject: Tapping innovators for new roles
Date: Wednesday, January 29, 2025 11:03:37 AM

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City Manager Brian Platt and Assistant City Manager Melissa Kozakiewicz (both of Kansas City, Mo.) are among the growing number of i-team veterans bringing innovation mindsets to new places in government. Photo courtesy of City of Kansas City

The leaders bringing the innovation mindset into the mainstream

While innovation was once confined to small pockets of city halls, it is increasingly a must-have capability in high demand across all levels of local government. What that means in practice is that cities are seeking—and deploying—civil servants with mindsets for constant experimentation, ambitious problem-solving, and bold solutions for both mounting challenges and better service delivery. And one of the ways they're doing so is by positioning seasoned innovators, including veterans of the Bloomberg Philanthropies-funded Innovation Team (i-team) program, in new roles—giving them fresh opportunities and additional resources with which to drive impact for residents.

From launching a brand-new city agency with data analysis and collaboration at its very foundation to nurturing experimentation across agencies to providing political leadership that creates room for greater ambition, innovators aren't leaving their skills behind when they exit i-teams. Instead, they're sustaining the innovation mindset and embedding it in new places—unlocking progress on some of the most pressing issues cities face.

[Read more](#)

WHAT WE'RE READING

INFRASTRUCTURE: Mayor Lauren McLean of **Boise**, Idaho, describes how the Local Infrastructure Hub has powered her city's efforts on economic development connected to electric vehicles. A national program, the Local Infrastructure Hub has provided technical assistance and grant-writing support to more than 1,600 municipalities nationwide, and McLean says capacity-building supports like the Hub have been instrumental in helping her drive a comprehensive vision that also includes priorities such as affordable housing. As she writes in this op-ed, "Now, a new generation of local leaders are equipped with the capabilities and the confidence to strengthen infrastructure, improve services, and better their communities." ([Idaho Statesman](#))

SERVICE DELIVERY: Libby Schaaf, the former mayor of **Oakland**, Calif., calls for a new era of more user-friendly government that delivers services in an intuitive way. Specifically, she uplifts success planning, a personalized approach to education that takes a holistic view of what children need. And she spotlights local experiments with guaranteed income, as well as the "abundance movement" geared at cutting red tape that impedes access to public goods such as housing. ([TIME](#))

ENGAGEMENT: Young people in **Mykolaiv**, Ukraine, breathe new life into a local park—planting seedlings and bushes, and refurbishing amenities—with support from the Bloomberg Philanthropies Youth Climate Action Fund. The Fund provides technical and financial assistance to activate young people around urgent climate solutions in their cities. ([Intent](#))

PUBLIC SAFETY: Police in **New York City** restrict the use of vehicle chases by officers to cases involving serious and violent crimes, rather than low-level infractions, amid mounting evidence that excess chases result in unnecessary injury and death. ([Bloomberg CityLab](#))

NETWORK NEWS

REPLICATING SOLUTIONS: Bloomberg Philanthropies recently announced the initial set of municipal programs and policies to enter the Bloomberg Cities Idea Exchange, which helps spread proven and promising solutions from one city to others around the world. City leaders everywhere are [invited to register](#) now for the Idea Exchange and learn more.

PUBLIC INNOVATORS NETWORK: Join the Public Innovators Network (formerly the Bloomberg Cities Network) for access to a trusted peer network, exclusive events and experiences, resources and specialized content, and your city's own innovation spotlight. Open to local government leaders and staff who are committed to using innovation, data, collaboration, and resident engagement, the Network is the premier place to learn from one another and access cutting-edge resources and support from Bloomberg Philanthropies. Apply to join [here](#).

TACKLING GUN VIOLENCE: Join a Mayors Against Illegal Guns University (MAIG U) session on **Baltimore's** successful Group Violence Reduction Strategy. The approach has helped the city achieve historic reductions in homicides and nonfatal shootings. The webinar is on Thursday, Jan. 30, at 2pm ET. Register [here](#).

JOB OPPORTUNITY: LSE Cities is preparing to launch a pioneering European City Leadership Initiative (ECLI) for mayors and their teams. They are seeking an enthusiastic [communications manager](#) to conduct marketing, communications, outreach activities, and events in support of the Initiative. The deadline to apply is Feb. 16, 2025. Learn more [here](#).

JOB OPPORTUNITY: The City of **Tigard**, Ore., is seeking its next city manager. Learn more [here](#).

SCHOLARSHIP OPPORTUNITY: The Bloomberg Scholarships for Public Service, funded by Bloomberg Philanthropies, aim to support exceptional professionals dedicated to improving public-sector services at both national and local government levels. These scholarships are a testament to Bloomberg Philanthropies' commitment to creating better, longer lives for people around the world. The deadline to [apply](#) is March 31, 2025, at 12pm GMT.

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [i-team Civic Designer, Charlotte, NC](#)
 - [i-team Civic Designer, Dayton, OH](#)
 - [i-team Civic Designer, Lansing, MI](#)
 - [i-team Civic Designer, Philadelphia, PA](#)
 - [i-team Data Analytics Manager, Atlanta, GA](#)
 - [i-team Data Analytics Manager, Raleigh, NC](#)
-



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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: The ABCs of data ethics
Date: Thursday, August 3, 2023 11:54:08 AM

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How data-savvy cities can tackle growing ethical considerations

As cities grow increasingly sophisticated in their use of data, they also need to find new approaches to manage the associated considerations. In **London** and **Amsterdam**, that has included hiring a data ethicist, who city staff can turn to for guidance. But that's not the only way to ensure that ethical issues are roundly considered. To learn more about how cities are grappling with data ethics, Bloomberg Cities spoke with one of the new local government data ethicists, as well as other experts in the field. Here are four takeaways from those conversations.

[Read more](#)

WHAT WE'RE READING

RESIDENT ENGAGEMENT: From **Bogotá** to **Lisbon** to **Los Angeles**, cities worldwide are experimenting with new models of bringing residents into decision making, offering new ways for increasing civic trust and equity. ([Next City](#))

LEADERSHIP: A National League of Cities analysis of recent State of the City speeches by U.S. mayors offers a glimpse into their leadership priorities. The mayors' number one concern by far is upgrading infrastructure. Other big themes include budget and management issues, public safety, economic development, and housing. ([Cities Today](#))

ECONOMIC DEVELOPMENT: Experiments with offering rent-free space to small businesses could provide lessons for cities everywhere looking to revitalize downtown areas. ([Business Insider](#))

WATER: Efforts to recycle wastewater, ban grassy lawns, and form regional partnerships in cities such as **Phoenix**, **Scottsdale**, and **Tucson** provide helpful examples for other cities facing water-short futures. ([Stateline](#))

NETWORK NEWS

CLEAN WATER: Join the Local Infrastructure Hub for a session on the best strategies for working with your state's leadership to enhance your city's water-quality infrastructure. The webinar will feature Biden Administration officials and policy experts and focus on elevating best practices to help cities create competitive outcomes-driven applications for federal dollars. The session is on August 8 at 2 p.m. ET. [Register here](#).

JOB OPPORTUNITIES: The UCL Institute for Innovation and Public Purpose is hiring for the following roles related to creation of a new [public sector capabilities index](#):

- [Research Fellow in Data Analytics](#)
- [Project Manager](#)
- [Research Fellow in Urban Economics](#)

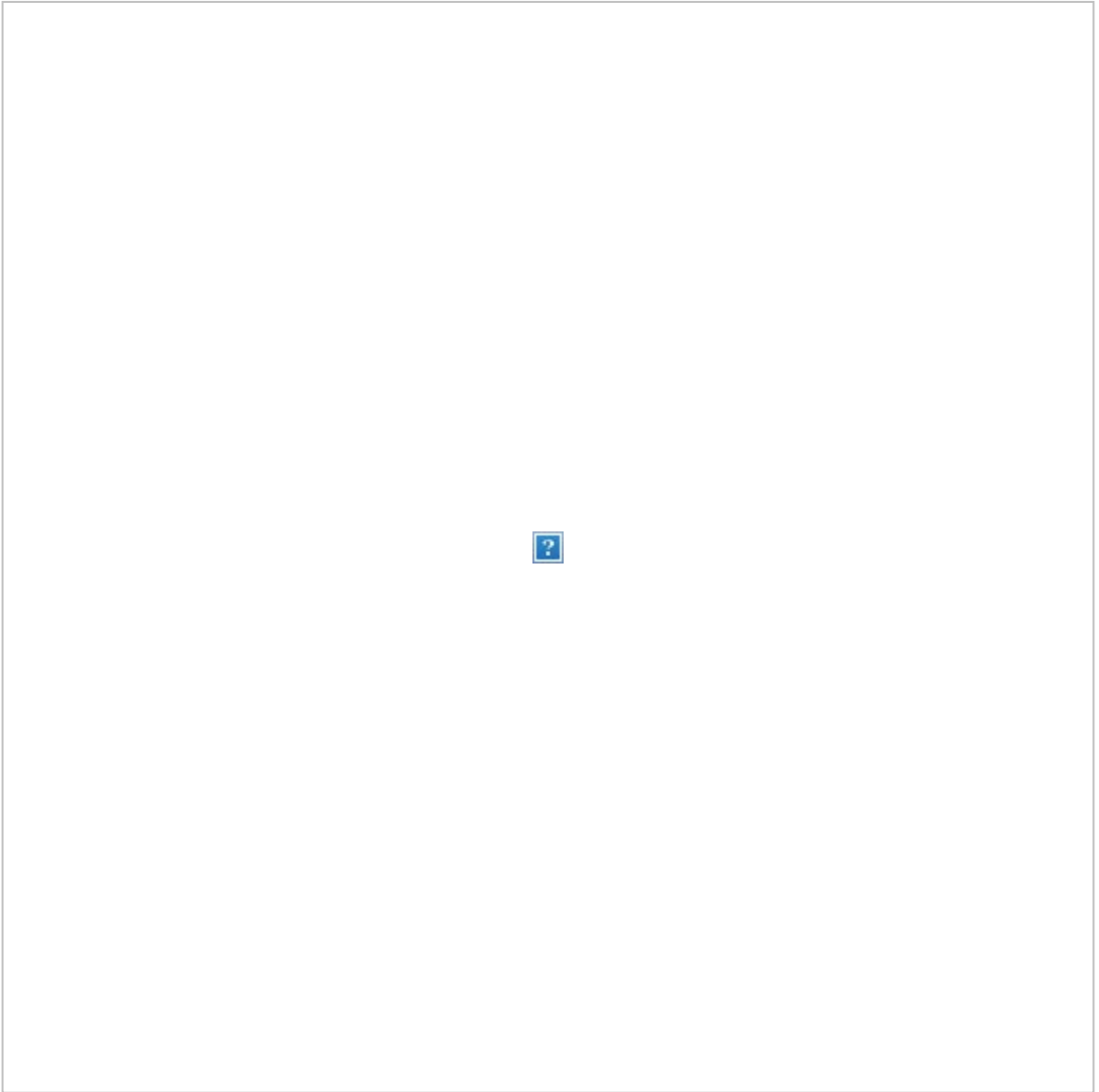
JOB OPPORTUNITIES: The Bloomberg Center for Government Excellence at Johns Hopkins University (GovEx) is hiring for the following roles:

- [Senior Advisor](#)
- [Researcher](#)

JOB OPPORTUNITIES: The Bloomberg Center for Cities at Harvard University is hiring for the following roles:

- [Assistant Director of Operations, The People Lab](#)
- [Faculty and Research Assistant, Data-Smart City Solutions](#)

JOB OPPORTUNITY: Join the team behind this newsletter! Bloomberg Cities is hiring a [Senior Writer & Editor](#).



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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: The city with a shared brain
Date: Friday, December 12, 2025 10:01:16 AM

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The Mayor's Playbook: Bologna's Matteo Lepore



Image by Cath Virginia for Bloomberg Philanthropies

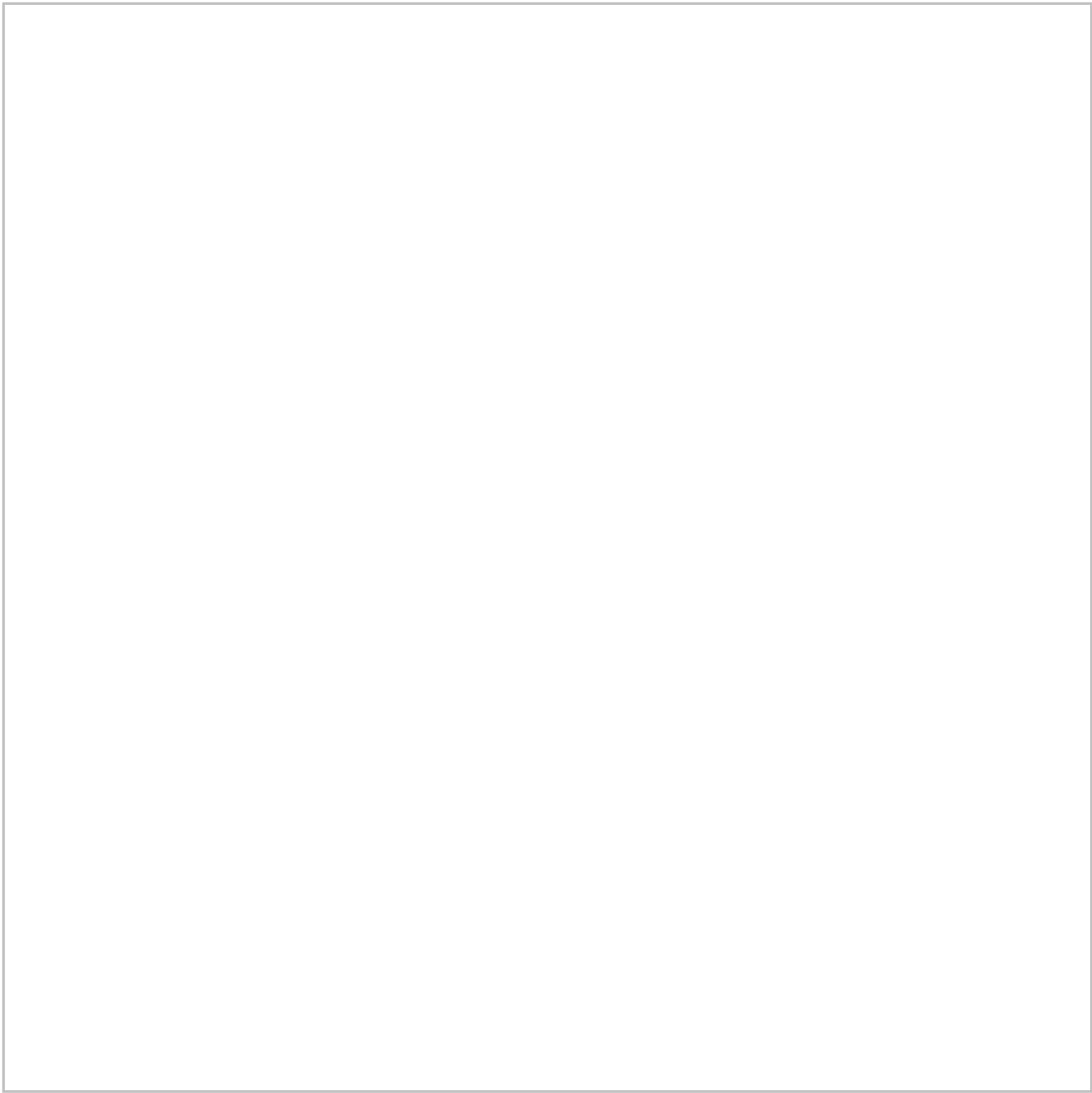
Slashing traffic fatalities in half. Creating a citywide network of 30 youth-oriented public spaces. Guarding against the once-seemingly imminent collapse of a 12th-century tower. **Bologna** Mayor Matteo Lepore has taken on a host of challenges and delivered impactful solutions since he took office in 2021. But he hasn't done so on his own. At every turn, he and his team have tapped into a wellspring of knowledge from across the city and the world to solve problems and improve lives.

In this latest edition of our "The Mayor's Playbook" series, Lepore explains how his city systematically incorporates every possible source of insight, data, and technical expertise into local problem solving.

READ THE STORY



Leading voices from the Bloomberg Cities network.



A procurement playbook for new mayors

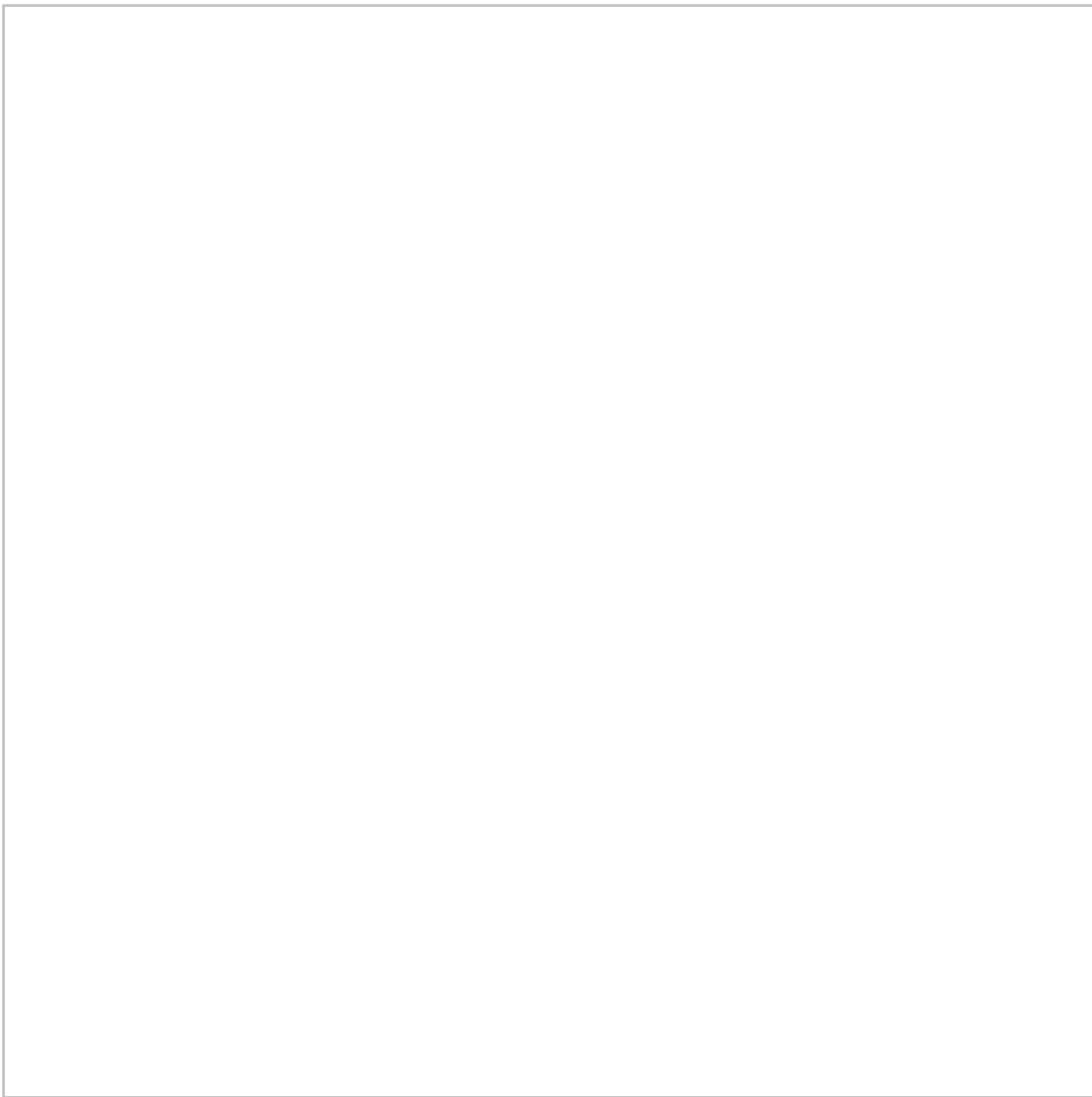


Image by Cath Virginia for Bloomberg Philanthropies

It's critical for mayors to build trust with tangible wins in their first 100 days, and procurement is central to making that happen, writes Kailey Burger Ayogu, CEO of Partners for Public Good, who along with her team has helped over 200 jurisdictions modernize the way they buy and deliver services to residents. Here, Ayogu outlines her playbook for how to elevate the status of procurement, unleash it as a force for innovation, and unlock talent within that department starting from day one.

READ THE STORY

Bloomberg Philanthropies announces new program to supercharge the impact of UK metro mayors



As the United Kingdom advances its devolution agenda—transferring powers from central to local government including those related to infrastructure, economic development, and essential public services—Bloomberg Philanthropies has announced a new training and capacity building initiative to help metro mayors and their Mayoral Strategic Authorities (MSAs) accelerate progress and turn newly devolved and broader powers into tangible results for residents. The initiative builds on more than 10 years of work led by Bloomberg Philanthropies to advance mayoral leadership and local government innovation across the globe.

Michael R. Bloomberg, founder of Bloomberg L.P. and Bloomberg Philanthropies, and 108th mayor of **New York City**, said, "At Bloomberg Philanthropies, we're big believers in the power of mayors to improve services and make a positive difference in their residents' everyday lives. We've supported mayors across the UK and beyond for more than a decade. Now we're using that experience and resources to help the new metro mayors hit the ground running—and set their communities up for long-term success."

LEARN MORE

In Case You Missed It

LEADERSHIP: Michael R. Bloomberg, founder of Bloomberg L.P. and Bloomberg Philanthropies and 108th mayor of New York City, spotlights how the new Bloomberg LSE European City Leadership Initiative will help mayors share ideas and try new strategies that ultimately position them to deliver for residents in a time of global polarization. "If mayors want to do big things, they can't afford to play it safe," he says. ([Associated Press](#))

SAFETY: More and more local governments are experimenting with subtle changes to stoplights that prioritize pedestrian safety over traffic flows. ([Bloomberg CityLab](#))

SOCIAL SERVICES: University College London Professor Geoff Mulgan lays out his thinking on how governments can innovate welfare options for residents, highlighting examples at the local level such as the Utopias of **Mexico City**. ([Substack](#))

EXPERIMENTATION: Aparna Ramanan of the Government Innovation team at Bloomberg Philanthropies trumpets the power of prototyping, arguing the public sector needs to more consistently take risks and be open to failure in developing new solutions. ([Governing](#))

Opportunities

YOUTH ENGAGEMENT: Bloomberg Philanthropies, in collaboration with the Bloomberg Center for Public Innovation at Johns Hopkins, United Cities and Local Governments, and C40 Cities, is expanding its Youth Climate Action Fund, reopening the program for up to 300 city halls. Participating local governments will each receive funding and technical assistance to launch open innovation competitions and mobilize young people to design, develop, and implement solutions that meet pressing local needs aligned to city climate goals. Municipalities that commit the initial funds within one year will receive additional funds to support more youth-driven projects. Learn more [here](#).

TALENT DEVELOPMENT: Coding it Forward is a nonprofit that connects public-sector agencies with mission-driven, early-career technologists by providing recruiting, onboarding, and professional development support. They are seeking host placements for their Summer 2026 Fellows to work on 10-week projects in cybersecurity, data, design, product, and software engineering. To hire a fellow or learn more, complete the interest form [here](#).

COMMUNITY REVITALIZATION: Join the Local Infrastructure Hub for a webinar on transforming contaminated sites into community assets with federal grant dollars. Get clear guidance on what you need to apply for Environmental Protection Agency (EPA) Brownfields grants and how to use them to assess and clean up public spaces. The session is on Tuesday, Dec. 16, at 2pm ET. Learn more and register [here](#).

AI SERVICE DELIVERY: Join City AI Connect for a live session with Jesse Elizondo, city manager of Kyle, Texas, on Thursday, Dec. 18, at 11am ET. Hear how "Agent Kyle" is

redefining 311, making it simpler for residents to submit requests and find information while boosting city efficiency. This session is exclusive to City AI Connect members. Learn more and register [here](#).

RESEARCHING THE FIELD: Students interested in conducting fresh research on the cutting edge of government innovation are invited to pursue Bloomberg Philanthropies Ph.D. Studentships at LSE Cities. Research will be informed by concerns of the contemporary European city and explore future challenges facing those cities. Applications are now open; learn more [here](#).

JOB OPENING: The Bloomberg LSE European City Leadership Initiative is hiring an executive education administrator to support online and in-person delivery of the Mayor, Senior Leader, and City Team programs. Learn more and apply [here](#).

JOB OPENING: U.S. Digital Response's Digital Delivery Program is seeking a procurement specialist to help their Procurement, Budgeting, and Oversight team strengthen governments' ability to procure and implement technology services that span federal, state, tribal, and local governments. Learn more [here](#).

JOB OPENINGS: The African Mayoral Leadership Initiative is seeking applicants for the following roles:

- [Senior Data Scientist](#)
- [Chief Research Officer: Data Advocacy](#)

JOB OPENINGS: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [Academic Director](#)
- [i-team Project Manager, Savannah, Ga.](#)
- [i-team Project Manager, St. Louis, Mo.](#)

JOB OPENINGS: The Bloomberg Center for Cities at Harvard University is hiring for the following roles:

- [Impact Assessment & Knowledge Management Specialist](#)
- [Operations Manager, Program Delivery](#)
- [Research Manager](#)
- [Senior Research Associate](#)



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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: The future of behavioral science
Date: Wednesday, April 5, 2023 11:44:24 AM

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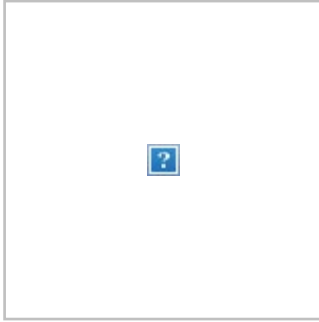


New manifesto gives behavioral 'nudgers' a nudge of their own

Fifteen years after the world was introduced to "nudge theory," the Behavioral Insights Unit, which has helped pioneering behavioral science efforts in cities around the globe, is issuing public-sector innovators a nudge of their own: Go further and go bigger. BIT's "Manifesto for Applying Behavioral Science" proposes 10 steps for broadening the scope of behavioral science and its applications in addressing society's most significant concerns. We ask BIT's Michael Hallsworth what this means for the movement—and what it means for city leaders.

[Read more](#)

MEET LEIGH DEMERS



Title: Business Intelligence Specialist

City: Oklahoma City, Okla.

An employee survey showed that there were problems in one of **Oklahoma City's** biggest departments but failed to fully identify them. Data expert Leigh Demers is digging deeper and finding surprises along the way.

[Read more](#)

WHAT WE'RE READING

HOUSING: A new report highlights zoning strategies cities such as **Minneapolis** and **Houston** are using to unlock more equitable and sustainable housing development. ([Route Fifty](#))

ARTIFICIAL INTELLIGENCE: The "smart streets" of the future could offer innovations such as AI-powered infrastructure, electric charging roads, pavement "sunscreens," and modular, "jigsaw puzzle" roads. ([CNN](#))

MOBILITY: **Paris** continues to transform from a city redesigned for cars to a utopia for cyclists and pedestrians. ([Slate](#))

RECOVERY: The pandemic has resulted in many positive improvements in cities, including to bike infrastructure, public spaces, and ventilation, but not all of the changes will last. ([Politico Europe](#))

NETWORK NEWS

SAFE STREETS: Join the Local Infrastructure Hub's April 12 session (2 p.m. ET) on the Bipartisan Infrastructure Law's new program Safe Streets and Roads for All (SS4A). The program offers more than \$5 billion in federal funding to prevent roadway deaths and injuries. Learn from cities implementing tech innovations funded through SS4A and how to develop successful technology-enabled proposals. [Register here.](#)

JOB OPPORTUNITY: The Bloomberg Center for Cities at Harvard University is

hiring for the following roles:

- [Front-End Developer](#)
- [Research Associate, The People Lab](#)

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [Project Manager](#)
- [Events Manager](#)
- [Strategy and Operations Practice Administrator](#)
- [Communications Practice Administrator](#)

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Freedman Consulting, LLC | 1300 Connecticut Ave., NW Suite 275 | Washington, DC 20036

From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: The future of data
Date: Friday, July 14, 2023 9:15:08 AM

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5 data practices that indicate 'what's next' for cities

Cities are great at collecting data. But it's what they actually do with that data to make progress on issues and priorities that matters most to residents. As What Works Cities and Bloomberg Philanthropies add seven new cities to the group of certified cities, now 62 strong, we take a look at some of the data practices that make these cities stand out and, more importantly, can be emulated by others looking to follow their lead.

[Read more](#)

WHAT WE'RE READING

INNOVATION: Bloomberg Philanthropies and the UCL Institute for Innovation and Public Purpose join forces to create an index capturing the essential elements required for governments to drive progress. The initiative will introduce a unique metric, shedding light on the areas where local government showcases robust capacity, as well as pinpointing areas of improvement in crucial public-sector skills such as innovative public engagement, cross-sector collaboration, and the effective utilization of data infrastructure and digital platforms. ([Project Syndicate](#))

COLLABORATION: Partnership between public, for-profit, and civic organizations can play a key role in solving city-wide challenges. Cities can start by assembling the appropriate stakeholders, identifying core problems, devising an action plan, and implementing a system of responsibility. ([Stanford Social Innovation Review](#))

SUSTAINABILITY: **Barranquilla**, Colombia, works to strike a balance between urban development and accessible green spaces. Through the revitalization of its riverfront, restoration of wetlands, and the creation of new parks, the city is modeling an approach to preserve natural environments. ([Financial Times](#))

FINANCIAL INCLUSION: **Los Angeles** takes another step toward a city-owned public bank, aiming to prioritize projects serving public interests, including Black and Latino communities, small businesses, green energy, and affordable housing. ([Governing](#))

NETWORK NEWS

NAVIGATING INFLATION REDUCTION ACT TAX CREDITS: Join the Local Infrastructure Hub on July 18 at 2 p.m. ET., for a session featuring mayors and representatives from the U.S. Department of Treasury, to discuss how cities can leverage provisions of Inflation Reduction Act to help them meet their clean energy goals. [Register here](#).

WHAT WORKS CITIES: What Works Cities Certification provides cities at all points in their data journey with a standard of excellence that shows how investing in data and evidence practices can lead to better and more equitable results for residents. Get started by taking a data [self-assessment](#) to benchmark progress, get a roadmap for improvement, and join the WWC community to receive exclusive resources, training, and a one-of-a-kind peer learning space. The deadline to submit an assessment is July 14.

JOB OPPORTUNITIES: The Bloomberg Center for Government Excellence at Johns Hopkins University (GovEx) is hiring for the following roles:

- [Senior Advisor, Economic Mobility](#)
- [Creative and Design Specialist](#)

JOB OPPORTUNITIES: The Bloomberg Center for Cities at Harvard University is hiring for the following roles

- [Fall 2023 Graduate Student Research Fellowship, The People Lab](#)
- [Fall 2023 Undergraduate Student Research Fellowship, The People Lab](#)

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [Research Data Analyst](#)
- [Senior Advisor, Civic Engagement](#)
- [Training and Learning Specialist, Innovation Practice](#)

JOB OPPORTUNITY: Join the team behind this newsletter! Bloomberg Cities is hiring a [Senior Writer & Editor](#).



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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: The future of procurement in cities
Date: Thursday, May 16, 2024 10:30:08 AM

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What does the future hold for public procurement? We ask the experts

Public procurement in cities, a foundational local government function, is undergoing a significant transformation. Traditionally focused on compliance and administrative tasks, it is increasingly becoming a strategic tool that anticipates and meets residents' needs while aligning with broader city priorities. And it's now playing a key role in enabling "mission-based innovation" to tackle major challenges from climate to hunger to equity.

Here's a closer look at what some experts say is possible with procurement in the near future—and how leaders can connect it to the innovative practices that are already making a difference in cities today.

[Read more](#)

WHAT WE'RE READING

INFRASTRUCTURE and MUNICIPAL CAPACITY: In an op-ed, James Anderson, who leads the Government Innovation program at Bloomberg Philanthropies, discusses how robust federal investment in public infrastructure has tended to be an "American unicorn"—a desirable but elusive opportunity.

He writes: "When it comes to repairing our roads and bridges, upgrading our power and communications grids, and preparing for a changing future, we have simply failed to live up to the task.... That's all the more reason to applaud President Joe Biden and the 117th Congress for defying political inertia and passing not one or two, but three, pieces of legislation that clear a path to American renewal. The Bipartisan Infrastructure Law, American Rescue Plan, and Inflation Reduction Act dedicated more than \$1.2 trillion in federal aid not only to rebuild roads, bridges, and rails, but to expand access to high-speed internet, safeguard drinking water, confront the climate crisis, and ensure underserved communities don't continue to be overlooked. Thousands of municipalities—from the smallest towns to the largest cities—have an opportunity to realize their dreams, tackle their most urgent needs, and build their way to prosperity. Suddenly, America is on the cusp of strengthening itself from the Heartland out."

After the Infrastructure Law was enacted, Bloomberg Philanthropies galvanized a group of national organizations and subject-matter experts to form the Local Infrastructure Hub, a consortium that "has spent the last 18 months coaching 1,300-plus mostly small and mid-sized municipalities in how to navigate the intricacies of federal grants and secure for their residents a share of the largest national commitment to modernization in decades." The job is hardly finished, though. As Anderson writes, "Technical assistance, and, critically, support for local innovation, data, and project management muscle should be built into federal investments."

Read more on the road to rebuild America's infrastructure—once and for all—in [TIME by James Anderson](#). You can also amplify posts on [Twitter](#) and [LinkedIn](#).

INNOVATION: Two pathbreaking Bloomberg Philanthropies initiatives are granted honorable mention in a *Fast Company* survey of "World Changing Ideas." They include the Global Mayors Challenge-winning effort in **Rourkela**, India, to empower female food entrepreneurs by providing access to cold storage, and City AI Connect, a global community for cities to work together as they learn more about generative AI and trial its uses in local government. A recent piece from the World Economic Forum highlights examples of generative AI usage from cities worldwide. ([Fast Company](#), [World Economic Forum](#))

CLIMATE ACTION: Local leaders in **Bulawayo**, Zimbabwe, are inviting ideas from young people to help supercharge climate awareness and mitigation after receiving support from the Bloomberg Philanthropies Youth Climate Action

Fund. ([Chronicle of Zimbabwe](#))

MASS TRANSIT: Cities such as **Chicago** and **San Francisco** are exploring consolidation of their myriad local transit agencies into one regional or citywide entity in hopes of improving service delivery and coordinating funding. ([Governing](#))

ECONOMIC DEVELOPMENT: The city of **Porto**, Portugal, is finding success with a comprehensive approach to developing and retaining local talent in its workforce, including a data-driven effort to map the skills and capacities of workers in the area. ([EuroCities](#))

HOUSING: The municipality of **Palisades Park**, N.J., is showcasing the long-term power of creative zoning to both invigorate communities and improve accessibility to larger metropolitan areas. ([The New York Times](#))

NETWORK NEWS

BROADBAND DEPLOYMENT: Join the Local Infrastructure hub for a webinar on microtrenching in cities. This method of installing underground utilities can be faster, more cost-effective, and less disruptive than alternatives. With the Bipartisan Infrastructure Law providing \$65 billion for broadband deployment, including a focus on expanding access to underserved areas, this session will explore cities' experiences with microtrenching by both private and public broadband providers, lessons learned, and how it can best be integrated into federally funded projects. The session is on Wednesday, May 22, at 2pm ET. [Register here](#).

HEALTHY FUTURES: Are you a mayor, policymaker, or urban leader who works on healthy futures for children? Join the Start with Children Summit in **Bratislava**, Slovakia, this May 28-29 to collaborate on strategies to build cities that prioritize the health and wellbeing of kids. [Register here](#).

JOB OPPORTUNITY: The city of **Baltimore** is seeking a [Chief of Implementation and Innovation](#) to join their Department of Housing & Community Development and help lead the mayor's strategy tackling vacant properties.

JOB OPPORTUNITY: The Natural Resources Defense Council (NRDC) is seeking a [Senior Director of Economic Development](#) who will be deeply involved in the Bloomberg American Sustainable Cities (BASC) initiative.

JOB OPPORTUNITY: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring a [Senior Advisor for Civic Engagement](#).

JOB OPPORTUNITIES: The People Lab, located at the Bloomberg Center for Cities at Harvard University, is hiring a [Research Associate](#) and a [Senior Research Associate](#).

JOB OPPORTUNITIES: The Bloomberg Center for Cities at Harvard University

is hiring for the following roles:

- [Senior Director, Collaborations](#)
- [Senior Associate, Administration and Finance](#)
- [Program Coordinator, Executive Education](#)
- [Senior Program Director for City Support and Student Engagement](#)
- [Research Associate for Professor Matt Lee](#)
- [Impact Assessment and Evaluation Specialist](#)



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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: The "jagged frontier" of AI in government
Date: Friday, November 15, 2024 10:00:40 AM

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Photos courtesy of Bloomberg Philanthropies

Taking AI experimentation to the next level in cities

From fast-tracking the procurement process to guiding residents in accessing critical services to engaging citizens in long-term planning, generative artificial intelligence is beginning to change how cities work. But it's not the technology, alone, that is driving these changes—it's also local leaders working to identify the most appropriate uses for the technology. And at Bloomberg Philanthropies, we believe that it is by consistently experimenting with how generative AI can be integrated into their daily practices that city innovators will harness its full potential while being mindful of its limitations.

To deepen their understanding of generative AI and how it can be ethically applied to their work, 120 data and innovation leaders from over 90 cities recently came together for a City Innovation Studio at Bloomberg CityLab in **Mexico City**. There, they dug into exactly how their innovation skills can take AI experimentation to the next level—and what this work can, in turn, produce

for the people they serve.

Read more

WHAT WE'RE READING

INNOVATION: A new [report](#) from LSE Cities, Bloomberg Philanthropies, and Eurocities takes a deep dive into the state of public-sector innovation in European cities and spotlights learnings for local leaders everywhere. In remarks at an event introducing the report, James Anderson, who leads the Government Innovation program at Bloomberg Philanthropies, said, "The question of legitimacy is a central question in this moment. How do we do the work of government with greater legitimacy? Participatory mechanisms are one vehicle for that—whether citizen assemblies or participatory budget-making, there's an explosion of interesting tools and techniques that are surfacing. Delivering results on promises is another way to enhance legitimacy, as is surfacing bottom-up solutions, asking for inspiration and ideas from the community, and co-creating with residents, particularly underserved residents, to bring them into the process of program design and policymaking." ([POLITICO Living Cities](#))

STREET SAFETY: Local leaders in **Warsaw**, Poland, seek national authorization to install speed cameras so they can take their Vision Zero approach—which has already helped cut traffic deaths by 55 percent in just a decade—a step further. ([Bloomberg CityLab](#))

HOUSING: An initiative in **Boston** that provides zero-interest loans to "mission-driven" developers who agree to safeguard housing affordability reaches its 1,000-home goal five years ahead of schedule. ([SmartCitiesDive](#))

CLIMATE: A partnership between Arizona State University and the city of **Phoenix** releases evidence that cool pavement coatings are, in fact, making a dent in surface temperatures—and may reduce public maintenance costs, too. ([Cities Today](#))

SOCIAL CONNECTION: Mayor Shin Sang-jin of **Seongnam**, South Korea, describes how his city-run dating events for single residents are part of a larger, comprehensive strategy to increase local birth rates. ([Bloomberg CityLab](#))

NETWORK NEWS

MAYORS CHALLENGE: Michael R. Bloomberg has announced Bloomberg Philanthropies' largest-ever Mayors Challenge, a competition to spur

government innovation that improves lives in cities around the world. The sixth Challenge calls on mayors to work with residents and entrepreneurs to radically reimagine their most essential municipal services, from public transportation to waste management to housing to emergency response and more.

Cities from anywhere in the world with 100,000 residents or more can apply [here](#) through Dec. 20, 2024. Fifty finalists, to be unveiled in March 2025, will receive \$50,000 and participate in an Ideas Camp to hone, model, and test their concepts. In October 2025, the 25 cities with the most inventive ideas will each be awarded \$1 million and operational assistance to put their ideas into action. [Learn more](#).

REPLICATING SOLUTIONS: Bloomberg Philanthropies recently announced the initial set of municipal programs and policies to enter the Bloomberg Cities Idea Exchange, which helps spread proven and promising solutions from one city to others around the world. City leaders everywhere are [invited to register](#) now for the Idea Exchange and complete an interest form indicating which solutions are of most interest to them. Once they do so, they will be invited to an accompanying webinar.

Upcoming one-hour webinars are below—with more to come in the weeks ahead on additional solutions that may be of interest to your city.

1. [Carbon cutbacks](#): Providing sustainable school lunches. **Intro webinar on Nov. 19 at 10:30am ET**
2. [Air pollution](#): Installing low-cost sensors. **Intro webinar on Nov. 20 at 11am ET**
3. [Street homelessness](#): Converting shipping containers into shelter. **Intro webinar on Nov. 22 at 12pm ET**

Interested cities can [register here](#) to join the Idea Exchange now and take part in these sessions.

PUBLIC INNOVATORS NETWORK: Join the Public Innovators Network (formerly the Bloomberg Cities Network) for access to a trusted peer network, exclusive events and experiences, resources and specialized content, and your city's own innovation spotlight. Open to local government leaders and staff who are committed to using innovation, data, collaboration, and resident engagement, the Network is the premier place to learn from one another and access cutting-edge resources and support from Bloomberg Philanthropies. Apply to join [here](#).

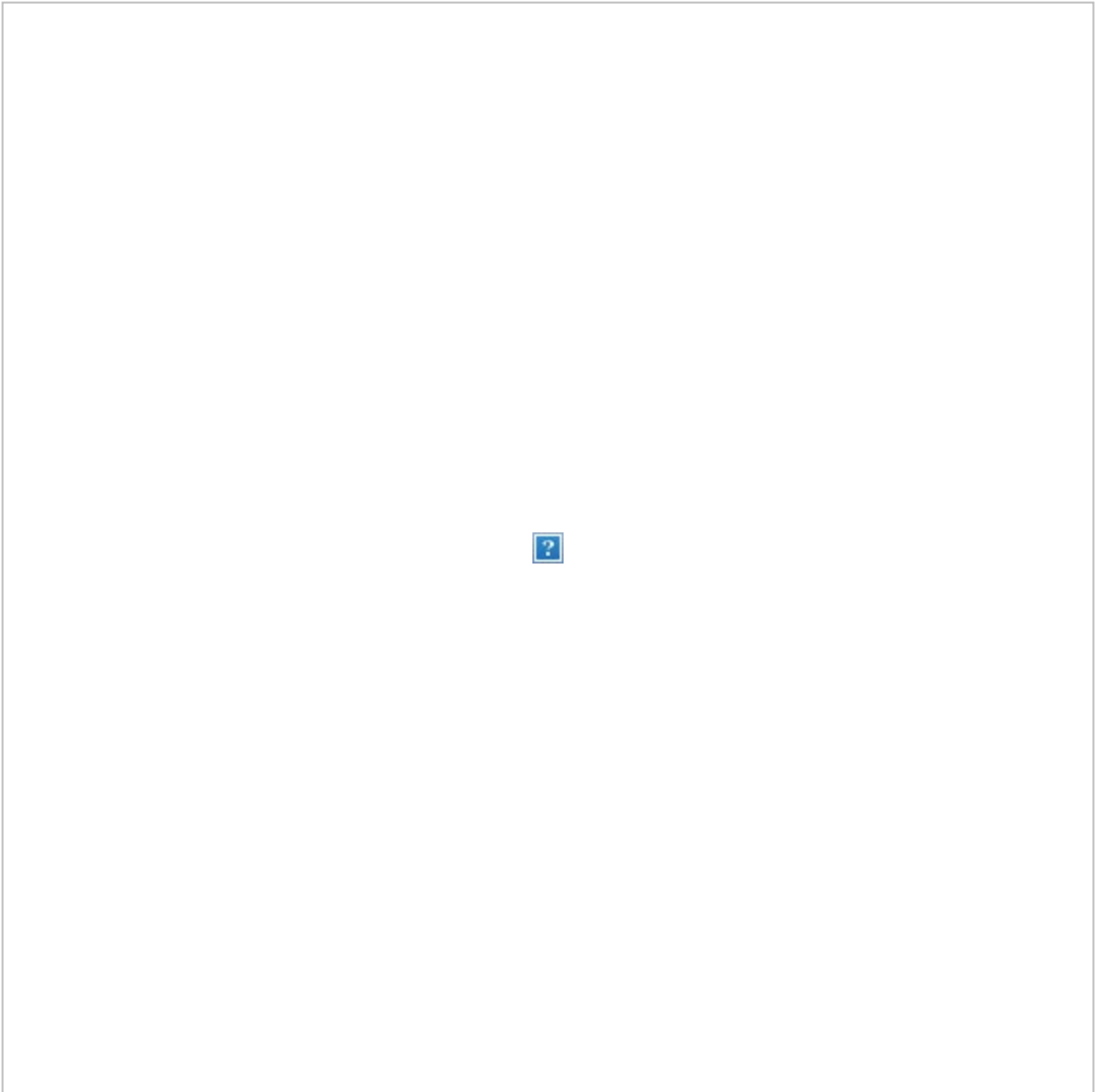
BIPARTISAN INFRASTRUCTURE LAW: The Local Infrastructure Hub has helped cities win over \$3 billion in infrastructure funds. Join us on Nov. 19 at 2pm ET, as we highlight the tremendous impact that federal infrastructure dollars have had on cities across the country over the last three years. [Sign up here](#).

JOB OPPORTUNITIES: The Bloomberg Center for Cities at Harvard University is hiring for the following roles:

- [Program Coordinator, City Support](#) (Bloomberg Harvard City Leadership Initiative)
- [Research Associate](#) (The People Lab)

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [i-team Civic Designer, Charlotte, NC](#)
- [i-team Civic Designer, Dayton, OH](#)
- [i-team Civic Designer, Kansas City, MO](#)
- [i-team Civic Designer, Lansing, MI](#)
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Bloomberg Philanthropies announces new Mayors Challenge to radically improve municipal services in cities

Michael R. Bloomberg on Wednesday announced Bloomberg Philanthropies' largest-ever Mayors Challenge, a competition to spur government innovation that improves lives in cities around the world. The sixth Challenge, launched at Bloomberg CityLab 2024 in **Mexico City**, calls on mayors to work with residents and entrepreneurs to radically reimagine their most essential municipal services, from public transportation to waste management to housing to emergency response and more.

Cities from anywhere in the world with 100,000 residents or more can apply [here](#) through Dec. 20, 2024. Fifty finalists, to be unveiled in March 2025, will receive \$50,000 and participate in an Ideas Camp to hone, model, and test their concepts. In October 2025, the 25 cities with the most inventive ideas will

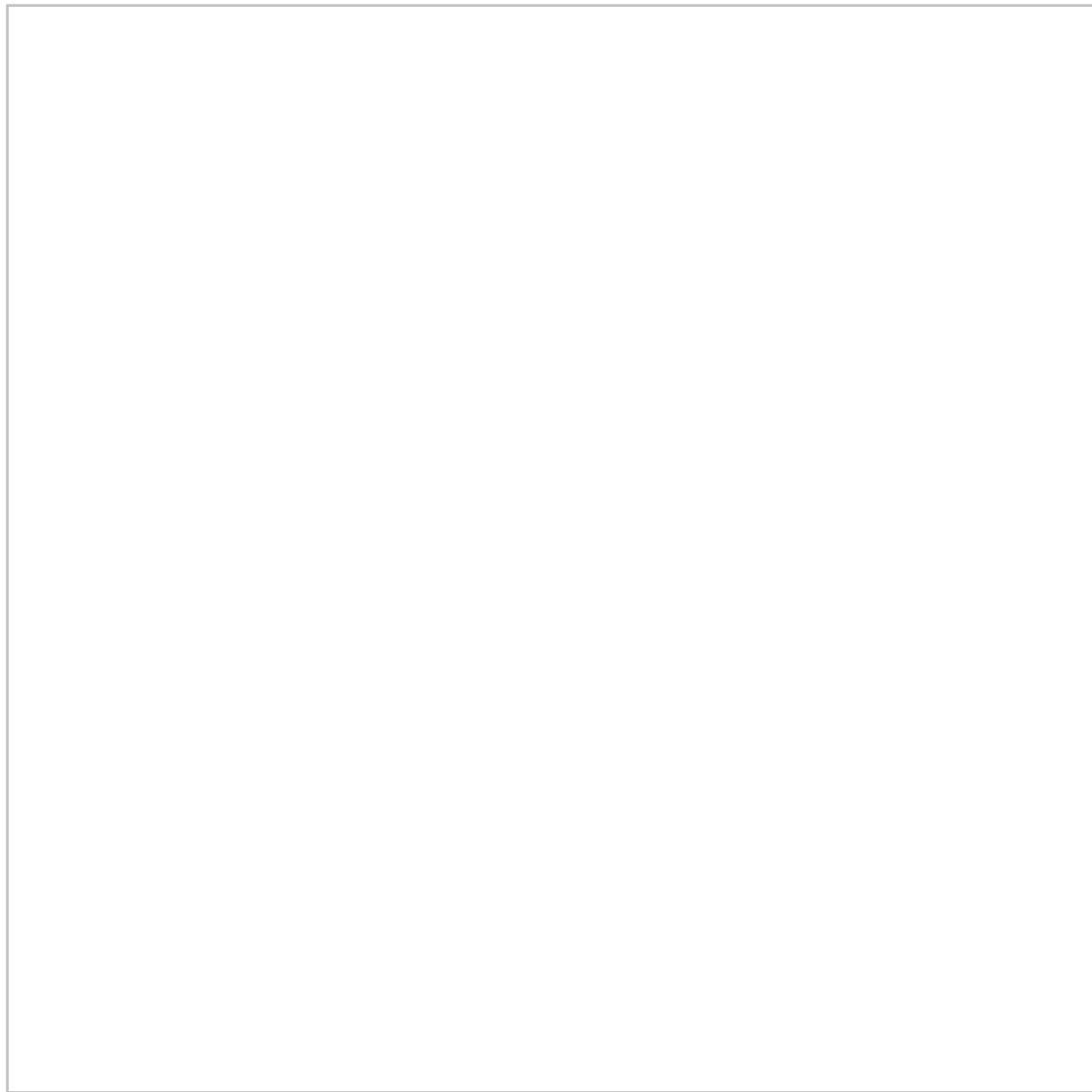
each be awarded \$1 million and operational assistance to put their ideas into action.

"For more than a decade, the Mayors Challenge competition has helped local leaders test their most promising and innovative ideas," said Bloomberg, 108th mayor of **New York City** and founder of Bloomberg L.P. and Bloomberg Philanthropies. "This new Challenge will empower cities to re-think the way they deliver essential services in ways that better meet the everyday needs of residents. Bloomberg Philanthropies believes in the power of cities to affect change and we're looking forward to seeing the bold proposals that mayors put together—and helping their cities bring them to life."

Read more about the new Mayors Challenge in the Associated Press [here](#).

Cities everywhere with populations of 100,000 or greater can apply [here](#).

[Read more](#)



Bloomberg Philanthropies unveils first slate of urban solutions to spread through Bloomberg Cities Idea Exchange

Bloomberg Philanthropies on Tuesday announced the initial set of municipal programs and policies to enter the Bloomberg Cities Idea Exchange, a first-of-its-kind initiative to help spread proven solutions from one city to others around the world. The ideas selected tackle pressing municipal concerns, have been shown to work, and are adaptable—as cities who use the Idea Exchange must be able to customize the interventions to their local contexts.

Through the Bloomberg Cities Idea Exchange, local officials can source and learn about ideas to bring to their cities through the online platform, and also receive hands-on expert technical assistance to tailor and implement those ideas. From operational blueprints to experiential learning tours, strategy-sharing with peers, implementation grants, and an evaluation fund to expand

the pipeline with new ideas developing locally, the Idea Exchange and its 11 inaugural interventions are expected to reach thousands of new cities, representing hundreds of millions of residents globally. The announcement was made by Bloomberg Philanthropies' CEO Patricia E. Harris at Bloomberg CityLab 2024 in Mexico City.

"We can help cities meet their biggest challenges by spreading proven solutions faster, but only if we also empower them to customize those solutions around their unique circumstances," Harris said. "This first-of-its-kind initiative arms cities with the information and technical assistance they need to tailor innovative ideas in ways that work for them, and we're looking forward to working with mayors and local leaders to help them capitalize on our latest effort to help spread and share the best, most promising solutions around the world."

Learn more about the Bloomberg Cities Idea Exchange in Vox [here](#).

The Idea Exchange is available pro-bono to any city that registers. Learn more and sign up [here](#).

[Read more](#)

WHAT WE'RE READING

REPLICATION: In a new op-ed, James Anderson, who leads the Government Innovation program at Bloomberg Philanthropies, lays out the theory behind—and uplifts the massive promise of—the Bloomberg Cities Idea Exchange. He describes how bike sharing, which spread widely from **Paris** to New York City in recent decades, actually got started in **Amsterdam** in the 1960s, but had no mechanism for being scaled or replicated. To accelerate that process, the Idea Exchange offers critical support to help cities borrow ideas, rather than start from scratch, such as learning tours and technical assistance grants. It also homes in on ideas that have been assessed for cost and complexity, among other factors, with an eye toward highlighting the solutions that can work in diverse local contexts. As Anderson writes, "With an understanding informed by evidence, and a worldwide demand emanating from cities hungry for creativity, we can significantly amplify the reach of effective urban innovations." ([Bloomberg CityLab](#))

DIGITAL TRANSFORMATION: In an interview, Patricia E. Harris, CEO of Bloomberg Philanthropies, discusses why Bloomberg CityLab 2024 was held in Mexico City. Spotlighting the digital transformation conducted under former Mayor Claudia Sheinbaum with support from Bloomberg Philanthropies' Innovation Team ("i-team") program, she points to concrete impact of that work for residents, such as the digitization of at least 220 services that reach more than 80 percent of the population. And she emphasizes the potential for Mexico City's standout innovation to be scaled nationally under now-President Sheinbaum. ([Vogue México](#))

COMMUNICATION AND ENGAGEMENT: This year's preeminent global cities summit brought together 111 mayors to uplift new and proven solutions to complex challenges, with events focused on everything from digitization to public space to migration. It also included a Mayors Innovation Studio that offered mayors concrete strategies for navigating an increasingly polarized and misinformation-heavy media landscape. As James Anderson, who leads the Government Innovation program at Bloomberg Philanthropies, explains, the event brought together "experts, creatives, and more than 100 mayors from around the world to explore approaches from other sectors and emerging strategies that will help city councils move forward." ([CNN Español](#))

MIGRATION: Speaking from Bloomberg CityLab 2024 in Mexico City, **San Antonio** Mayor Ron Nirenberg discusses how his city has addressed an historic pace of migration—by providing support to people in need while maintaining public safety—even as partisanship has hampered comprehensive federal action. ([Bloomberg TV](#))

NETWORK NEWS

PROCUREMENT BOOTCAMP: Is your government looking to develop a contract management plan for a high-priority solicitation or an existing contract? Join a new multi-session training opportunity for up to 10 governments/agencies facilitated by the Harvard Kennedy School Government Performance Lab Procurement Excellence Network. This five-session virtual bootcamp is scheduled to run between January-April 2025. For more information and to complete a brief online application (due Oct. 25, 2024), click [here](#).

INFRASTRUCTURE FUNDING: Join the Local Infrastructure Hub for a webinar on how the updated Uniform Grants Guidance can help your city leverage federal funding to plan and implement impactful infrastructure and climate projects. The session will be held on Tuesday, Oct. 29, at 2pm ET. Register [here](#).

PUBLIC INNOVATORS NETWORK: Join the Public Innovators Network (formerly the Bloomberg Cities Network) for access to a trusted peer network, exclusive events and experiences, resources and specialized content, and your city's own innovation spotlight. Open to local government leaders and staff who are committed to using innovation, data, collaboration, and resident engagement, the Network is the premier place to learn from one another and access cutting-edge resources and support from Bloomberg Philanthropies. Apply to join [here](#).

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- [i-team Civic Designer, Philadelphia, PA](#)
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The Mayor's Playbook: Bologna's Matteo Lepore



Image by Cath Virginia for Bloomberg Philanthropies

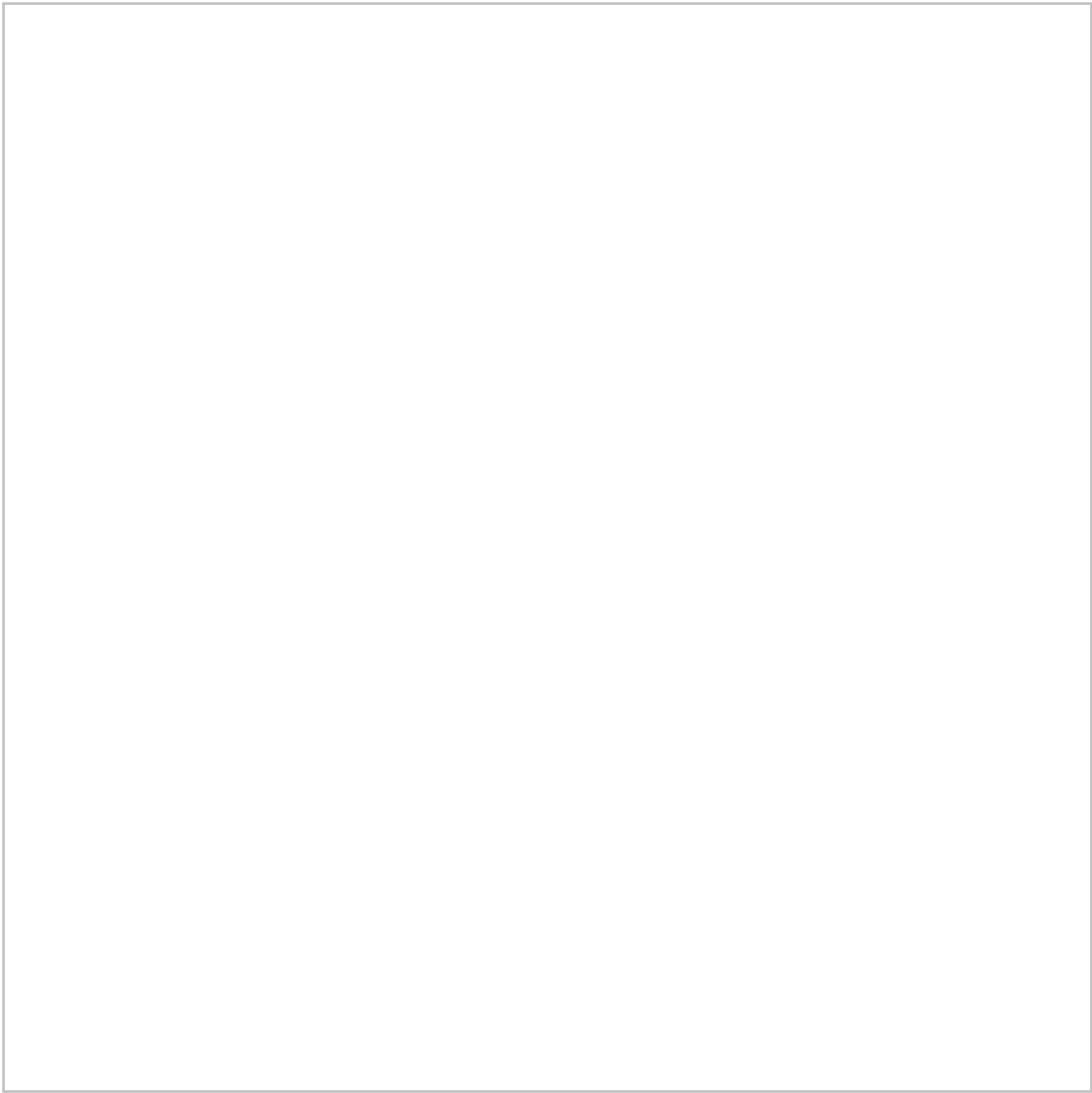
Slashing traffic fatalities in half. Creating a citywide network of 30 youth-oriented public spaces. Guarding against the once-seemingly imminent collapse of a 12th-century tower. **Bologna** Mayor Matteo Lepore has taken on a host of challenges and delivered impactful solutions since he took office in 2021. But he hasn't done so on his own. At every turn, he and his team have tapped into a wellspring of knowledge from across the city and the world to solve problems and improve lives.

In this latest edition of our "The Mayor's Playbook" series, Lepore explains how his city systematically incorporates every possible source of insight, data, and technical expertise into local problem solving.

READ THE STORY



Leading voices from the Bloomberg Cities network.



A procurement playbook for new mayors

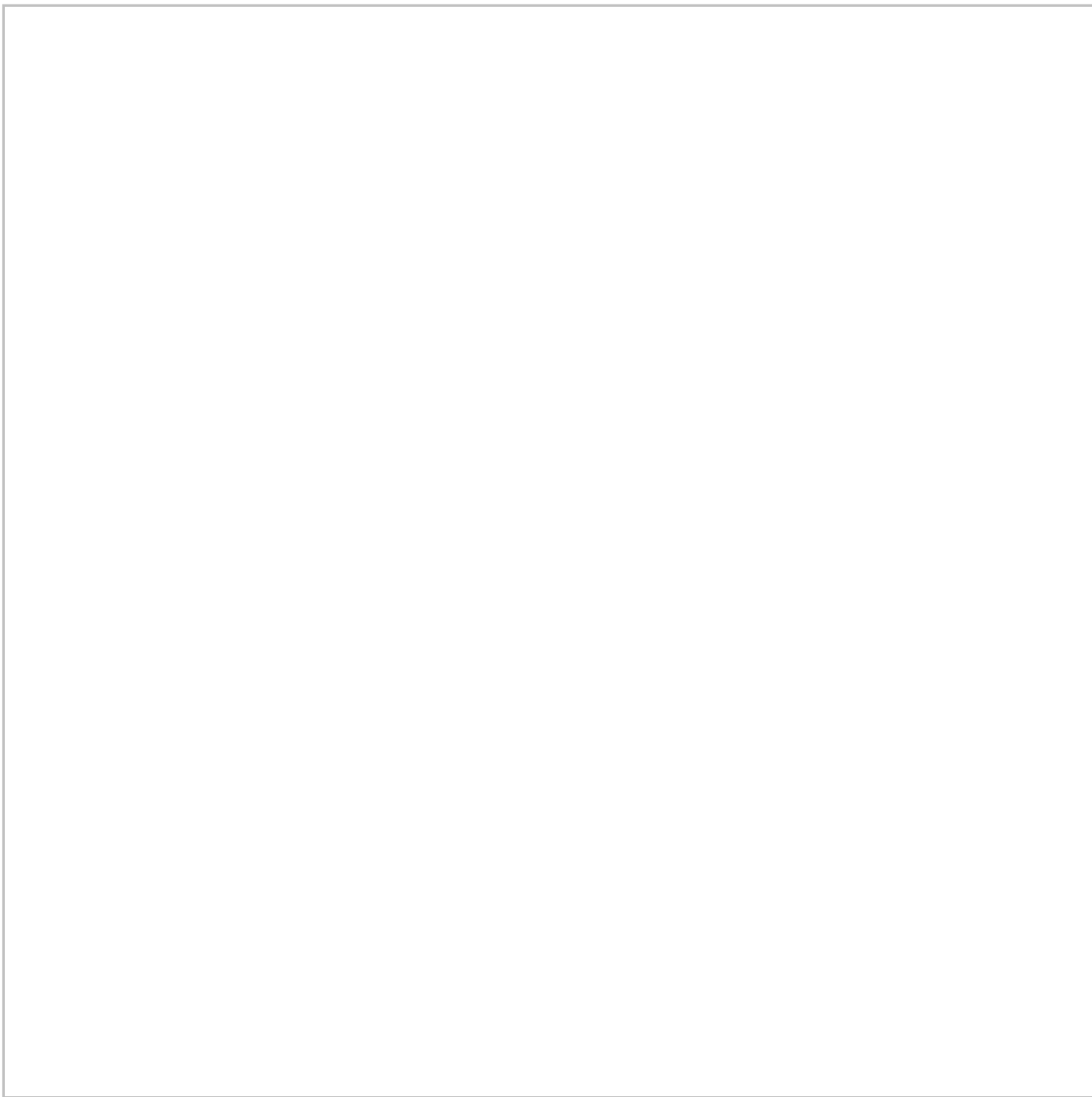


Image by Cath Virginia for Bloomberg Philanthropies

It's critical for mayors to build trust with tangible wins in their first 100 days, and procurement is central to making that happen, writes Kailey Burger Ayogu, CEO of Partners for Public Good, who along with her team has helped over 200 jurisdictions modernize the way they buy and deliver services to residents. Here, Ayogu outlines her playbook for how to elevate the status of procurement, unleash it as a force for innovation, and unlock talent within that department starting from day one.

READ THE STORY

Bloomberg Philanthropies announces new program to supercharge the impact of UK metro mayors



As the United Kingdom advances its devolution agenda—transferring powers from central to local government including those related to infrastructure, economic development, and essential public services—Bloomberg Philanthropies has announced a new training and capacity building initiative to help metro mayors and their Mayoral Strategic Authorities (MSAs) accelerate progress and turn newly devolved and broader powers into tangible results for residents. The initiative builds on more than 10 years of work led by Bloomberg Philanthropies to advance mayoral leadership and local government innovation across the globe.

Michael R. Bloomberg, founder of Bloomberg L.P. and Bloomberg Philanthropies, and 108th mayor of **New York City**, said, "At Bloomberg Philanthropies, we're big believers in the power of mayors to improve services and make a positive difference in their residents' everyday lives. We've supported mayors across the UK and beyond for more than a decade. Now we're using that experience and resources to help the new metro mayors hit the ground running—and set their communities up for long-term success."

LEARN MORE

In Case You Missed It

LEADERSHIP: Michael R. Bloomberg, founder of Bloomberg L.P. and Bloomberg Philanthropies and 108th mayor of New York City, spotlights how the new Bloomberg LSE European City Leadership Initiative will help mayors share ideas and try new strategies that ultimately position them to deliver for residents in a time of global polarization. "If mayors want to do big things, they can't afford to play it safe," he says. ([Associated Press](#))

SAFETY: More and more local governments are experimenting with subtle changes to stoplights that prioritize pedestrian safety over traffic flows. ([Bloomberg CityLab](#))

SOCIAL SERVICES: University College London Professor Geoff Mulgan lays out his thinking on how governments can innovate welfare options for residents, highlighting examples at the local level such as the Utopias of **Mexico City**. ([Substack](#))

EXPERIMENTATION: Aparna Ramanan of the Government Innovation team at Bloomberg Philanthropies trumpets the power of prototyping, arguing the public sector needs to more consistently take risks and be open to failure in developing new solutions. ([Governing](#))

Opportunities

YOUTH ENGAGEMENT: Bloomberg Philanthropies, in collaboration with the Bloomberg Center for Public Innovation at Johns Hopkins, United Cities and Local Governments, and C40 Cities, is expanding its Youth Climate Action Fund, reopening the program for up to 300 city halls. Participating local governments will each receive funding and technical assistance to launch open innovation competitions and mobilize young people to design, develop, and implement solutions that meet pressing local needs aligned to city climate goals. Municipalities that commit the initial funds within one year will receive additional funds to support more youth-driven projects. Learn more [here](#).

TALENT DEVELOPMENT: Coding it Forward is a nonprofit that connects public-sector agencies with mission-driven, early-career technologists by providing recruiting, onboarding, and professional development support. They are seeking host placements for their Summer 2026 Fellows to work on 10-week projects in cybersecurity, data, design, product, and software engineering. To hire a fellow or learn more, complete the interest form [here](#).

COMMUNITY REVITALIZATION: Join the Local Infrastructure Hub for a webinar on transforming contaminated sites into community assets with federal grant dollars. Get clear guidance on what you need to apply for Environmental Protection Agency (EPA) Brownfields grants and how to use them to assess and clean up public spaces. The session is on Tuesday, Dec. 16, at 2pm ET. Learn more and register [here](#).

AI SERVICE DELIVERY: Join City AI Connect for a live session with Jesse Elizondo, city manager of Kyle, Texas, on Thursday, Dec. 18, at 11am ET. Hear how "Agent Kyle" is

redefining 311, making it simpler for residents to submit requests and find information while boosting city efficiency. This session is exclusive to City AI Connect members. Learn more and register [here](#).

RESEARCHING THE FIELD: Students interested in conducting fresh research on the cutting edge of government innovation are invited to pursue Bloomberg Philanthropies Ph.D. Studentships at LSE Cities. Research will be informed by concerns of the contemporary European city and explore future challenges facing those cities. Applications are now open; learn more [here](#).

JOB OPENING: The Bloomberg LSE European City Leadership Initiative is hiring an executive education administrator to support online and in-person delivery of the Mayor, Senior Leader, and City Team programs. Learn more and apply [here](#).

JOB OPENING: U.S. Digital Response's Digital Delivery Program is seeking a procurement specialist to help their Procurement, Budgeting, and Oversight team strengthen governments' ability to procure and implement technology services that span federal, state, tribal, and local governments. Learn more [here](#).

JOB OPENINGS: The African Mayoral Leadership Initiative is seeking applicants for the following roles:

- [Senior Data Scientist](#)
- [Chief Research Officer: Data Advocacy](#)

JOB OPENINGS: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [Academic Director](#)
- [i-team Project Manager, Savannah, Ga.](#)
- [i-team Project Manager, St. Louis, Mo.](#)

JOB OPENINGS: The Bloomberg Center for Cities at Harvard University is hiring for the following roles:

- [Impact Assessment & Knowledge Management Specialist](#)
- [Operations Manager, Program Delivery](#)
- [Research Manager](#)
- [Senior Research Associate](#)



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The Mayor's Playbook: Seattle's Bruce Harrell



When **Seattle** Mayor Bruce Harrell took office in 2022, it was with a vision both for the city he wanted to create and, critically, how he and his team would make government more efficient and effective to get there.

"Innovation and measurement and using data are proving to be very fruitful—and they're helping us tell the story we want to tell," he says.

In this first of Bloomberg Cities' "The Mayor's Playbook" series, Mayor Harrell spotlights some of the key ways of working he's using to drive progress on public safety, affordability, and much more. And he offers insight into how his team is raising people's expectations of their city and the roles they can play in its progress.

[Read more](#)

What We're Reading —

DESIGN: A series of stories by design critic Alexandra Lange exploring how urban design and architecture can better serve parents and young people is recognized with a Pulitzer Prize. Among her areas of focus is how cities can use public space to: provide relief to overburdened parents, engage teenagers (and not just younger kids), and improve the mental health of children. ([Bloomberg CityLab](#))

ARTIFICIAL INTELLIGENCE: Researchers explore how artificial intelligence can help local leaders build on positive deviance, which refers to individuals or communities that achieve remarkable success or exhibit highly effective behaviors despite facing the same constraints as their peers. ([Medium](#))

GOVERNANCE: Local leaders in **Catarroja**, Spain, formally recognize new citizens' committees as partners in charting the path to recovery following last year's deadly floods. ([Politico Europe](#))

DATA: Carrie Bishop—who leads data efforts for the Government Innovation program at Bloomberg Philanthropies—and What Works Cities Managing Director Rochelle Haynes highlight data as the "brain matter" for the use of artificial intelligence in government. And cities are leading the way. As they write, "For the public sector to work at peak performance, it must harness its data and deploy it digitally and creatively across all functions." ([Route Fifty](#))

HOUSING: A simple regulatory change—allowing more apartment buildings to include just one staircase rather than two—is being embraced across the U.S. as a way to increase development in cities. ([Vox](#))

Network News —

JOB OPPORTUNITY: The AMALI Initiative led by Big Win Philanthropy, the African Centre for Cities (ACC) at the University of Cape Town (UCT), and supported by Bloomberg Philanthropies is seeking a [program director](#). The role includes overall coordination and leadership of the initiative, which is designed to bolster the capacity of governors and mayors leading Africa's largest cities to deliver in a way that dramatically redefines the trajectory of their respective cities.

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [i-team Project Manager, Akron, Ohio](#)
- [i-team Data Analytics Manager, Hampton, Va.](#)
- [i-team Data Analytics Manager, Jackson, Miss.](#)
- [i-team Data Analytics Manager, Lansing, Mich.](#)
- [i-team Civic Designer, Nashville, Tenn.](#)
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3 ways San Diego's mayor is unlocking creativity
amid budget cuts



When he delivered his State of the City address in January, Mayor Todd Gloria was candid that **San Diego** had a problem: the local budget deficit had surged to \$258 million. His city is far from alone; many municipalities around the world are facing acute financial strain. But rather than settle for a less effective government, Mayor Gloria highlighted his intent to use this moment as an opportunity to rethink how the city works.

For Gloria's team, that means crowdsourcing solutions, bringing experimentation to core services, and tapping frontline staff to help train cost-efficient AI models. It's an approach that aims to be deliberate about not just finding efficiencies, but also improving how services are delivered. And it's already offering lessons to local leaders everywhere about not just enduring budget stress, but making the most of it.

[Read more](#)

What We're Reading —

STATE CAPACITY: Political scientist Will Friedman advocates for "civic abundance," calling for enhanced engagement to help cities overcome barriers to essential projects like housing development. ([Washington Monthly](#))

INFRASTRUCTURE: Nature-based solutions in cities such as **Halifax**, Nova Scotia, emerge as test cases for whether defenses like salt marshes can protect cities from extreme weather. ([Bloomberg CityLab](#))

SANITATION: The city of **Tacoma**, Wash., pilots a system to encourage better curbside recycling practices using AI-powered cameras in tandem with postcards sent to residents' homes. ([The News Tribune](#))

HOUSING: The National Housing Crisis Task Force's recently published State and Local Housing Action Plan contains over a dozen tools for improving housing affordability and production, such as the Command Center approach from **Cleveland**. ([National Housing Crisis Task Force](#))

Network News —

PROCUREMENT TALENT: As procurement teams confront a perfect storm of staff departures, heavy workloads, and persistent hiring gaps, the work itself is more complex and demanding than ever before. Join the Procurement Excellence Network for a deep dive into fresh strategies for hiring and retaining the talent cities need for this critical part of what they do every day. The session is on Thursday, Aug. 21, at 2:30pm ET. [Register here](#).

INFRASTRUCTURE PLANNING: As cities navigate evolving federal funding priorities, key tools that mayors, city and town planners, and grant coordination teams can use to guide investment are long-range plans (such as comprehensive plans, strategic plans, and neighborhood master plans). This workshop will feature insights from Mayor Brad Cavanagh of Dubuque, Iowa, and Mayor Monroe Nichols of Tulsa, Oklahoma, about how cities have engaged their communities, established cross-sector partnerships, and leveraged data-driven decision making to make strong long-range plans to guide capital improvement programs, zoning updates, and project pipelines. The session is on Tuesday, Aug. 19, at 4pm ET. [Register here](#).

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JOB OPPORTUNITY: LSE Cities is recruiting a program manager for the

European City Leadership Initiative, a program helping mayors and their teams across Europe strengthen leadership skills, drive public-sector innovation, and tackle complex urban challenges. [Apply here.](#)

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PROCUREMENT TALENT: As procurement teams confront a perfect storm of staff departures, heavy workloads, and persistent hiring gaps, the work itself is more complex and demanding than ever before. Join the Procurement Excellence Network for a deep dive into fresh strategies for hiring and retaining the talent cities need for this critical part of what they do every day. The session is on Thursday, Aug. 21, at 2:30pm ET. [Register here](#).

INFRASTRUCTURE PLANNING: As cities navigate evolving federal funding priorities, key tools that mayors, city and town planners, and grant coordination teams can use to guide investment are long-range plans (such as comprehensive plans, strategic plans, and neighborhood master plans). This workshop will feature insights from Mayor Brad Cavanagh of Dubuque, Iowa, and Mayor Monroe Nichols of Tulsa, Oklahoma, about how cities have engaged their communities, established cross-sector partnerships, and leveraged data-driven decision making to make strong long-range plans to guide capital improvement programs, zoning updates, and project pipelines. The session is on Tuesday, Aug. 19, at 4pm ET. [Register here](#).

RESEARCH OPPORTUNITY: Students interested in conducting fresh research on the cutting edge of government innovation are invited to pursue Bloomberg Philanthropies Ph.D. Studentships at LSE Cities. Research will be informed by concerns of the contemporary European city and explore future challenges facing those cities. [Learn more here](#).

JOB OPPORTUNITY: LSE Cities is recruiting a program manager for the

European City Leadership Initiative, a program helping mayors and their teams across Europe strengthen leadership skills, drive public-sector innovation, and tackle complex urban challenges. [Apply here.](#)

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [i-team Civic Designer, Cincinnati, Ohio](#)
- [i-team Civic Designer, Rochester, N.Y.](#)
- [i-team Data Analytics Manager, Cincinnati, Ohio](#)
- [i-team Data Analytics Manager, Lansing, Mich.](#)
- [i-team Data Analytics Manager, Memphis, Tenn.](#)
- [i-team Data Analytics Manager, Philadelphia, Pa.](#)
- [i-team Data Analytics Manager, Pittsburgh, Pa.](#)
- [i-team Data Analytics Manager, St. Louis, Mo.](#)
- [i-team Director, Pittsburgh, Pa.](#)
- [i-team Project Manager, Montgomery, Ala.](#)



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Bloomberg Philanthropies | 25 East 78th Street | New York, NY 10075

From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: The problem-solving skills all cities need
Date: Monday, October 2, 2023 1:00:36 PM

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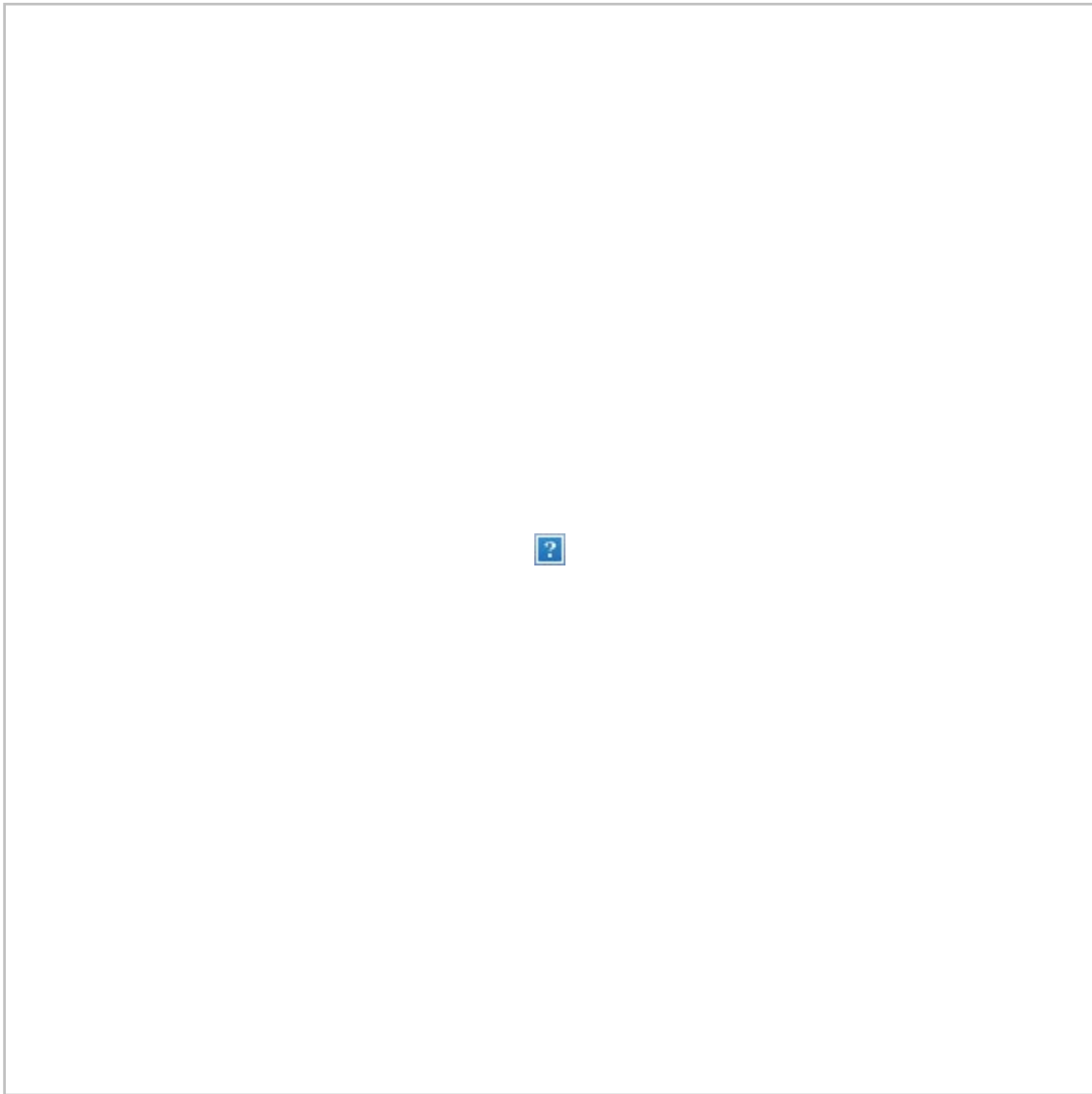




The new problem-solving skills that all cities need

The greater the global challenge, the more likely it is to fall to local governments to fix. But this reality comes with an inconvenient truth: Our public institutions are not equipped to effectively tackle these ever-escalating crises—from climate, to migration, and beyond. "However, if public officials are to effectively address [these] global concerns—while also managing local challenges and the interplay between the two—they'll need to expand their skillset to include problem-solving capabilities," writes James Anderson, who leads Bloomberg Philanthropies' Government Innovation program, in this just-released *Stanford Social Innovation Review* piece. [Read more in Stanford Social Innovation Review](#).

Read more



New speakers announced for CityLab 2023 in Washington, D.C.

Last week, Bloomberg CityLab, the preeminent global cities summit organized by Bloomberg Philanthropies in partnership with the Aspen Institute, announced new speakers, programming, and partnerships for its 10th event, scheduled for Oct. 18-20 in **Washington, D.C.**

[Learn more](#)

WHAT WE'RE READING

INNOVATION: Peruvian immigrant and Bloomberg Harvard City Hall Fellow Ana Rocio Castillo Romero works with **Paterson**, N.J., which has one of the largest Peruvian populations in the United States, to improve its engagement with Hispanic residents. ([Scripps News](#))

ARTIFICIAL INTELLIGENCE: As city leaders navigate the integration of generative AI into their operations, more than 100 mayors from around the world will gather at the Bloomberg CityLab convening, Oct. 18-20, to discuss practical applications and responsible implementation of generative AI in cities. ([Bloomberg CityLab](#))

FUTURE OF CITIES: Three shifts are transforming the way local governments work—including moves from analog to digital and AI, from one-way service delivery to functioning as a platform for progress, and from policy making *for* residents to also doing so *with* them—according to James Anderson, who leads Bloomberg Philanthropies' Government Innovation program. ([Semafor](#))

OPEN STREETS: Twenty-four years after **Pontevedra**, Spain, began restricting car traffic, there are still lessons cities everywhere can learn—about reducing car trips, attracting new residents, and driving economic growth—from the Spanish city's pioneering work. ([Fast Company](#))

NETWORK NEWS

REGISTER FOR THE LOCAL INFRASTRUCTURE HUB: Local officials working to access the historic levels of federal infrastructure funding that may be available for their communities have a resource center to help. The Local Infrastructure Hub is offering a new series of bootcamps that will provide cities, towns, and villages with fewer than 150,000 residents pro-bono technical assistance, robust coaching, and expert guidance to support them in developing competitive applications. The upcoming bootcamps are focused on six key grant opportunities, including:

- Rebuilding American Infrastructure with Sustainability and Equity (RAISE) grants
- Climate action grants
- Digital Equity Act grants
- Building Resilient Infrastructure and Communities (BRIC) grants
- Strengthening Mobility and Revolutionizing Transportation (SMART) grants
- Flood Mitigation Assistance (FMA) grants

Learn more about the pro-bono bootcamps and register [here](#).

GUN SAFETY: Everytown for Gun Safety Support Fund recently unveiled "[The Smoking Gun](#)," an online hub dedicated to promoting gun industry accountability. The platform boasts the nation's most extensive database,

detailing firearms used and recovered in mass shootings, insights into major gun manufacturers, industry-related news and reports, data on product recalls due to defects, and a gallery exposing problematic gun industry marketing practices.

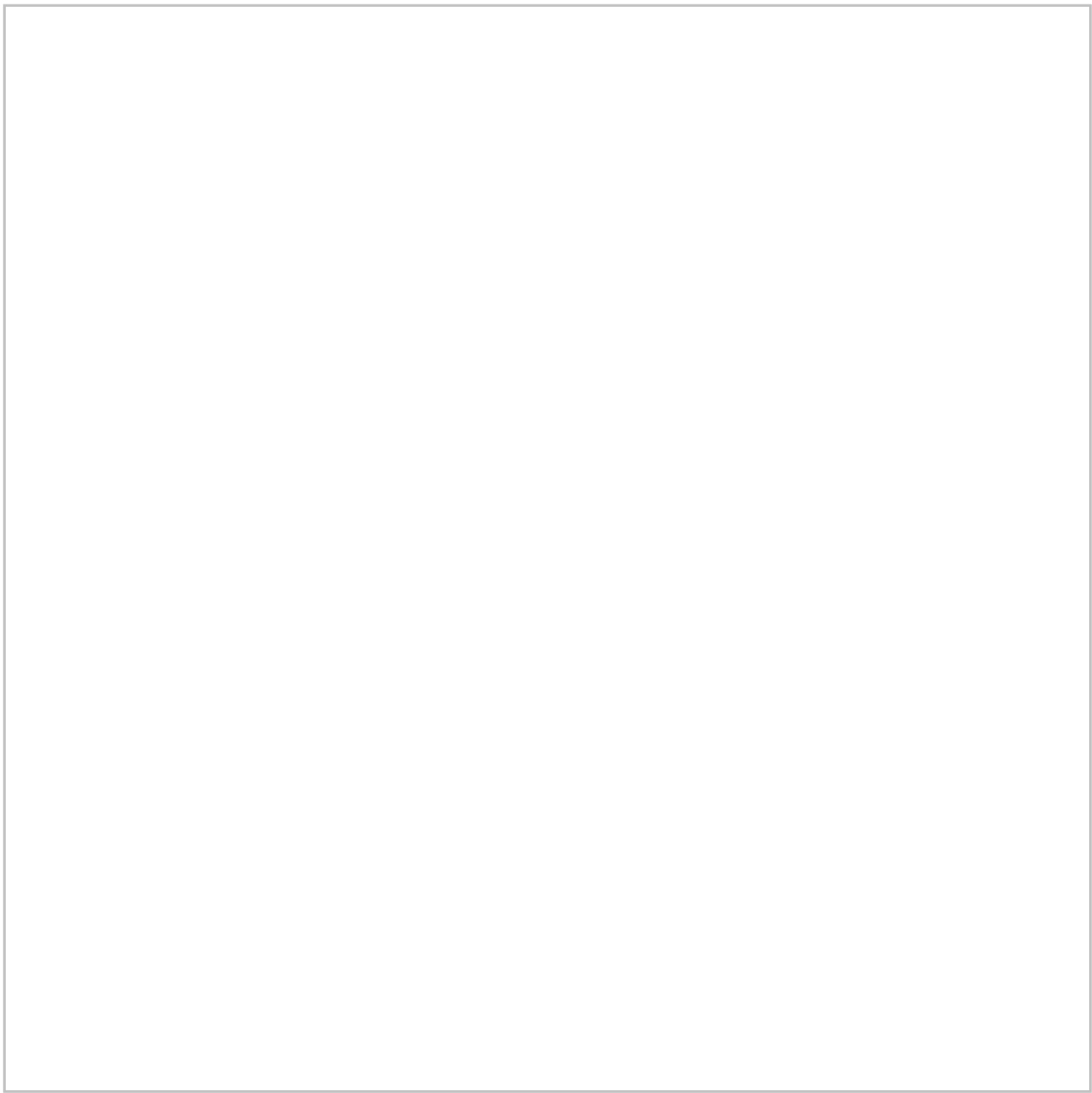
FINANCIAL EMPOWERMENT: The Cities for Financial Empowerment Fund is launching the next FEC Academy, an initiative that will guide local government partners through the planning needed to launch a financial counseling program. U.S. cities and counties can [apply here](#) for the academy by Oct. 6.

INFRASTRUCTURE: Join the Local Infrastructure Hub for a webinar session where federal policy experts, mayors, and industry leaders will explore best practices for building resilient infrastructure to tackle climate change and withstand extreme weather events. The session is on Oct. 10 at 2 p.m. ET. [Register here](#).

DIGITAL TWINS: Join the Local Infrastructure Hub for a webinar session where city leaders will explore the transformative potential of "digital twins." Discover how these 3-D simulations assist cities in risk management, resource allocation, and disaster preparedness, and upcoming opportunities through FEMA's Building Resilient Infrastructure and Communities (BRIC) grants. The session is on Oct. 11 at 2 p.m. ET. [Register here](#).

JOB OPPORTUNITY: The Bloomberg Center for Government Excellence at Johns Hopkins University (GovEx) is seeking to hire a [Senior Advisor](#).

JOB OPPORTUNITY: The Bloomberg Center for Cities at Harvard University is hiring for then role of [Assistant Director of Operations, The People Lab](#).



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Bloomberg Philanthropies | 25 East 78th Street | New York, NY 10075

From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: Thinking big on infrastructure
Date: Thursday, August 31, 2023 9:30:18 AM

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A new role in small cities thinking big about infrastructure

The trillions of dollars flowing to America's cities and states as a result of the 2021 Bipartisan Infrastructure Law and other recent federal investments are doing more than help build new roads, water systems, broadband access, and climate resilience. They're also prompting a growing number of small- and medium-sized cities to introduce a new role to their city halls: infrastructure coordinator. The position is about more than pursuing the hundreds of new available grants—although that's part of it. It's also about making sure cities such as **Albany**, N.Y., and **Bend**, Ore., both with populations of around 100,000, think big about this funding opportunity and are prepared to execute when it comes to implementation.

[Read more](#)



Bloomberg CityLab summit set for Washington, D.C.

The 10th Bloomberg CityLab, the preeminent global cities summit organized by Bloomberg Philanthropies in partnership with the Aspen Institute, will take place Oct. 18-20 in **Washington, D.C.**, [Bloomberg Philanthropies announced this week](#). The event will bring together more than 500 mayors and leading urban and civic leaders and include discussions around:

- The promise and peril of generative artificial intelligence for the public sector;
- Implementing once-in-a-generation infrastructure funding;
- Advancing economic equality and environmental justice;
- Transforming streets and mobility options that put residents first;
- Building newfound community connections within and across cities;
- Solving for sweeping societal challenges such as climate change, public

health and mental health care services, and homelessness while expanding access to quality, affordable housing.

[Learn more](#)

WHAT WE'RE READING

INFRASTRUCTURE: A groundbreaking effort funded by Bloomberg Philanthropies and a consortium of partners is helping small cities secure federal grants for transportation reform. The Local Infrastructure Hub provides communities under 150,000 residents the resources and guidance needed to compete effectively for over \$400 billion in federal funding. ([Streetsblog USA](#))

ROAD SAFETY: Amsterdam pilots a digital-sign trial to combat road noise pollution, with signs flashing "Too Loud" when a vehicle exceeds 83 decibels. This initiative aims to raise awareness and improve behavior, without imposing fines. ([Cities Today](#))

HOUSING: After **Auckland**, New Zealand, experienced a 100-percent surge in home prices between 2009-2016, the city "up-zoned" 75 percent of its residential areas, permitting multi-unit housing on single-family lots. This led to a substantial increase in construction permits and, over seven years, successfully stabilized rent growth. ([Strong Towns](#))

PUBLIC TRANSPORT: Several Phoenix-area cities such as **Avondale**, **Goodyear**, **Surprise**, and **Chandler**, introduce microtransit services to address limited public transportation options for residents. ([Axios](#))

NETWORK NEWS

REGISTER FOR THE LOCAL INFRASTRUCTURE HUB: Local officials working to access the historic levels of federal infrastructure funding that may be available for their communities have a resource center to help. The Local Infrastructure Hub is offering a new series of bootcamps that will provide cities, towns, and villages with fewer than 150,000 residents pro-bono technical assistance, robust coaching, and expert guidance to support them in developing competitive applications. The upcoming bootcamps are focused on six key grant opportunities, including:

- Rebuilding American Infrastructure with Sustainability and Equity (RAISE) grants
- Climate action grants
- Digital Equity Act grants

- Building Resilient Infrastructure and Communities (BRIC) grants
- Strengthening Mobility and Revolutionizing Transportation (SMART) grants
- Flood Mitigation Assistance (FMA) grants

Learn more about the pro-bono bootcamps and register [here](#).

FINANCIAL EMPOWERMENT: The Cities for Financial Empowerment Fund is launching the next FEC Academy, an initiative that will guide local government partners through the planning needed to launch a financial counseling program. U.S. cities and counties can [apply here](#) for the academy by Oct. 6, and can [sign up here](#) for an informational webinar to be held Sept. 12 at 3 p.m. ET.

TRANSPORTATION SAFETY: Join the Local Infrastructure Hub for a session on the best strategies for improving transportation safety and efficiency for your residents. The webinar will include federal transportation policy experts, mayors, and leaders in the field. The session is on Sept. 12 at 2 p.m. ET. [Register here](#).

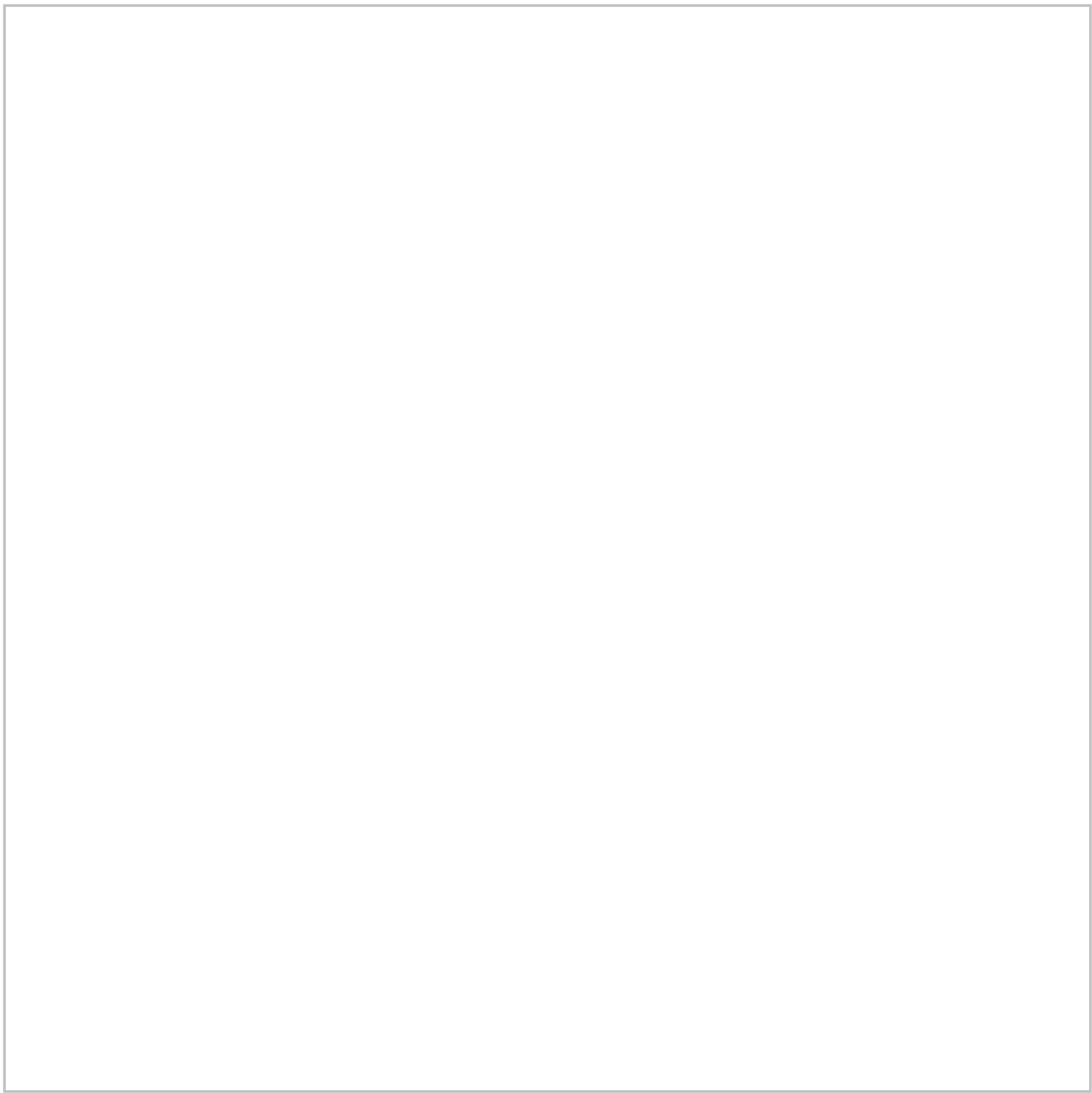
JOB OPPORTUNITY: The African Center for Cities at the University of Cape Town is hiring an [Operations Manager](#) to work as part of the African Mayoral Leadership Initiative. Applications are being accepted until Sept. 25.

JOB OPPORTUNITY: The Bloomberg Center for Government Excellence at Johns Hopkins University (GovEx) is seeking to hire a [Senior Advisor](#).

JOB OPPORTUNITIES: The Bloomberg Center for Cities at Harvard University is hiring for the following roles:

- [Assistant Director of Operations, The People Lab](#)
- [Faculty and Research Assistant, Data-Smart City Solutions](#)

JOB OPPORTUNITY: Join the team behind this newsletter! Bloomberg Cities is hiring a [Senior Writer & Editor](#).



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From: [Bloomberg Government Innovation](#)
To: [Samuel Nighman](#)
Subject: Unexpected AI application
Date: Thursday, December 12, 2024 2:01:50 PM

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How artificial intelligence can increase trust in cities

City leaders are always looking for new ways to build people's trust in local government. At the same time, cities are increasingly embracing prudent experimentation with generative artificial intelligence. Some may consider these conflicting efforts, especially given the privacy and ethical considerations that come with the new technology. But a growing number of cities are successfully experimenting with ways that they might be able to complement each other—and exploring how artificial intelligence more broadly could be a force for boosting government accountability and, in turn, bolstering residents' trust in their leaders.

What cities are finding is that, whether it's about raising the bar for frontline service delivery, creating pathways for residents to better understand policy, or helping provide consistency in city hall messaging, AI use doesn't have to clash with or test trust. Instead, it could help make it stronger.

[Read more](#)



Apply now to the Bloomberg Philanthropies Mayors Challenge

Michael R. Bloomberg has announced Bloomberg Philanthropies' largest-ever Mayors Challenge, a competition to spur government innovation that improves lives in cities around the world. The sixth Challenge calls on mayors to work with residents and entrepreneurs to radically reimagine their most essential municipal services, from public transportation to waste management to housing to emergency response and more.

Cities from anywhere in the world with 100,000 residents or more can

apply [here](#) through Dec. 20, 2024. Fifty finalists, to be unveiled in March 2025, will receive \$50,000 and participate in an Ideas Camp to hone, model, and test their concepts. In October 2025, the 25 cities with the most inventive ideas will each be awarded \$1 million and operational assistance to put their ideas into action.

[Learn more](#)

WHAT WE'RE READING

PUBLIC HEALTH: Local leaders in **Paterson**, N.J., seek to double the size of RealFix, a Bloomberg Philanthropies Global Mayors Challenge-winning effort that provides maintenance medication to people recovering from opioid addiction. "This is a program that has proven to save lives in our city," says Mayor Andre Sayegh. ([Paterson Press](#))

HOUSING: A mayoral effort to end street homelessness in **Denver** makes critical progress, thanks in part to a "housing command center" approach that clarifies the roles of every actor both in and outside local government. ([Denver Post](#))

DATA: A new staffing dashboard in **New York City** offers real-time insight into the personnel needs—and shortages—at key agencies, creating a model for local leaders everywhere determined to ensure they have the capacity to meet residents' needs. ([Vital City](#))

RESILIENCY: In his final state of the city address, outgoing Mayor Donnie Tuck of **Hampton**, Va., expresses excitement at his city's participation in Bloomberg American Sustainable Cities, a three-year initiative to turbocharge 25 U.S. cities' efforts to leverage historic levels of federal funding to proactively build low-carbon, resilient, and economically thriving communities. ([The Virginian-Pilot](#))

NETWORK NEWS

REPLICATING SOLUTIONS: Bloomberg Philanthropies recently announced the initial set of municipal programs and policies to enter the Bloomberg Cities Idea Exchange, which helps spread proven and promising solutions from one city to others around the world. City leaders everywhere are [invited to register](#) now for the Idea Exchange and complete an interest form indicating which solutions are of most interest to them. Once they do so, they will be invited to an accompanying webinar.

Interested cities can [register here](#) to join the Idea Exchange now and take part

in these sessions.

PUBLIC INNOVATORS NETWORK: Join the Public Innovators Network (formerly the Bloomberg Cities Network) for access to a trusted peer network, exclusive events and experiences, resources and specialized content, and your city's own innovation spotlight. Open to local government leaders and staff who are committed to using innovation, data, collaboration, and resident engagement, the Network is the premier place to learn from one another and access cutting-edge resources and support from Bloomberg Philanthropies. Apply to join [here](#).

DISASTER PREPAREDNESS: Every year, residents are subject to the consequences of increasing severity of storms, flooding, droughts, wildfires, and extreme heat. Join the Local Infrastructure Hub for a webinar on Tuesday, Dec. 17, at 2pm ET to explore the grant programs available through the Bipartisan Infrastructure Law and the Inflation Reduction Act that cities can use to prepare for changing weather patterns. [Sign up here](#).

GENERATIVE AI AND INFRASTRUCTURE: Join the Local Infrastructure Hub for a session exploring how urban planners and community advocates are harnessing AI to engage community stakeholders earlier and more effectively, improve infrastructure projects, and consolidate support as cities seek federal funding. The webinar will be held on Wednesday, Dec. 18, at 2pm ET. [Sign up here](#).

SCHOLARSHIP OPPORTUNITY: The Bloomberg Scholarships for Public Service, funded by Bloomberg Philanthropies, aim to support exceptional professionals dedicated to improving public-sector services at both national and local government levels. These scholarships are a testament to Bloomberg Philanthropies' commitment to creating better, longer lives for people around the world. The deadline to [apply](#) is March 31, 2025, at 12pm GMT.

JOB OPPORTUNITIES: LSE Cities is hiring for the following roles for its newly formed European City Leadership Program:

- [Policy Fellow \(Executive Education\)](#)
- [Liaison Manager](#)

JOB OPPORTUNITY: The Bloomberg Center for Cities at Harvard University is [hiring](#) a Program Coordinator, City Support, for the Bloomberg Harvard City Leadership Initiative.

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 - [i-team Civic Designer, Dayton, OH](#)
 - [i-team Civic Designer, Lansing, MI](#)
 - [i-team Civic Designer, Philadelphia, PA](#)
 - [i-team Data Analytics Manager, Atlanta, GA](#)
 - [i-team Data Analytics Manager, Raleigh, NC](#)
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From: [Bloomberg Government Innovation](#)
To: [Samuel Nighman](#)
Subject: Unlocking responsive, digital-enabled services
Date: Wednesday, December 4, 2024 2:30:48 PM

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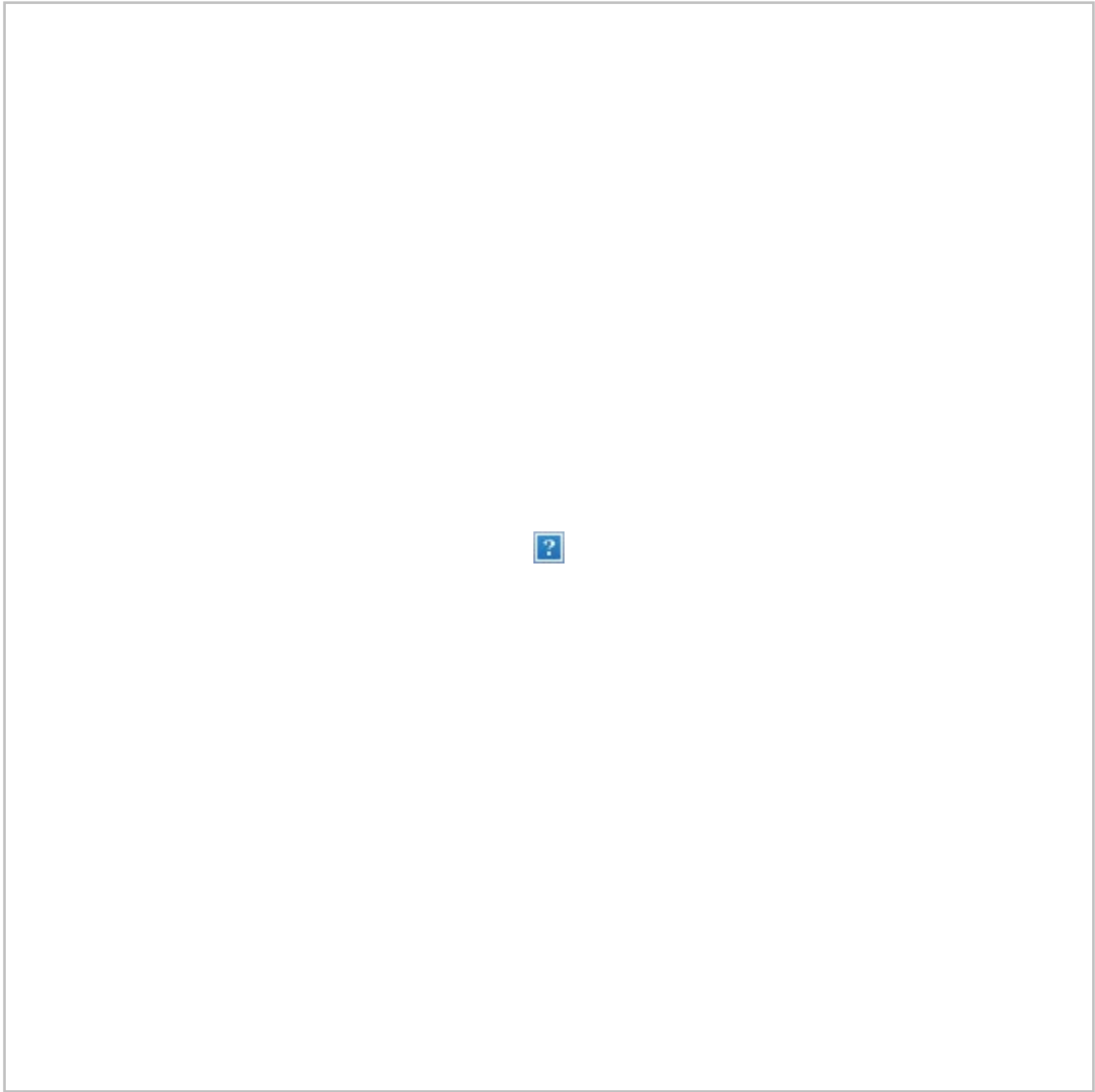


How innovation unlocks more responsive, digital-enabled services

Cities often grab attention for the acquisition, development, or implementation of new digital technologies. But real innovation is never just about the technology itself. Instead, it's increasingly about using proven innovation strategies to create dynamic tools that can adapt to residents' ever-evolving needs on the ground. From taking a problem-oriented approach that unifies local actors to developing new ways of staying in step with residents' latest concerns to tapping public/private partnerships for a rapid rollout, cities are using innovation to put themselves in position to quickly and responsively deploy digital tools where they can have the greatest impact.

Here's how they're getting it done—and what it means for the people they serve.

[**Read more**](#)



Apply now to the Bloomberg Philanthropies Mayors Challenge

Michael R. Bloomberg has announced Bloomberg Philanthropies' largest-ever Mayors Challenge, a competition to spur government innovation that improves lives in cities around the world. The sixth Challenge calls on mayors to work with residents and entrepreneurs to radically reimagine their most essential municipal services, from public transportation to waste management to housing to emergency response and more.

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each be awarded \$1 million and operational assistance to put their ideas into action.

[Learn more](#)

WHAT WE'RE READING

SHARING IDEAS: The Bloomberg Cities Idea Exchange—a first-of-its-kind initiative to help spread proven city solutions worldwide—includes among its offerings a suite of supports to pursue speed-limit legislation. These measures, aimed at preventing travel-related fatalities, are among 11 inaugural ideas that the Cities Idea Exchange will help cities replicate in ways that relate to their unique local contexts. As James Anderson, who leads the Government Innovation program at Bloomberg Philanthropies, explains, "Not only do solutions have to be responsive to urgent challenges across different geographies, there's a lot of hard work that has to happen when you adapt them to local circumstances and then implement them." ([Streetsblog USA](#))

TRANSPARENCY: A new effort to publish ballots cast in elections in Idaho's Ada County, which includes **Boise**, reflects a growing aim among local leaders everywhere to find new ways to rebuild trust in government. ([The New York Times](#))

HOUSING: As Canadian cities face long-term shortages of affordable housing, some of them, including **Halifax**, experiment with ways to legalize and regulate camps inhabited by unhoused people. ([BBC](#))

FUTURE OF CITIES: What makes some cities succeed and others fail? University College London Professor and former Nesta CEO Geoff Mulgan explores what he calls the "secret sauce of new cities," spotlighting the value of local leaders imagining a city "as a platform, not a palace"—which is to say being open to constant iteration and adaptation. ([Substack](#))

NETWORK NEWS

REPLICATING SOLUTIONS: Bloomberg Philanthropies recently announced the initial set of municipal programs and policies to enter the Bloomberg Cities Idea Exchange, which helps spread proven and promising solutions from one city to others around the world. City leaders everywhere are [invited to register](#) now for the Idea Exchange and complete an interest form indicating which solutions are of most interest to them.

Once they do so, they will be invited to an accompanying webinar.

Upcoming one-hour webinars are below—with more to come in the weeks ahead on additional solutions that may be of interest to your city.

1. [Corruption](#): Digitizing permits and business licenses | **Dec. 5 at 2pm ET**
2. [Noncommunicable diseases](#): Implementing smoke-free policies | **Dec. 9 at 11am ET**
3. [Community crises](#): Digitally connecting neighbors in need with donors | **Dec. 10 at 9am ET**
4. [Economic vulnerability](#): Powering cold storage with community cooperatives. **Intro webinars on Dec. 11 at 3pm India Time (12:30pm East Africa Time, 4:30am ET) and 8:30pm India Time (6pm East Africa Time, 10am ET).**
5. [Waste management](#): Formalizing informal workforce | **Dec. 12 at 9am ET**

Interested cities can [register here](#) to join the Idea Exchange now and take part in these sessions.

PUBLIC INNOVATORS NETWORK: Join the Public Innovators Network (formerly the Bloomberg Cities Network) for access to a trusted peer network, exclusive events and experiences, resources and specialized content, and your city's own innovation spotlight. Open to local government leaders and staff who are committed to using innovation, data, collaboration, and resident engagement, the Network is the premier place to learn from one another and access cutting-edge resources and support from Bloomberg Philanthropies. Apply to join [here](#).

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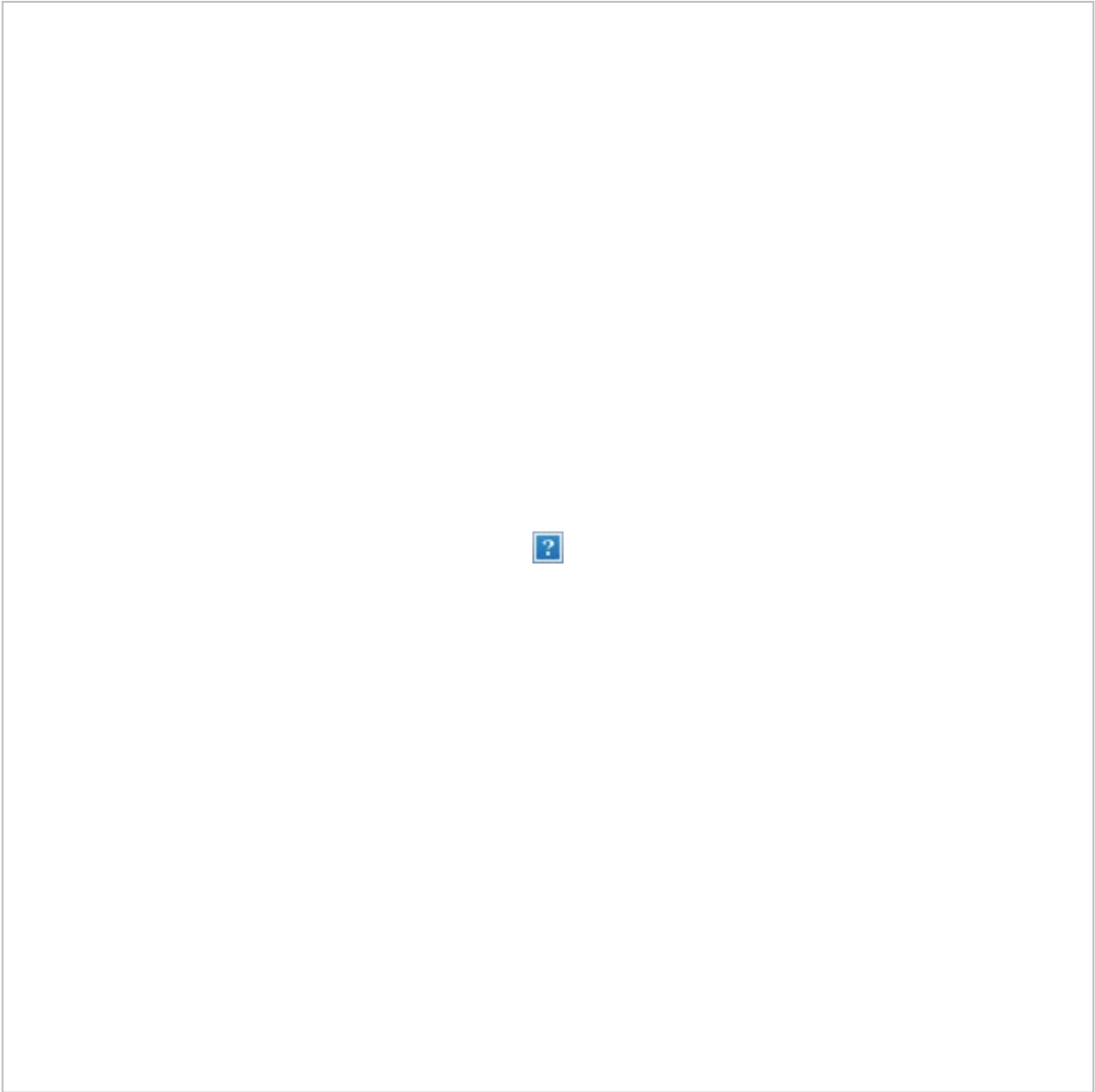
- [Policy Fellow \(Executive Education\)](#)
- [Liaison Manager](#)

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- [i-team Civic Designer, Lansing, MI](#)
- [i-team Civic Designer, Philadelphia, PA](#)
- [i-team Data Analytics Manager, Atlanta, GA](#)
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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: Urban innovation reading list
Date: Wednesday, March 22, 2023 11:41:42 AM

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8 new books for innovators

Looking for a long read to ignite new thinking about how to solve problems in cities? Check out Bloomberg Cities' latest list of new books for urban innovators. Whether you're looking for leadership lessons, tips on engaging residents in new ways, or simply finding inspiration to dream bigger, there's a book here for you.

[Read more](#)

MEET JENNY KESSLER

Title: Director, Mayor's Office of Policy and Innovation



City: Washington, D.C.

Jenny Kessler and the digital innovation team she leads in **Washington, D.C.**, are tackling a big challenge that nearly every city wrestles with: making construction permitting easier to use.

[Read more](#)

WHAT WE'RE READING

CLIMATE CHANGE: **Boston** Mayor Michelle Wu announces steps the city will take to discourage the use of fossil fuels in new construction. ([Boston Globe](#))

INNOVATION: Cities such as **Providence**, R.I., **Dubuque**, Iowa, **Berkeley**, Calif., and **Norfolk**, Va., are "daylighting" buried waterways to improve flood control and restore natural beauty to their landscapes. ([Smithsonian Magazine](#))

DATA: **Baltimore** launches a Data Academy to help city employees sharpen data skills, in partnership with the Bloomberg Center for Government Excellence at Johns Hopkins University. ([CBS News](#))

TRANSPORTATION: In a first-of-its-kind partnership for a municipality, **Austin**, Texas, and the U.S. Department of Transportation announce steps to advance a \$22 billion program of mobility improvements. ([Cities Today](#))

NETWORK NEWS

EV CHARGING: Join the Local Infrastructure Hub for a session featuring Biden Administration officials, mayors, and policy experts, who will share best practices to help cities compete for federal funds to support electric vehicle charging. The session is on March 30 at 2 p.m. ET. [Register here](#).

JOB OPPORTUNITY: The innovation team in the city of **Paterson**, N.J., is hiring a [Data Analyst](#).

JOB OPPORTUNITY: The city of **Baton Rouge**, La., is hiring an [Outreach Coordinator](#) for the Department of Information Services.

JOB OPPORTUNITY: The Bloomberg Center for Cities at Harvard University is hiring for the following roles:

- [Front-End Developer](#)
- [Research Associate, The People Lab](#)

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [Project Manager](#)
- [Events Manager](#)
- [Strategy and Operations Practice Administrator](#)
- [Communications Practice Administrator](#)

JOB OPPORTUNITY: Join the team behind this newsletter! The Bloomberg Cities Insights Unit is hiring a [Digital Content Associate](#).



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Freedman Consulting, LLC | 1300 Connecticut Ave., NW Suite 275 | Washington, DC 20036

From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: Watch the key moments at Bloomberg CityLab 2024
Date: Friday, October 25, 2024 1:15:17 PM

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Photos courtesy of Bloomberg Philanthropies

The most memorable moments from Bloomberg CityLab 2024

When more than 700 mayors, civic leaders, urban experts, and creatives gathered in **Mexico City** for the 11th Bloomberg CityLab last week, they dug deeply into a host of complex challenges and the innovative ways cities are tackling them. They also shared insights into where public innovation is headed next—and how cities can propel entire nations forward. As James Anderson, who leads the Government Innovation program at Bloomberg Philanthropies, told attendees, "Equipping mayors is not just cities work. It's nation-building."

Here are standout moments from this year's preeminent global cities summit.

[Read more](#)

WHAT WE'RE READING

DIGITAL: In a new op-ed, Michael R. Bloomberg—108th mayor of **New York City** and founder of Bloomberg L.P. and Bloomberg Philanthropies—and **Kyiv** Mayor Vitali Klitschko connect the dots between local capacity and nation-building. As they write, "While global attention and international aid flows to national governments, it is no less important to equip mayors to lead their cities through crisis—and Kyiv helps illustrate the stakes." Among the digital services the city has provided residents during the ongoing war in Ukraine is mental-health support, an effort backed by Bloomberg Philanthropies. Now, the partnership between Ukrainian cities and Bloomberg Philanthropies is expanding to **Lviv, Vinnytsia, Chernvtsi, Ivano-Frankivsk, and Bucha**. As Bloomberg and Klitschko explain, "The success of Kyiv's local response to the crisis consuming its nation illustrates why it is more important than ever for city halls to invest in their innovation and digital capabilities." ([Kyiv Post](#))

CARE: Mexico City Mayor Clara Brugada's Utopias, care spaces within minutes of residents' homes that offer everything from job training to sports facilities, are poised to get scaled up in a major way across the city. ([Bloomberg CityLab](#))

MIGRATION: A new paper offers a global perspective on how cities can respond effectively to surges in migration-related homelessness and be more inclusive, dynamic, and resilient. ([Bloomberg Associates](#))

PLANNING: In an interview, Mayor Yadira Ramos-Herbert of **New Rochelle, N.Y.**, discusses her efforts to reconnect a community divided by highway construction decades ago—and how park design, economic development, and climate mitigation factor into a reimagining of her city. ([Bloomberg CityLab](#))

CITYLAB IN THE NEWS

REPLICATION: Three mayors at Bloomberg CityLab 2024 tell NPR's Jenn White—who moderated conversations at the preeminent global cities summit—why sharing information and ideas between cities is so crucial and impactful. The mayors include Leirion Gaylor Baird of **Lincoln, Neb.**, Aftab Pureval of **Cincinnati, Ohio**, and Steve Rotherham, metro mayor of the **Liverpool City** region in the United Kingdom. Among other things, they discuss the value of convening at CityLab, the promise of the Bloomberg Cities Idea Exchange, and specific solutions such as biochar, which uses wood waste to tackle climate change. ([1A/NPR](#))

DEMOCRACY: In his appearance on the mainstage in Mexico City, **Istanbul** Mayor Ekrem İmamoğlu warns against the authoritarian populism coursing through some national governments, and uplifts cities as bulwarks for solidarity and inclusion. ([Istanbul Gercegi](#))

COOPERATION: New Foreign Secretary of Mexico Juan Ramón de la Fuente centers cities in former Mexico City Mayor and now-President Claudia

Sheinbaum's approach to everything from climate to migration. ([Wired En Español](#))

ARTIFICIAL INTELLIGENCE: A panel at Bloomberg CityLab digs into the promise of artificial intelligence to help nudge residents toward better recycling habits, as is currently being tested in cities such as **East Lansing**, Mich., and **Leduc**, Canada. ([Bloomberg CityLab](#))

NETWORK NEWS

MAYORS CHALLENGE: Michael R. Bloomberg has announced Bloomberg Philanthropies' largest-ever Mayors Challenge, a competition to spur government innovation that improves lives in cities around the world. The sixth Challenge calls on mayors to work with residents and entrepreneurs to radically reimagine their most essential municipal services, from public transportation to waste management to housing to emergency response and more.

Cities from anywhere in the world with 100,000 residents or more can apply [here](#) through Dec. 20, 2024. Fifty finalists, to be unveiled in March 2025, will receive \$50,000 and participate in an Ideas Camp to hone, model, and test their concepts. In October 2025, the 25 cities with the most inventive ideas will each be awarded \$1 million and operational assistance to put their ideas into action. [Learn more](#).

IDEA EXCHANGE: Bloomberg Philanthropies recently announced the initial set of municipal programs and policies to enter the Bloomberg Cities Idea Exchange, a first-of-its-kind initiative to help spread proven solutions from one city to others around the world. Through the Bloomberg Cities Idea Exchange, local officials can learn about these ideas and receive hands-on expert technical assistance and funding to tailor and implement them. City support begins on Oct. 30, 2024, with an informational webinar, and cities must register for the Idea Exchange to participate. Interested cities should [sign up now](#). The Idea Exchange is available pro-bono to any city that registers. Learn more [here](#).

INFRASTRUCTURE FUNDING: Join the Local Infrastructure Hub for a webinar on how the updated Uniform Grants Guidance can help your city leverage federal funding to plan and implement impactful infrastructure and climate projects. The session will be held on Tuesday, Oct. 29, at 2pm ET. Register [here](#).

PUBLIC INNOVATORS NETWORK: Join the Public Innovators Network (formerly the Bloomberg Cities Network) for access to a trusted peer network, exclusive events and experiences, resources and specialized content, and your city's own innovation spotlight. Open to local government leaders and staff who are committed to using innovation, data, collaboration, and resident engagement, the Network is the premier place to learn from one another and access cutting-edge resources and support from Bloomberg Philanthropies. Apply to join [here](#).

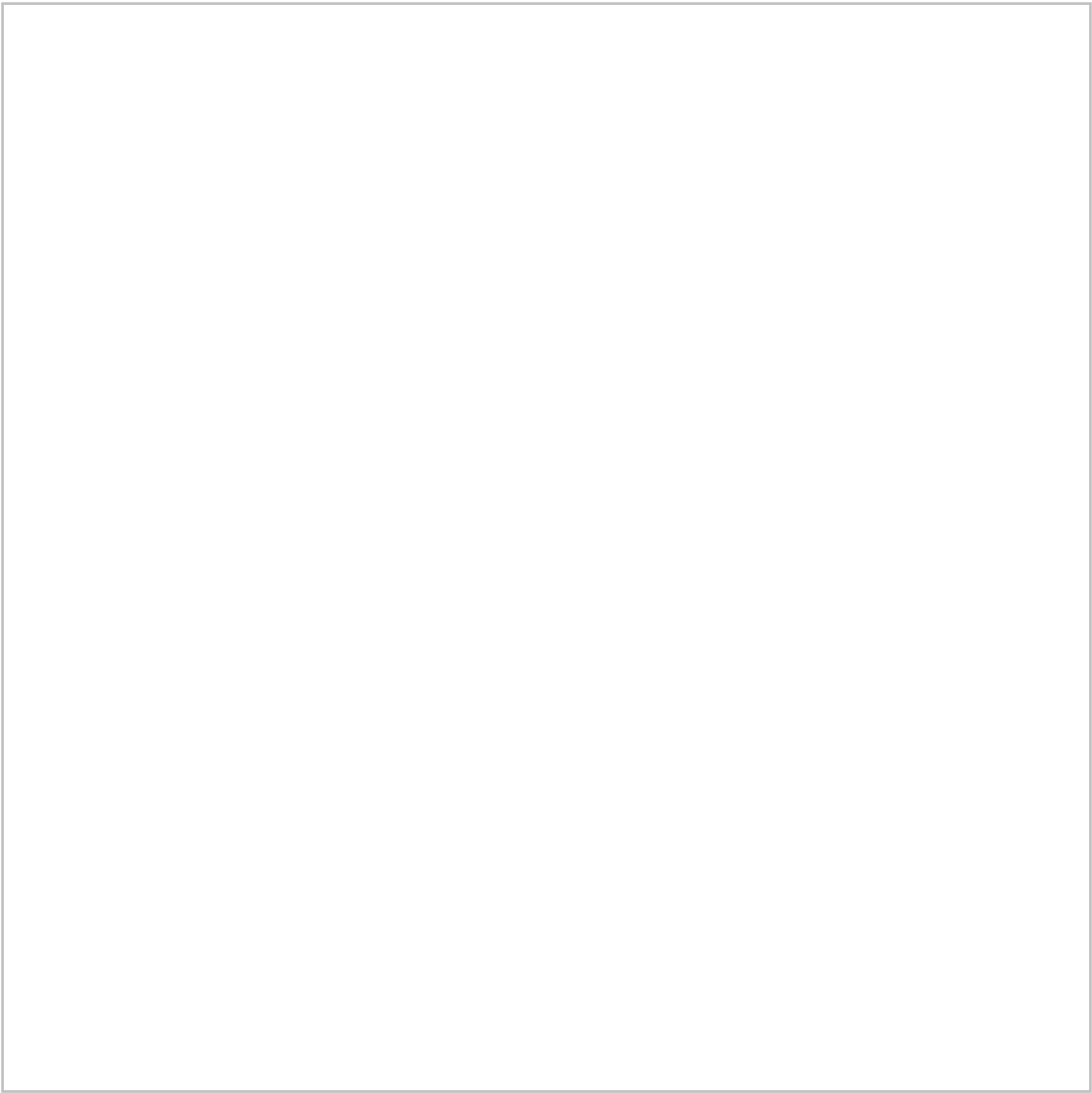
JOB OPPORTUNITIES: The Bloomberg Center for Cities at Harvard

University is hiring for the following roles:

- [Program Coordinator, City Support](#) (Bloomberg Harvard City Leadership Initiative)
- [Research Associate](#) (The People Lab)

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [i-team Civic Designer, Charlotte, NC](#)
 - [i-team Civic Designer, Dayton, OH](#)
 - [i-team Civic Designer, Kansas City, MO](#)
 - [i-team Civic Designer, Lansing, MI](#)
 - [i-team Civic Designer, Philadelphia, PA](#)
 - [i-team Data Analytics Manager, Atlanta, GA](#)
 - [i-team Data Analytics Manager, Birmingham, AL](#)
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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: What 'data as a service' means for cities
Date: Thursday, June 1, 2023 2:00:44 PM

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What is 'data as a service' and what does it mean for cities?

In a world with more data than ever, there's an emerging method of curating and analyzing multiple data streams in ways that make them more useful than ever. This pioneering area of public-sector innovation is called "data as a service," and it's growing in cities around the world. In our latest explainer, Bloomberg Cities looks at what data as a service is all about, and how city leaders are putting it to work.

[Read more](#)

WHAT WE'RE READING

INNOVATION: The UCL Institute for Innovation and Public Purpose announces a new research initiative aimed at establishing a Public Sector Capabilities Index. The index, which is focused on cities and supported by Bloomberg Philanthropies, will be the first global measure of where government capacity is strong and where critical public sector skills must be built up. ([UCL IIPP](#))

HOUSING: In **Vienna**, a generous supply of public housing accessible to the middle class keeps rents down for everyone, offering lessons to cities struggling with rising housing costs. ([New York Times Magazine](#))

ARTIFICIAL INTELLIGENCE: **Boston's** first-of-its-kind policy encouraging public servants to use ChatGPT and other generative AI tools could be a blueprint for other cities to embrace a more experimental approach to the technology. ([Wired](#))

RESIDENT ENGAGEMENT: The use of citizens' assemblies to debate tough questions and make recommendations are on the rise, especially in Europe. Proponents say the assemblies build trust with residents while drawing on their collective intelligence to solve problems. ([World Politics Review](#))

NETWORK NEWS

REGISTER FOR THE LOCAL INFRASTRUCTURE HUB: Local officials working to access the historic levels of federal infrastructure funding that may be available for their communities have a new resource center to help. The Local Infrastructure Hub is offering a new bootcamp series that will provide cities, towns, and villages with less than 150,000 residents pro-bono technical assistance, robust coaching, and expert guidance to support them in developing competitive applications.

The upcoming bootcamps are focused on five key grant opportunities, including:

- Highway-rail crossing improvements
- Drinking water systems
- Broadband planning
- Bridge enhancements
- Reconnecting communities divided by infrastructure

Learn more about the pro-bono bootcamps and register by June 7 [here](#).

ASPHALT ART GRANTS: Bloomberg Philanthropies is inviting cities of any size in Canada, Mexico, and the United States to apply for a chance to receive \$25,000 grants through the [Asphalt Art Initiative](#). The Asphalt Art Initiative supports arts-driven street redesign projects that improve safety, revitalize public spaces, and engage local communities. Data shows asphalt art to be a

creative, low-cost way to make streets safer, including a 50-percent drop in the rate of crashes involving pedestrians or cyclists after projects are installed. Three previous rounds of Asphalt Art Initiative grants have supported 64 projects across the U.S. and Europe. The deadline for cities to apply is June 12. Interested cities can [learn more and apply here](#).

WHAT WORKS CITIES: What Works Cities Certification provides cities at all points in their data journey with a standard of excellence that shows how investing in data and evidence practices can lead to better and more equitable results for residents. Get started by taking a data [self-assessment](#) to benchmark progress, get a roadmap for improvement, and join the WWC community to receive exclusive resources, training, and a one-of-a-kind peer learning space. The deadline to submit an assessment is July 14.

JOB OPPORTUNITY: The city of **Syracuse**, N.Y., is hiring a [Procurement Transformation Project Manager](#).

JOB OPPORTUNITY: The Harvard Kennedy School Government Performance Lab is hiring for the role of [Assistant Director, Procurement Excellence Network](#).

JOB OPPORTUNITY: The African Centre for Cities at the University of Cape Town is hiring an [Operations Manager](#) for the African Mayoral Leadership Initiative.

JOB OPPORTUNITIES: The Bloomberg Center for Government Excellence at Johns Hopkins University (GovEx) is hiring for the following roles:

- [Data Scientist](#)
- [Program Manager](#)
- [Senior Advisor, Economic Mobility](#)
- [Communications Manager](#)
- [Creative and Design Specialist](#)

JOB OPPORTUNITIES: The Bloomberg Center for Cities at Harvard University is hiring for the following roles:

- [Front-End Developer](#)
- [Research Associate, The People Lab](#)
- [Fall 2023 Graduate Student Research Fellowship, The People Lab](#)
- [Fall 2023 Undergraduate Student Research Fellowship, The People Lab](#)

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [Project Manager](#)
- [Events Manager](#)
- [Strategy and Operations Practice Administrator](#)
- [Communications Practice Administrator](#)



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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: What is problem-based procurement?
Date: Thursday, September 26, 2024 10:01:36 AM

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Problem-based procurement is crowding in new solutions

More than ever before, cities are serving as platforms that connect actors inside and outside of government to surface new solutions. And one of the most promising ways city leaders are getting it done is with a twist to an age-old process: procurement.

Instead of seeking the best price for a defined product, cities are increasingly engaged in problem- or challenge-based procurement that identifies a need but does not specify what a solution looks like. This tactic has been slowly gaining steam over the last decade and is starting to produce exciting new results in cities. From measuring park use to cleaning up electronic waste to using predictive analytics for the maintenance of city fleets, here's how getting bolder with procurement is making a difference.

[Read more](#)

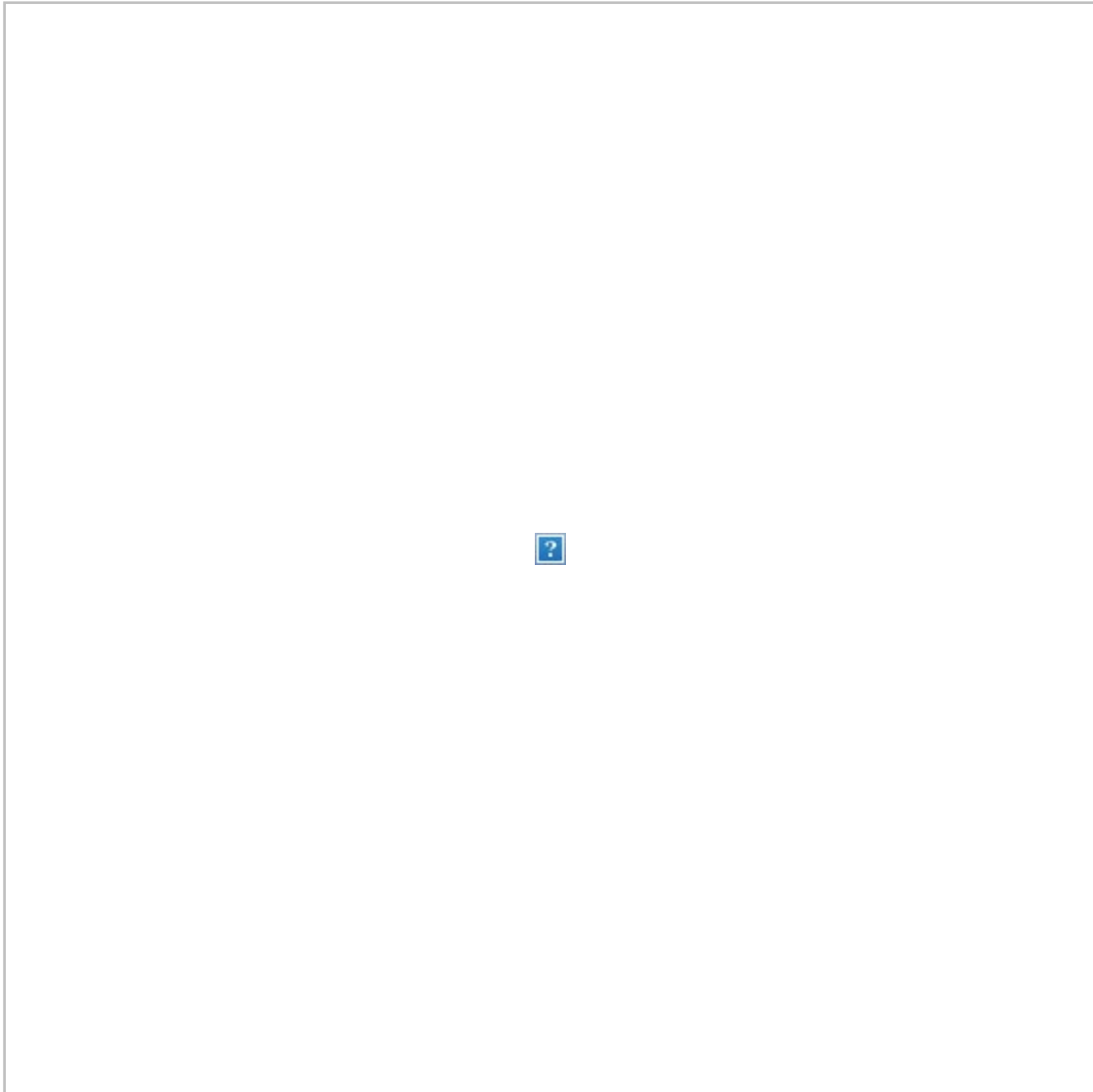


Photo courtesy Bloomberg Philanthropies

Bloomberg Philanthropies launches Asphalt Art Initiative grants

Bloomberg Philanthropies is inviting cities in the U.S., Canada, and Mexico with a minimum population of 50,000 to apply for a chance to receive \$100,000 grants and technical consulting through the [Asphalt Art Initiative](#). The Asphalt Art Initiative supports arts-driven street redesign projects that improve safety, revitalize public spaces, and engage local communities.

Previous rounds of Asphalt Art Initiative grants have supported 90 projects across North America and Europe that achieved impressive results at the local and neighborhood level. Based on the success of these projects, this fifth round

of Asphalt Art Initiative grants will grow to support even larger and more ambitious traffic safety and public space projects with the potential for catalytic impact.

The deadline for cities to apply is Jan. 31, 2025. Interested cities can learn more and apply below.

[Apply here](#)

WHAT WE'RE READING

INFRASTRUCTURE: In an opinion piece, Brian Blad, the mayor of **Pocatello**, Idaho, encourages cities to follow his example in leaning on the Bloomberg Philanthropies-led Local Infrastructure Hub while seeking federal grants. Bootcamps and other capacity building provided by the Hub helped secure \$8.5 million in funds to improve pedestrian and bicycle access across a railway that divides his city. ([Idaho State Journal](#))

CLIMATE: Mayor Berry Vrbancovic of **Kitchener**, Canada, announces 16 projects receiving support from the Bloomberg Philanthropies Youth Climate Action Fund, which provides technical and financial assistance to activate young people around the world to design, produce, and govern urgent climate solutions in their cities. ([CityNews](#))

HOUSING: An affordable housing experiment in **San Bernardino**, Calif., that combines factory-made houses, on-site accessory dwelling units, and community land trusts draws interest in replication from local leaders in nearby **Palm Springs**. ([Vox](#))

HEALTH: Strategic efforts to improve the tree canopy of **Louisville**, Ky., appear to be having scientifically verifiable health benefits, according to a path-breaking clinical study in the city, which is targeting tree-planting in neighborhoods with the most pollution. ([Bloomberg CityLab](#))

ENGAGEMENT: The mayors of **Tempe** and **Mesa**, Ariz., launch a new "Disagree Better Arizona" initiative that includes a toolkit for constructive dialogue, centering local leaders in the push for civil political discourse. ([Signals AZ](#))

NETWORK NEWS

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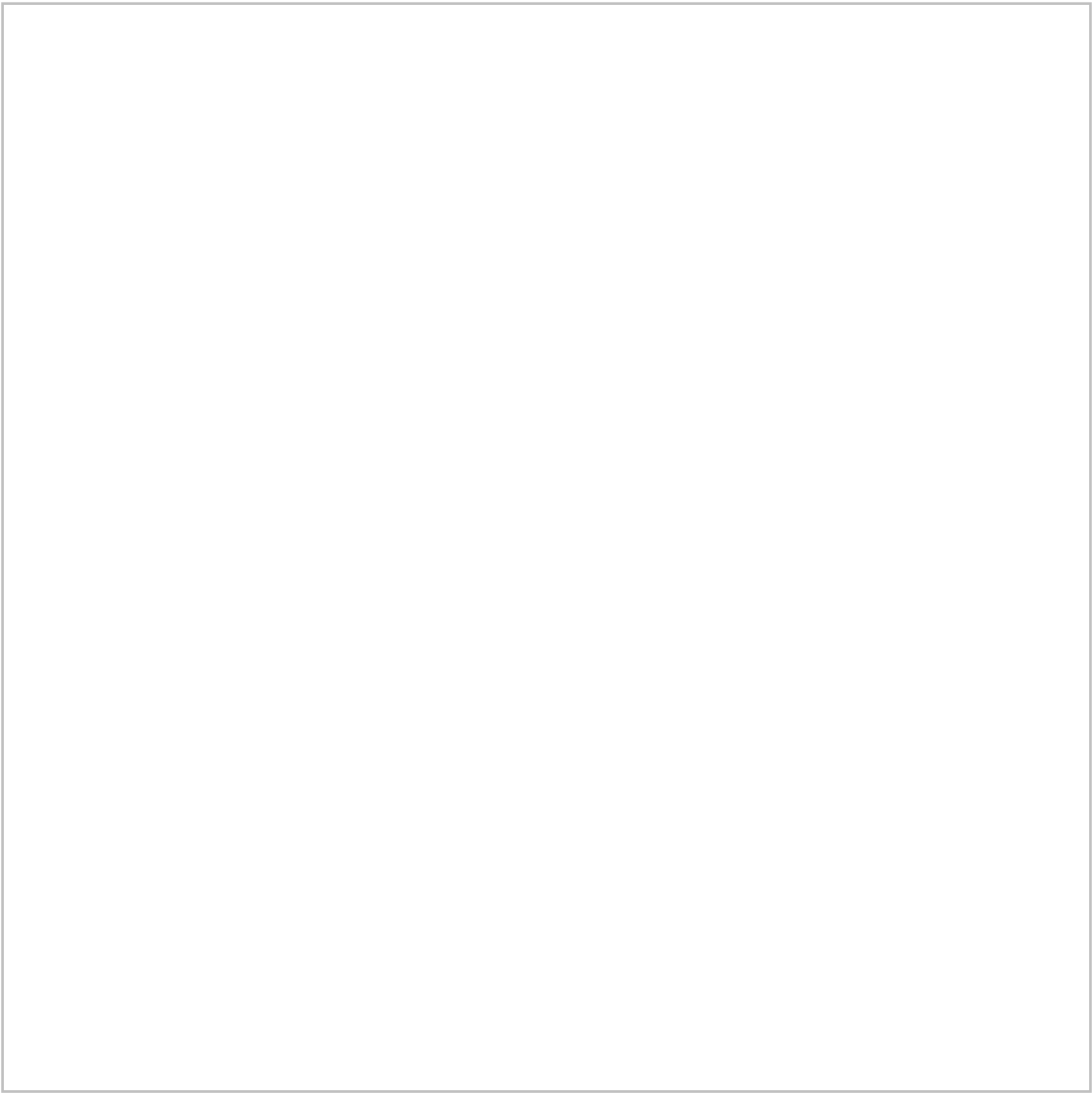
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- [Civic Designer, Chattanooga, TN](#)
- [Civic Designer, Cleveland, OH](#)
- [Civic Designer, Dayton, OH](#)
- [Civic Designer, Hampton, VA](#)
- [Civic Designer, Lansing, MI](#)
- [Civic Designer, Memphis, TN](#)
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From: [Bloomberg Government Innovation](#)
To: [Samuel Nighman](#)
Subject: What is problem-based procurement?
Date: Thursday, September 26, 2024 10:01:39 AM

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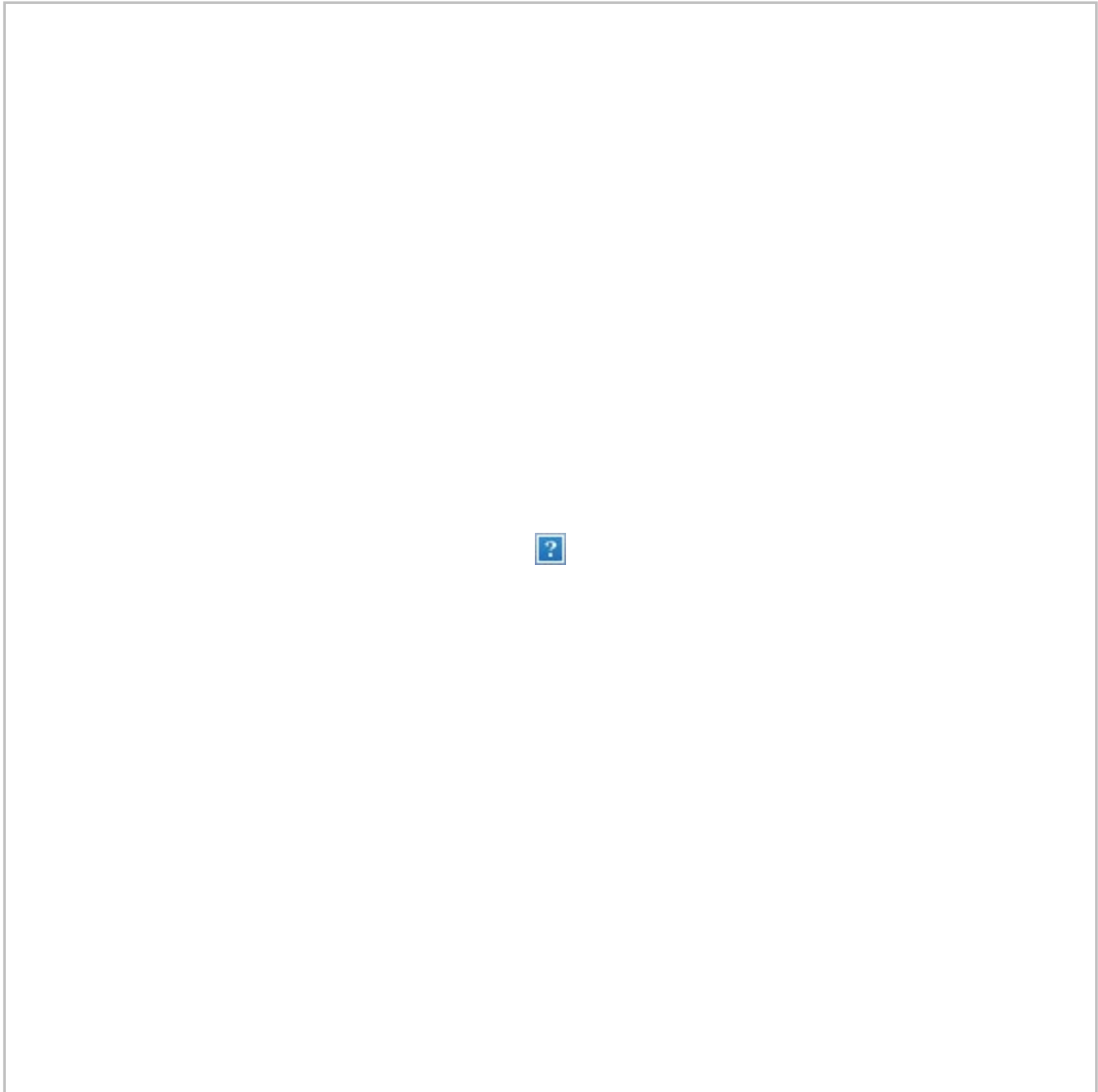


Photo courtesy Bloomberg Philanthropies

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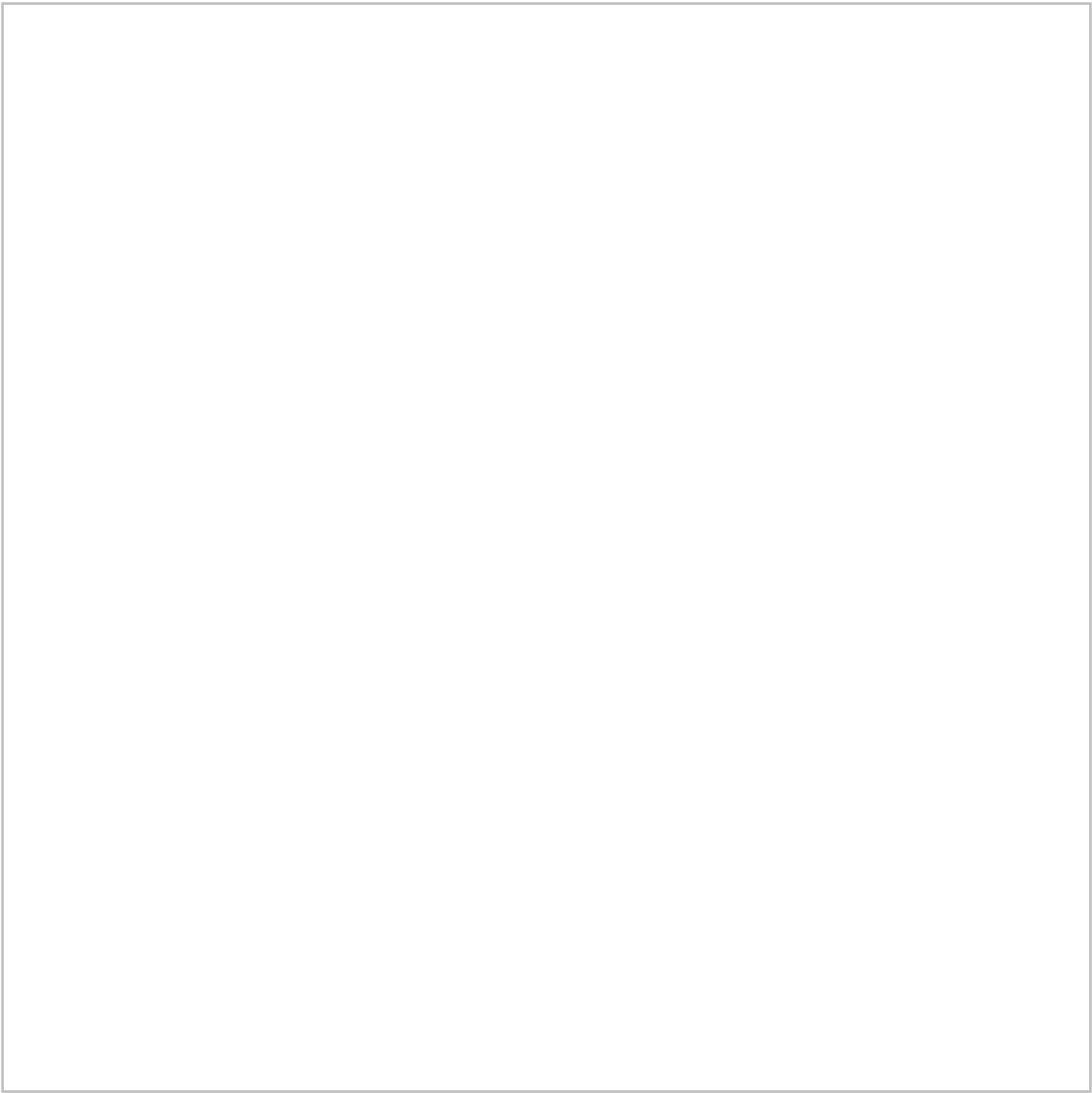
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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: Why formal letters work with residents
Date: Thursday, March 2, 2023 12:50:30 PM

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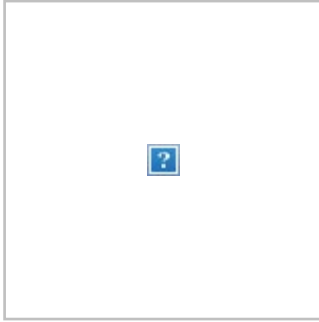


New research finds 'formality effect' in city hall letters

Think casual correspondence always drives better response rates from residents? Think again. New research shows that when it comes to encouraging residents to take a desired action, formal letters are more effective than those that use bright colors and relaxed language. To learn what this "formality effect" means for city leaders, Bloomberg Cities spoke with the lead author of the ongoing study, **Elizabeth Linos**, who is the Emma Bloomberg Associate Professor of Public Policy and Management and Faculty Director of The People Lab at the Harvard Kennedy School of Government.

[Read more](#)

MEET ABBY PALMER



Title: Neighborhood Services Director

City: Jackson, Tenn.

As an AmeriCorps VISTA member, Abby Palmer helped pioneer the Love Your Block model of bottom-up neighborhood revitalization in **Jackson**. Now, as the city's first Neighborhood Services Director, she's poised to expand the approach.

[Read more](#)

WHAT WE'RE READING

CIVIC ENGAGEMENT: **Chicago**, **Detroit**, and **Jackson**, Miss., are three pilot cities in a program that former President Barack Obama is launching to build a network of young local leaders from a range of regions, identities, backgrounds, and political persuasions. ([Washington Post](#))

INFRASTRUCTURE: A new study uses 164 million Google Street View images to show that neighborhood infrastructure such as sidewalks and stop signs can affect physical and mental health. ([Bloomberg CityLab](#))

ARTIFICIAL INTELLIGENCE: **Singapore** and **Dubai** are among the cities looking at uses for AI tools such as ChatGPT ([Cities Today](#)). Other local government use cases for AI include optimizing transportation systems, equitably allocating common space, and providing insights on services to offer in individual buildings. ([Fast Company](#))

CLIMATE ACTION: A new report looks at the creative methods cities such as **Atlanta**, **Cincinnati**, **Dallas**, and **Denver** are using to reduce greenhouse-gas emissions. ([Brookings](#))

NETWORK NEWS

GRANT OPPORTUNITY: The [Cities for Financial Empowerment Fund](#) invites U.S. cities and counties to apply for funding and technical assistance aimed at creating dedicated Offices of Financial Empowerment and training leaders to run them. [Apply here](#) by March 3.

FINANCIAL EMPOWERMENT: The [Cities for Financial Empowerment Fund](#) is launching the next [FEC Academy](#), an initiative that will guide local government partners through each step of planning to launch a financial counseling program. U.S. cities and counties with populations of 50,000 or more can [apply here](#) for the academy by March 3.

ELECTRIC BUSES: Join the Local Infrastructure Hub for a session on federal funding availability for electric buses and U.S. cities' experiences with electric buses to date. The session is on March 15 at 2 p.m. ET. [Register here](#).

JOB OPPORTUNITIES: The city of **Syracuse**, N.Y., Office of Accountability, Performance & Innovation is hiring for the following roles:

- [Innovation Project Manager](#)
- [Performance Management and Innovation Specialist](#)

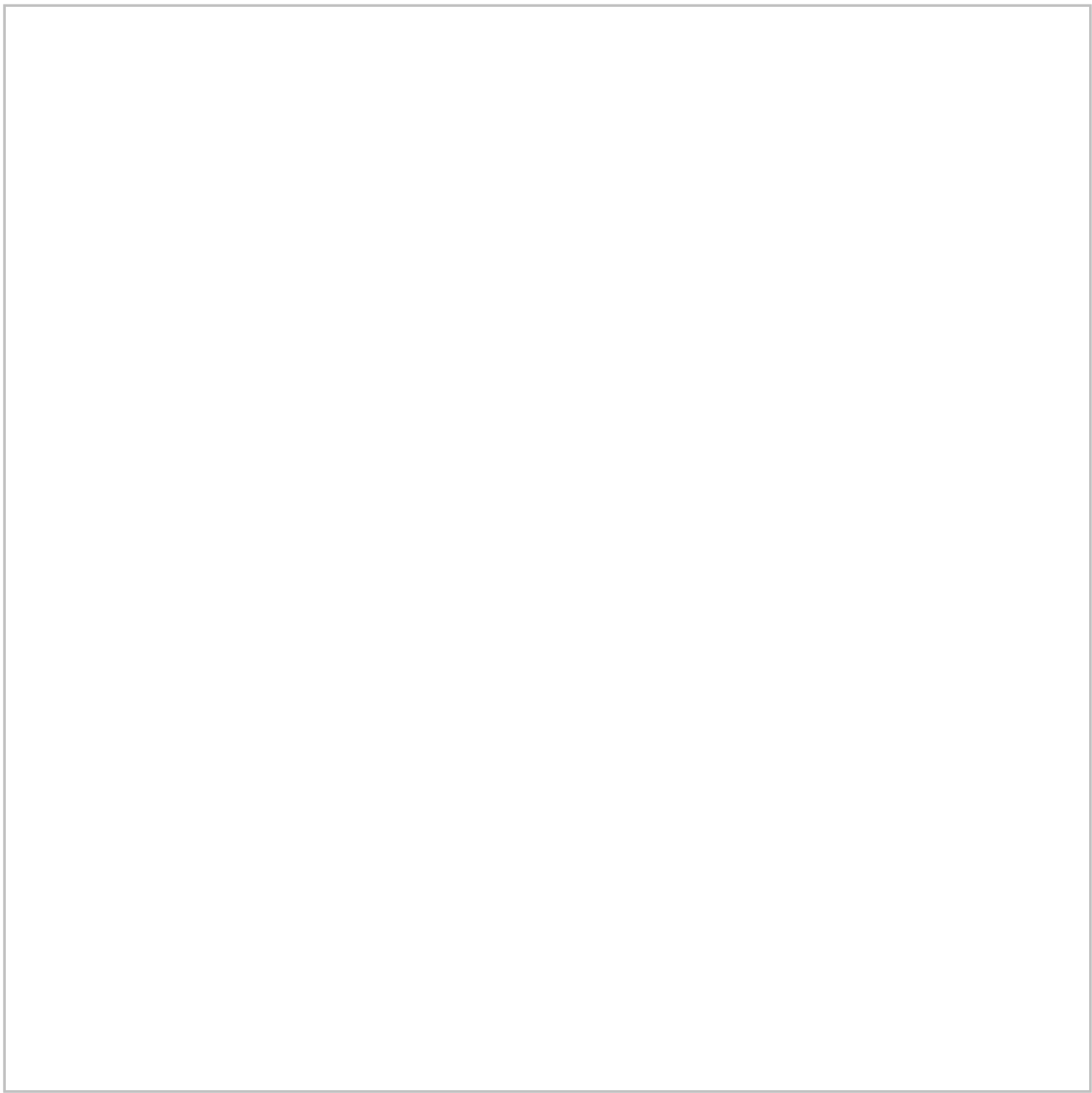
JOB OPPORTUNITIES: The Bloomberg Center for Cities at Harvard University is hiring for the following roles:

- [Senior Executive Associate](#)
- [Digital Communications Specialist](#)

JOB OPPORTUNITIES: The Bloomberg Center for Public Innovation at Johns Hopkins University is hiring for the following roles:

- [Senior Advisor, Public Innovation](#)
- [Monitoring & Evaluation Associate](#)
- [Service Designer](#)
- [Executive Assistant](#)

JOB OPPORTUNITY: Join the team behind this newsletter! The Bloomberg Cities Insights Unit is hiring a [Digital Content Associate](#).



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Freedman Consulting, LLC | 1300 Connecticut Ave., NW Suite 275 | Washington, DC 20036

From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: Why to avoid the quick fix
Date: Thursday, August 10, 2023 10:00:20 AM

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How city leaders can get big things done in the 'slow lane'

In an age of big challenges, high expectations, and short news cycles, local leaders face more pressure than ever to deliver quick fixes. But they should resist the urge to always act fast, according to social entrepreneur Sascha Haselmayer, who, in his new book "The Slow Lane," argues that real change requires that cities pump the brakes from time to time. That's because, Haselmayer explains, there's no way to truly solve complex problems in sustainable ways without also creating and holding space to meaningfully engage with, learn from, and build trust among affected communities. And that takes time. We spoke with Haselmayer about ways local leaders can achieve impact in the slow lane.

[Read more](#)

WHAT WE'RE READING

FUTURE OF CITIES: Every expert has an opinion on how cities will continue to evolve in the wake of COVID-19, and they don't always agree with each other. Vox explores the prognostications to identify emerging themes that might help urban planners and city leaders. ([Vox](#))

CLIMATE AND INFRASTRUCTURE: A new study out of Northwestern University finds that underground climate change is having debilitating effects on existing civil infrastructure and that city leaders will need to find new ways to minimize the heat that enters the ground. ([Forbes](#))

TRANSPORTATION: **Detroit's** plan to launch a self-driving shuttle for seniors and people with disabilities provides lessons for cities looking to provide residents convenient access to essential services such as medical appointments, employment, and more. ([Cities Today](#))

HOUSING: Addressing rising housing costs helps **Minneapolis** become the first major U.S city to lower annual inflation below the Federal Reserve's 2 percent target. Here's how. ([Bloomberg CityLab](#))

NETWORK NEWS

JOB OPPORTUNITY: The African Center for Cities at the University of Cape Town is hiring a full-time [Project Coordinator](#) to work as part of the African Mayoral Leadership Initiative. Applications are being accepted until Aug.16.

JOB OPPORTUNITIES: The UCL Institute for Innovation and Public Purpose is hiring for the following roles related to creation of a new [public-sector capabilities index](#):

- [Research Fellow in Data Analytics](#)
- [Project Manager](#)
- [Research Fellow in Urban Economics](#)

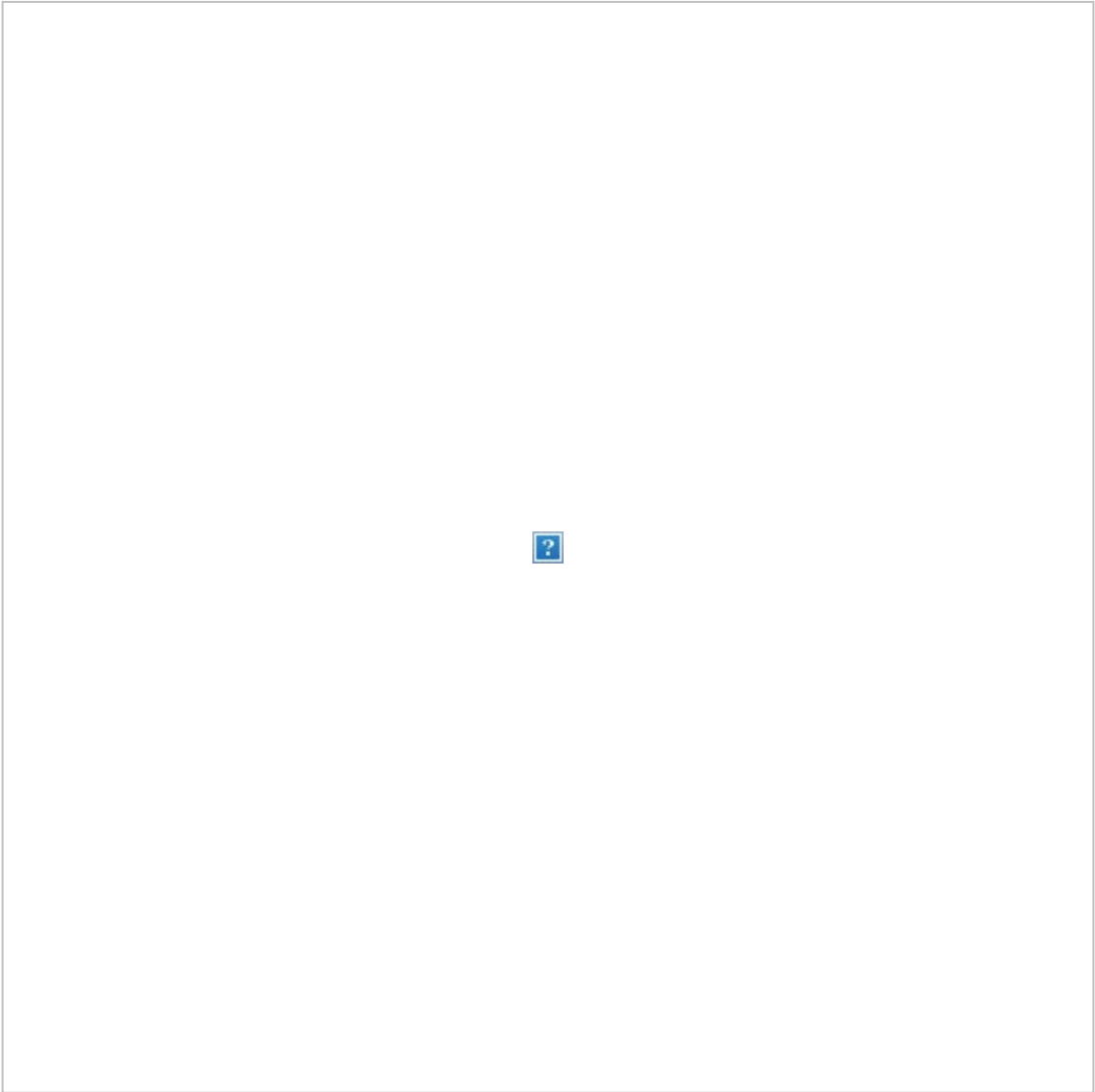
JOB OPPORTUNITIES: The Bloomberg Center for Government Excellence at Johns Hopkins University (GovEx) is hiring for the following roles:

- [Senior Advisor](#)
- [Researcher](#)

JOB OPPORTUNITIES: The Bloomberg Center for Cities at Harvard University is hiring for the following roles:

- [Assistant Director of Operations, The People Lab](#)
- [Faculty and Research Assistant, Data-Smart City Solutions](#)

JOB OPPORTUNITY: Join the team behind this newsletter! Bloomberg Cities is hiring a [Senior Writer & Editor](#).



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From: [Bloomberg Government Innovation](#)
To: [Mayor Ruthanne Fuller](#)
Subject: Winning federal grant strategies
Date: Friday, March 15, 2024 1:01:19 PM

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Jackson, Miss., Mayor Chokwe Antar Lumumba (far right) tours a water treatment facility with former White House Infrastructure Coordinator Mitch Landrieu (second from right). (AP Photo/Rogelio V. Solis, Pool)

Winning local strategies for capitalizing on federal dollars

Two years after passage of the Bipartisan Infrastructure Law, we know what makes for a winning grant application. At the same time, 80 percent of competitive funding provided under that law was still available as recently as late last year, according to one analysis. Combine that with the massive amount of money available under other recent federal laws that local leaders can apply for directly, and it's clearly not too late for cities to get started.

To help municipalities think about their big-picture approach to federal funds more broadly, we're pulling back the curtain on cases where city leaders either have already won resources or put themselves in position to assemble competitive applications.



[Read more](#)



New \$200M initiative will help U.S. mayors fight climate change

Bloomberg Philanthropies has unveiled the Bloomberg American Sustainable Cities (BASC) initiative, a three-year program aimed at accelerating the efforts of 25 U.S. cities to combat the crisis of climate change and its impact on disadvantaged communities. These cities will utilize unprecedented levels of federal funding to strategically develop low-carbon, resilient, and economically prosperous communities. This \$200 million initiative from Bloomberg Philanthropies will offer substantial assistance including innovation teams (or i-teams) to chosen cities as they pursue equitable solutions. Cities from the following states have been selected to participate in the initiative: Alabama, California, Georgia, Michigan, Mississippi, Missouri, New York, North Carolina, Ohio, Pennsylvania, Tennessee, and Virginia.

"Tackling climate change and building stronger and more equitable cities go hand in hand," said Michael R. Bloomberg, founder of Bloomberg LP and Bloomberg Philanthropies and the 108th mayor of New York City. "Mayors have bold ideas for how to take on both challenges at once, and we're looking forward to expanding our support for them."

To see the full list of chosen cities and learn more about BASC, click the links below.

- Read the announcement [here](#).
- Read about the initiative on Axios [here](#).

WHAT WE'RE READING

INFRASTRUCTURE: Mayor Andy Schor of **Lansing**, Mich., describes how the Bloomberg Philanthropies-backed Local Infrastructure Hub is helping his city seek funds to reconnect communities upended by highway construction decades ago. "We can't rebuild what has been destroyed," he writes in an opinion column. "But we can still correct a wrong." ([Detroit Free Press](#))

INNOVATION: A citywide, Bloomberg Philanthropies-supported innovation effort in **Syracuse**, N.Y., is paying dividends in two key areas that are not often central to discussions of "smart cities": trash removal and snow plowing. ([GovTech](#))

URBAN PLANNING: Cities like **Los Angeles** demonstrate the potential of using "spongy" green space to soak up storm runoff, which could supply billions of gallons of water as climate change and depleted water supplies loom. ([WIRED](#))

EQUITY: An updated set of teaching cases from the Bloomberg Center for Cities at Harvard University spotlights success stories and challenges centered around the theme of the representation of women in local government. New cases include a look at better community engagement in Lansing, Black self-determination in **Jackson**, Miss., and reforms at the sheriff's department in **Denver**. ([Bloomberg Harvard City Leadership Initiative](#))

NETWORK NEWS

ROAD SAFETY: Join the Local Infrastructure Hub for a webinar on how U.S. cities are using Safe Streets and Roads for All grants to drive street design and transportation planning, with an emphasis on new technologies. The session will be on Wednesday, Mar. 20, at 2pm ET. [Register here](#).

SUSTAINABILITY: Join the Local Infrastructure Hub for a session on how U.S. cities can utilize the Bipartisan Infrastructure Law and Inflation Reduction Act to make their fleets more environmentally friendly. The webinar will be on Tuesday, Mar. 19, at 2pm ET. [Register here](#).

JOB OPPORTUNITY: The Public Sector Capabilities Index, a research initiative from the UCL Institute for Innovation and Public Purpose, is recruiting for these

roles:

- [Data Analytics and Visualization Research Fellow](#)
- [Senior Research Fellow in Public Sector Capabilities](#)

JOB OPPORTUNITY: **Honolulu** is currently seeking a [Director of Information Technology and Chief Information Officer](#).

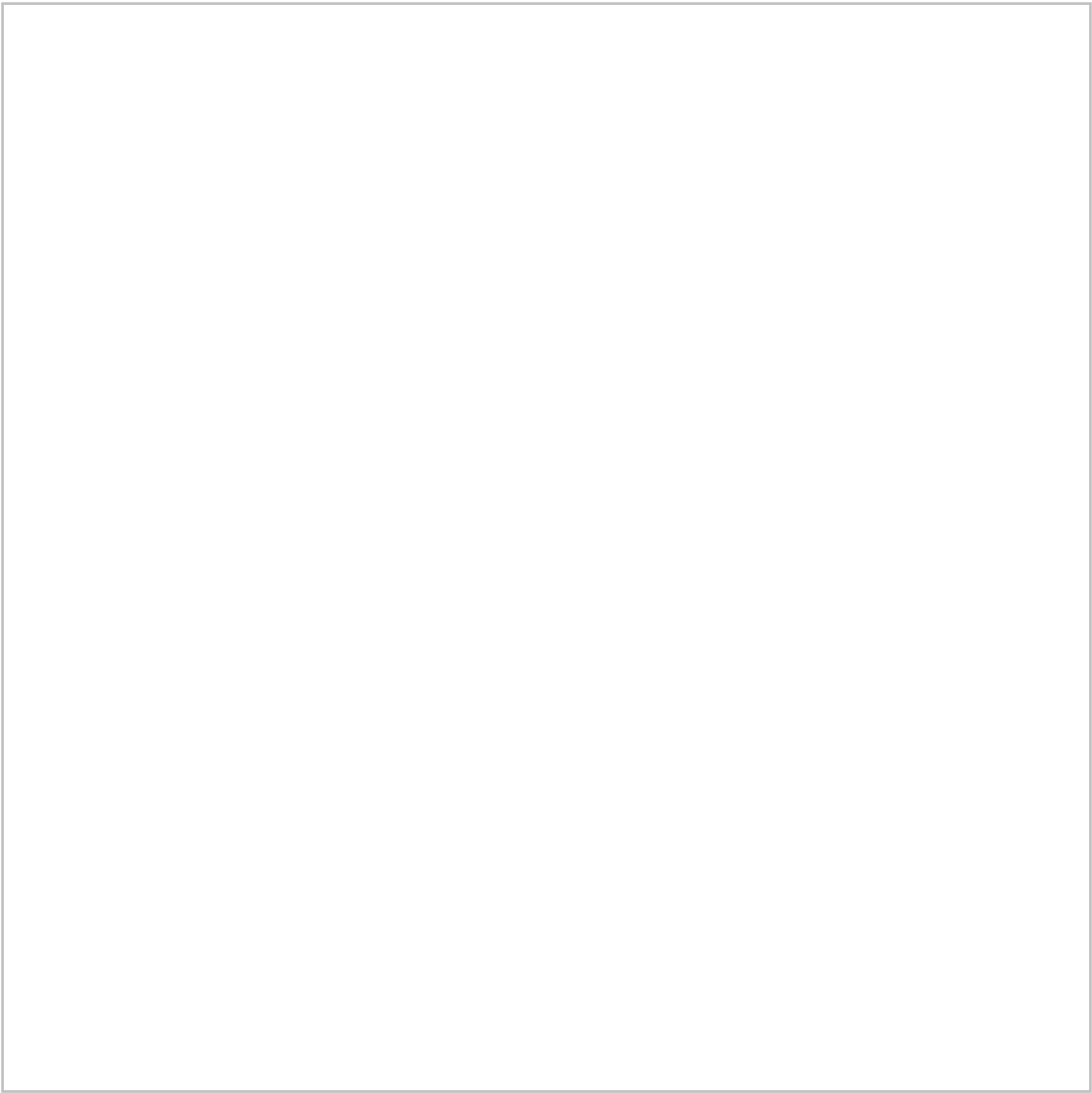
JOB OPPORTUNITY: The Clean Air Fund is looking to recruit a [Breathe Cities Executive Director](#) to join their team in **London**.

JOB OPPORTUNITIES: The People Lab, located at the Bloomberg Center for Cities at Harvard University, is hiring for these roles:

- [Senior Research Associate](#)
- [Research Associate](#)

JOB OPPORTUNITIES: The Bloomberg Center for Cities at Harvard University is hiring for these roles:

- [Grant & Finance Manager](#)
- [Senior Director, Collaborations](#)
- [Director, Conferences and Convenings](#)



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To: [Mayor Ruthanne Fuller](#)
Subject: Winning ideas to shape markets
Date: Wednesday, September 6, 2023 2:00:40 PM

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4 ways cities can shape markets that work better for residents

Market interventions, whether taxes, subsidies, or regulations, have always been one of the most powerful tools at governments' disposal. So it makes sense that, as the problems faced by cities intensify, local leaders are finding new ways to fine-tune their market-shaping efforts to ensure they most effectively meet the needs of their communities. This work is core to the efforts of several of the winning cities in the Bloomberg Philanthropies Global Mayors Challenge. We spotlight some of the insights emerging from this work in **Rotterdam**, Netherlands (above); **Butuan**, Philippines, and other cities around the world.

[Read more](#)

WHAT WE'RE READING

MENTAL HEALTH: Fourteen of the 20 largest U.S. cities—including **Los Angeles**, **New York City**, and **Columbus**, Ohio—have implemented non-police response teams for nonviolent mental health crises as part of broader police reforms initiated following the 2020 murder of George Floyd and others. ([Associated Press](#))

CLIMATE CHANGE: One of the ways an increasing number of cities—including **Boston**, **Chicago**, and **Portland**, Ore.—are responding to rising temperatures: Opening their rivers and lakes for swimming. ([Next City](#))

SAFE STREETS: Sidewalks can play a crucial role in helping cities achieve various economic, social, and environmental goals and, according to a new study, are one of the most basic and cost-effective transportation improvements. ([Planetizen](#))

PUBLIC TRANSPORT: **Philadelphia** is now the largest U.S. city offering free transit passes to its city employees as part of a two-year pilot program aimed at recruitment and ridership recovery after COVID-19. ([Governing](#))

NETWORK NEWS

REGISTER FOR THE LOCAL INFRASTRUCTURE HUB: Local officials working to access the historic levels of federal infrastructure funding that may be available for their communities have a resource center to help. The Local Infrastructure Hub is offering a new series of bootcamps that will provide cities, towns, and villages with fewer than 150,000 residents pro-bono technical assistance, robust coaching, and expert guidance to support them in developing competitive applications. The upcoming bootcamps are focused on six key grant opportunities, including:

- Rebuilding American Infrastructure with Sustainability and Equity (RAISE) grants
- Climate action grants
- Digital Equity Act grants
- Building Resilient Infrastructure and Communities (BRIC) grants
- Strengthening Mobility and Revolutionizing Transportation (SMART) grants
- Flood Mitigation Assistance (FMA) grants

Learn more about the pro-bono bootcamps and register [here](#).

FINANCIAL EMPOWERMENT: The Cities for Financial Empowerment Fund is launching the next FEC Academy, an initiative that will guide local government partners through the planning needed to launch a financial counseling program.

U.S. cities and counties can [apply here](#) for the academy by Oct. 6, and can [sign up here](#) for an informational webinar to be held Sept. 12 at 3 p.m. ET.

TRANSPORTATION SAFETY: Join the Local Infrastructure Hub for a session on the best strategies for improving transportation safety and efficiency for your residents. The webinar will include federal transportation policy experts, mayors, and leaders in the field. The session is on Sept. 12 at 2 p.m. ET. [Register here](#).

JOB OPPORTUNITY: The African Center for Cities at the University of Cape Town is hiring an [Operations Manager](#) to work as part of the African Mayoral Leadership Initiative. Applications are being accepted until Sept. 25.

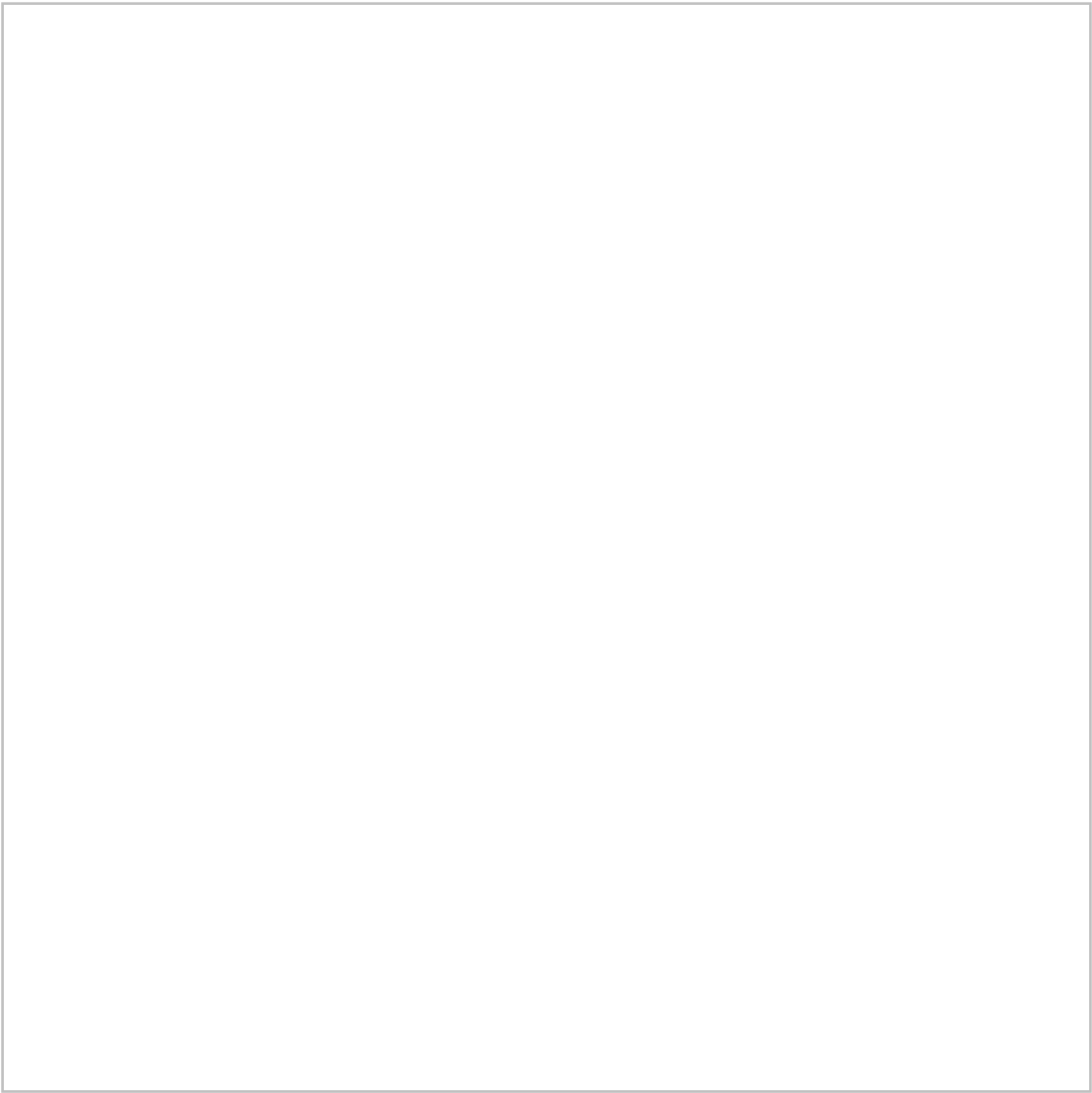
JOB OPPORTUNITY: The Bloomberg Center for Government Excellence at Johns Hopkins University (GovEx) is seeking to hire a [Senior Advisor](#).

JOB OPPORTUNITIES: The Bloomberg Center for Cities at Harvard University is hiring for the following roles:

- [Assistant Director of Operations, The People Lab](#)
- [Faculty and Research Assistant, Data-Smart City Solutions](#)

JOB OPPORTUNITY: The city of **Baton Rouge**, La., is seeking a [Data Analytics Manager](#).

JOB OPPORTUNITY: **Syracuse**, N.Y. is looking to fill the role of [Director of Digital Services](#) in its office of Office of Analytics, Performance, and Innovation.



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